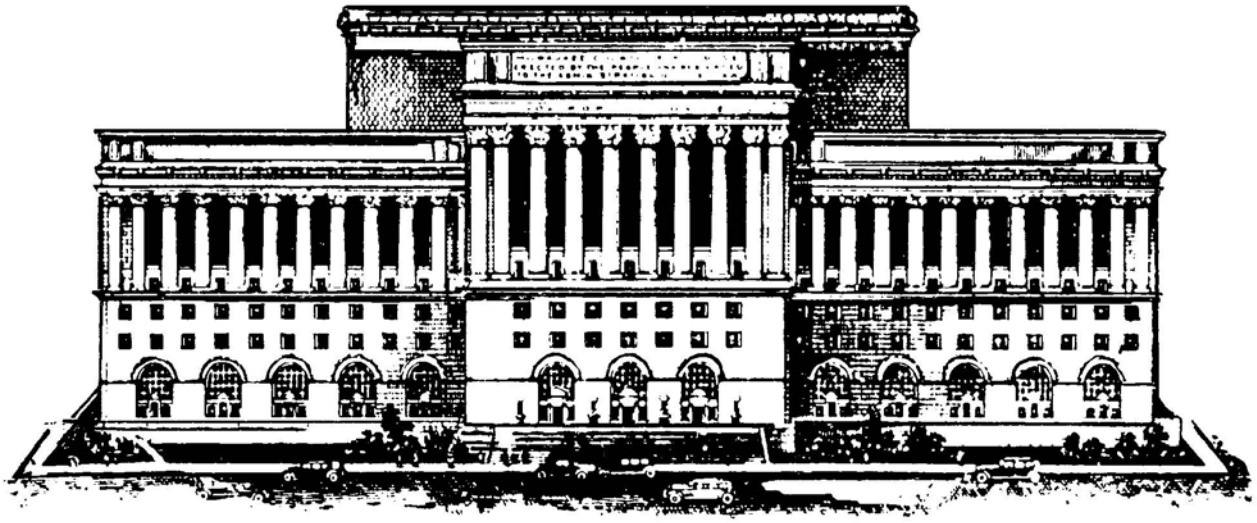
MILWAUKEE COUNTY
2010 EXECUTIVE BUDGET



Scott Walker
Milwaukee County Executive

COUNTY OF MILWAUKEE

MISSION STATEMENT

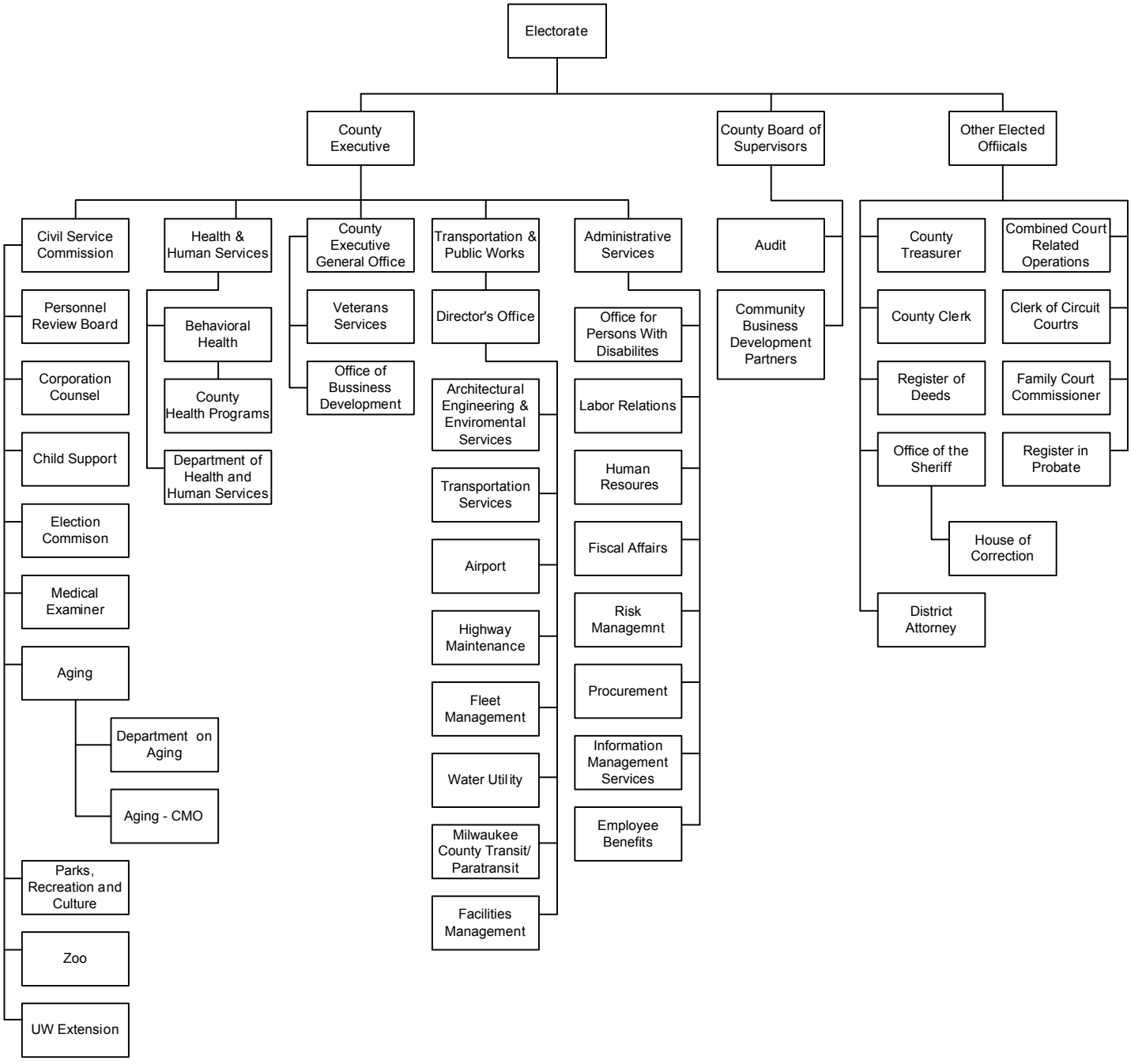
Milwaukee County Government will provide high-quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all its people.

VISION STATEMENT

The County of Milwaukee will be the premier county in the State of Wisconsin. The County will be a regional leader and the State's economic and cultural center because of its diverse, affordable, safe environment and its efficient and responsive government. It will be a county where people want to live, work and play because:

- Bright futures for children and youth are secured because of the priority placed on building strong and nurturing families;
- Every citizen enjoys basic well-being and has access to services that foster self-sufficiency and lead to a rewarding life;
- Older adults' unique and evolving needs are respected in a community that values their vital and integrated role in society;
- Cultural, ethnic and socioeconomic diversity is valued by all County residents and businesses;
- Business flourishes because economic development and opportunity are supported, and every citizen has access to family supporting employment;
- Affordable, convenient and well-maintained transportation systems promote economic growth and provide all citizens with a means to participate fully in society;
- Safe communities result from a continued emphasis on prevention and early intervention and an awareness that individuals are held accountable for their actions;
- Parks and the natural environment thrive because of a community-wide appreciation of nature and commitment to environmental stewardship;
- Recreational and cultural opportunities are abundant and accessible to all;
- Challenges are met with new efficiencies driven by innovative application of technology and educational excellence;
- Tax dollars are spent prudently and effectively and a customer-focused government is accountable to its residents and businesses.

Milwaukee County Government will be one of many leaders that contribute to making this vision a reality.

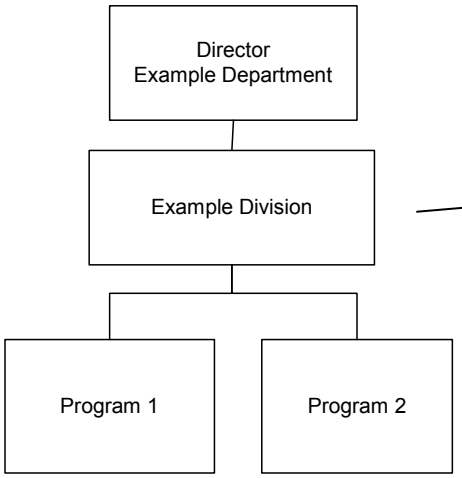

Electorate
County Executive
County Board of Supervisors
Other Elected Offiicals
Civil Service Commission
Personnel Review Board
Corporation Counsel
Child Support
Election Commison
Medical Examiner
Aging
Department on Aging
Aging - CMO
Parks, Recreation and Culture
Zoo
UW Extension
Health & Human Services
Behavioral Health
County Health Programs
Department of Health and Human Services
County Executive General Office
Veterans Services
Office of Bussiness Development
Transportation & Public Works
Director's Office
Architectural Engineering & Enviromental Services
Transportation Services
Airport
Highway Maintenance
Fleet Management
Water Utility
Milwaukee County Transit/ Paratransit
Facilities Management
Administrative Services
Office for Persons With Disabilites
Labor Relations
Human Resoures
Fiscal Affairs
Risk Managemnt
Procurement
Information Management Services
Employee Benefits
Audit
Community Business Development Partners
County Treasurer
County Clerk
Register of Deeds
Office of the Sheriff
House of Correction
District Attorney
Combined Court Related Operations
Clerk of Circuit Courtrs
Family Court Commissioner
Register in Probate

2010 Guide to the Revised Budget Narrative

The 2010 budget narrative is restructured to improve the quality of information provided to decision-makers and the public. The changes to the narrative are described below. In addition to these changes, the non-departmental revenue narratives have been consolidated into a single section of the budget in order to provide a more comprehensive overview of revenue changes.

*This narrative is used for **illustrative purposes only** to depict how the departmental narratives have changed. Some of the text and figures have been altered to better depict the changes to the narrative. An explanation of the changes follows this example.*

Example Department (0000)



1

2

MISSION:

The Example Department, through the programs and staff for which it is responsible, provides leadership, coordination, education and operational programs for the benefit of Milwaukee County citizens, employees and visitors, especially those most in need in our community.

The Division develops, implements and evaluates programs, opportunities and partnerships related to improving or providing for Milwaukee County citizens. The Division creates and maintains innovative, high-quality, community-based services which serve target populations in a cost-effective/efficient, customer-focused manner through a variety of partnerships by utilizing a systematic approach for service integration and delivery.

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Budget Snapshot

	2009	2008/2009 Change
Expenditures	15,849,781	(52,456,021)
Revenue	1,526,880	(52,454,359)
Levy	14,322,901	(1,662)
FTE's	34.5	(14.7)

Major Programmatic Changes

- Class fee increases
- Decentralization of accounting positions

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DEPT: EXAMPLE DEPARTMENT **UNIT NO.** 0000
FUND: General - 0001

OBJECTIVES:

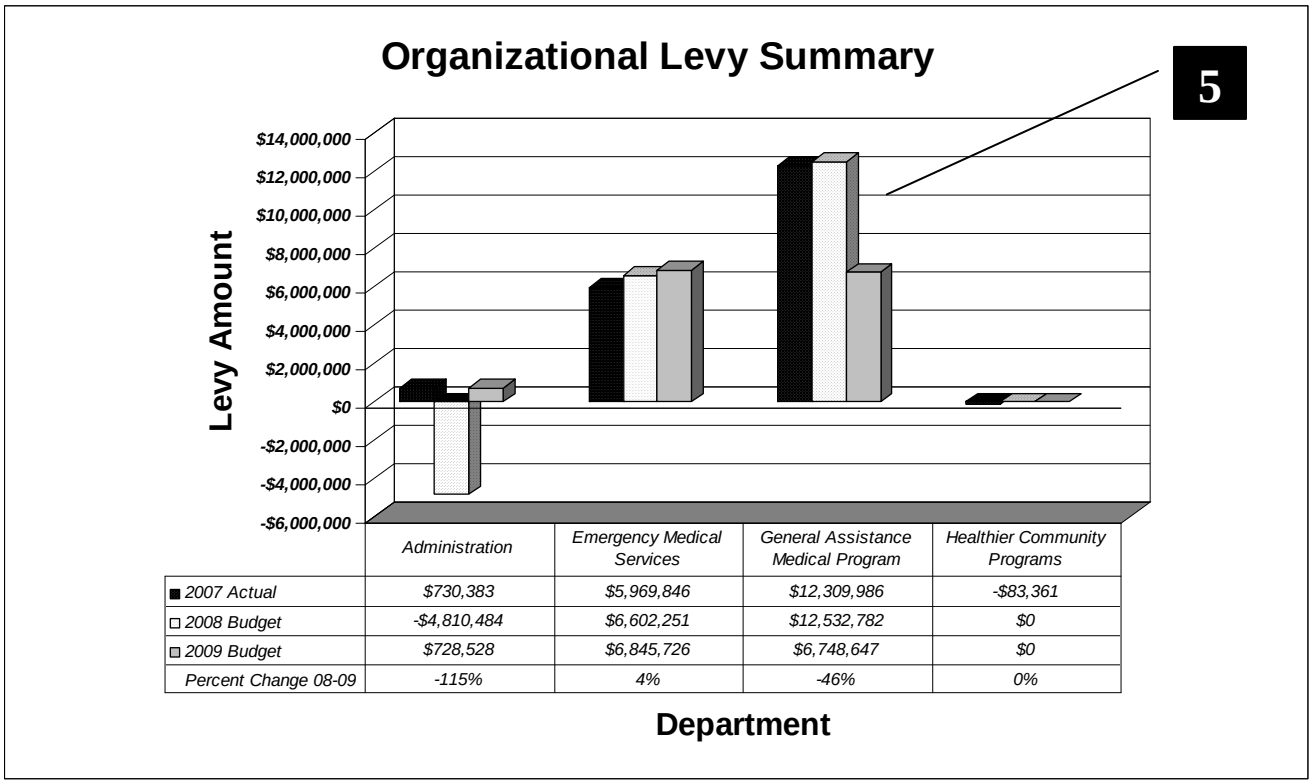
- Ensure coverage for the residents of Milwaukee County
- Coordinate county-wide services.
- Promote general well-being of all county residents

DEPARTMENTAL PROGRAM DESCRIPTION:

The Example Department is comprised of programs that pertain to generic services for County residents or visitors. The Division is comprised of two areas of service: Program 1 and Program 2.

The Example Division includes Program 1 that contains costs associated with the overall management of the Division. Administration costs include charges from other County departments and general operating expenses not allocated directly to other sections of the Division.

Program 2 is a Milwaukee County-managed and sponsored program designed to benefit the entire community. There are seven major components to the area-wide service: the Community Support component which provides a County property tax levy allocation to municipalities that provide services serving Milwaukee County; the Education/Training Center for initial and refresher education and other related courses; a Quality Assurance program which reviews and monitors service delivery; the Information Center which collects, enters and maintains data; and the Equipment and Supplies Center which orders and delivers supplies, monitors controlled substances, and facilitates equipment repair.



	Administration	Emergency Medical Services	General Assistance Medical Program	Healthier Community Programs
2007 Actual	$730,383	$5,969,846	$12,309,986	-$83,361
2008 Budget	-$4,810,484	$6,602,251	$12,532,782	$0
2009 Budget	$728,528	$6,845,726	$6,748,647	$0
Percent Change 08-09	-115%	4%	-46%	0%

ADOPTED 2009 BUDGET

DEPT: EXAMPLE DEPARTMENT **UNIT NO.** 0000
FUND: General - 0001

2010 BUDGET:

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Approach and Priorities

- Maintain current service levels in both quantity and quality
- Offset increased service costs by shifting costs for services to municipa[illegible]or the Services program
- Reduce time in responding to referrals in order to manage increased workload volume with current staffing levels

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Programmatic Impacts

- Transition to B an estimated XXXX more individuals who will receive services at no additional cost to the County.

Budget Highlights

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Transition from A to B **$0**

The General Program was the system for persons currently residing within Milwaukee County. In 2009 existing clients will be transitioned to a new program with the State of Wisconsin. County residents not currently enrolled will be able to apply in 2009.

- Administratively the program is greatly simplified as the state pays the claims associated with the program directly. In the long-run it will be an improvement to the public. In the short run as there will be a gap from the closing of A to the opening of B, it is imperative that the department enrolls as many individuals in A as possible so that no one is prevented from receiving services during this transition period. The department expects to enroll an additional 1000 individuals before January 15, 2009.

- A expenditures decrease by $52,669,870 from $60,396,962 to $7,727,092, and revenues decrease by $46,837,824 from $47,699,704 to $861,880. The decrease is due to the closure of A and the transition of A clients to the State of Wisconsin B program. A related revenue sources are eliminated including donations. No new revenue source is created as the state will directly pay claims.

- Due to the closure of A the following positions are abolished as of January 10, 2009:
  - 2.0 FTE Office Support Assistant 2,
  - 1.0 FTE of Secretary,

Pandemic Planning **$400,000**

The John Doe consulting contract is budgeted in Program 2 for $400,000 in the 2009 budget. John Doe Planning provides planning and program development for pandemic planning.

Class Fee Increases **$0**

The training fees are increased in the 2009 fee schedule below. Most of these fees have remained the same for three years. The rate increases do not result in an increase in revenues because of the decrease in classes, and space issues associated with the Coggs Center.

Courses Offered				
Service		2008 Fee	2009 Fee	2008/2009 Change
Class 1		$65	$75	$10
Class 2		$50	$55	$5
Class 3		$40	$50	$10

Decentralization of Accounting

- The Accounting Coordinator position is transferred to Administration, due to the decentralization of the accounting Division.

Capital Investments

$1,500,000 is invested in 3 projects

- $X is invested in BRIEF DESCRIPTION OF PROJECT
- $X is invested in BRIEF DESCRIPTION OF PROJECT
- $X is invested in BRIEF DESCRIPTION OF PROJECT

BUDGET SUMMARY				
Account Summary	**2007 Actual**	**2008 Budget**	**2009 Budget**	**2008/2009 Change**
Personal Services (w/o EFB)	$ 2,347,816	$ 2,629,282	$ 1,960,606	$ (668,676)
Employee Fringe Benefits (EFB)	1,482,820	1,678,149	1,159,502	(518,647)
Services	7,186,017	5,851,412	4,517,091	(1,334,321)
Commodities	649,424	576,267	631,096	54,829
Other Charges	47,729,221	56,741,921	6,800,000	(49,941,921)
Debt & Depreciation	0	0	0	0
Capital Outlay	10,149	26,500	30,275	3,775
Capital Contra	0	0	0	0
County Service Charges	1,091,683	1,075,995	1,033,210	(42,785)
Abatements	(728,937)	(273,724)	(281,999)	(8,275)
Total Expenditures	$ 59,768,193	$ 68,305,802	$ 16,349,781	$ (52,456,021)
Direct Revenue	66,572,615	53,981,239	1,526,880	(52,454,359)
State & Federal Revenue	(25,732,834)	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 40,839,781	$ 53,981,239	$ 1,526,880	$ (52,454,359)
Direct Total Tax Levy	18,928,412	14,324,563	14,322,901	(1,662)

PERSONNEL SUMMARY				
	2007 Actual	**2008 Budget**	**2009 Budget**	**2008/2009 Change**
Position Equivalent (Funded)	49.8	49.2	34.5	(14.7)
% of Gross Wages Funded	95.2	95.0	93.5	
Overtime (Dollars)**	$ 62,163	$ 31,568	$ 32,140	$ 572
Overtime (Equivalent to Position)	1.3	0.6	0.6	0.0

ADOPTED 2009 BUDGET

DEPT: EXAMPLE DEPARTMENT **UNIT NO.** 0000

FUND: General - 0001

PERSONNEL CHANGES

Job Title/Classification	Action	Number of Positions	Total FTE	Division	Cost of Positions (Excluding Social Security and Fringe)
Accounting Coordinator	Transfer	1.00	1.00	Example	$ 56,636
Office Support Asst 2*	Abolish	2.00	2.00	Example	(62,456)
Secretary*	Abolish	1.00	1.00	Example	(35,825)
Client Services Specialist*	Abolish	1.00	1.00	Example	(46,335)
				TOTAL	$ (87,980)

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All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(5) Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

Description of Changes

#	Description
1.	Organizational chart moved from the back of the tab separating departments to the front page of the narrative
2.	Mission, objectives and departmental description (including descriptions of all sub-units) is moved to the front of the narrative. Statutory information moved to an appendix.
3.	Detailed budgetary tables are moved to the back of the narrative and replaced by a high-level budgetary snapshot
4.	Continuous pagination throughout the entire budget document as opposed to restarting page numbers for each department
5.	Supplement the cost summary table which included prior year actuals, current year budget recommended budget and change for each major organizational sub unit with a bar chart showing levy distribution among low orgs

6.	Budget highlights reorganized into three sections entitled 2010 Budget:
	• Approach and priorities
	  ◦ overall strategies departments used to develop their budget
	• Programmatic impacts
	  ◦ Changes to programs that will impact the quantity, quality or cost of services or the method by which they are provided to clients or other Milwaukee County departments. There may not be any programmatic impacts for some budgets, especially smaller ones.
	• Budget Highlights
	  ◦ Any extraordinary budgetary changes that will impact service levels, employees, constituents or other departments or reflects a policy change.
	• Capital investments
	  ◦ Overview of projects included in capital budget

7.	Dual column eliminated. Focus on explanatory bullet points. Each change is titled and levy impact is highlighted.
8.	Levy impact clearly depicted. A number in parenthesis indicates a levy savings. For internal service and enterprise funds, this number will reflect an increase or decrease in expenditures or revenue.
9.	Budget summary table moved to the end of the narrative – details remain unchanged
10.	Personnel summary table moved to end of the narrative. Duplicative information from the budget summary table removed
11.	Personnel Changes table moved to end of narrative. Detailed information remains unchanged except that number of positions and FTE numbers separated into different columns

COUNTY EXECUTIVE'S 2010 BUDGET

GENERAL INFORMATION

Each Department in Milwaukee County must adhere to the following provisions in their respective budgets:

- Departments have the authority to fill unfunded positions provided they do not incur a salary deficit.
- ECP positions are not provided step increases or performance awards in 2010 as allowed in County Ordinance Section 17.265 (3).

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Non-Departmental Revenues and Expenditures

Revenues

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Health and Human Services Function

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Debt Service Function

Org.	Department Name	
9960 -	General County Debt Service	345

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Department Operating Authority 355

Milwaukee County
2009 Adopted and 2010 Recommended Budgets

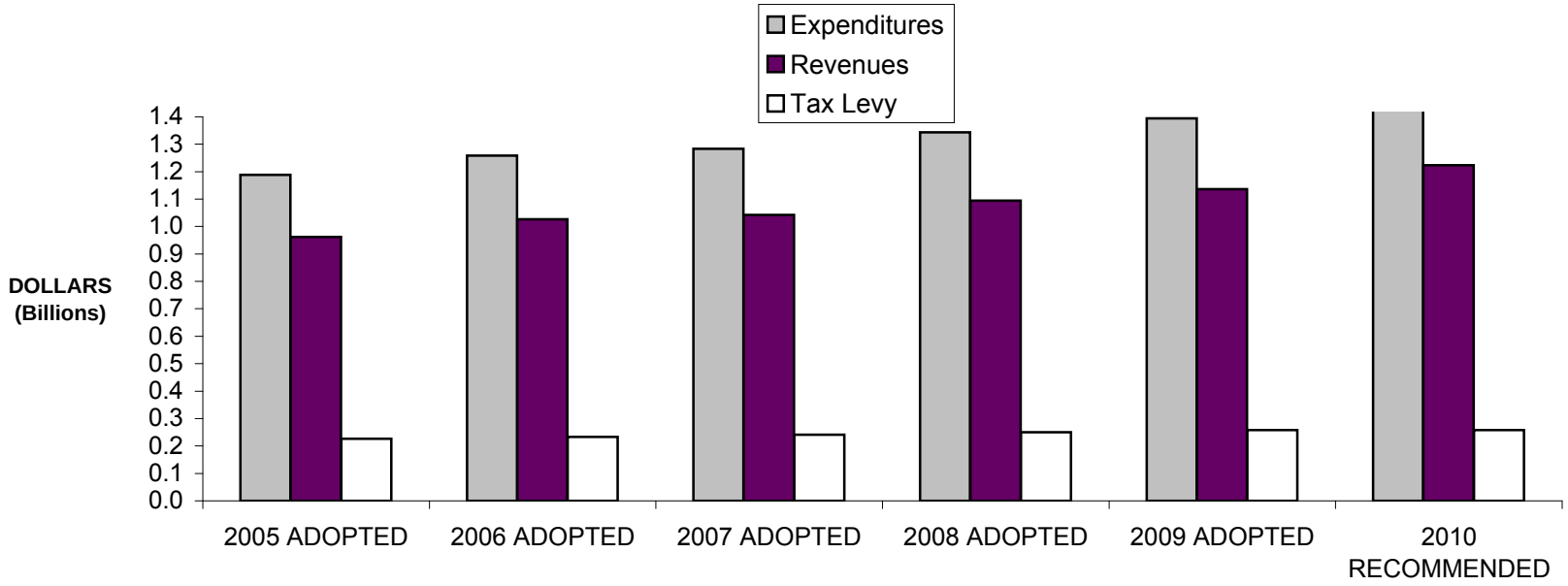
	2009 Adopted Budget	2010 Recommended Budget
Expenditures		
Legislative & Executive	12,022,820	11,653,045
Administration	39,434,204	36,276,619
Courts & Judiciary	68,579,249	69,763,445
Public Safety	168,628,930	163,659,037
General Government	7,228,296	7,568,695
Transportation and Public Works	262,232,280	259,808,056
Health & Human Services	666,515,113	603,688,288
Parks, Recreation & Culture	75,278,719	65,758,242
Debt Service	68,638,134	67,656,444
County-Wide Non-Departmentals	(53,303,643)	(57,149,003)
Capital Improvements	77,822,066	251,819,208
Trust Funds	1,024,490	1,075,045
Total Expenditures	**$1,394,100,657**	**$1,481,577,120**
Revenues		
Operating		
Sales Tax	67,435,903	65,362,190
Bond Proceeds	176,349	176,349
Other Direct Revenue	475,476,564	447,945,086
State Shared Revenue	37,733,754	36,720,729
Remaining State Revenue	334,911,577	268,518,101
Total Federal Revenue	59,749,159	75,730,417
Indirect Revenue	75,211,472	73,523,738
Prior Year Surplus (Deficit)	7,946,529	4,144,018
Operating Revenue Subtotal	**$1,058,641,307**	**$972,120,628**
Capital Improvement		
Sales Tax	420,000	420,000
Bond Proceeds	34,993,761	84,060,848
Other Direct Revenue	13,252,690	43,834,201
Remaining State Revenue	5,452,690	9,486,229
Total Federal Revenue	23,702,925	114,017,930
Capital Improvement Revenue Subtotal	**$77,822,066**	**$251,819,208**
Property Tax Levy	**$257,637,284**	**$257,637,284**
Total Revenues	**$1,394,100,657**	**$1,481,577,120**

Milwaukee County
2010 Recommended Budget
Functional Tax Levy Distribution

Function	Expenditures	Non State and Federal Revenue	State and Federal Aids	Net Tax Levy Funds Required	% Tax Levy Funds
Legislative & Executive	$11,653,045	$270,000	$13,000	$11,370,045	4.41%
Administration	$36,276,619	$24,237,882	$328,318	$11,710,419	4.55%
Courts & Judiciary	$69,763,445	$5,175,325	$22,820,757	$41,767,363	16.21%
Public Safety	$163,659,037	$11,731,012	$18,137,532	$133,790,493	51.93%
General Government	$7,568,695	$7,366,974	$0	$201,721	0.08%
Transportation and Public Works	$259,808,056	$137,343,193	$109,237,742	$13,227,121	5.13%
Health & Human Services	$603,688,288	$331,458,142	$190,821,843	$81,408,303	31.60%
Parks, Recreation & Culture	$65,758,242	$38,275,489	$221,000	$27,261,753	10.58%
Debt Service	$67,656,444	$2,929,034	$0	$64,727,410	25.12%
County-Wide Revenue	$0	$79,932,676	$39,356,292	($119,288,968)	(46.30%)
County-Wide Non-Departmentals	($57,149,003)	($48,610,628)	$0	($8,538,375)	(3.31%)
Capital Improvements	$251,819,208	$128,315,049	$123,504,159	$0	0.00%
Trust Funds	$1,075,045	$1,042,282	$32,763	$0	0.00%
Grand Total County	**$1,481,577,120**	**$719,466,430**	**$504,473,406**	**$257,637,284**	**100.00%**

RECOMMENDED 2010 BUDGET FOR GENERAL COUNTY PURPOSES

	2009 ADOPTED	2010 RECOMMENDED	CHANGE	PERCENT
EXPENDITURE	$1,394,100,657	$1,481,577,120	$87,476,463	6.27%
REVENUE	1,136,463,373	1,223,939,836	87,476,463	7.70%
TAX LEVY	$257,637,284	$257,637,284	$0	0.00%



2010 Recommended Budget
Summary of Expenditures and Revenues
Legislative Executive

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
County Board	$6,627,044	$6,427,090	($199,954)
County Board - Department of Audit	$2,693,890	$2,474,348	($219,542)
County Board - Comm Business Dev Partners	$1,012,899	$788,659	($224,240)
County Executive - General Office	$1,353,623	$1,282,963	($70,660)
County Executive - Veterans Service	$335,364	$301,689	($33,675)
Office of Economic Advocacy	$0	$378,296	$378,296
Total Expenditures	**$12,022,820**	**$11,653,045**	**($369,775)**
Revenues			
County Board - Comm Business Dev Partners	$279,639	$270,000	($9,639)
Total Revenues	**$279,639**	**$270,000**	**($9,639)**
State and Federal Aids			
County Board	$25,500	$0	($25,500)
County Executive - General Office	$29,000	$0	($29,000)
County Executive - Veterans Service	$13,000	$13,000	$0
Total State and Federal Aids	**$67,500**	**$13,000**	**($54,500)**
NET FUNDS REQUIRED	**$11,675,681**	**$11,370,045**	**($305,636)**

2010 Recommended Budget
Summary of Expenditures and Revenues
Administration

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Civil Service Commission	$61,694	$52,912	($8,782)
Personnel Review Board	$199,086	$203,400	$4,314
Corporation Counsel	$1,849,488	$1,678,772	($170,716)
DAS - Office for Persons with Disabilities	$800,929	$879,174	$78,245
DAS - Labor Relations	$613,151	$502,656	($110,495)
DAS - Human Resources	$3,028,691	$2,244,035	($784,656)
DAS - Employee Benefits	$2,377,294	$2,454,215	$76,921
DAS - Risk Management	$7,193,505	$7,483,820	$290,315
DAS - Fiscal Affairs	$4,153,527	$3,940,787	($212,740)
DAS - Procurement	$892,381	$740,615	($151,766)
DAS - Information Management Services	$18,205,783	$16,051,059	($2,154,724)
DAS - Economic & Community Development	$0	$0	$0
Ethics Board	$58,675	$45,174	($13,501)
Total Expenditures	**$39,434,204**	**$36,276,619**	**($3,157,584)**
Revenues			
Corporation Counsel	$160,000	$175,000	$15,000
DAS - Office for Persons with Disabilities	$138,500	$170,500	$32,000
DAS - Human Resources	$56,200	$6,200	($50,000)
DAS - Employee Benefits	$1,458,066	$1,654,428	$196,362
DAS - Risk Management	$7,193,505	$7,483,820	$290,315
DAS - Fiscal Affairs	$551,000	$76,000	($475,000)
DAS - Information Management Services	$17,349,926	$14,671,934	($2,677,992)
DAS - Economic & Community Development	$0	$0	$0
Total Revenues	**$26,907,197**	**$24,237,882**	**($2,669,315)**
State and Federal Aids			
DAS - Information Management Services	$0	$328,318	$328,318
DAS - Economic & Community Development	$0	$0	$0
Total State and Federal Aids	**$0**	**$328,318**	**$328,318**
NET FUNDS REQUIRED	**$12,527,007**	**$11,710,419**	**($816,587)**

2010 Recommended Budget
Summary of Expenditures and Revenues
County-Wide Non-Departmentals

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Civil Air Patrol	$10,500	$10,500	$0
Human Resource and Payroll System	$1,662,145	$1,662,145	$0
MCAMLIS	$879,000	$0	($879,000)
Offset to Internal Service Charges	($60,785,046)	($60,440,833)	$344,213
Charges to Other County Depts.	($7,905,809)	($11,376,730)	($3,470,921)
Appropriation for Contingencies	$7,760,427	$6,000,000	($1,760,427)
Employee Fringe Benefits	$6,396,056	$6,177,700	($218,356)
Litigation Reserve	$200,000	$275,000	$75,000
Capital Outlay/Depreciation Contra	($1,953,765)	$110,366	$2,064,131
Debt Issue Expense	$187,849	$187,849	$0
Investment Advisory Services	$245,000	$245,000	$0
Total Expenditures	**($53,303,643)**	**($57,149,003)**	**($3,845,360)**
Revenues			
Human Resource and Payroll System	$1,662,145	$1,662,145	$0
MCAMLIS	$879,000	$0	($879,000)
Offset to Internal Service Charges	($60,852,453)	($60,440,833)	$411,620
Employee Fringe Benefits	$6,396,056	$6,177,700	($218,356)
Capital Outlay/Depreciation Contra	$3,791,361	$3,814,011	$22,650
Debt Issue Expense	$176,349	$176,349	$0
Total Revenues	**($47,947,542)**	**($48,610,628)**	**($663,086)**
NET FUNDS REQUIRED	**($5,356,101)**	**($8,538,375)**	**($3,182,274)**

2010 Recommended Budget
Summary of Expenditures and Revenues
County-Wide Revenue

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Revenues			
Unclaimed Money	$950,000	$0	($950,000)
Land Sales	$6,030,117	$0	($6,030,117)
Potawatomi Revenue	$3,911,477	$4,058,477	$147,000
Medicare Part D	$3,593,974	$2,932,000	($661,974)
Earnings on Investments	$5,962,842	$2,709,111	($3,253,731)
County Sales Tax Revenue	$67,435,903	$65,362,190	($2,073,713)
Power Plant Revenue	$356,880	$356,880	$0
Surplus from Prior Year	$7,946,529	$4,144,018	($3,802,511)
Other Misc. Revenue	$40,000	$370,000	$330,000
Total Revenues	**$96,227,722**	**$79,932,676**	**($16,295,046)**
State and Federal Aids			
State Shared Taxes	$37,733,754	$36,720,729	($1,013,025)
State Exempt Computer Aid	$2,788,956	$2,635,563	($153,393)
Total State and Federal Aids	**$40,522,710**	**$39,356,292**	**($1,166,418)**
NET FUNDS REQUIRED	**($136,750,432)**	**($119,288,968)**	**$17,461,464**

2010 Recommended Budget
Summary of Expenditures and Revenues
Courts Judiciary

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Combined Court Related Operations	$50,952,331	$51,710,353	$758,022
Department Of Child Support Enforcement	$17,626,918	$18,053,092	$426,174
Total Expenditures	**$68,579,249**	**$69,763,445**	**$1,184,196**
Revenues			
Combined Court Related Operations	$4,575,002	$4,330,925	($244,077)
Department Of Child Support Enforcement	$1,099,600	$844,400	($255,200)
Total Revenues	**$5,674,602**	**$5,175,325**	**($499,277)**
State and Federal Aids			
Combined Court Related Operations	$6,639,875	$6,447,611	($192,264)
Department Of Child Support Enforcement	$15,369,917	$16,373,146	$1,003,229
Total State and Federal Aids	**$22,009,792**	**$22,820,757**	**$810,965**
NET FUNDS REQUIRED	**$40,894,855**	**$41,767,363**	**$872,508**

2010 Recommended Budget
Summary of Expenditures and Revenues
General Government

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Election Commission	$602,715	$1,064,874	$462,159
County Treasurer	$1,547,455	$1,574,257	$26,802
County Clerk	$801,536	$775,005	($26,531)
Register of Deeds	$4,276,590	$4,154,559	($122,031)
Total Expenditures	**$7,228,296**	**$7,568,695**	**$340,399**
Revenues			
Election Commission	$40,500	$40,500	$0
County Treasurer	$2,607,500	$2,786,624	$179,124
County Clerk	$480,625	$512,350	$31,725
Register of Deeds	$5,235,954	$4,027,500	($1,208,454)
Total Revenues	**$8,364,579**	**$7,366,974**	**($997,605)**
NET FUNDS REQUIRED	**($1,136,283)**	**$201,721**	**$1,338,004**

2010 Recommended Budget
Summary of Expenditures and Revenues
Public Safety

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Sheriff	$93,152,040	$88,015,342	($5,136,698)
House of Correction	$50,365,974	$51,788,685	$1,422,711
District Attorney	$20,556,861	$19,307,690	($1,249,171)
Medical Examiner	$4,554,055	$4,547,320	($6,735)
Total Expenditures	**$168,628,930**	**$163,659,037**	**($4,969,893)**
Revenues			
Sheriff	$8,242,350	$7,661,119	($581,231)
House of Correction	$2,438,624	$2,608,790	$170,166
District Attorney	$76,250	$75,665	($585)
Medical Examiner	$1,071,385	$1,385,438	$314,053
Total Revenues	**$11,828,609**	**$11,731,012**	**($97,597)**
State and Federal Aids			
Sheriff	$7,391,958	$7,841,479	$449,521
House of Correction	$2,351,361	$2,351,361	$0
District Attorney	$8,628,928	$7,919,746	($709,182)
Medical Examiner	$13,200	$24,946	$11,746
Total State and Federal Aids	**$18,385,447**	**$18,137,532**	**($247,915)**
NET FUNDS REQUIRED	**$138,414,874**	**$133,790,493**	**($4,624,381)**

2010 Recommended Budget
Summary of Expenditures and Revenues
Transportation and Public Works

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Airport	$76,622,183	$76,967,243	$345,060
Transportation Services	$2,296,447	$2,271,672	($24,775)
Architectural, Engineering & Environmental Svcs	$6,313,363	$6,579,772	$266,409
Highway Maintenance	$17,630,145	$18,250,133	$619,988
Fleet Management	$9,414,622	$7,784,914	($1,629,708)
Water Utility	$1,769,657	$2,241,586	$471,929
Transit/Paratransit System	$123,798,682	$121,136,357	($2,662,325)
Facilities Management	$22,643,776	$23,106,611	$462,835
Director's Office	$1,743,405	$1,469,768	($273,637)
Total Expenditures	**$262,232,280**	**$259,808,056**	**($2,424,224)**
Revenues			
Airport	$78,431,579	$78,124,275	($307,304)
Transportation Services	$2,068,861	$2,198,736	$129,875
Architectural, Engineering & Environmental Svcs	$5,468,420	$6,116,449	$648,029
Highway Maintenance	$62,300	$111,017	$48,717
Fleet Management	$9,355,504	$9,827,696	$472,192
Water Utility	$1,769,657	$2,241,586	$471,929
Transit/Paratransit System	$10,612,625	$11,379,699	$767,074
Facilities Management	$24,938,726	$25,167,235	$228,509
Director's Office	$2,279,397	$2,176,500	($102,897)
Total Revenues	**$134,987,069**	**$137,343,193**	**$2,356,124**
State and Federal Aids			
Airport	$50,000	$75,000	$25,000
Transportation Services	$0	$13,000	$13,000
Architectural, Engineering & Environmental Svcs	$179,958	$0	($179,958)
Highway Maintenance	$16,713,221	$17,293,682	$580,461
Fleet Management	$20,000	$20,000	$0
Transit/Paratransit System	$90,420,640	$91,836,060	$1,415,420
Total State and Federal Aids	**$107,383,819**	**$109,237,742**	**$1,853,923**
NET FUNDS REQUIRED	**$19,861,392**	**$13,227,121**	**($6,634,271)**

2010 Recommended Budget
Summary of Expenditures and Revenues
Health Human Services

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
DHHS - Behavioral Health Division	$187,598,123	$180,840,481	($6,757,642)
Department On Aging	$19,140,819	$17,178,679	($1,962,140)
Care Managmenet Organization - Aging	$261,513,684	$256,797,847	($4,715,837)
Dept of Health & Human Services	$198,262,487	$148,871,281	($49,391,206)
Total Expenditures	**$666,515,113**	**$603,688,288**	**($62,826,825)**
Revenues			
DHHS - Behavioral Health Division	$71,202,765	$68,927,762	($2,275,003)
Department On Aging	$1,255,075	$1,136,416	($118,659)
Care Managmenet Organization - Aging	$261,000,161	$256,797,847	($4,202,314)
Dept of Health & Human Services	$9,184,133	$4,596,117	($4,588,016)
Total Revenues	**$342,642,134**	**$331,458,142**	**($11,183,992)**
State and Federal Aids			
DHHS - Behavioral Health Division	$59,559,177	$59,366,026	($193,151)
Department On Aging	$14,992,093	$14,744,672	($247,421)
Care Managmenet Organization - Aging	$515,446	$0	($515,446)
Dept of Health & Human Services	$168,704,743	$116,711,145	($51,993,598)
Total State and Federal Aids	**$243,771,459**	**$190,821,843**	**($52,949,616)**
NET FUNDS REQUIRED	**$80,101,520**	**$81,408,303**	**$1,306,783**

2010 Recommended Budget
Summary of Expenditures and Revenues
Parks, Recreation Culture

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Milwaukee County Historical Society	$242,550	$242,550	$0
VISIT Milwaukee	$25,000	$25,000	$0
War Memorial	$1,504,594	$1,504,594	$0
Villa Terrace/Charles Allis Art Museums	$243,656	$243,656	$0
Marcus Center for the Performing Arts	$1,280,000	$1,280,000	$0
Federated Library System	$66,650	$66,650	$0
Milwaukee County Funds for the Performing Arts	$377,688	$377,688	$0
Parks, Recreation & Culture	$43,722,716	$34,785,810	($8,936,906)
Zoological Department	$23,818,680	$23,268,570	($550,110)
Milwaukee Public Museum	$3,502,376	$3,502,376	$0
UW Extension	$494,809	$461,348	($33,461)
Total Expenditures	**$75,278,719**	**$65,758,242**	**($9,520,477)**
Revenues			
Parks, Recreation & Culture	$18,936,504	$18,282,641	($653,863)
Zoological Department	$18,362,730	$19,871,768	$1,509,038
UW Extension	$121,080	$121,080	$0
Total Revenues	**$37,420,314**	**$38,275,489**	**$855,175**
State and Federal Aids			
Parks, Recreation & Culture	$221,000	$221,000	$0
Total State and Federal Aids	**$221,000**	**$221,000**	**$0**
NET FUNDS REQUIRED	**$37,637,405**	**$27,261,753**	**($10,375,652)**

2010 Recommended Budget
Summary of Expenditures and Revenues
Debt Service

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
General County Debt Service	$68,638,134	$67,656,444	($981,690)
Total Expenditures	**$68,638,134**	**$67,656,444**	**($981,690)**
Revenues			
General County Debt Service	$8,870,767	$2,929,034	($5,941,733)
Total Revenues	**$8,870,767**	**$2,929,034**	**($5,941,733)**
NET FUNDS REQUIRED	**$59,767,367**	**$64,727,410**	**$4,960,043**

2010 Recommended Budget
Summary of Expenditures and Revenues
Capital Improvements

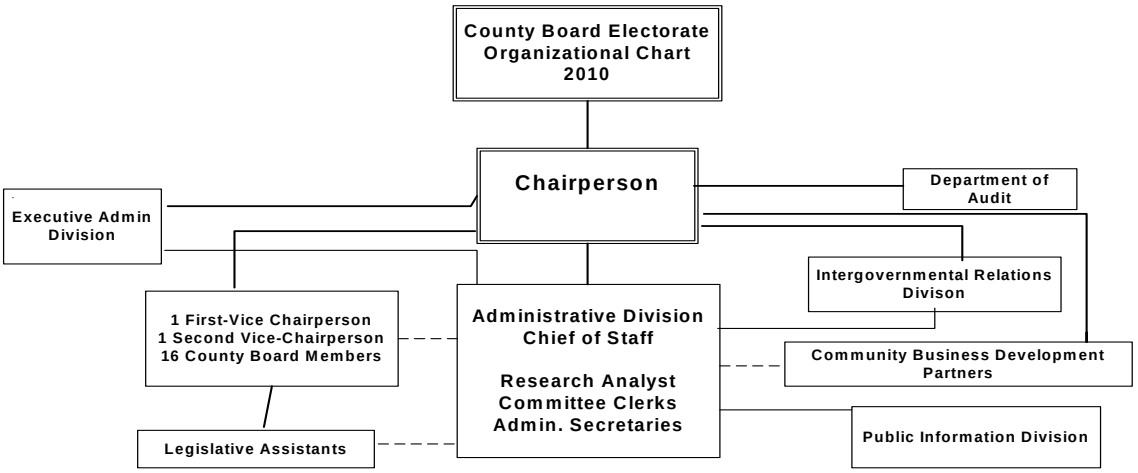
	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
Airport	$25,914,800	$93,053,132	$67,138,332
Highway	$18,242,150	$13,899,500	($4,342,650)
Mass Transit	$3,558,000	$66,600,841	$63,042,841
Environmental	$517,400	$1,019,500	$502,100
Parks, Recreation, & Culture	$8,671,640	$29,115,800	$20,444,160
Mckinley Marina	$0	$0	$0
Museum	$975,600	$1,356,400	$380,800
Zoological Department	$2,035,230	$989,306	($1,045,924)
Behavioral Health	$167,696	$12,596,494	$12,428,798
Human Services	$1,237,850	$743,180	($494,670)
County Grounds	$444,600	$0	($444,600)
Courthouse Complex	$2,445,316	$1,810,000	($635,316)
House of Correction	$831,482	$435,000	($396,482)
Other Agencies	$12,780,302	$30,200,055	$17,419,753
Total Expenditures	**$77,822,066**	**$251,819,208**	**$173,997,142**
Revenues			
Airport	$11,190,800	$29,043,101	$17,852,301
Highway	$6,724,035	$4,432,300	($2,291,735)
Mass Transit	$644,500	$17,291,841	$16,647,341
Environmental	$517,400	$1,019,500	$502,100
Parks, Recreation, & Culture	$8,671,640	$28,397,872	$19,726,232
Mckinley Marina	$0	$0	$0
Museum	$975,600	$1,356,400	$380,800
Zoological Department	$2,035,230	$989,306	($1,045,924)
Behavioral Health	$167,696	$12,596,494	$12,428,798
Human Services	$1,237,850	$743,180	($494,670)
County Grounds	$444,600	$0	($444,600)
Courthouse Complex	$2,445,316	$1,810,000	($635,316)
House of Correction	$831,482	$435,000	($396,482)
Other Agencies	$12,780,302	$30,200,055	$17,419,753
Total Revenues	**$48,666,451**	**$128,315,049**	**$79,648,598**
State and Federal Aids			
Airport	$14,724,000	$64,010,031	$49,286,031
Highway	$11,518,115	$9,467,200	($2,050,915)
Mass Transit	$2,913,500	$49,309,000	$46,395,500
Parks, Recreation, & Culture	$0	$717,928	$717,928
Total State and Federal Aids	**$29,155,615**	**$123,504,159**	**$94,348,544**
NET FUNDS REQUIRED	**$0**	**$0**	**$0**

2010 Recommended Budget
Summary of Expenditures and Revenues
Trust Funds

	2009 Adopted Budget	2010 Recommended Budget	Increase (Decrease) Amount
Expenditures			
BHD Research	$25,000	$25,000	$0
BHD Patient Activity/Special Events	$10,100	$10,100	$0
Zoo Specimen	$47,235	$48,325	$1,090
Zoo Railroad	$930,155	$966,620	$36,465
Office on Disabilities Expendable Trust	$12,000	$25,000	$13,000
Total Expenditures	**$1,024,490**	**$1,075,045**	**$50,555**
Revenues			
BHD Research	$25,000	$25,000	$0
BHD Patient Activity/Special Events	$10,100	$10,100	$0
Zoo Specimen	$47,235	$48,325	$1,090
Zoo Railroad	$897,392	$933,857	$36,465
Office on Disabilities Expendable Trust	$12,000	$25,000	$13,000
Total Revenues	**$991,727**	**$1,042,282**	**$50,555**
State and Federal Aids			
Zoo Railroad	$32,763	$32,763	$0
Total State and Federal Aids	**$32,763**	**$32,763**	**$0**
NET FUNDS REQUIRED	**$0**	**$0**	**$0**

COUNTY BOARD

COUNTY BOARD (1000)



MISSION

The mission of the Board of Supervisors is to ensure a responsive, accessible and accountable government for the people of the County of Milwaukee, and to establish County policies that enhance self-sufficiency, personal safety, economic opportunity and quality of life.

Budget Summary

	2010	2009/2010 Change
Expenditures	**6,427,090**	**(199,954)**
Revenue	**0**	**(25,500)**
Levy	**6,427,090**	**(174,454)**
FTE's	**60.2**	**0.0**

Major Programmatic Changes

- Provide partial funding for a Grant Writer/Coordinator position
- Provide partial funding of one Legislative Assistant position

OBJECTIVES

- The County Board will continue to make fiscal and programmatic decisions and provide overall policy direction, to assure essential and important services for the community to meet the safety, health and welfare needs of it citizens and the financial impact to the taxpayers.
- County Supervisors will continue to communicate with constituents, organizations and businesses on the needs of the community and the laws, procedure and available resources under which Milwaukee County operates.
- County Board staff will continue to provide timely and accurate information for policymakers to make sound decisions for their constituency and the County as a whole, and to communicate those decisions and actions to the public.
- The County Board, as the legislative branch of County government, will continue strengthening relationships with the executive and judicial branches of Milwaukee County and with other levels of

government, including the Federal and State of Wisconsin governments – where the principal objective is to maximize State and Federal aid to Milwaukee County - as well as other counties, and municipalities, especially those located within the boundaries of Milwaukee County.

- County Board administration will continue to improve business operations to assure the County Board is managed in an efficient and fiscally prudent manner.

DEPARTMENTAL PROGRAM DESCRIPTION

Legislative Services

The Milwaukee County Board of Supervisors is a body of 19 legislative representatives elected by residents of 19 supervisory districts in the County. Legislative Services includes 19 Board members who elect from their body the Chairperson of the Board and the First and Second Vice Chairpersons. Also included are Legislative Assistant positions assigned to each Supervisor. Upper management of all County Board services is the responsibility of the Chairperson of the County Board, who functions as the department head.

The Board's primary power is to determine policy and direct County government through the adoption of ordinances and resolutions. As such, the Board establishes programs, services and laws for the County. Among the Board's most important means of establishing policy is the adoption of the annual County budget. The Board conducts its business through nine standing committees, various subcommittees, commissions and task forces.

At the committee level, members hear testimony from Supervisors proposing legislation and requests from departments and outside agencies regarding policy changes. The public is also afforded the opportunity to speak to committees on an issue. Committee members may amend legislation to reflect the will of the committee and then vote on it. Committee recommendations are forwarded to the County Board with a recommendation for approval or rejection. The full Board may further amend the resolution or ordinance, lay it over or send it back to committee for additional study and referrals of questions. The full County Board votes on a measure, accepting or rejecting it and finally, if the County Executive vetoes the measure, the County Board must vote to either sustain or override the veto.

Legislative Support Services

Research Services

Duties include specialized research analysis and studies for specific standing committees, subcommittees and other special committees of the County Board and preparation of resolutions, ordinances, and fiscal notes. Research staff is involved annually in the review, analysis and development of recommendations for the Finance and Audit Committee and the County Board on Countywide departmental operations and capital budget requests as presented in the Executive Budget.

Committee Services

Duties include committee meeting support essential to the operation of the County Board. Primary responsibilities are to issue committee agendas and meeting notices and to enter in appropriate files kept for that purpose, a complete record of all committee meetings, including attendance, appearances for and against pending matters, and to record and prepare minutes of meetings. These include all motions made, by whom, and how each member voted upon each matter considered, together with a final action by the committee.

Public Information Services

Duties include the provision of information to the public through all written and visual media, including newsletters, press releases, press relations, community outreach, web site development, etc.

Administration / Operations

Functions include overall administration, departmental information technology systems, budget and accounting, fiscal monitoring, purchasing, reception, constituent services, facilities management, general operations and clerical support.

Intergovernmental Relations

The Intergovernmental Relations Division is a function within the budget of the County Board to reflect the County Board's overall legislative and policy oversight function.

Intergovernmental Relations assists in coordinating and developing a legislative package and budgetary agenda for Milwaukee County, which defines areas where modifications to State and Federal legislation should be developed and introduced. Intergovernmental Relations also communicates and works with State and Federal officials to enact the County's legislative and budgetary package, and interfaces with other local units of government.

2010 Budget

Approach and Priorities

- Maintain the current level of services provided on behalf of the citizens of Milwaukee County.

Programmatic Impacts

- Partial funding is provided for Grant Writer/Coordinator position and one Legislative Assistant position.

Budget Highlights

Wage and Benefit Modifications ***($527,781)***
This budget includes an expenditure reduction of $527,781 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Reduced Funding for Grant Writer and Legislative Assistant Positions ***($39,828)***
One position of Grant Writer/Coordinator and one Legislative Assistant position are unfunded for half the year through a vacancy and turnover deduction. Reduced funding of Grant Writer/Coordinator position could delay opportunities to identify and apply for grants.

Reduced Funding for Lobbying Contracts ***($10,000)***
Contract dollars for lobbying activities are reduced by $10,000 from $50,000 to $40,000. Reduced funding for lobbying contract will require more creative and flexible use of remaining funds.

Funding for Wisconsin Counties Association Conference ***$10,000***
$10,000 is provided for costs related to hosting the 2010 Wisconsin Counties Association Annual Conference.

Loss of Income Maintenance Revenue ***$25,500***
Due to the State takeover of the income maintenance functions within the Department of Health and Human Services, revenue related to time spent by County Board staff assisting constituents with income maintenance questions is eliminated. In 2009, this revenue was $25,500. The result of this action is a corresponding levy increase in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: County Board **UNIT NO.** 1000
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 2,929,604	$ 3,233,433	$ 2,935,031	$ (298,402)
Employee Fringe Benefits (EFB)	2,045,835	2,196,750	2,294,307	97,557
Services	291,347	331,875	316,926	(14,949)
Commodities	40,191	52,750	51,450	(1,300)
Other Charges	1,644	2,500	2,500	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	787,978	809,736	826,876	17,140
Abatements	0	0	0	0
Total Expenditures	$ 6,096,599	$ 6,627,044	$ 6,427,090	$ (199,954)
Direct Revenue	1,412	0	0	0
State & Federal Revenue	31,071	25,500	0	(25,500)
Indirect Revenue	0	0	0	0
Total Revenue	$ 32,483	$ 25,500	$ 0	$ (25,500)
Direct Total Tax Levy	6,064,116	6,601,544	6,427,090	(174,454)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**59.2**	**60.2**	**60.2**	**0.0**
% of Gross Wages Funded	**100.0**	**100.0**	**98.7**	**(1.3)**
Overtime (Dollars)	**$ 2,171**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

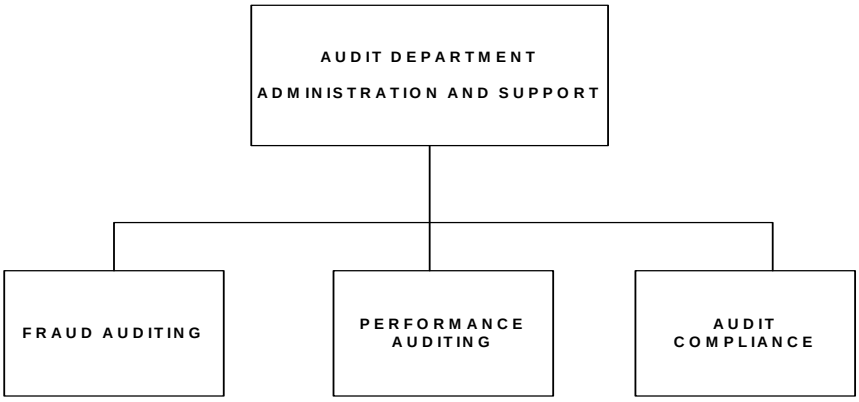
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

COUNTY BOARD – DEPARTMENT OF AUDIT

COUNTY BOARD-DEPT OF AUDIT (1001)



MISSION

Through independent, objective and timely analysis of information, the Milwaukee County Department of Audit assists both policy makers and program managers in providing high-quality services in a manner that is honest, efficient, effective and accountable to the citizens of Milwaukee County.

Budget Summary

	2010	2009/2010 Change
Expenditures	**2,474,348**	**(219,542)**
Revenue	**0**	**0**
Levy	**2,474,348**	**(219,542)**
FTE's	**18.0**	**(1.0)**

Major Programmatic Changes

- Provide required oversight of Federal Economic Stimulus (American Recovery and Reinvestment Act of 2009) funds received by County departments.

OBJECTIVES

- Improve the pool of knowledge concerning Milwaukee County issues and programs among policy and administrative decision-makers.
- Increase the County Board's level of confidence in Milwaukee County's management of resources and program administration.
- Improve efficiency and effectiveness of Milwaukee County government services.

DEPARTMENTAL PROGRAM DESCRIPTION

Pursuant to Section 59.47 of the Wisconsin Statutes and Chapter 57 of the Milwaukee County Ordinances, the Department of Audit is responsible for post auditing the fiscal concerns of Milwaukee County, including but not limited to, the following functions:

1. Examining the records and procedures of County offices and departments to reach a conclusion as to economy and efficiency, program effectiveness, and compliance with regulatory authority.

2. Monitoring the propriety of departmental recordkeeping throughout the County relating to cash receipts and disbursements, cost accounting procedures, assets held in trust, and supplies and equipment inventories.

3. Determining the adequacy of internal control. Internal Control is the system and methods management establishes to provide reasonable assurance that the following objectives are being achieved:
   - effectiveness and efficiency of operations,
   - reliability of financial reporting, and
   - compliance with applicable laws and regulations.

4. Auditing, when warranted, agencies receiving County funds or providing services to the County.

5. Monitoring contracts with vendors of goods and services for compliance with affirmative action requirements as provided in Section 56.17 of the County Ordinances.

6. Contracting for the annual audit of the financial statements of Milwaukee County and the Single Audit of Federal and State grants required by Federal OMB Circular A-133 and State Single Audit Guidelines.

Pursuant to Section 15.15 of the County Ordinances, the department reconciles the County's checking accounts and maintains custody of the cancelled checks.

2010 BUDGET

Approach and Priorities

- Maintain responsiveness to County Board audit requests and inquiries
- Continue efforts to achieve direct taxpayer savings through investigation of allegations of fraud, waste and abuse reported to the Fraud Hotline
- Facilitate the audit of the County's 2009 financial statements and Single Audit of federal and state grants

Programmatic Impacts

- A number of Milwaukee County departments have applied for Federal Economic Stimulus funds under the American Recovery and Reinvestment Act of 2009. Federal regulations setting forth requirements for the tracking and reporting the use and impact of the funds by recipients are under development for some programs. Consequently, the level of Department of Audit resources necessary to provide required oversight has not yet been determined.

Budget Highlights

Wage and Benefit Modifications ***($192,319)***

This budget includes an expenditure reduction of $192,319 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Increased Costs for County-wide Audit ***$15,000***

Estimated professional service fees to conduct the annual County-wide audit increases from $385,000 to $400,000.

Unfund Vacant Positions ***($83,322)***

Performance Evaluator 3 position vacated in 2009 is unfunded.

Relocation from City Campus ***($146,930)***

Due to a Countywide space reallocation planned for 2010, City Campus will be vacated as of April 1, 2010. In order to account for this change, the crosscharge to Audit for space rental at City Campus is eliminated. A corresponding reduction in indirect revenue is reflected in Facilities budget so that this has no County-wide levy impact. Once a new location is identified this cross-charge will be adjusted accordingly. The space planning work-group will develop relocation recommendations. See the Facilities budget for more detailed information.

BUDGET SUMMARY

Account Summary	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Personal Services (w/o EFB)	$ 1,147,586	$ 1,227,207	$ 1,124,261	$ (102,946)
Employee Fringe Benefits (EFB)	701,707	750,853	774,836	23,983
Services	442,454	445,496	449,171	3,675
Commodities	5,678	6,941	7,005	64
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	300,571	311,289	161,933	(149,356)
Abatements	(36,968)	(47,896)	(42,858)	5,038
Total Expenditures	$ 2,561,028	$ 2,693,890	$ 2,474,348	$ (219,542)
Direct Revenue	148	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 148	$ 0	$ 0	$ 0
Direct Total Tax Levy	2,560,880	2,693,890	2,474,348	(219,542)

PERSONNEL SUMMARY

	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Position Equivalent (Funded)*	**18.9**	**19.0**	**18.0**	**(1.0)**
% of Gross Wages Funded	**96.6**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Adm Secretary - Perf Eval 3	04510	Unfund	(1)	(1.00)	1001 - Dept of Audit	$ (52,590)
					TOTAL	$ (52,590)

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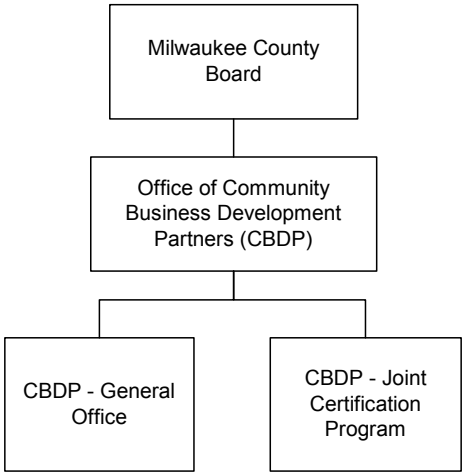
COUNTY BOARD –
OFFICE OF COMMUNITY BUSINESS DEVELOPMENT PARTNERS

COUNTY BOARD-OFFICE OF COMMUNITY BUSINESS PARTNERS (1040)



MISSION

The Office of Community Business Development Partners (CBDP) implements County/Federal Disadvantaged Business Enterprise (DBE) program regulations, establishes DBE goals, certifies DBE firms, monitors and enforces contract compliance, and promotes business opportunities and capacity building which increase overall economic viability for small and disadvantaged businesses in Milwaukee County.

Budget Summary

	2010	2009/2010 Change
Expenditures	**788,659**	**(224,240)**
Revenue	**270,000**	**(9,639)**
Levy	**518,659**	**(214,601)**
FTE's	**6.0**	**0.0**

Major Programmatic Changes

- Begin implementation of a contract compliance auto solution database.

OBJECTIVES

- Ensure DBE goals are appropriately set and monitored on professional services and construction contracts.
- Begin implementation of a contract compliance automated solution in the Department of Transportation and Public Works, with full implementation continuing to IMSD, Airport, Transit and Treasurer's Office. Provide education and training to all staff on its use in the appropriate participating departments.
- To continue to update and amend all DBE related Milwaukee County ordinances, policies, and procedures consistent with Federal and Milwaukee County regulations, and educate Milwaukee County department and division personnel on the proper implementation of those policies and procedures. Amending the County's Administrative Manual to reflect the updates that have been made.
- Continue community outreach to attract potential DBEs and to bring an understanding of the mission and purpose of the Community Business Development Partners. Continue capacity building with our current DBEs and Milwaukee County departments. This will allow CBDP to be more proactive within the County and allow current DBEs to grow and be prosperous through our program.

DEPARTMENTAL PROGRAM DESCRIPTION

The Office of CBDP is responsible for the (DBE) program of Milwaukee County. Milwaukee County receives substantial Federal funding for its Transit and Paratransit systems, Airports and Federal and State highway programs from the United States Department of Transportation (USDOT). The DBE program, on behalf of Milwaukee County, ensures that full compliance is maintained with all Federal DBE laws.
Specific responsibilities of the office include annual and project goal setting for Federal Aviation Administration (FAA), Federal Transit Administration (FTA) and Wisconsin Department of Transportation (WisDOT) administered Federal Highway Administration (FHWA) programs; contract compliance monitoring; DBE firm certifications and appeals in accordance with 49 CFR 26 and terms of the Wisconsin Unified Certification Program (UCP) Agreement; DBE outreach programs that seek to promote greater utilization of DBE firms; DBE business development and technical assistance efforts; administration of revolving loan accounts to provide short-term assistance to qualifying DBE firms; and development of various small business seminars on effective business operations.

2010 Budget

Approach and Priorities

- Continue to work at full staff to provide clients with the service levels that are required of this department.
- Improve level of service provided to current and prospective DBEs in relation to informing them of available contractual opportunities.
- Ensure DBE goals are appropriately set and monitored on professional services and construction contracts.
- Ensure DBE goals are appropriately set on contracts pertaining specifically to American Recovery and Reinvestment Act (ARRA) funds.

Programmatic Impacts

- Begin implementation of a contract compliance auto solution database.
- Pursuant to the directive from the County Board, a representative from CBDP will be included on all contract selection panels for professional services contracts of $100,000 or more. This action increases the department's involvement in the contracts by setting appropriate DBE goals and monitoring and enforcing contract compliance.

Budget Highlights

Wage and Benefit Modifications ***($60,602)***

This budget includes an expenditure reduction of $ 60,602 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Men of Color Contract ***($125,000)***

CBDP has continued responsibility for the administration and monitoring of the Men of Color Contract; however, no additional funding was requested by the department for 2010.

Charges to Capital ***$0***

CBDP will continue to charge time to capital projects for the services they provide. $220,000 is budgeted as an estimate, the same amount as 2009, but will be based on actual time spent on projects in 2010. In addition, $25,000 is charged to the Airport and Transit for direct service provided; the same amount as 2009.

Relocation from City Campus ***($65,415)***

Due to a Countywide space reallocation planned for 2010, City Campus will be vacated as of April 1, 2010. In order to account for this change, the crosscharge to CBDP for space rental at City Campus is eliminated. A corresponding reduction in indirect revenue is reflected in Facilities budget so that this has no County-wide levy impact. Once a new location is identified this cross-charge will be adjusted accordingly. The space planning work-group will develop relocation recommendations. See the Facilities budget for more detailed information.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: County Board-Office of Community Business Partners **UNIT NO.** 1040
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 326,604	$ 395,649	$ 353,856	$ (41,793)
Employee Fringe Benefits (EFB)	164,675	237,226	246,776	9,550
Services	85,446	225,196	98,796	(126,400)
Commodities	4,523	6,120	6,420	300
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	478	0	0	0
Capital Contra	0	0	0	0
County Service Charges	130,560	148,708	82,811	(65,897)
Abatements	0	0	0	0
Total Expenditures	$ 712,286	$ 1,012,899	$ 788,659	$ (224,240)
Direct Revenue	13,475	10,000	0	(10,000)
State & Federal Revenue	0	0	0	0
Indirect Revenue	203,900	269,639	270,000	361
Total Revenue	$ 217,375	$ 279,639	$ 270,000	$ (9,639)
Direct Total Tax Levy	494,911	733,260	518,659	(214,601)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**6.0**	**6.0**	**6.0**	**0.0**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 930**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

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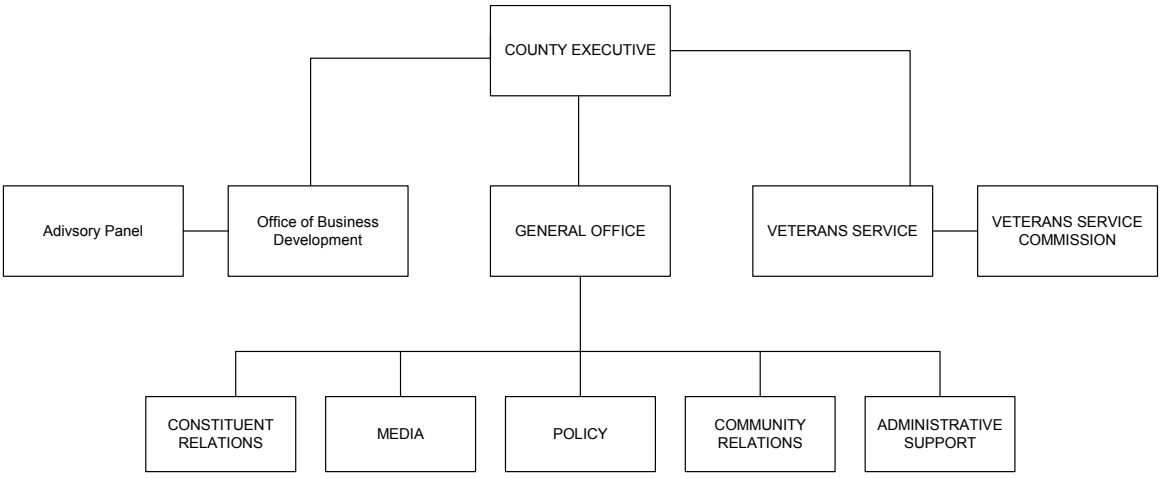
COUNTY EXECUTIVE – GENERAL OFFICE

COUNTY EXEC-GENERAL OFFICE (1011)



MISSION

The Milwaukee County Executive will work to create a safe, enjoyable and prosperous community for all people in Milwaukee County by providing leadership, guidance and vision, and managing and directing high-quality, responsive and cost-effective government services.

Budget Summary

	2010	2009/2010 Change
Expenditures	**1,282,963**	**(70,660)**
Revenue	**0**	**(29,000)**
Levy	**1,282,963**	**(41,660)**
FTE's	**10.0**	**(0.6)**

Major Programmatic Changes

- The Office of Business Development is included under the County Executive's office as a separate department

OBJECTIVES

- The County Executive will direct his Cabinet and staff to continue providing all citizens with a safe environment in which to live, raise a family, work, play and retire. He will continue his efforts to provide affordable County services, while also endeavoring to achieve those goals in a fiscally responsible manner.
- The County Executive will direct departments and divisions to provide efficient and effective safety net services to the County's most vulnerable residents, including quality managed health care for low-income residents and better housing options for those with mental illness and other special needs.
- The County Executive will continue to work with the Legislative and Judicial branches of County government, as well as State and Federal governments, to obtain and provide the fiscal resources necessary to achieve Milwaukee County's mission.
- The County Executive will work with the County Board of Supervisors to provide a long-term plan of reform and good management through more financial oversight, continued development of a master space plan, and a long-term strategic planning process.
- The County Executive, departments, divisions and staff will continue working with the County Board to achieve our mutual goals of providing the highest quality of services for all Milwaukee County residents.

DEPT: County Exec-General Office **UNIT NO.** 1011
FUND: General - 0001

DEPARTMENTAL PROGRAM DESCRIPTION

The County Executive is the elected chief administrative officer for Milwaukee County. The County Executive has the following duties and responsibilities: coordinate and direct all administrative and management functions of County government; appoint department heads and members of boards and commissions, subject to County Board confirmation; submit annually a recommended County budget to the County Board; communicate to the County Board the condition of the County or other matters requiring their attention; and approve or veto all resolutions or ordinances enacted by the County Board.

2010 BUDGET

Approach and Priorities

- Maintain the current level of services provided on behalf of the citizens of Milwaukee County.

Programmatic Impacts

- The Office of Business Development is created under the County Executive's office as a separate department to provide a comprehensive strategy for economic development in Milwaukee County (see org. 1031 for more detailed information)

Budget Highlights

Wage and Benefit Modifications ***($106,392)***

This budget includes an expenditure reduction of $106,392based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Loss of Income Maintenance Revenue ***$29,000***

Due to the State takeover of the income maintenance functions within the Department of Health and Human Services, revenue related to time spent by County Executive staff assisting constituents with income maintenance questions is eliminated. In 2009, this revenue was $29,000. The result of this action is a corresponding levy increase in 2010.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 525,495	$ 705,918	$ 616,050	$ (89,868)
Employee Fringe Benefits (EFB)	297,810	400,406	417,499	17,093
Services	10,384	13,242	13,500	258
Commodities	4,000	5,564	5,502	(62)
Other Charges	95	500	500	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	220,314	227,993	229,912	1,919
Abatements	0	0	0	0
Total Expenditures	$ 1,058,098	$ 1,353,623	$ 1,282,963	$ (70,660)
Direct Revenue	0	0	0	0
State & Federal Revenue	24,167	29,000	0	(29,000)
Indirect Revenue	0	0	0	0
Total Revenue	$ 24,167	$ 29,000	$ 0	$ (29,000)
Direct Total Tax Levy	1,033,931	1,324,623	1,282,963	(41,660)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: County Exec-General Office **UNIT NO.** 1011
FUND: General - 0001

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**10.2**	**10.6**	**10.0**	**(0.6)**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ (376)**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

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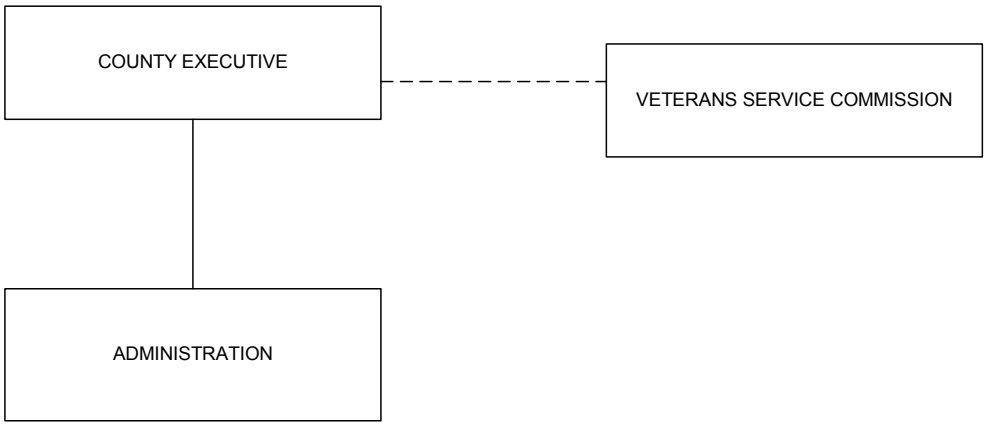
COUNTY EXECUTIVE – VETERANS SERVICE

COUNTY EXEC-VETERANS SERVICE (1021)



MISSION

The mission of the Milwaukee County Department of Veterans Services is to serve all the veterans of Milwaukee County and their families with dignity and compassion by providing prompt and courteous assistance in the preparation and submission of claims for benefits to which they may be entitled and to serve as their principal advocate on veterans' related issues.

Budget Summary

	2010	2009/2010 Change
Expenditures	**301,689**	**(33,675)**
Revenue	**13,000**	**0**
Levy	**288,689**	**(33,675)**
FTE's	**5.0**	**(1.0)**

Major Programmatic Changes

- None

OBJECTIVES

- Provide a high level of quality, knowledgeable service to Milwaukee County veterans and their families
- Expand services through outreach programs, including briefings and benefits seminars at local military units, veterans organizations, independent/assisted living facilities and other public venues

DEPARTMENTAL PROGRAM DESCRIPTION

On a daily basis, employees assist veterans and their families in determining eligibility for the full range of State and Federal veterans benefits. As part of this process, employees obtain and screen source documents, identify eligible programs, and facilitate the application process. Further, this office brings supportive governmental and public agencies onsite to provide complimentary services. These include the State Department of Workforce Development (DWD) Office of Veterans Services (job search assistance), DWD Bureau of Apprenticeships (entry into trades), Milwaukee County Health and Human Services (public aid), and the Marquette Volunteer Legal Clinic (legal services). In addition, this office provides used clothing and household goods to needy veterans through a volunteer donor program. Throughout the year, briefings and seminars are conducted at public venues to increase the awareness of veterans programs and benefits.

2010 Budget

Approach and Priorities

- Expand services provided with no budgetary impact by collaborating with existing governmental and social service agencies.
- Maintain the Milwaukee County Needy Veterans Fund ($13,500) which provides limited emergency financial aid to veterans and/or their families, including providing, within guidelines, aid for emergency loss of income, emergency travel, burial of indigent veterans, and security deposit for homeless veterans moving into independent living.
- Maintain funding for flags for placement on veterans graves throughout Milwaukee County.

2010 Budget Highlights

Wage and Benefit Modifications ***($20,923)***

This budget includes an expenditure reduction of $ 20,923 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Temporary Staffing Adjustments ***($41,288)***

A Vacancy and Turnover deduction of $45,288 is included in the 2010 budget to account for the deployment of the Veteran Services Officer. $4,000 is added to professional services to provide temporary help during his absence.

Rent Increase ***$8,678***

An additional $8,678 is budgeted for rent. The Veterans Services office lease with the State of Wisconsin Department of Veteran Affairs expires in November, 2009. While the increase is significant (nearly 60%), the office rent remains cost-effective compared to market rent and the benefit of being on the Veteran's grounds justifies the expense.

BUDGET SUMMARY

Account Summary	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Personal Services (w/o EFB)	$ 115,086	$ 147,392	$ 114,676	$ (32,716)
Employee Fringe Benefits (EFB)	102,999	108,797	96,326	(12,471)
Services	20,457	20,982	33,660	12,678
Commodities	28,463	29,000	29,000	0
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	5,983	0	0	0
Capital Contra	0	0	0	0
County Service Charges	32,374	29,193	28,027	(1,166)
Abatements	0	0	0	0
Total Expenditures	$ 305,362	$ 335,364	$ 301,689	$ (33,675)
Direct Revenue	0	0	0	0
State & Federal Revenue	13,000	13,000	13,000	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 13,000	$ 13,000	$ 13,000	$ 0
Direct Total Tax Levy	292,362	322,364	288,689	(33,675)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: County Exec-Veterans Service **UNIT NO.** 1021
FUND: General - 0001

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**5.7**	**6.0**	**5.0**	**(1.0)**
% of Gross Wages Funded	**94.6**	**100.0**	**83.4**	**(16.6)**
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

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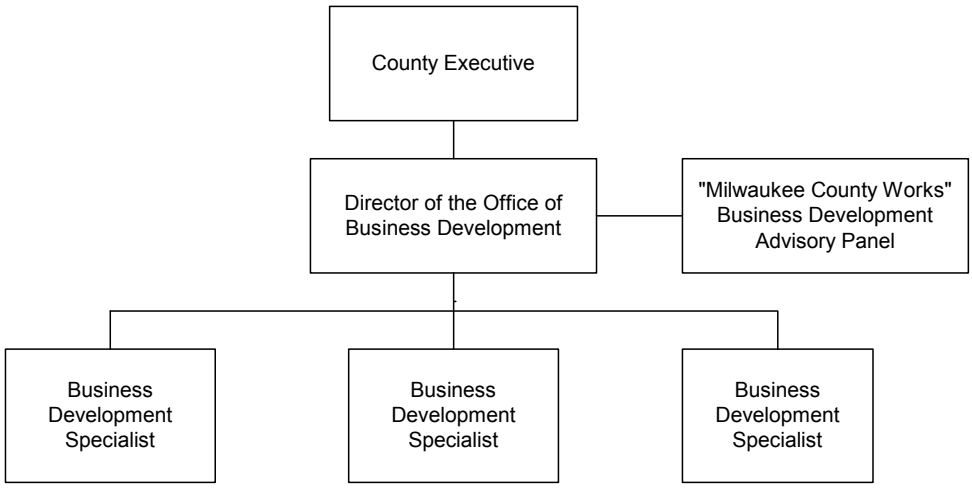
COUNTY EXECUTIVE – OFFICE OF BUSINESS DEVELOPMENT

COUNTY EXEC - OFFICE OF BUSINESS DEVELOPMENT (1031)



MISSION

Provide a comprehensive strategy for job development, retention and expansion in Milwaukee County by working in concert with all incorporated municipalities and their economic development agents. It is hoped that through the coordinated efforts of the county and the municipalities, the regional economy will grow by retaining and expanding existing employers and by relocating new employers to Milwaukee County.

Budget Summary

	2010	2009/2010 Change
Expenditures	**378,296**	**378,296**
Revenue	**0**	**0**
Levy	**378,296**	**378,296**
FTE's	**3.8**	**3.8**

Major Programmatic Changes

- Establish the Office of Business Development
- Create a "Milwaukee County Works" Business Development Advisory Panel
- Pursue Recovery Zone Facility Bond Opportunities

OBJECTIVES

- Leverage County resources and financial position to support job creation and retention through the efforts of staff with a high level of expertise.
- Create a "Milwaukee County Works" Business Development Advisory Panel consisting of business, municipal and community leaders to provide guidance and support to the County's efforts to foster economic opportunities.
- Identify and pursue opportunities to support the growth of the Milwaukee County economy through the use of Recovery Zone Facility Bonds.
- Function as the central point of communication for job development, retention and expansion progress and strategy among civic, regional economic development and non-profit community organizations.

DEPARTMENTAL PROGRAM DESCRIPTION

The Office of Business Development (OBD) is a new division within the Office of the County Executive that is tasked with supporting job creation and retention in Milwaukee County, by working with both new and existing businesses. Some of the strategies envisioned for the OBD to support job development include real estate coordination efforts and assistance with local compliance and incentives. The OBD will also work closely with economic development agencies in the County to accomplish its mission through supporting existing marketing campaigns and coordinating closer ties and communication between municipal economic development agencies.

Real Estate Coordination
Identifying an affordable and suitable location can be a significant challenge for emerging or relocating businesses. Business Development Specialists will develop an assessment of infrastructure needs for specific employers that will include access to transportation systems, site development or expansion opportunities, and utility needs.

Local Compliance and Incentives
The OBD will serve as a clearinghouse for information on incentives and tax credits that may be available to businesses in Milwaukee County from the Federal, State or municipal governments. In addition, staff from the office will assist businesses seeking to expand or relocate within Milwaukee County in navigating through zoning, permitting and other processes required by municipal governments within the County.

Marketing
The OBD will support the marketing of Milwaukee County as a desirable location to do business. The focus of this effort will be to better coordinate marketing campaigns already conducted and maximize the benefits of resources currently utilized.

Coordination and Communication
During an economic development roundtable held by the County Executive in 2009, municipal leaders indicated a need for improved coordination of efforts and communication among the municipalities. To address this need, advocates from the OBD will hold regular meetings with economic development personnel from the 19 municipalities within Milwaukee County, as well as representatives from neighborhood and ethnic chambers of commerce, to coordinate activities and to foster communication on issues and opportunities.

2010 BUDGET

Approach and Priorities

- Facilitate job retention and growth in Milwaukee County by providing real estate information to businesses; serve as a liaison between businesses and municipal officials; coordinate efforts to market Milwaukee County to businesses and business organizations; and improve the communication among municipal economic development officials.
- Identify and pursue opportunities to bring outside support, such as Recovery Zone Facility Bonds to business considering expanding operations in Milwaukee County.

Programmatic Impacts

- Create a new Office of Business Development within the Office of the County Executive to facilitate economic growth within Milwaukee County.
- Pursue opportunities to utilize $18.4 million in Recovery Zone Facility Bonds in order to retain existing employers and attract new employers to Milwaukee County.

Budget Highlights

Staff Office with Qualified and Experienced Personnel **$367,297**
Create 1.0 FTE Economic Development Director and 2.75 FTE's Business Development Specialists (3.0 full-time positions with phased in start dates) at a cost of $367,297, including salaries and active fringe benefits.

Wage and Benefit Modifications ***($37,799)***
This budget includes an expenditure reduction of $37,799 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Professional Services Contracts **$30,000**
Provide $30,000 in professional services for specialized real estate, development, engineering or other services to support the activities of the office.

Pursue Grant Funding
The Office of Business Development is authorized to apply for, accept and expend grant funds that may be available in support of the mission, objectives and operations identified in the 2010 budget.

BUDGET SUMMARY

Account Summary	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Personal Services (w/o EFB)	$ 0	$ 0	$ 239,281	$ 239,281
Employee Fringe Benefits (EFB)	0	0	85,315	85,315
Services	0	0	51,350	51,350
Commodities	0	0	2,350	2,350
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	0	0	0	0
Abatements	0	0	0	0
Total Expenditures	$ 0	$ 0	$ 378,296	$ 378,296
Direct Revenue	0	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 0	$ 0	$ 0	$ 0
Direct Total Tax Levy	0	0	378,296	378,296

PERSONNEL SUMMARY

	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Position Equivalent (Funded)*		**0.0**	**3.8**	**3.8**
% of Gross Wages Funded			**100.0**	
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: County Exec - Office of Business Development **UNIT NO.** 1031
FUND: General - 0001

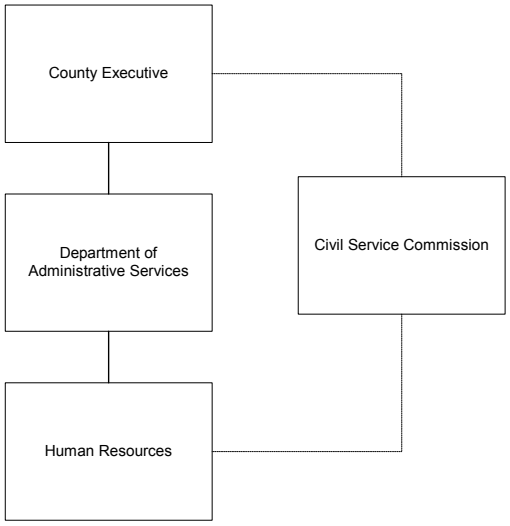
PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Economic Dev Director		Create	1	1	CEX-Off of Econ Adv	$ 73,366
Business Development Specialists		Create	3	2.75	CEX-Off of Econ Adv	147,510
					TOTAL	$ 220,866

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

CIVIL SERVICE COMMISSION

CIVIL SERVICE COMMISSION (1110)



MISSION

The Civil Service Commission will serve the residents of Milwaukee County by conducting hearings and rendering decisions on merit system violations and appeals of actions taken by the Director of Human Resources. In addition, the Civil Service Commission has responsibility for the adoption and amendment of rules and regulations governing the merit system.

Budget Summary

	2010	2009/2010 Change
Expenditures	**52,912**	**(8,782)**
Revenue	**0**	**0**
Levy	**52,912**	**(8,782)**
FTE's	**5.0**	**0.0**

Major Programmatic Changes

- None

DEPARTMENTAL PROGRAM DESCRIPTION

Pursuant to Sections 63.01 to 63.03 of the Wisconsin Statutes, there shall be a Civil Service Commission in every county containing 500,000 or more residents. The five-member Civil Service Commission conducts hearings on the merit system and, when necessary, makes recommendations to the County Board or its committees. The Civil Service Commission budget includes the following two programs:

- Quasi-Judicial – The Civil Service Commission acts as an adjudicating body, conducting hearings on merit system violations and appeals of actions taken by the Director of Human Resources and rendering decisions thereon.

- Administrative – The Civil Service Commission exercises administrative control over the merit system, including promulgation of rules.

2010 BUDGET

Approach and Priorities

- Maintain same level of service while reducing levy support.
- 26% of the DAS- Human Resources Director's salary, social security, and fringe benefit costs are charged to the Civil Service Commission.

Budget Highlights

Wage and Benefit Modifications ***($757)***

This budget includes an expenditure reduction of $757 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Reduction in Personal Services ***($5,698)***

Expenditures for personal services decrease by $5,698 from $53,074 in 2009 to $48,132 in 2010. This reduction is largely due to a decrease in the amount charged to the department for the salary, social security and fringe benefit costs of the DAS-Human Resource Director.

Reduction for Services ***($3,099)***

Expenditures for services are reduced by $3,099 from $7,099 in 2009 to $4,000 in 2010, to reflect actual expenditures in 2008.

Capital Investments

- The department has no Capital projects in 2010.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 49,497	$ 53,074	$ 47,343	$ (5,731)
Employee Fringe Benefits (EFB)	402	0	33	33
Services	2,210	7,099	4,000	(3,099)
Commodities	0	0	0	0
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	1,528	1,521	1,536	15
Abatements	0	0	0	0
Total Expenditures	$ 53,637	$ 61,694	$ 52,912	$ (8,782)
Direct Revenue	0	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 0	$ 0	$ 0	$ 0
Direct Total Tax Levy	53,637	61,694	52,912	(8,782)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Civil Service Commission **UNIT NO.** 1110
FUND: General - 0001

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**5.0**	**5.0**	**5.0**	**0.0**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

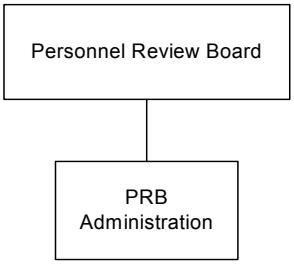
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

PERSONNEL REVIEW BOARD

PERSONNEL REVIEW BOARD (1120)



MISSION

To provide quasi-judicial hearings for mandated employee disciplinary actions pursuant to State law and County ordinances and to assure that such disciplines are not influenced by political considerations, nepotism, personal friendship or animosity, race, creed, color, national origin, sex, physical handicap, age or representative status and are conducted according to due process as provided under the Wisconsin and the U.S. Constitutions.

Budget Summary

	2010	2009/2010 Change
Expenditures	**203,400**	**4,314**
Revenue	**0**	**0**
Levy	**203,400**	**4,314**
FTE's	**6.9**	**(0.5)**

Major Programmatic Changes

- Maintain core services and process increased disciplinary case workload.

OBJECTIVES

- To provide fair, and impartial hearings for serious employee disciplines, non-represented grievances, Ethics Code violations, and citizen complaints, according to the mandated requirements of State law and County ordinances.
- To assure disciplinary hearings are supported by testimony and evidence, follow proper procedure, withstand appeals to circuit court, and protect the County from liability.
- To adopt such rules and regulations as are necessary to protect an individual's right to a due process hearing pursuant to the Wisconsin and U.S. Constitutions.

DEPARTMENTAL PROGRAM DESCRIPTION

The department provides quasi-judicial hearings by a five member Board for serious disciplinary cases, demotions and discharges pursuant to the mandates of State law. The Board also hears citizen complaints, grievance appeals by non-represented employees at the final step, and acts as an "Independent Fact Finder" for cases forwarded by the Ethics Board. The Board may act as a hearing body for other disciplinary actions that call for an administrative hearing. The Board maintains employee and statistical records on disciplinary cases that may assist the county in litigation.

2010 BUDGET

Approach and Priorities

- Preserve core services and process the increased case workload.
- Keep the percentage of case continuations that require attendance of department officials to a minimum.
- Process the average case within a 6 to 9 month period.

Budget Highlights

Wage and Benefit Modifications ***($17,078)***

This budget includes an expenditure reduction of $17,078 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Cost Sharing Initiatives ***$0***

The costs of the Administrative Intern, the PRB Secretary, and the Administrative Assistant, will continue to be shared with the Ethics Board, as the incumbents continue to assist the department with the increased workload. In place of the crosscharge that was used to pay for these positions in previous years, a portion of the positions has been transferred to the Ethics Board. This includes .25 FTE PRB Secretary, .25 FTE Administrative Assistant (NR), and .13 FTE Administrative Intern. This is a technical change with no levy impact.

Capital Investments

- The department has no Capital projects in 2010.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 87,627	$ 96,776	$ 107,074	$ 10,298
Employee Fringe Benefits (EFB)	106,701	74,477	69,622	(4,855)
Services	5,605	2,458	1,950	(508)
Commodities	639	964	864	(100)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	1,329	0	0	0
Capital Contra	0	0	0	0
County Service Charges	25,752	28,233	27,626	(607)
Abatements	(2,054)	(3,822)	(3,736)	86
Total Expenditures	$ 225,599	$ 199,086	$ 203,400	$ 4,314
Direct Revenue	22	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 22	$ 0	$ 0	$ 0
Direct Total Tax Levy	225,577	199,086	203,400	4,314

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Personnel Review Board **UNIT NO.** 1120
FUND: General - 0001

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**7.5**	**7.4**	**6.9**	**(0.5)**
% of Gross Wages Funded	**100.0**	**98.3**	**100.0**	**1.7**
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
PRB Secretary	85110	Transfer-Out	(1)	(0.25)	PRB	$ (17,012)
Administrative Assistant (NR)	00040	Transfer-Out	(1)	(0.25)	PRB	(10,610)
Administrative Intern	87700	Transfer-Out	(1)	(0.13)	PRB	(2,792)
					TOTAL	$ (30,414)

ACTIVITY AND STATISTICAL SUMMARY				
	2007	**2008**	**2009**	**2010**
	Budget	Budget	Projected	Budget
Discipline/Grievance Hearings Placed on Docket	219	241	230	230
Number of PRB Meetings with Hearings	29	28	27	27
Hours Met in Session	68	72	72	72

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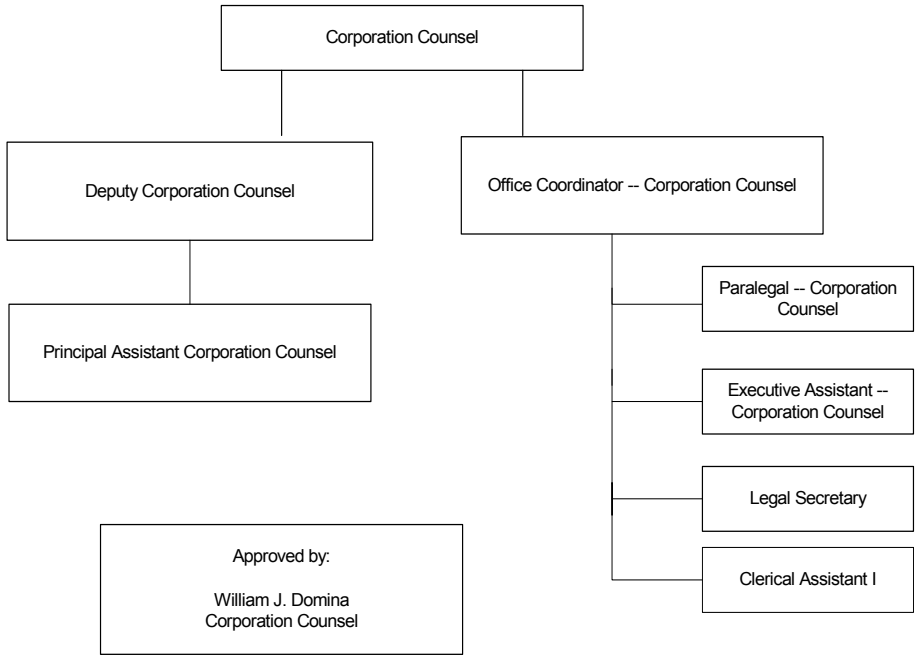
CORPORATION COUNSEL

CORPORATION COUNSEL (1130)



MISSION

It is the mission of the Office of Corporation Counsel to ensure that Milwaukee County, its officers, employees and agents adhere to all applicable legal requirements, and to minimize personal and fiscal liability for the aforementioned group.

Budget Summary

	2010	2009/2010 Change
Expenditures	**1,678,772**	**(170,716)**
Revenue	**175,000**	**15,000**
Levy	**1,503,772**	**(185,716)**
FTE's	**20.0**	**(2.1)**

Major Programmatic Changes

- Funding is provided for legal services related to the transition for the management of the Milwaukee County Zoo to a 501(c)3.

OBJECTIVES

- Maintain positive constituent relations by servicing the public that relies on the services of this office during times of personal crisis
- Respond timely to requests for legal advice
- Provide zealous advocacy on behalf of Milwaukee County and its departments, divisions and elected officials

DEPARTMENTAL PROGRAM DESCRIPTION

The Office of Corporation Counsel serves as chief legal counsel to all Milwaukee County departments, employees and elected officials under Section 59.42 of the Wisconsin Statutes. The three main functions are the provision of general legal advice, the provision of quasi-prosecutorial functions in mental health, guardianship and protective placement and open records and public meetings, and the provision of litigation defense services that are billed to the Wisconsin County Mutual Insurance Corporation. By County ordinance, this office also serves as chief legal counsel to the Milwaukee County Employees Retirement System.

2010 Budget

Approach and Priorities

- Maintain the current level of services provided on behalf of the citizens of Milwaukee County.

Programmatic Impacts

- Funding is provided for legal services related to the transition of management responsibilities for the Milwaukee County Zoo to a non-profit corporation (see Zoo budget – org. 9500).

Budget Highlights

Wage and Benefit Modifications ***($274,902)***

This budget includes an expenditure reduction of $ 274,902 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Unfunding of Vacant Positions ***($123,172)***

1.0 FTE Executive Assistant position and 1.0 FTE Clerical Assistant position (both vacant) are unfunded for a savings of $123,172.

Legal Services for Milwaukee County Zoo ***$60,000***

Corporation Counsel will lead the process to transfer responsibility for the management and operation of the Milwaukee County Zoo to a non-profit corporation effective October 1, 2011 (see Zoo budget – org 9500 – for more detail). $60,000 is provided for outside legal services needed during this transition process.

Reduction in Witness Fees ***($24,000)***

Witness fees are reduced $24,000, from $39,000 to $15,000 to reflect the availability of funding from the Litigation Reserve now that the Mercer lawsuit is settled.

Increased Services to County Departments ***($142,703)***

Corporation Counsel charges departments for attorneys whose time is completely or partially dedicated. This crosscharge is based on a fully-loaded hourly rate and a projected number of hours based on previous year and current year-to-date billings. Due to increased workload, largely at the Airport, crosscharges to other County departments increases by $142,703 to $1,487,883 as depicted below. This is reflected as an abatement in Corporation Counsel's budget and decreases by a corresponding amount.

	2009	2010	Increase
Employee Benefits	$ 166,000	$ 179,133	$ 13,133
Child Support	$ 4,400	$ 4,400	$ -
Airport	$ 223,000	$ 318,541	$ 95,541
Highways	$ 25,000	$ 25,000	$ -
Behaviorial Health	$ 596,346	$ 596,346	$ -
Aging	$ 175,000	$ 187,748	$ 12,748
Health and Human Services	$ 155,434	$ 176,715	$ 21,281
TOTAL	**$ 1,345,180**	**$ 1,487,883**	**$ 142,703**

BUDGET SUMMARY

Account Summary	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Personal Services (w/o EFB)	$ 1,716,005	$ 1,846,651	$ 1,727,177	$ (119,474)
Employee Fringe Benefits (EFB)	828,349	937,715	995,436	57,721
Services	145,361	81,502	140,402	58,900
Commodities	21,265	19,960	16,960	(3,000)
Other Charges	82,984	46,000	22,000	(24,000)
Debt & Depreciation	0	0	0	0
Capital Outlay	15,229	0	0	0
Capital Contra	0	0	0	0
County Service Charges	255,413	262,840	264,680	1,840
Abatements	(1,487,481)	(1,345,180)	(1,487,883)	(142,703)
Total Expenditures	$ 1,577,125	$ 1,849,488	$ 1,678,772	$ (170,716)
Direct Revenue	141,532	160,000	175,000	15,000
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 141,532	$ 160,000	$ 175,000	$ 15,000
Direct Total Tax Levy	1,435,593	1,689,488	1,503,772	(185,716)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Corporation Counsel **UNIT NO.** 1130
FUND: General - 0001

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**21.8**	**22.1**	**20.0**	**(2.1)**
% of Gross Wages Funded	**99.0**	**99.3**	**100.0**	**0.7**
Overtime (Dollars)	**$ 4,867**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.1**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Executive Assistant	00060	Unfund	(1)	(1.0)	Corporation Counsel	$ (41,222)
Clerical Assistant I	00015	Unfund	(1)	(1.0)	Corporation Counsel	(30,508)
					TOTAL	$ (71,730)

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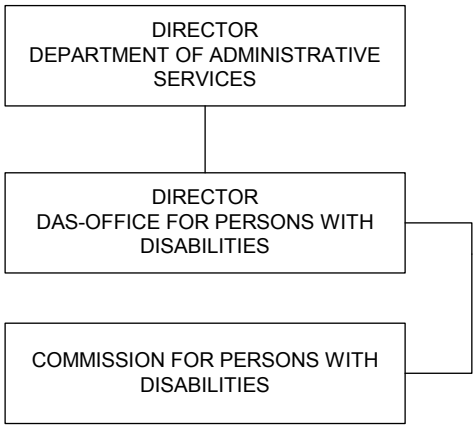
DEPARTMENT OF ADMINISTRATIVE SERVICES

DEPARTMENT OF ADMINISTRATIVE SERVICES –
OFFICE FOR PERSONS WITH DISABILITIES

DAS-OFFICE FOR PERSONS WITH DISABILITIES (1019)



MISSION

It is the mission of the Office for Persons with Disabilities (OPD) to effectively employ Milwaukee County and community resources to assure that people with disabilities share equally in programs, services and facilities of the County. The Office will provide high quality, responsive services that enhance self-sufficiency, personal safety, economic opportunity and quality of life for all people with disabilities.

Budget Summary

	2010	2009/2010 Change
Expenditures	**879,174**	**78,245**
Revenue	**170,500**	**32,000**
Levy	**708,674**	**46,245**
FTE's	**4.1**	**0.0**

Major Programmatic Changes

- Participate in the Performance Based Energy Conservation Program to reduce operation costs.
- Abolish 1.0 FTE Administrative Secretary, Community Compliance Coordinator and create 1.0 FTE Community Center Manager for savings.
- Funding for Summer Camp has been transferred to OPD.

OBJECTIVES

- The Office for Persons with Disabilities (OPD) will apply its staff expertise, leverage its fiscal resources, and promote collaborations to access the benefits offered within Milwaukee County to people with disabilities.
- OPD will render Milwaukee County government welcoming to the aspirations and needs of people with disabilities by advocating on their behalf, anticipating access needs, assuring competent services, and by providing knowledgeable support to departments and individuals providing services to citizens with disabilities.

- OPD will showcase the talents and abilities of people with disabilities by supporting productive employees, promoting positive community awareness events, and by enhancing the independence of people with disabilities.
- OPD will continue to participate in inter-departmental activities to "right-size" transportation services for people requiring special transportation services. Efforts will be directed at providing efficient and effective transportation that assures dignity and independence while being cost effective.

DEPARTMENTAL PROGRAM DESCRIPTION

The Office for Persons with Disabilities includes the following functions: Employment, Transportation, Accessibility, Sign Language Interpreting and Recreation.

Employment includes administering and implementing the Disabled Expanded Certification Appointment (DECA) program, as well as providing job accommodation consultations and the Job Relocation Program to Milwaukee County departments and employees with disabilities.

Transportation involves the assurance of appropriate access to specialized transportation for persons with disabilities. Assistance is provided with problem solving, advocacy and consumer planning through the Transit Plus Advisory Council.

Accessibility consists of the review of building/remodeling plans proposed by departments for their facilities to assure compliance with accessibility standards. This is accomplished through physical site surveys as well as architectural plan reviews and technical guidance. In addition, this function also involves working with other departments in upgrading their level of accessibility offered to citizens with disabilities.

Sign Language Interpreting comprises the coordination and provision of sign language interpreting for County departments to citizens who are deaf/hard of hearing. It also coordinates and provides assistance to County departments with such technology as TTY's and Assistive Listening Devices, and telephone relay services.

Recreation is responsible for the creation and assured provision of integrated recreation programming for citizens with disabilities in venues operated by Milwaukee County and other community resources. OPD manages and operates two center-based recreational facilities, Wil-O-Way Grant and Wil-O-Way Underwood.

The department also provides other activities such as, but not limited to, the distribution of an informational newsletter (Handy-NEWS & NOTES), disability-related training to Milwaukee County departments and the public and the distribution of tickets to people with disabilities for the Admirals, Brewers, Bucks, Wave and Holiday Folk Fair.

2010 BUDGET

Approach and Priorities

- Preserve existing staff resources and program elements to promote compliance with ADA and other legal access requirements.
- Maintain core services to benefit people with disabilities.
- Seek alternative funding streams from community residents and our constituents with disabilities.

Programmatic Impacts

- Maximize revenue from community rental of our facilities, in order to maintain service levels that are required of the department.
- Reduce operation costs by participating in energy conservation programs and by utilizing Capital funds to further this process. OPD has dramatically increased utilization of our facilities, which has resulted in increased operation costs including needed repairs and energy costs. As the buildings are also aging,

and had not received ongoing upgrades prior to OPD assuming responsibility in 2002, efficiency upgrades are needed to stem increasing costs. The department has increased funding over 2008 levels to cover these expenditures within their operating budget.

- In previous years, summer camp funds were provided to OPD from the Disabilities Services Division (DSD) of the Department of Health and Human Services (DHHS). In 2010, the funds have been transferred to the OPD.

Budget Highlights

Wage and Benefit Modifications ***($42,357)***

This budget includes an expenditure reduction of $42,357 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Increase in Rental Rates for the two Wil-O-Way Facilities ***$22,000***

Rental rates for the two Wil-O-Way Facilities has increased for 2010 as listed below resulting in a total increase of $22,000 from $83,000 in 2009 to $105,000 in 2010, and is based on experience and projected cost increases for 2010.

Wil-O-Way Rental Fees	2009 Fee	2010 Fee	2009/2010 Change
Peak Season *(June through August)*			
Milwaukee County Residents (4 hours)	$275	$295	$20
Non-Milwaukee County Residents (4 hours)	$350	$400	$50
Disability Related Organizations (4 hours)	$190	$200	$10
Wil-O-Way Key Card Members (4 hours)	$190	$200	$10
Additional Hours (Per Hour)	$60	$75	$15
Non-Peak Season *(Jan. - May & Sept. - Dec.)*			
Milwaukee County Residents (4 hours)	$225	$240	$15
Non-Milwaukee County Residents (4 hours)	$300	$325	$25
Disability Related Organizations (4 hours)	$175	$180	$5
Wil-O-Way Key Card Members (4 hours)	$175	$180	$5
Additional Hours (Per Hour)	$60	$60	$0

Reducing Salary and Benefits for Community Recreation Staff ***($6,884)***

The position of Administrative Secretary, Community Compliance Coordinator, 1.0 FTE, has been abolished and 1.0 FTE Community Center Manager has been created for a total savings with salary and active fringe benefits of $6,884.

Reduction in Contracts for Personal Services- Short Term ***($14,497)***

Contract for Personal Services expenditures is reduced by $14,497 from $63,762 in 2009 to $49,265 in 2010. This reduction reflects a decrease in expenditures for accommodation services for sign language interpreters.

Wil-O-Way Recreation Program ***$104,266***

The OPD provides two six-week summer camp programs for people with disabilities, ages 7 through 60. In previous years, $88,266 was provided to the OPD for the summer camp from the Disabilities Services Division (DSD) of the Department of Health and Human Services (DHHS). In 2010, $114,266 is the total amount provided to the OPD for the summer camp programs and will allow approximately 120-150 individuals with disabilities to participate in this program. This amount includes the following:

- The transfer of $88,266 from DSD to the DAS-OPD.
- An increase in Purchase of Service Contract expenditures of $12,000 from $242,226 in 2009 to $254,226.
- An increase in expenditures for Transportation Services of $14,000 from $69,000 in 2009 to $83,000 in 2010.

- In 2010, the OPD will share in rental revenue with the Department of Parks, Recreation, and Culture for rental of the Holler Park facilities. An amount of $10,000 has been budgeted in this department for this revenue. As an incentive to increase rental activity between the two departments, the department that books the rental will receive the revenue for that rental.

The total cost of the Wil-O-Way recreation program net revenue is $104,266.

DEPARTMENT OF ADMINISTRATIVE SERVICES - OFFICE FOR PERSONS WITH DISABILITIES EXPENDABLE TRUST (ORG. 0601)

Since 1983, the Milwaukee County Commission for Persons with Disabilities has maintained an expendable trust fund to benefit Milwaukee County residents with disabilities. Consistent with applicable Milwaukee County policy and procedure, the Commission initiates fiscal actions that require concurrence with the County Board of Supervisors and the County Executive. Through its actions, the Commission also fosters activities that support contributions to the corpus of the trust.

BUDGET SUMMARY		
Expenditure	Revenue	Tax Levy
$25,000	$25,000	$0

Total 2010 expenditures and revenues for the Disabilities Expendable Trust Fund are $25,000 and include the following:

Expenditure - $25,000: For the activities of the Commission throughout the year including, but not limited to, support for disability-related community events.

Revenue - $25,000: From grants and advertisements in Handy-NEWS & NOTES.

Capital Investments

$602,422 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Wil-O-Way Recreation Center Entrance Addition
- Wil-O-Way Grant Recreation Center Renovation
- Holler Park ADA Fishing Pad Improvements
- Holler Park Pavilion LL Restrooms Replacement

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Office for Persons with Disabilities **UNIT NO.** 1019
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 250,706	$ 279,865	$ 248,558	$ (31,307)
Employee Fringe Benefits (EFB)	152,305	159,946	166,507	6,561
Services	191,199	254,262	258,965	4,703
Commodities	7,240	8,554	8,550	(4)
Other Charges	221,001	242,226	254,226	12,000
Debt & Depreciation	0	0	0	0
Capital Outlay	148,692	68,000	78,000	10,000
Capital Contra	0	0	0	0
County Service Charges	83,913	85,542	84,068	(1,474)
Abatements	(273,493)	(297,466)	(219,700)	77,766
Total Expenditures	$ 781,563	$ 800,929	$ 879,174	$ 78,245
Direct Revenue	214,779	138,500	170,500	32,000
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 214,779	$ 138,500	$ 170,500	$ 32,000
Direct Total Tax Levy	566,784	662,429	708,674	46,245

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**4.1**	**4.1**	**4.1**	**0.0**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 1,868**	**$ 2,100**	**$ 2,376**	**$ 276**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

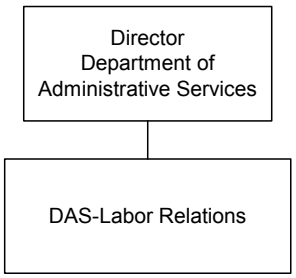
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Adm Sec Comm Compl Coor	84550	Abolish	(1)	(1.00)	DAS-OPD	$ (55,220)
Community Ctr Mgr	41510	Create	1	1.00	DAS-OPD	49,820
					TOTAL	$ (5,400)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF ADMINISTRATIVE SERVICES – LABOR RELATIONS

DAS-LABOR RELATIONS (1135)



MISSION

Labor Relations will negotiate and administer responsible and cost-effective collective bargaining agreements for Milwaukee County and the eight unions, which account for 84% of the Milwaukee County workforce.

Budget Summary

	2010	2009/2010 Change
Expenditures	**502,656**	**(110,495)**
Revenue	**0**	**0**
Levy	**502,656**	**(110,495)**
FTE's	**3.4**	**(1.0)**

Major Programmatic Changes

- Continue negotiation of successor agreements with all eight County labor unions.

OBJECTIVES

- Review procedures and policies on grievances; make necessary adjustments to ensure proper and timely grievance handling.
- Continue to negotiate successor agreements to the existing contracts.
- Continue to review all known/existing collateral agreements. Check them for relevance and incorporate into labor agreements, when applicable.

DEPARTMENTAL PROGRAM DESCRIPTION

Labor Relations negotiates and administers all collective bargaining agreements, establishes labor relations training programs for supervisory staff and conducts all procedures ordered by the Wisconsin Employment Relations Commission, U.S. Department of Labor, or the Wisconsin Department of Workforce Development. All matters relating to labor relations introduced to the County Board are normally referred to Labor Relations for recommendation. In addition, Labor Relations may, under the direction of the County Board Personnel Committee, carry out those procedural responsibilities delegated to that committee by Chapter 80 of the Milwaukee County General Ordinances, annually review the wages, hours and conditions of employment of all employees not represented for purposes of collective bargaining, and submit recommendations to the County Board of Supervisors each year for the following year.

2010 BUDGET

Approach and Priorities

- Maintain same level of service while reducing levy support.

Programmatic Impacts

- Contracts for all eight of the County labor unions expired on December 31, 2008. Labor Relations will continue to negotiate successor agreements with unions representing County employees, and/or, if necessary, put the County in the best position to win in interest arbitration.

Budget Highlights

Wage and Benefit Modifications ***($41,306)***

This budget includes an expenditure reduction of $41,306 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Service Reduction ***($90,245)***

Expenditures for legal services decrease $90,245 from $103,000 in 2009 to $12,755 in 2010. There is currently $75,000 allocated to Labor Relations in the Litigation Reserves. In 2010, an additional allocation will be placed in the Litigation Reserve to cover costs associated with legal services provided for union arbitrations. As a result, there will be a total of $150,000 that will be available for legal services for this department.

Cost Sharing Between Departments ***$0***

The cost of the Labor Relations Analyst will continue to be shared with Human Resources as the two divisions share the position. In 2009, the cost of the position was paid for through a crosscharge to the department. In 2010, .50 FTE of this position has been transferred to the Department of Human Resources to reflect this staffing arrangement and eliminate the crosscharge. This is a technical change with no levy impact.

Capital Investments

- The department has no capital projects in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Labor Relations **UNIT NO.** 1135
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 275,960	$ 339,199	$ 255,463	$ (83,736)
Employee Fringe Benefits (EFB)	162,479	165,519	166,288	769
Services	163,688	145,160	54,415	(90,745)
Commodities	2,080	3,100	3,600	500
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	9,573	0	0	0
Capital Contra	0	0	0	0
County Service Charges	22,952	22,880	22,890	10
Abatements	0	(62,707)	0	62,707
Total Expenditures	$ 636,732	$ 613,151	$ 502,656	$ (110,495)
Direct Revenue	69	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 69	$ 0	$ 0	$ 0
Direct Total Tax Levy	636,663	613,151	502,656	(110,495)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**4.0**	**4.4**	**3.4**	**(1.0)**
% of Gross Wages Funded	**100.0**	**100.0**	**97.7**	**(2.3)**
Overtime (Dollars)	**$ 405**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Labor Relations Analyst	08575	Transfer-Out	(1)	(0.50)	DAS-LR	$ (34,494)
					TOTAL	$ (34,494)

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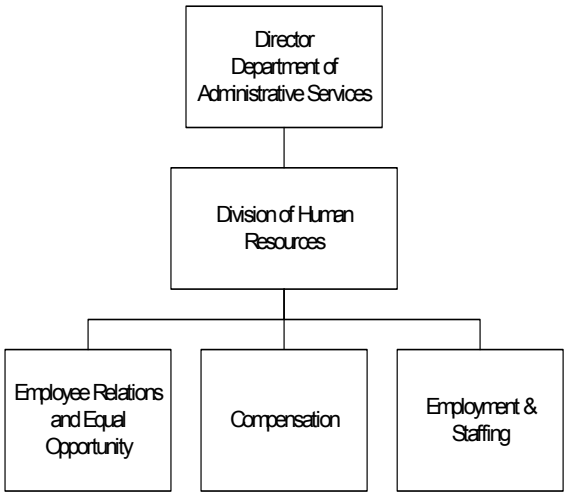
DEPARTMENT OF ADMINISTRATIVE SERVICES – HUMAN RESOURCES

DAS-HUMAN RESOURCES (1140)



MISSION

The Department of Administrative Services – Human Resources (DHR) division will provide Milwaukee County government with an equitable and effective system for the recruitment, classification, compensation, development and retention of a talented, skilled and culturally diversified workforce. DHR will create eligibility lists in a timely manner and develop training for County employees. At all times, DHR will assure strict adherence to Federal, State and County laws, regulations and policies related to human resources and affirmative action.

Budget Summary

	2010	2009/2010 Change
Expenditures	**2,244,035**	**(784,656)**
Revenue	**6,200**	**(50,000)**
Levy	**2,237,835**	**(734,656)**
FTE's	**13.5**	**(17.1)**

Major Programmatic Changes

- All Human Resource field staff positions that were previously budgeted in HR have now been transferred to the budgets of the departments they were placed in while in the field.

OBJECTIVES

- DHR will develop and engage in a dynamic, comprehensive recruitment initiative to attract the most qualified and capable applicants to contribute to Milwaukee County's diversified workforce.
- DHR will fully utilize the Ceridian Recruitment System (CRS) to include the benefits online recruitment capability, accelerated application and selection processes, applicant tracking, and the employee self-service function.
- DHR will actively manage Countywide FMLA compliance issues and accountability in conjunction with the various departments.

DEPARTMENTAL PROGRAM DESCRIPTION

The **Director's Office** administers human resources programs, assigns projects, assists County departments in identifying resources for training and staff development, prepares the Affirmative Action report, receives employee

complaints related to Title VII, submits the annual departmental budget, presents all department recommendations to the Civil Service Commission and the Personnel Committee of the County Board, serves as staff to the Personnel Committee, analyzes and reports on legislation affecting the human resource function in Milwaukee County, directs the implementation of the automated Human Resources Information System (HRIS), including CRS, and provides analysis, recommendations, and implementation of new approaches to human resource/human capital administration. The Director of Human Resources serves as secretary of the Civil Service Commission.

The Office of Employee Relations and Equal Opportunity is responsible for the mandated filing of EE04 and EE01 reports for affirmative action. Additionally this office conducts the mandated training of responsible supervision classes and other training that has broad application to all County workplaces as diversity, sexual harassment etc. This office serves as the receiver of any Title VII claims or complaints. The County diversity committees are coordinated through this office.

The **Compensation Unit** studies requests for salary reallocations, changes in compensation policies and practices, and estimates the fiscal impact of these actions. This unit also maintains the classification system, performs job analyses, maintains salary provisions mandated by labor contracts or County Ordinances, implements provisions of the Executive Compensation Plan, and prepares recommendations to County Ordinances reflecting various compensation related policies as the Federal Labor Standards Act (FLSA).

The **Employment and Staffing Section** develops, administers, and monitors employee selection processes for all positions in the Milwaukee County Classified Service and, upon request, for positions in the unclassified service. This effort includes the assessment of job specifications and minimum qualifications, the development and administration of applicant examinations, and the certification of qualified candidates to department heads and appointing authorities. Implicit in this activity is the responsibility of administering employee selection and related procedures in compliance with prevailing Milwaukee County, State, Federal and Civil Service rules and parameters. In addition, this section is responsible for activities supporting the recruiting of employees within the Milwaukee County Classified Service, as well as the maintenance of appropriate records, applicant tracking and reports.

2010 BUDGET

Approach and Priorities

- Shift department focus to managing County-wide human resource policies, ensuring compliance, and training.
- Maintain current service levels.

Programmatic Impacts

- In previous years, the Human Resources Manager, Coordinator, and Human Resources Management Assistant field positions were crosscharged to departments as a means of funding the services of these field positions. In 2010, these positions have been removed from DAS-HR and placed in the individual department budgets. To provide greater accountability, these positions will be managed by the customer departments.

Budget Highlights

Wage and Benefit Modifications ***($150,738)***

This budget includes an expenditure reduction of $150,738 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

HR Field Staff ***($110,921)***

In 2009 and in previous years, DAS- Human Resources had 14 staff located in other departments, in which the departments were crosscharged for these positions. Field positions consisted of HR Managers, HR Coordinators, and HR Management Assistants (see table below). Some of these positions were funded by the departments and some were paid for by HR, but all reported to the HR Director. In 2010, these positions have been removed from HR's budget and transferred to the departments in which field staff was located in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing county-wide human resource policies and ensuring compliance. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices. However, customer departments will manage these staff, including evaluation, hiring and termination. This is a technical change and has no levy impact.

Org	Org Name	Position Title	FTE
DHHS			
8231	Department of Health and Human Services	Human Res Mgr-DSS	1.00
8231	Department of Health and Human Services	Management Assist	1.00
6300	Behavioral Health Division	Management Assist	1.00
6300	Behavioral Health Division	HR Coordinator (MHD)	1.00
Aging			
7912	Department on Aging	HR Coordinator Aging	1.00
Child Support			
2432	Department of Child Support	HR Coordinator (CS)	1.00
Zoo			
9559	Zoological Department	HR Coordinator Zoo	1.00
9559	Zoological Department	Management Assist	1.00
DTPW			
5801	DTPW-Director's Office	HR Coordinator-TPW	1.00
5801	DTPW-Director's Office	Management Assist	1.00
Sheriff			
4311	House of Correction	HR Coordinator- HOC	1.00
4002	Sheriff	Human Res Mgr-	1.00
4002	Sheriff	Management Assist	1.00
Parks			
9000	Parks	HR Coordinator-Parks	1.00

Consistent with increasing HR's focus on managing county-wide HR policies and ensuring compliance, 1.0 FTE HR Compliance Manager has been created to ensure departmental compliance with HR policies and procedures. The total cost of this position with salary and active fringe benefits is $118,101. The creation of this position is offset by savings of unfunding 1.0 FTE Administrative Assistant (NR), 1.0 FTE Administrative Specialist HR (NR), and 1.0 FTE HR Analyst 3, for a total savings of $229,022.

Consistent with the transfer of HR field staff, 1.0 FTE HR Parks Manager is to be abolished upon vacancy, and 1.0 FTE HR Parks Coordinator has been created in the Department of Parks, Recreation, and Culture.

Cost Sharing of Positions Between Departments ***$0***

Human Resources will continue to share a Senior Executive Assistant with DAS- Employee Benefits and a Labor Relations Analyst with DAS-Labor Relations. In 2009, the costs for these positions were funded through a crosscharge to the departments. In 2010, the crosscharge has been eliminated and .50 FTE of this position has been budgeted within each department to reflect this staffing arrangement. This is a technical change and has no levy impact.

Reduction in Professional Services ***($279,715)***
The department has reduced professional service expenditures by a total of $279,715. Professional Services Non-recurring expenditures, totaling $150,000, for the Summer Youth Employment Program are eliminated. This was a one-time expense related to the MPS summer youth program.

Professional Services Recurring expenditures are reduced by $129,715 from $174,175 in 2009 to $45,000 in 2010. This reduction is due to a decrease in several consulting contracts (i.e. HR Consulting, FLSA, and the Medical Review Officer (MRO) contract for drug testing); test scoring services, and the elimination of temporary compensation help.

Discontinuation of the Human Resource Internship Program ***($36,858)***
The internship program in DHR, which was started in 2007, will be discontinued in 2010, for savings of salary and social security in the amount of $36,858. As a result of the elimination of this program, 1.35 FTE Human Resources Intern is unfunded.

Reduction in Advertising ***($20,000)***
Advertising expenditures decrease by $20,000 from $40,000 in 2009 to $20,000 in 2010, to reflect actual expenditures needed for recruitment in 2010.

Reduction in Contract for Personal Services ***($25,000)***
The Contract for Personal Services expenditures totaling $25,000 is eliminated. This reduction is due to the elimination of additional temporary help.

Reduction in Revenue ***($50,000)***
Revenue is reduced by a total of $50,000. This reduction is due to one-time revenue related to the MPS summer youth program, which is eliminated in 2010.

Reduction in Force Planning ***($0)***
The Division of Human Resources will approach layoffs in the 2010 budget based on the experiences in 2009 with dietary services. The division will make every effort to place laid off employees in vacant County positions and provide one-on-one counseling for all at-risk employees. The Recommended Budget includes an appropriation of $250,000 in the Fringe budget (Org 1950) to fund job training for laid-off employees. This training will be coordinated by DHR and other appropriate training agencies. The training will be targeted towards skills and occupations required to fill existing County vacancies, such as Certified Nursing Assistants or Correction Officers. Secondarily, the training will target skills and occupations that are in demand regionally.

Capital Investments

- The department has no capital projects in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Human Resources **UNIT NO.** 1140
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 1,708,076	$ 1,827,454	$ 776,255	$ (1,051,199)
Employee Fringe Benefits (EFB)	935,307	1,149,912	631,076	(518,836)
Services	307,883	446,615	104,250	(342,365)
Commodities	22,549	32,061	31,400	(661)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	389	0	0	0
Capital Contra	0	0	0	0
County Service Charges	693,232	780,855	701,054	(79,801)
Abatements	(840,452)	(1,208,206)	0	1,208,206
Total Expenditures	$ 2,826,984	$ 3,028,691	$ 2,244,035	$ (784,656)
Direct Revenue	7,298	56,200	6,200	(50,000)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 7,298	$ 56,200	$ 6,200	$ (50,000)
Direct Total Tax Levy	2,819,686	2,972,491	2,237,835	(734,656)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**31.0**	**30.6**	**13.5**	**(17.1)**
% of Gross Wages Funded	**98.0**	**97.5**	**97.3**	**(0.2)**
Overtime (Dollars)	**$ 12,998**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.2**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Human Resources **UNIT NO.** 1140

FUND: General - 0001

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
HR Intern	87710	Unfund	(1)	(1.35)	DHR	$ (34,246)
Administrative Asst (NR)	00040	Unfund	(1)	(1.00)	DHR	(42,960)
Admin Spec HR NR	00072	Unfund	(1)	(1.00)	DHR	(43,258)
HR Analyst 2	05765	Abolish	(1)	(1.00)	DHR	(56,118)
HR Mgr Parks*	76550	Abolish	(1)	(1.00)	DHR	(88,118)
Management Asst (HR)	00019	Transfer-out	(5)	(5.00)	DHR	(213,050)
Human Resources Coord-TPW	05735	Transfer-out	(1)	(1.00)	DHR	(67,156)
Human Resource Mgr- DSS	76610	Transfer-out	(1)	(1.00)	DHR	86,052
Human Res Coord-Zoo	05750	Transfer-out	(1)	(1.00)	DHR	(70,326)
Human Res Coord (MHD)	06980	Transfer-out	(1)	(1.00)	DHR	(70,326)
Human Res Coord (CSE)	65830	Transfer-out	(1)	(1.00)	DHR	(70,326)
Human Res Coord - Sheriff	65840	Transfer-out	(1)	(1.00)	DHR	(70,326)
Human Res Coord - Aging	65850	Transfer-out	(1)	(1.00)	DHR	(64,910)
Human Resources Mgr	76635	Transfer-out	(1)	(1.00)	DHR	(81,728)
Human Resources Mgr-Compliance**	Z0018	Create	1	0.92	DHR	81,333
Sr Exec Assistant DHR/EB	04199	Transfer-Out	(1)	(0.50)	DHR	(24,388)
Labor Relations Analyst	08575	Transfer-In	1	0.50	DHR	34,494
					TOTAL	$ (795,357)

*Abolish upon vacancy

**Created as of February 1, 2010.

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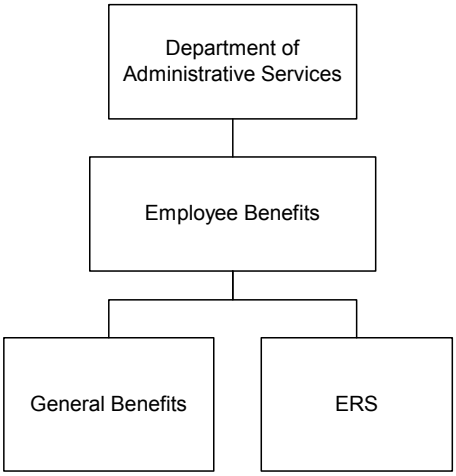
DEPARTMENT OF ADMINISTRATIVE SERVICES – EMPLOYEE BENEFITS

DAS-EMPLOYEE BENEFITS (1188)



MISSION

The Division of Employee Benefits manages the benefits program that provides health and pension benefits to active Milwaukee County employees and retirees. The Division develops, implements and evaluates programs, opportunities and partnerships related to providing health and pension benefits in a fiscally responsible, customer-focused manner.

Budget Summary

	2010	2009/2010 Change
Expenditures	**2,454,215**	**76,921**
Revenue	**1,654,428**	**196,362**
Levy	**799,787**	**(119,441)**
FTE's	**21.9**	**2.3**

Major Programmatic Changes

- Cost savings realized through greater system management, financial controls and highly automated processing.
- Improved communication regarding efficient use of healthcare benefits and the wellness program.
- EAP / mental health substance abuse vendor restructuring leading to cost savings.
- Enhanced services to retirees from the full implementation of the new V3 Pension System.

OBJECTIVES

- Develop and implement strategies to reduce the cost of health care provided to employees and retirees without diminishing the quality of care.
- Complete implementation of the V3 Pension system and related benefit subsystems. Continued refinement of the V3 Pension System and associated processes will result in cost savings through greater efficiencies in system utilization, better financial controls, and increased automated processing. This will enable available staff to spend more time with clients providing pension counseling.

- Serve the Pension Board by responsibly administering pension benefits and provide proper management of services provided through the Employee Retirement System (ERS).
- Improve communication with active employees and retirees providing information regarding our benefit plans to encourage participants to be more efficient and effective consumers of healthcare.

DEPARTMENTAL PROGRAM DESCRIPTION

The Division is responsible and accountable for the management of the health care and pension benefit programs for Milwaukee County active employees and retirees. This includes responsibility for all business activities, including contract solicitation, contract awards and monitoring; customer service; and budgeting, accounting and financial analysis. The Director of this division, who reports to the Director of Administrative Services, is responsible for all aspects of benefits management, including recruitment, management and coordination of staff.

2010 BUDGET

Approach and Priorities

- Maintain same level of service while reducing levy support.

Programmatic Impacts

- The Division is analyzing potential strategies for achieving additional cost savings. The Division will continue to work with the Employee Health Care Work Group on development of health benefit initiatives.
- Continue improvements to the Division's current operating procedures that will result in streamlined processes and improved efficiencies. The end result will improve turnaround time for resolution of employee and retiree benefit plan issues, a reduction in the number of appealed claims, and enhanced compliance with government regulations.
- Implement the final phase of enhancements to the V3 Pension System that will enable individual retirees to update key demographic and benefit status information through the "Self-Service" capabilities of the software. These additional features will increase the speed of processing needed updates to the system, reduce administrative costs and improve internal accuracy of data for our retiree clients.

Budget Highlights

Wage and Benefit Modifications ***($67,697)***

This budget includes an expenditure reduction of $208,444 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $140,747 for a total tax levy savings of $67,697.

Contract Renewal ***$0***

Department will renegotiate with Milwaukee County's Employee Assistance Program (EAP) and Mental Health Network (MHN) vendor, for a one-year contract renewal to achieve immediate savings. Savings are reflected in organization 1950 - Non-Departmental Fringe Benefits. Execute a concurrent review of the delivery of these services for possible release of RFP in 2010 for the 2011 plan year to achieve greater operational efficiency and sustainable reductions in cost.

Staffing Adjustments ***($66,156)***

The General Benefits section of DAS-Employee Benefits is unfunding 1.0 FTE of a vacant Clerical Specialist (HR) NR for a total savings with salary, social security, and active fringe of $66,156. In 2009, ERS received funds from the Pension Board to pay for two Clerical Specialist (HR) NR positions. The positions have been added to the departments' budget to more accurately reflect current staffing levels, for a $0 levy impact.

Cost Sharing Between Departments ***($82,460)***
Employee Benefits will continue to share a Senior Executive Assistant with DAS- Human Resources. In 2009, the costs for this position were provided through a crosscharge to this department. In 2010, the crosscharge has been eliminated and .50 FTE of this position has been budgeted within the department to reflect this staffing arrangement with no levy impact.

The salary and associated fringe costs of the Director of Employee Benefits will be evenly distributed between General Benefits and ERS to reflect utilization of management time by each functional area. The cost to ERS for this position with salary, social security and active fringe benefits is $82,460, which is offset by ERS revenue of $82,460 providing a savings of this amount.

Increase Direct Revenue ***($196,362)***
Direct Revenue increases $196,362 from $1,458,066 in 2009 to $1,654,428. This revenue provides funding for services, staff and other expenditures dedicated to the ERS Pension system.

Capital Investments

The department has no capital projects in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Employee Benefits **UNIT NO.** 1188
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 857,155	$ 1,202,355	$ 1,226,077	$ 23,722
Employee Fringe Benefits (EFB)	525,124	761,825	840,764	78,939
Services	203,030	134,250	103,300	(30,950)
Commodities	8,498	10,780	11,317	537
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	2,685	0	0	0
Capital Contra	0	0	0	0
County Service Charges	272,199	268,084	272,757	4,673
Abatements	0	0	0	0
Total Expenditures	$ 1,868,691	$ 2,377,294	$ 2,454,215	$ 76,921
Direct Revenue	1,040,047	1,458,066	1,654,428	196,362
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 1,040,047	$ 1,458,066	$ 1,654,428	$ 196,362
Direct Total Tax Levy	828,644	919,228	799,787	(119,441)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**18.8**	**19.6**	**21.9**	**2.3**
% of Gross Wages Funded	**97.2**	**97.6**	**100.0**	**2.4**
Overtime (Dollars)	**$ 17,948**	**$ 0**	**$ 9,720**	**$ 9,720**
Overtime (Equivalent to Position)	**0.4**	**0.0**	**0.2**	**0.2**

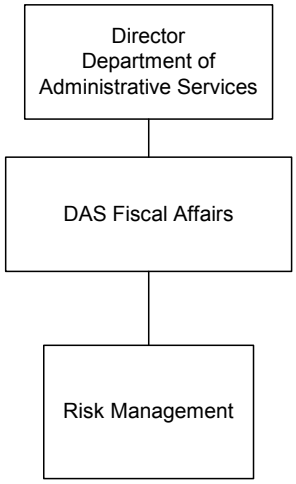
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Clerical Specialist (HR) NR	00032	Unfund	(1)	(1.00)	General Benefits	$ (39,454)
Senior Exec Asst - DHR/EB	04199	Transfer-In	1	0.50	General Benefits	24,388
Clerical Specialist (HR) NR	00032	Fund	2	2.00	ERS	74,842
					TOTAL	$ 59,776

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF ADMINISTRATIVE SERVICES – RISK MANAGEMENT

DAS-RISK MANAGEMENT (1150)



MISSION

Provide a comprehensive risk management program to minimize the County's property and casualty liabilities and to ensure the health and safety of employees, residents and guests utilizing County services and facilities.

Budget Summary

	2010	2009/2010 Change
Expenditures	**7,483,820**	**290,315**
Revenue	**7,483,820**	**290,315**
Levy	**0**	**0**
FTE's	**5.0**	**0.0**

Major Programmatic Changes

- Incorporation of Occupational Health Services into Risk Management safety and loss control efforts.

OBJECTIVES

- Assure County assets and liabilities are effectively protected through risk management and risk financing programs.
- Provide a safe and healthy environment for County workers and the general public.
- Investigate and process work related injury claims in an efficient manner while minimizing the related costs.

DEPARTMENTAL PROGRAM DESCRIPTION

Risk Management is divided into five sections; administration, loss control, self-insurance/deductibles, insurance purchases, and worker's compensation. The budgeted positions include: Director of Risk Management, Safety Coordinator, Administrative Claims Examiner, Claims Adjuster and Claims Technician.

The **Administration Section** supervises the professional staff, coordinates risk management activities between departments and submits reports. The Risk Manager reviews all professional services contracts to advise

departments relative to potential liability to ensure that insurance requirements and opportunity for contractual transfer of risk are in place.

The **Loss Control Section** develops and coordinates occupational safety, health and loss control programs and procedures with County Departments. This includes serving as chair of the Joint Safety Committee and consulting on departmental safety issues including WI OSHA compliance and allocating training resources provided through the County's liability insurer. This section also coordinates the property insurance and boiler and machinery program including maintaining building and equipment inventory and property claim management.

The **Self-Insurance Section** is responsible for property, general and automobile liability claim reporting, loss analysis, claim data and financing of self-retained losses.

The **Insurance Policy and Services Section** is responsible for selection of brokers, requests for proposals, determination of appropriate deductibles, limits and insurance coverage, researching the market and negotiating with brokers and companies for insurance policies

The **Claims Management Section** is responsible for administering the Workers' Compensation claims of employees who sustain job-related injuries for medical-only and lost-time claims, and coordination of the return-to-work efforts. The section is responsible for submitting required State Work Comp reports, claim management recovering payments made from negligent third parties, coordinating return to work program with departments and developing and coordinating defense and settlement strategies for litigated claims with Corporation Counsel. In addition, a database is maintained for all Workers' Compensation claims.

2010 BUDGET

Approach and Priorities

- Promote safety to reduce accidents and injuries by serving as a resource for Departments.
- Maintain service levels and statutory compliance for Workers Compensation Claim processing.
- Effectively transition County's Occupational Health activities into overall Risk Management efforts.
- Utilize a combination of self-insurance and commercial insurance programs to minimize adverse affects from unplanned events.

Programmatic Impacts

- Risk Management will assume additional responsibilities relating to the transition of Occupational Health Services from the Department of Health and Human Services. The Risk Manager and the County Safety Coordinator will assume additional duties implementing and overseeing this program. A contract medical provider will be relied upon to provide comprehensive, occupational health consultative and medical services directly for Departments.

Budget Highlights

Wage and Benefit Modifications ***($53,294)***

This budget includes an expenditure reduction of $53,294 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $51,994 for a total tax levy savings of $1,300.

Administration ***($288)***

Direct revenue is budgeted at $138,346, a slight decrease of $288, and is comprised of $54,346 from the Milwaukee Public Museum insurance premiums, $40,000 of projected dividends from Wisconsin County Mutual, $4,000 from Airport Liability profit share and $40,000 from workers compensation subrogation recoveries. In 2010, direct revenue is used to reduce cross charges to departments.

Self-Insurance ***($11,000)***
Expenditures for property, general and automobile liability claim reporting, loss analysis, claim data and financing of self-retained losses decreased $11,000 from $967,500 in 2009 to $956,500 in 2010. This expense is fully charged out to County departments based on exposure and loss experience. Direct revenue reduces this cross charge by $40,000.

Insurance Policy And Services ***($50,638)***
Insurance purchases decrease $50,638, from $1,919,116 to $1,868,478 due to stable insurance market conditions and favorable insurance RFP results. This expense is fully charged out to County departments. Direct revenue reduces this cross charge by $58,346.

Claims Management
(Workers' Compensation) ***$322,450***
Workers' Compensation self-insurance expenditures increase $322,450 from $3,434,797 to $3,757,247. The frequency of claims has decreased but the severity, driven primarily by medical costs, has increased. This expense is fully charged out to County departments based on loss experience and payroll. Direct revenue reduces this cross charge by $40,000.

Transition of Occupational Health Services (Loss Control) ***$225,000***
Occupational Health Services, which provides for the safety and health of employees in the workplace, will be transitioned from the Department of Health and Human Services to Risk Management in 2010. Historically, Occupational Health was a service formerly provided to employees through Doyne hospital. With the closure of Doyne, Occupational Health was transitioned to DHHS with services provided by a private healthcare agency.

Occupational Health services relate directly to compliance and safety and involve activities such as bloodborne pathogen prevention, exposure testing and vaccination, respirator fit testing, pre-employment exams and hearing conservation. Given the relationship to both Risk Management's existing loss control efforts and the correlation between Workers Compensation and Occupational exposure, the division is positioned to institute a centralized, cost effective Occupational Health program.

Operationally, Risk Management will assume management of the 2010 agreement with Aurora to establish and provide necessary Occupational Health Services. Aurora will offer and manage medical services, training, medical consultation and record keeping activities. The roles and responsibilities of the County Safety Coordinator will be expanded to encompass management of the Occupational Health Services. Expenditures related to this program are $225,000 and will be fully charged out to County departments.

The transition of Occupational Health will provide the following benefits:

- Centralized administration of the Occupational Health Services contract with area medical provider resulting in monitored, uniform application of services and negotiated pricing reducing overall expenses.
- Integration of Safety and Occupational Health activities to facilitate injury prevention and promote Return to Work activities.
- Loss prevention, training and education resources that can be allocated to departments based on specific needs or related to claims history.
- Establishment of relationship with provider that understands the exposures and issues prevalent in our various Departments.
- Early notification to Risk Management of potential exposures that may result in Workers Compensation Claims.
- Established procedures for management and employees relating to Occupational Health issues.

Activity and Statistical Summary

Insurance Premiums and Self Insurance

	2008 Actual	2009 Budget	2010 Budget
Retained Losses (self insured/deductible)	$935,500	$927,500	$916,500
Insurance Premiums	$1,883,884	$1,865,483	$1,810,132

Workers Compensation

	2008 Actual	2009 Budget	2010 Budget
Workers Comp Claims Processed	709	700	700
Dollar Amount of Work Comp Claims Processed	$3,988,187	$3,394,797	$3,492,247

Property Claims

	2008 Actual	2009 Estimate	2010 Estimate
Property Claims Processed	70	120	100
Insurance Recoveries	$1,224,974	$1,000,000	$900,000

Contract Review

	2008 Actual	2009 Estimate	2010 Estimate
Relative to Insurance Requirements*	374	375	350

**Does not include language for RFP's*

Capital Investments

- The department has no capital projects in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Risk Management **UNIT NO.** 1150
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 344,576	$ 336,936	$ 317,191	$ (19,745)
Employee Fringe Benefits (EFB)	298,534	294,928	316,956	22,028
Services	56,858	75,240	93,714	18,474
Commodities	2,798	8,760	8,410	(350)
Other Charges	7,550,794	6,321,413	6,557,225	235,812
Debt & Depreciation	1,157	18,939	19,919	980
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	135,167	137,289	170,405	33,116
Abatements	0	0	0	0
Total Expenditures	$ 8,389,884	$ 7,193,505	$ 7,483,820	$ 290,315
Direct Revenue	119,257	138,634	138,345	(289)
State & Federal Revenue	0	0	0	0
Indirect Revenue	7,633,488	7,054,871	7,345,475	290,604
Total Revenue	$ 7,752,745	$ 7,193,505	$ 7,483,820	$ 290,315
Direct Total Tax Levy	637,139	0	0	0

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**5.3**	**5.0**	**5.0**	**0.0**
% of Gross Wages Funded	**88.7**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

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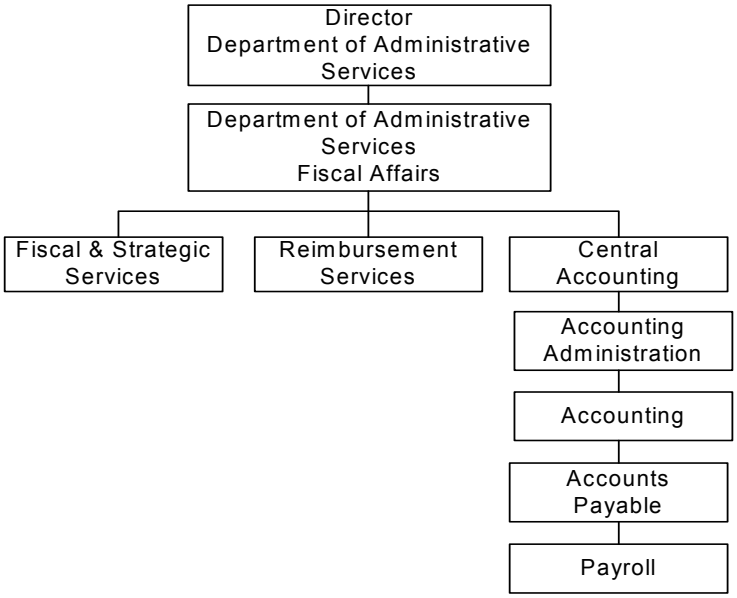
DEPARTMENT OF ADMINISTRATIVE SERVICES – ADMINISTRATION AND FISCAL AFFAIRS DIVISION

DAS-ADMIN AND FISCAL AFFAIRS (1151)



MISSION

Provide quality, efficient and responsive financial services and administrative business functions to the County Executive, County Board and County departments to enable the delivery of financially sound and effective services to the community.

Budget Summary

	2010	2009/2010 Change
Expenditures	**3,940,787**	**(212,740)**
Revenue	**76,000**	**(475,000)**
Levy	**3,864,787**	**262,260**
FTE's	**46.4**	**0.2**

Major Programmatic Changes

- Collections initiative is improved and expanded.
- Continue to enhance budgeting practices and financial forecasting.
- 2.0 FTEs (vacant) are unfunded.
- Accelerate financing of capital projects.

OBJECTIVES

- Expand and enhance the County Financial website and other automation initiatives.
- Centralize and coordinate debt collection activities.
- Continue the development of strategic planning initiatives that are deemed essential to the County's ability to responsibly and effectively address its long-term fiscal challenges and facility needs.

- DAS Fiscal will begin researching and planning for the implementation of a performance management system that will be based on outcome oriented performance measures.
- Work with the Division of Human Resources to reconcile list of authorized positions between the County budget system and DHR's position control system.
- Continue improvements to long range financial forecasting and budgeting.
- Improve collaboration and facilitate sharing of ideas among County fiscal staff.
- Create a work group of finance and budget staff from overlapping taxing bodies in Milwaukee County to identify opportunities for intergovernmental collaboration and cost savings.
- Accelerate financing of 2010-2012 capital improvement projects to leverage low interest rates available through the Build America and Recovery Zone Bond programs.

DEPARTMENTAL PROGRAM DESCRIPTION

The Department of Administrative Services (DAS) Fiscal Affairs Division includes the following four sections: Administration, Fiscal and Strategic Services, Reimbursement Services, and Central Accounting.

Administration. The Director is responsible for coordinating the operations of all DAS divisions, including Procurement, Information Management Services Division, Fiscal Affairs Division, Risk Management, Human Resources, Labor Relations, Employee Benefits, and Office for Persons with Disabilities.

The primary responsibilities of the ***Fiscal and Strategic Services Section*** are budget preparation and fiscal control for both operations and capital. All budget requests are analyzed with recommendations submitted to the County Executive. Assistance is provided both to the County Executive in preparing and presenting the Executive Budget, and to the Finance and Audit Committee in its review of the County Executive's recommended budget, including the preparation of budget amendments approved by the Finance and Audit Committee and the County Board. During the year, all appropriation transfer requests are analyzed and a recommendation is submitted to the County Executive. In conjunction with the Accounting Section, County departmental accounts are analyzed to determine potential expenditure deficits or revenue shortfalls, with department administrators required to submit a corrective plan of action. Other major duties include (a) the study of all new position requests, with reports and recommendations submitted to County Board committees; (b) fiscal studies for the County Executive and County Board committees, including fiscal impact of legislative bills; and (c) special studies for the County Executive and County Board committees.

Reimbursement Services is responsible for the County-wide Tax Refund Intercept Program and coordination of efforts to collect delinquent accounts receivable.

Central Accounting functions include Accounting Administration, Accounting, Accounts Payable and Payroll. A brief description of the responsibilities of each area follows:

- Accounting Administration is responsible for the overall management and coordination of Central Accounting activities, the development of special studies and reports and technical assistance to both Central Accounting and other County departments and the publishing of the Comprehensive Annual Financial Report (CAFR) and the Single Audit Report.
- Accounting is responsible for the timely and accurate preparation of countywide monthly financial reports, publication of the Comprehensive Annual Financial Report, the State of Wisconsin Financial Report Reform, and the Single Audit Report and development of the indirect cost allocation plan. In addition, Accounting is responsible for adherence to Generally Accepted Accounting Principles (GAAP), the development and maintenance of the Advantage financial information system, the fixed-asset system and the grant system, conducting budget performance reviews on an ongoing basis to identify potential year-end deficits so that problems can be resolved in a timely manner, and ongoing training and technical assistance to departments.

- Accounts Payable is responsible for establishment of countywide payment procedures, coordination with the Procurement Division, encumbrances of purchases, payment of vendor invoices, development and maintenance of the accounts payable system, and technical assistance to departments. In addition, Accounts Payable monitors payments to ensure that purchasing regulations have been followed by departments and unencumbered appropriation balances to ensure that the County has sufficient appropriations available for each payment.
- Payroll is responsible for establishment of County-wide payroll procedures, coordination with the Division of Human Resources, monitoring the preparation of payroll checks and maintenance of all earnings and deductions records, ensuring that County payroll practices meet Federal, State and contractual requirements, and filing of all required Federal and State reports on a timely basis.

2010 BUDGET

Approach and Priorities

- Continue to maintain the current level of analysis and support.
- Focus on expanding and improving the Collections Initiative.

Programmatic Impacts

- There are no programmatic impacts for this department.

Budget Highlights

Wage and Benefit Modifications ***($471,042)***

This budget includes a reduction of $471,042 in personal services based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Reduction in Professional Services ***($89,590)***

Professional Services expenditures are reduced by $89,590 from $109,590 in 2009 to $20,000 in 2010. In previous years the vendor for the Tax Refund Intercept Program (TRIP) was paid through a professional services contract. In 2009, the professional services contract was re-bid as a revenue contract and in 2010 the expense of $70,000 was eliminated. The vendor will now receive a portion of the revenue and will forward the remaining revenue to Milwaukee County.

This reduction in Professional Service expenditures also includes a decrease of $19,590 due to the elimination of a consulting contract.

Increase in Contract for Personal Services-Short term ***$50,000***

Contract for Personal Services Short-term expenditures increase by $50,000 from $2,000 in 2009 to $52,000 in 2010 due to the increased need for temporary help.

Improve Collections Initiative ***$305,155***

In 2007, the Committee on Finance and Audit accepted a report on Milwaukee County's Billing and Collection Practices. The audit report concluded that the billing and collection practices were highly decentralized and uncoordinated and recommended the County's collection efforts be centralized and coordinated by the Department of Administrative Services (DAS). DAS agreed with this recommendation and created a collections and billing workgroup. In 2010, revenue related to the collection efforts will be budgeted in the individual departments to increase the incentive to improve collections. In 2009, $500,000 in revenue was budgeted in DAS-Fiscal as part of this collection effort. To increase the incentive for departments to refer their accounts, in 2010 this revenue, net overhead, is allocated to departmental budgets. This results in a $305,155 levy increase in this budget but has a $0 levy impact county-wide.

Legal services increased by $22,533 related to legal support of the Collections effort. This service was previously provided through a cross charge to the Economic Support Division in DHHS, who can no longer provide this

service due to the State takeover. These costs are cross-charged to participating departments as part of the collections program.

Unfund Vacant Positions ***($112,090)***
The following positions were unfunded for a total savings including active fringe benefits of ($71,012):

- 1.50 FTE Student Intern
- 0.50 FTE Accountant 4

In addition, a Fiscal and Management Analyst position will be held vacant for the first quarter of 2010 for a tax levy savings of $22,354.

Increased Revenue ***($25,000)***
Increased revenue of $25,000 is related to purchasing card rebates. This revenue is based on the volume of purchases made by County employees using purchasing cards and had not been budgeted previously.

Capital Investments

$450,000 is invested in one capital project for 2010. These include projects that are part of two 2010 debt issuances. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded project includes:

- Fiscal Monitoring System

BUDGET SUMMARY

Account Summary	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Personal Services (w/o EFB)	$ 2,635,337	$ 2,960,378	$ 2,731,583	$ (228,795)
Employee Fringe Benefits (EFB)	1,537,968	1,816,877	1,929,234	112,357
Services	218,303	134,500	111,508	(22,992)
Commodities	12,726	10,970	13,000	2,030
Other Charges	945	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	92,444	0	0	0
Capital Contra	0	0	0	0
County Service Charges	612,096	622,596	538,025	(84,571)
Abatements	(1,055,076)	(1,391,794)	(1,382,563)	9,231
Total Expenditures	$ 4,054,743	$ 4,153,527	$ 3,940,787	$ (212,740)
Direct Revenue	147,119	551,000	76,000	(475,000)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 147,119	$ 551,000	$ 76,000	$ (475,000)
Direct Total Tax Levy	3,907,624	3,602,527	3,864,787	262,260

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Admin and Fiscal Affairs **UNIT NO.** 1151
FUND: General - 0001

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**47.0**	**46.1**	**46.4**	**0.3**
% of Gross Wages Funded	**96.7**	**93.0**	**97.1**	**4.1**
Overtime (Dollars)	**$ 28,746**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.5**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Student Intern	85770	Unfund	(1)	(0.65)	DAS Admin	$ (19,832)
Student Intern	85770	Unfund	(1)	(0.85)	Fiscal & Strategic	(24,090)
Accountant 4	04350	Unfund	(1)	(0.50)	Central Accounting	(27,090)
					TOTAL	$ (71,012)

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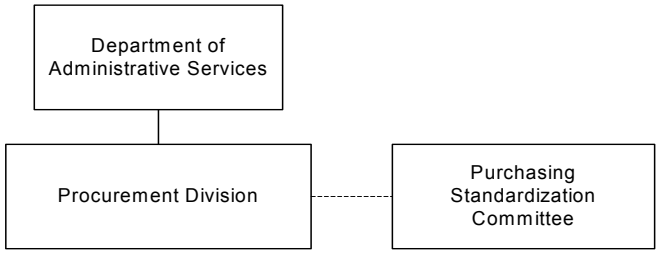
DEPARTMENT OF ADMINISTRATIVE SERVICES – PROCUREMENT

DAS-PROCUREMENT (1152)



MISSION

The Procurement Division of the Department of Administrative Services, within the scope of Chapter 32, Milwaukee County Ordinance, shall obtain goods and services for Milwaukee County departments, agencies, and institutions in a manner that enhances the quality of life in Milwaukee County and fully utilizes all segments of the business community.

Budget Summary

	2010	2009/2010 Change
Expenditures	**740,615**	**(151,766)**
Revenue	**0**	**0**
Levy	**740,615**	**(151,766)**
FTE's	**5.8**	**(1.0)**

Major Programmatic Changes

- Continue strategic partnerships with other County departments and regional agencies.

OBJECTIVES

- Procure needed goods and services for County departments in an efficient, cost-effective, and timely manner.
- Provide an atmosphere of equal opportunity for all vendors and suppliers who wish to participate in County contracts.
- Provide more efficient service while assisting in reducing the demand on staff, by continuing strategic partnerships with other County departments and local and regional agencies in utilizing collaborative contract agreements. The department will also continue to seek best practices in purchasing.

DEPARTMENTAL PROGRAM DESCRIPTION

The Procurement Division of the Department of Administrative Services is empowered by Chapter 32 of the Milwaukee County Ordinances to purchase or contract for supplies, materials, equipment, and contractual services needed by County departments, agencies and institutions. This authority does not include public works programs, professional service contracts, repairs or alterations to buildings, structures, purchase or leases of County-owned real estate and appurtenances. The Procurement Division assists the Milwaukee County Transit System in processing purchase orders and is responsible and accountable to the Purchasing Standardization Committee.

2010 BUDGET

Approach and Priorities

- Continue strategic partnerships with other County departments and regional agencies.
- Maintain same level of service while reducing levy support.
- Develop more in-house expertise on the development and evaluation of Request for Proposals (RFP).

Budget Highlights

Wage and Benefit Modifications ***($60,757)***

This budget includes an expenditure reduction of $60,757 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Relocation from City Campus ***($54,073)***

Due to a Countywide space reallocation planned for 2010, City Campus will be vacated as of April 1, 2010. In order to account for this change, the crosscharge to Procurement for space rental at City Campus is reduced. A corresponding reduction in indirect revenue is reflected in Facilities budget so that this has no County-wide levy impact. Once a new location is identified this cross-charge will be adjusted accordingly. The space planning work-group will develop relocation recommendations. See the Facilities budget for more detailed information.

Reduction in Contract for Personal Services ***($66,000)***

Contract for personal services decreased $66,000 from $101,784 in 2009 to $31,558 in 2010 due to a reduction in temporary help.

Position Changes ***($49,410)***

The following position changes were made for a total savings of salary, and active fringe benefits in the amount of $49,410:

- Unfund two vacant positions: 1.0 FTE Office Support Assistant II and 1.0 FTE Buyer 2
- Fund 1.0 FTE Purchasing Manager that was unfunded in the 2009 budget, effective second quarter. This position was previously filled with a contract employee.
- The Purchasing Administrator is reassigned as an ECP, non-classified position at a pay range of 902E, at no additional cost to the County.

Capital Investments

- The department has no capital projects in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Procurement **UNIT NO.** 1152
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 217,765	$ 379,737	$ 347,928	$ (31,809)
Employee Fringe Benefits (EFB)	157,886	259,574	256,706	(2,868)
Services	136,493	125,557	69,958	(55,599)
Commodities	2,155	4,460	3,780	(680)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	7,834	0	0	0
Capital Contra	0	0	0	0
County Service Charges	115,629	123,053	62,243	(60,810)
Abatements	0	0	0	0
Total Expenditures	$ 637,762	$ 892,381	$ 740,615	$ (151,766)
Direct Revenue	31,650	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 31,650	$ 0	$ 0	$ 0
Direct Total Tax Levy	606,112	892,381	740,615	(151,766)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**7.8**	**6.7**	**5.8**	**(0.9)**
% of Gross Wages Funded	**97.4**	**95.7**	**100.0**	**4.3**
Overtime (Dollars)	**$ 322**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

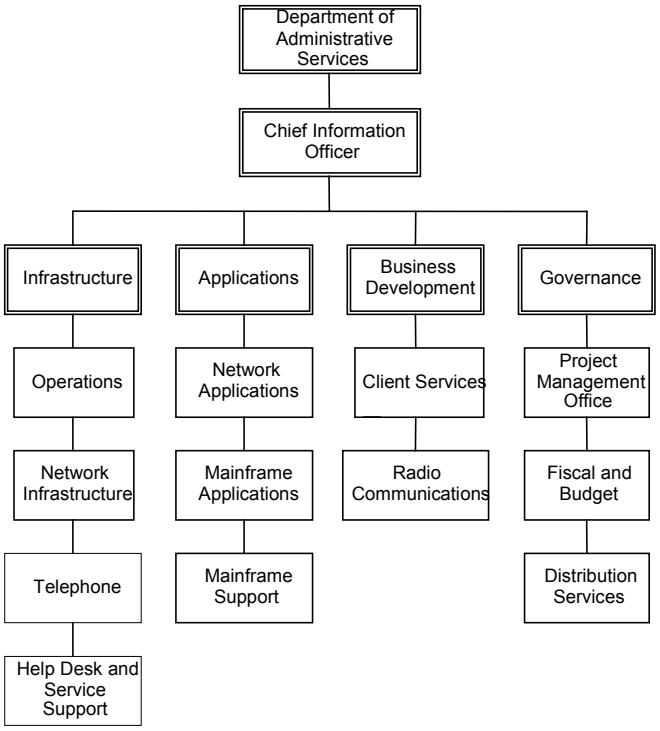
PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Office Support Asst 2	00007	Unfund	(1.00)	(1)	Purchasing	$ (32,610)
Buyer 2	00089	Unfund	(1.00)	(1)	Purchasing	(49,622)
Purchasing Manager*	88555	Fund	0.75	1	Purchasing	58,784
Purchasing Administrator - NR	70914	Abolish	(1.00)	(1)	Purchasing	(97,688)
Purchasing Administrator - ECP	Z0022	Create	1.00	1	Purchasing	97,688
					TOTAL	$ (23,448)

* Position cost and FTE for 9 months to accurately reflect the time it will take to fill the position.

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF ADMINISTRATIVE SERVICES –
INFORMATION MANAGEMENT SERVICES DIVISION

DAS-INFORMATION MGMT SERV DIV (1160)



MISSION

It is the mission of the DAS – Information Management Services Division to support Milwaukee County's technology needs for the 21st century and lead the development and execution of an information technology strategy that accelerates Milwaukee County's leadership in the state. DAS - IMSD will achieve its mission through teamwork, customer focus, accountability, reliability, responsiveness, fiscal responsibility, employee growth and satisfaction, and strategic IT relationships.

Budget Summary

	2010	2009/2010 Change
Expenditures	**16,051,059**	**(2,154,724)**
Revenue	**15,000,252**	**(2,349,674)**
Levy	**1,050,807**	**194,950**
FTE's	**62.6**	**(18.7)**

Major Programmatic Changes

- Focus on Function Consolidation and Maintenance
- Contracting for Mainframe Functions
- Phased Implementation of Virtual Desktops

OBJECTIVES

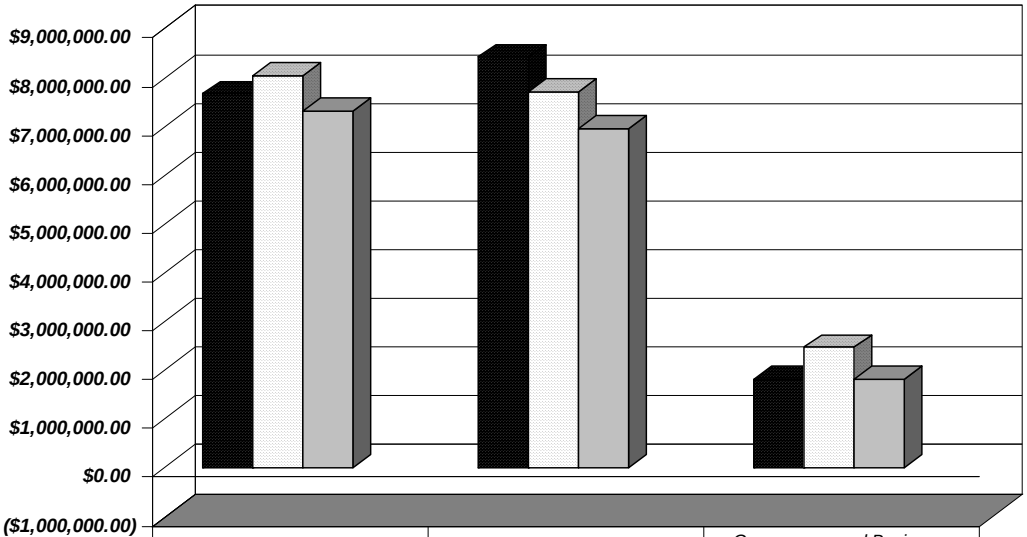
- Provide baseline functions: continue to maintain high availability of existing applications and infrastructure, data/voice systems, improve internal processes, reduce costs and improve service.
- Leverage existing County technology and resources to enhance department efficiencies and service delivery to citizens.

- Increase efficiency by: streamlining business processes, automating manual tasks, and documenting systems and services to achieve repeatability.

DEPARTMENTAL PROGRAM DESCRIPTION

The Information Management Services Division (DAS - IMSD) of the Department of Administrative Services consists of four areas of service: Applications Services, Technical Support and Infrastructure, Business Development, and Governance. DAS - IMSD's core purpose is to understand the mission of each department and enable their strategies to be implemented more quickly and efficiently through process and technical solutions.

Expenditures



	Applications	Infrastructure	Governance and Business Development
2008 Actual	$7,654,377.88	$8,409,299.48	$1,821,260.25
2009 Budget	$8,037,193.00	$7,710,602.26	$2,457,987.31
2010 Budget	$7,297,670.66	$6,940,646.66	$1,814,189.70
Percent Change 09-10	-9.20%	-9.99%	-26.19%

Department

2010 BUDGET

Approach and Priorities

- Maintain core services
- Reduce investment in non-strategic legacy technology and services
- Reduce total cost of ownership on personal computing and support
- Align DAS - IMSD costs with changes in County organizational structure

Programmatic Impacts

- Continue to strategically reorganize to better support County clients including transition from legacy applications and mainframe systems to client server, web based or hosted solutions.
- Prioritize project portfolio to implement projects on time and within budget with defined, repeatable processes and procedures through the Project Management Office (PMO).
- Continue to increase collaboration through regional partnerships with Racine and Waukesha counties to purchase contractual services that provide cost savings while maintaining high quality services to County departments.
- Greater attention will be given to unplanned, on-demand initiatives but due to decreased staffing flexibility there will be an increased reliance on individual departments to fund these requests.

Budget Highlights

Wage and Benefit Modifications ***($36,998)***

This budget includes an expenditure reduction of $748,713 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $711,715 for a total tax levy savings of $36,998.

Relocation from City Campus ***($100,353)***

Due to a Countywide space reallocation planned for 2010, City Campus will be vacated as of April 1, 2010. In order to account for this change, the crosscharge to Audit for space rental at City Campus is reduced. A corresponding reduction in indirect revenue is reflected in Facilities budget so that this has no County-wide levy impact. Once a new location is identified this cross-charge will be adjusted accordingly. The space planning work-group will develop relocation recommendations. See the Facilities budget for more detailed information.

Economic Support Division – State Takeover ***($1,071,682)***

Resources provided to DHHS, Income Maintenance and Economic Support Divisions were previously crosscharged to this division and are discontinued in 2010 due to the take over of this service by the State of Wisconsin for revenue loss of $400,000.

However, the State indicates that temporary IT support by the DAS – IMSD will be necessary for three months the first quarter of 2010. Estimated revenue totaling $328,318 is budgeted for providing temporary IT support to the ESD based upon past DAS – IMSD costs for this function. This estimated revenue partially offsets the original projected 2010 indirect revenue reduction for DAS - MSD support. The loss of indirect revenue results in a negative impact on variable expenses such as a reduction in personnel and service related programs including computer replacement. This reduction in variable expenses is due to the inability to decrease fixed programmatic costs.

Unfunding Vacant Positions ***($564,785)***

Staffing costs for DAS – IMSD, including active fringe benefits, are reduced through the unfunding of 6.0 FTE vacant positions and the creation of 1.0 FTE for a savings of salary, social security, and fringe benefits in the amount of $676,116. The positions that are unfunded include the following: 1.0 FTE – Project Coordinator (Appls), 1.0 FTE – Network Applications Specialist (DHR), 1.0 FTE – Project Mgmt. Office Coordinator, 1.0 FTE – IT Director Business Development, 1.0 FTE – Information Systems Director DSS, and 1.0 FTE – Network Applications Specialist 4. In addition to unfunding these positions, the department has created 1.0 FTE Network Tech Specialist 4 with a salary and benefit reduction of $9,980.

Priority will be given to critical applications and functions with the potential outcome of re-prioritization and delay of non-critical customer requests. DAS – IMSD will strive to ensure that issues are prioritized and resources allocated in such a fashion as to minimize any potential interruption in IT services and support.

Outsourcing Mainframe Functions ***($450,000)***

For 2010, mainframe functions are provided on a contracted basis including all development and support functions. A contract is approved for execution with Stratagem in 2010 for the amount of $1,400,000 for the

provision of mainframe support services. The contract period is for an initial three-year term of service. Estimated annual savings from this initiative total approximately $450,000. No service level impacts are anticipated for departments that utilize mainframe applications and services due to this initiative. Within the DAS – IMSD, this contracting results in the abolishment of 15 FTEs (13 FTEs filled; 2 FTEs vacant) including the following: 1.0 FTE – Info. Tech. Operations Manager, 1.0 FTE – Software Systems Specialist 3, 1.0 FTE – Network Tech. Specialist 4, 6.0 FTE – Operations Specialist 3, and 6.0 FTE Applications Specialist 4. Management of this contracted function remains within the DAS – IMSD and ID management will shift to the existing contract for Help Desk support. The DAS – IMSD will utilize the DAS – Human Resources Reduction in Force Strategy to minimize the impact on affected employees.

Computer Replacement Program ***($150,000)***
The computer replacement program is being modified to include the virtual desktop technologies that will assist in lowering overall total cost of personal computer ownership, support cost, and extending the life of personal computing equipment. This modification would result in $150,000 in savings.

Landline Contract Revenue ***$100,000***
Incentive revenue of $100,000 is budgeted for execution of a new Landline contract for County-wide local and long distance telephone service. An RFP is anticipated to be issued during the second half of 2009 resulting in carrier selection and a signed agreement for service during the 2010 fiscal year.
Expectation of incentive revenue for the upcoming Landline agreement is based upon previous receipt of revenue when the current five-year contract commenced.

No service impacts to local and long distance telephone service are anticipated as a result of executing a new agreement.

Vendor Concessions ***($250,000)***
The division continues to negotiate with vendors for concessions on fees paid for services provided to the County such as software licensing, maintenance contracts for existing software, etc, for a savings of $250,000. Any savings realized during the year will ultimately be passed through to DAS – IMSD customers.

Charges from Central Finance ***($760,000)***
DAS – IMSD operates as an internal service fund and must accrue for certain expenditure categories including pensions contribution, compensated absences, bond interest, and depreciation. Charges issued to the department by the Controller's Office for these types of expenses decrease by approximately $760,000.

Capital Investments

$8,236,743 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Storage Expansion
- Thin Client
- Phone and Voicemail Replacement
- Infrastructure Replacement
- Rewire County Facilities
- Build Out Ten Sites to Digital
- Franklin Public Safety Communications Project
- Greenfield Public Safety Communications

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DAS-Information Mgmt Serv Div **UNIT NO.** 1160
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 5,563,594	$ 6,267,496	$ 4,468,278	$ (1,799,218)
Employee Fringe Benefits (EFB)	4,106,996	4,048,500	3,691,955	(356,545)
Services	3,876,260	4,106,264	5,074,833	968,569
Commodities	174,860	520,400	318,875	(201,525)
Other Charges	0	0	0	0
Debt & Depreciation	2,426,218	2,286,360	1,815,336	(471,024)
Capital Outlay	257,009	0	0	0
Capital Contra	(198,328)	0	0	0
County Service Charges	3,664,793	3,957,772	3,360,096	(597,676)
Abatements	(1,986,464)	(2,981,009)	(2,678,314)	302,695
Total Expenditures	$ 17,884,938	$ 18,205,783	$ 16,051,059	$ (2,154,724)
Direct Revenue	313,138	742,720	519,820	(222,900)
State & Federal Revenue	0	0	328,318	328,318
Indirect Revenue	17,405,445	16,607,206	14,152,114	(2,455,092)
Total Revenue	$ 17,718,583	$ 17,349,926	$ 15,000,252	$ (2,349,674)
Direct Total Tax Levy	166,355	855,857	1,050,807	194,950

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**86.9**	**81.3**	**62.6**	**(18.7)**
% of Gross Wages Funded	**95.2**	**95.5**	**97.0**	**1.5**
Overtime (Dollars)	**$ 147,437**	**$ 139,932**	**$ 73,980**	**$ (65,952)**
Overtime (Equivalent to Position)	**1.7**	**2.0**	**1.1**	**(0.9)**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

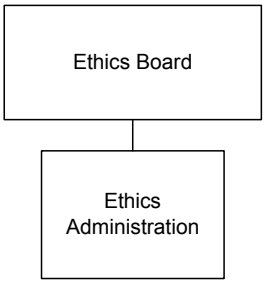
PERSONNEL CHANGES						
Job Title/Classification	**Title Code**	**Action**	**# of Positions**	**Total FTE**	**Division**	**Cost of Positions (Salary Only)**
Info Tech Oper Mgr	03095	Unfund	(1)	(1.00)	Mainframe Support	$ (87,532)
Software Sys Spec 3	65521	Unfund	(1)	(1.00)	Mainframe Support	(82,740)
Network Tech Spec 4	65641	Unfund	(1)	(1.00)	Mainframe Support	(74,894)
Operations Specialist 3	65700	Unfund	(6)	(6.00)	Mainframe Support	(277,416)
Applications Spec 4	65561	Unfund	(6)	(6.00)	Mainframe Apps	(496,428)
Project Coordinator (Appls)	03490	Unfund	(1)	(1.00)	Network Apps	(84,128)
Network Appl Spec DHR	65800	Unfund	(1)	(1.00)	Network Apps	(49,377)
Project Mgmt Offc Crdntr	02747	Unfund	(1)	(1.00)	Data Processing	(67,105)
IT Director - Bus Development	89165	Unfund	(1)	(1.00)	Radio	(95,000)
Info Systems Dir DSS	89410	Unfund	(1)	(1.00)	Radio	(77,415)
Network Appl Spec 4	65601	Unfund	(1)	(1.00)	Network Support	(82,738)
Network Tech Spec 4	65641	Fund	1	1.00	Network Support	74,894
					TOTAL	$ (1,399,879)

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Applications	Expenditure	$ 7,654,378	$ 8,037,193	$ 7,297,671	$ (739,522)
	Revenue	254,115	7,149,511	5,670,533	(1,478,978)
	Tax Levy	$ 7,400,263	$ 887,682	$ 1,627,138	$ 739,456
Infrastructure	Expenditure	$ 8,409,299	$ 7,710,602	$ 6,940,647	$ (769,956)
	Revenue	10,817,571	7,425,655	6,798,585	(627,070)
	Tax Levy	$ (2,408,272)	$ 284,947	$ 142,062	$ (142,886)
Governance and Business Development	Expenditure	$ 1,821,260	$ 2,457,987	$ 1,814,190	$ (643,798)
	Revenue	6,646,897	2,774,760	2,531,134	(243,626)
	Tax Levy	$ (4,825,637)	$ (316,773)	$ (716,944)	$ (400,172)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ETHICS BOARD

ETHICS BOARD (1905)



MISSION

To promote the public trust and confidence in government and assure the general public of the integrity of Milwaukee County government.

Budget Summary

	2010	2009/2010 Change
Expenditures	**45,174**	**(13,501)**
Revenue	**0**	**0**
Levy	**45,174**	**(13,501)**
FTE's	**0.6**	**0.6**

Major Programmatic Changes

- Maintain core services.

OBJECTIVES

- To assure compliance with the requirements of the Ethics Code pursuant to Chapter 9 of County Ordinances and to review, investigate and determine all verbal and written inquiries and complaints of ethics code violations.
- To issue advisory opinions on the interpretation of the ethics code as needed or requested.
- To require the filing of annual financial statements for filers and their spouses and make the financial reports available to the public for inspection.
- To enforce certain provisions of Chapter 14 as they relate to lobbyist registration and financial reporting.

DEPARTMENTAL PROGRAM DESCRIPTION

The six member Ethics Board meets quarterly to review requests for advisory opinions and to interpret questions, which arise in interpreting the ethics code as reflected in their annual report. As needed, the Ethics Board reviews, investigates and hears written complaints of ethics code violations and certain violations of Chapter 14 as they relate to lobbying. The Ethics Board maintains Statements of Economic Interests for public inspection in their administrative offices. The Ethics Board is a division of the Personnel Review Board and shares 25% of the time of the PRB's Executive Secretary, Administrative Assistant, and Administrative Intern positions.

2010 BUDGET

Approach and Priorities

- Maintain and preserve core services.

Programmatic Impacts

- There are no programmatic impacts for this department in 2010.

Budget Highlights

Wage and Benefit Modifications ***($4,413)***

This budget includes an expenditure reduction of $4,413 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Cost Sharing Initiatives ***$0***

The costs of the Personnel Review Board's (PRB) Secretary, Administrative Assistant (NR), and Administrative Intern will continue to be shared with this department, as all incumbents continue to assist with the department's workload. In place of the crosscharge that was used to pay for these positions a portion of each position has been budgeted in the department.

Implementation of Changes to the Ethics Code ***$0***

The PRB has received proposals for assistance with implementation of recent changes to the County ethics code in the Fall of 2009 that included the development and implementation of a robust education and training program for county employees. These efforts will continue through 2010.

Capital Investments

- The department has no capital projects in 2010.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 53,840	$ 51,595	$ 28,028	$ (23,567)
Employee Fringe Benefits (EFB)	0	0	10,342	10,342
Services	6,694	1,939	1,515	(424)
Commodities	655	981	977	(4)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	2,632	4,160	4,312	152
Abatements	0	0	0	0
Total Expenditures	$ 63,821	$ 58,675	$ 45,174	$ (13,501)
Direct Revenue	0	0	0	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 0	$ 0	$ 0	$ 0
Direct Total Tax Levy	63,821	58,675	45,174	(13,501)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Ethics Board **UNIT NO.** 1905
FUND: General - 0001

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**0.0**	**0.0**	**0.6**	**0.6**
% of Gross Wages Funded			**100.0**	
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
PRB Secretary	85110	Create	1	0.25	Ethics Board	$ 17,012
Administrative Intern	87700	Create	1	0.13	Ethics Board	2,804
Administrative Assistant	00040	Create	1	0.25	Ethics Board	8,494
					TOTAL	$ 28,310

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

NON-DEPARTMENTAL – REVENUES
(Blue Pages)

NON-DEPARTMENTAL DESCRIPTION

The objective of the non-departmental revenue agencies is to properly account for revenue sources that are not under the jurisdiction of any single department. The Department of Administrative Services (DAS) has primary responsibility for budgeting and accounting for these revenues. The Non-Departmental revenue budgets are based on historical trends, current economic data, contract terms, and policy changes at the State and Federal level as appropriate. Prior to 2010 separate narratives were presented for each revenue. For comparison purposes, all non-departmental revenues are included below. Although included below, property taxes are also maintain a separate narrative due to the amount of information included.

NON-DEPARTMENTAL REVENUE SUMMARY

Org	2008 Actual	2009 Budget	2010 Budget	Budget Change
1901 Unclaimed Money	$ 0	$ 950,000	$ 0	$ (950,000)
1933 Land Sales	0	6,030,117	0	(6,030,117)
1937 Potawatomi Allocation	3,676,672	3,911,477	4,058,477	147,000
1969 Medicare Part D Revenues	2,189,548	3,593,974	2,932,000	(661,974)
1991 Property Taxes	249,230,939	257,637,283	257,637,283	0
1992 Earnings on Investments	9,956,852	5,962,842	2,709,111	(3,253,731)
1993 State Shared Taxes	37,133,490	37,733,754	36,720,729	(1,013,025)
1994 State Exempt Computer Aid	2,601,031	2,788,956	2,635,563	(153,393)
1996 County Sales Tax Revenue	66,695,072	67,435,903	65,362,190	(2,073,713)
1997 Power Plant Revenue	356,880	356,880	356,880	0
1998 Surplus from Prior Years	4,901,148	7,946,529	4,144,018	(3,802,511)
1999 Other Misc. Revenue	3,001,248	40,000	370,000	330,000
TOTAL NON-DEPT. REVENUES	$ 379,742,880	$ 394,387,715	$ 376,926,251	$ (17,461,464)

Recommended Amounts are based on the following:

- **Unclaimed Money:** Represents payments to vendors and individuals that go unclaimed. The Office of the Treasurer must publish notice of outstanding funds; if no claim is made, all funds plus interest are to be turned over to the General Fund per State Statute 59.66 (2a). The 2010 request is based on the estimate provided by the Office of the Treasurer. The Treasurer advertises and collects unclaimed money every other year.

- **Land Sales:** Accounts for the sale of County land approved by the County Board. No revenue for land sales is included in the 2010 operating budget, except for $400,000 budgeted in Real Estate Services to cover their operating expenditures. This represents the first $400,000 of unallocated land sales and is historically realized through the sale of foreclosed properties and other miscellaneous land. Revenue from anticipated land sales will be used for one-time expenses identified in departmental budgets. Revenue from unanticipated land sales will be contributed to the debt service reserve.

- **Potawatomi Revenues:** Represents payments, based on Class III Net Win during the period August 15, 2009 to August 15, 2010 by the Potawatomi Bingo Casino per contract. Amount is net of allocations to operating departments (see below). The net revenue budget increases by $147,000 based on net take information provided to the City of Milwaukee, which receives and budgets the same gross payment as Milwaukee County. Allocations to departments total $1,488,523 and are unchanged from the 2009 Adopted Budget.

DHHS-Behavioral Health Division (Org. 6300)

$337,203 is allocated to support the Community Services Section programs.

$500,000 is allocated to support Alcohol and Other Drug Abuse (AODA) treatment through the Non-Temporary Assistance to Needy Families (TANF) AODA Voucher System.

Department of Health and Human Services (Org. 8000)

$350,000 is allocated to increase the level of revenue in the Division's Birth-to-Three program to avoid a reduction in Federal revenue due to non-compliance with the Maintenance of Effort expenditure requirement.

$201,320 is allocated to support the programs of the Delinquency and Court Services Division.

Safe Alternatives for Youth program (SAY)

$100,000 is allocated for the SAY program to continue community-based services to low-income, "at risk youth."

- **Medicare Part D Revenues:** Represents 28 percent reimbursement for eligible retiree prescription drug coverage under the Medicare Prescription Drug Improvement and Modernization Act of 2003. The budget declines by $661,974 from 2009 to account for an extra one-time payment that was included in the 2009 budget.

- **Property Taxes:** Represents the County's property tax levy. This budget remains unchanged from 2009. Additional information is provided in a separate narrative.

- **Earnings on Investments:** Represents income earned on the investment of funds not immediately needed, net of earnings on restricted balances, such as Trust Funds ($594,100 in 2010), Capital Fund and Debt Service Fund ($940,400 combined in 2010). The budget declines by $3,253,731 based on 2009 actual revenues and an assumption of continued low interest rates, per the Office of the Treasurer.

- **State Shared Taxes:** Represents payment from the State under the County and Municipal Aid payment program, per appropriations in the 2009-11 Adopted State Budget. The reduction is based on Legislative Fiscal Bureau estimates of County payments, per the 2009-11 Adopted State Budget.

- **State Exempt Computer Aid:** Represents State payments to compensate for the exemption of computers from property tax rolls, per 1997 Wisconsin Act 237. Revenue amount is provided by the Wisconsin Department of Revenue. The budget is reduced based on information provided by the Wisconsin Department of Revenue.

- **County Sales Tax Revenue:** Represents collections of the County's 0.5 percent sales and use tax, less State Administrative fee of $1,495,030, repayment of $600,000 to the State for an overpayment in the years 2002-2005, and an allocation of $420,000 to Capital Improvements. Debt Service costs of $64,727,410 are anticipated for 2010, resulting in a net of $959,111 available for general fund purposes. Anticipated net sales tax collections have been reduced from $67.4 million to $65.4 million to reflect the impact of the current recession, based on recent actual collections.

- **Power Plant Revenue:** Represents payments by WE Energies for the sale of the power plant at the Milwaukee Regional Medical Center. The budget represents the payment scheduled for 2010.

- **Surplus (Deficit) from Prior Year:** Represents the County's 2008 surplus per 59.60(m) of Wisconsin Statutes. The budget represents the County's 2008 surplus as required by Statute and reflects a decrease in the surplus from 2007 to 2008.

- **Other Miscellaneous Revenue:** Includes all other revenue sources, including closure of Tax Increment Financing (TIF) districts. The budget increases by $330,000 based on the anticipated expiration of three TIF districts in the City of Milwaukee.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: PROPERTY TAXES **UNIT NO.** 1991
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	2009 Budget	2010 Budget
Property Tax Levy	$ 249,889,950	$ 257,637,284	$ 257,637,284

STATISTICAL SUPPORTING DATA

	2009 Budget	2010 Budget	2009/2010 Change
General County			
Expenditures	$ 1,394,100,657	$ 1,481,577,120	$ 87,476,463
Revenues	1,098,654,612	1,119,738,455	21,083,843
Bond Issues	37,808,761	104,201,381	66,392,620
General County Property Tax Levy	$ 257,637,284	$ 257,637,284	$ 0

Summary of 2010 Tax Levy

Dept. No.	Department Description	2010 Budget Expenditures	Revenues	Tax Levy	Type Fund**
Legislative and Executive					
1000	County Board	$ 6,427,090	$ 0	$ 6,427,090	GEN
1001	County Board-Department of Audit	2,474,348	0	2,474,348	GEN
1011	County Executive-General Office	1,282,963	0	1,282,963	GEN
1021	County Exec-Veteran's Services	301,689	13,000	288,689	GEN
1031	County Exec-Office of Economic Advocacy	378,296	0	378,296	GEN
1040	County Board-Office of Community Business Development Partners	788,659	270,000	518,659	GEN
	Total Legislative and Executive	$ 11,653,045	$ 283,000	$ 11,370,045	
Staff Agencies					
1019	DAS-Office for Persons w/Disabilities	$ 879,174	$ 170,500	$ 708,674	GEN
1110	Civil Service Commission	52,912	0	52,912	GEN
1120	Personnel Review Board	203,400	0	203,400	GEN
1130	Corporation Counsel	1,678,772	175,000	1,503,772	GEN
1135	DAS-Labor Relations	502,656	0	502,656	GEN
1188	DAS-Employee Benefits	2,454,215	1,654,428	799,787	GEN
1140	DAS-Human Resources	2,244,035	6,200	2,237,835	GEN
1150	DAS-Risk Management	7,483,820	7,483,820	0	INTER
1151	DAS-Fiscal Affairs	3,940,787	76,000	3,864,787	GEN
1152	DAS-Procurement	740,615	0	740,615	GEN
1160	DAS-Information Mgt Services	16,051,059	15,000,252	1,050,807	INTER
1905	Ethics Board	45,174	0	45,174	GEN
	Total Staff Agencies	$ 36,276,619	$ 24,566,200	$ 11,710,419	

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: PROPERTY TAXES **UNIT NO.** 1991
FUND: General - 0001

County-Wide Non-Departmental Revenues					
1901	Unclaimed Money (1901-4980)*	$ 0	$ 0	$ 0	GEN
1933	Land Sales	0	0	0	GEN
1937	Potawatomi Revenue	0	4,058,477	(4,058,477)	GEN
1969	Medicare Part D	0	2,932,000	(2,932,000)	GEN
1992	Earnings on Investments (1900-1850)*	0	2,709,111	(2,709,111)	GEN
1993	State Shared Taxes (1900-2201)*	0	36,720,729	(36,720,729)	GEN
1994	State Exempt Cmptr Aid (1900-2202)*	0	2,635,563	(2,635,563)	GEN
1996	Cnty Sales Tax Revenue (1900-2903)*	0	65,362,190	(65,362,190)	GEN
1997	Power Plant Revenue (1900-4904)*	0	356,880	(356,880)	GEN
1998	Surplus from Prior Year (1900-4970)*	0	4,144,018	(4,144,018)	GEN
1999	Other Misc Revenue (1900-4999)*	0	370,000	(370,000)	GEN
	Total County-Wide Non-Departmental Revenues	$ 0	$ 119,288,968	$ (119,288,968)	
County-Wide Non-Departmentals					
1913	Civil Air Patrol	$ 10,500	$ 0	$ 10,500	GEN
1921	Human Resources & Payroll System	1,662,145	1,662,145	0	GEN
1923	MCAMLIS	0	0	0	GEN
1930	Internal Service Abatement	(60,440,833)	(60,440,833)	0	GEN
1935	Charges to Other County Units	(11,376,730)	0	(11,376,730)	GEN
1945	Appropriation for Contingencies	6,000,000	0	6,000,000	GEN
1950	Employee Fringe Benefits	6,177,700	6,177,700	0	GEN
1954	Airport Public/Private Partnership	0	0	0	GEN
1961	Litigation Reserve	275,000	0	275,000	GEN
1985	Capital/Depreciation Contra	110,366	3,814,011	(3,703,645)	GEN
1987	Debt Issue Expense (1900-8026)*	187,849	176,349	11,500	GEN
1989	Investment Advisory Svcs (1900-6025)*	245,000	0	245,000	GEN
	Total County-Wide Non-Departmentals	$ (57,149,003)	$ (48,610,628)	$ (8,538,375)	
Courts and Judiciary					
2000	Combined Court Related Services	$ 51,710,353	$ 10,778,536	$ 40,931,817	GEN
2430	Department of Child Support	18,053,092	17,217,546	835,546	GEN
	Total Courts and Judiciary	$ 69,763,445	$ 27,996,082	$ 41,767,363	
General Government					
3010	Election Commision	$ 1,064,874	$ 40,500	$ 1,024,374	GEN
3090	County Treasurer	1,574,257	2,786,624	(1,212,367)	GEN
3270	County Clerk	775,005	512,350	262,655	GEN
3400	Register of Deeds	4,154,559	4,027,500	127,059	GEN
	Total General Government	$ 7,568,695	$ 7,366,974	$ 201,721	
Public Safety					
4000	Sheriff	$ 139,804,027	$ 20,462,749	$ 119,341,278	GEN
4500	District Attorney	19,307,690	7,995,411	11,312,279	GEN
4900	Medical Examiner	4,547,320	1,410,384	3,136,936	GEN
	Total Public Safety	$ 163,659,037	$ 29,868,544	$ 133,790,493	

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: PROPERTY TAXES **UNIT NO.** 1991
FUND: General - 0001

Summary of 2010 Tax Levy

Dept. No.	Department Description	2010 Budget Expenditures	Revenues	Tax Levy	Type Fund**
Public Works					
5040	DTPW-Airport	$ 76,967,243	$ 78,199,275	$ (1,232,032)	ENTER
5070	DTPW-Transportation Services	2,271,672	2,211,736	59,936	INTER
5080	DTPW-Architect, Engineer & Environ	6,579,772	6,116,449	463,323	INTER
5100	DTPW-Highway Maintenance	18,250,133	17,404,699	845,434	GEN
5300	DTPW-Fleet Maintenance	7,784,914	9,847,696	(2,062,782)	GEN
5600	Transit/Paratransit	172,395,807	154,475,209	17,920,598	ENTER
5500	DTPW-Water Utility	2,241,586	2,241,586	0	INTER
5700	DTPW-Facilities Management	23,106,611	25,167,235	(2,060,624)	GEN
5800	DTPW-Director's Office	1,469,768	2,176,500	(706,732)	GEN
	Total Public Works	$ 311,067,506	$ 297,840,385	$ 13,227,121	
Health and Human Services					
6300	DHHS-Behavioral Health Division	$ 180,840,481	$ 128,293,788	$ 52,546,693	ENTER
7900	Department on Aging	17,178,679	15,881,088	1,297,591	GEN
7990	Department on Aging - Care Management Organization	256,797,847	256,797,847	0	GEN
8000	Dept of Health & Human Services	148,871,281	121,307,262	27,564,019	GEN
	Total Health and Human Services	$ 603,688,288	$ 522,279,985	$ 81,408,303	
Parks, Recreation and Culture					
1908	Milwaukee County Historical Society	$ 242,550	$ 0	$ 242,550	GEN
1912	VISIT Milwaukee	25,000	0	25,000	GEN
1914	War Memorial	1,504,594	0	1,504,594	GEN
1915	Villa Terrace/Charles Allis	243,656	0	243,656	GEN
1916	Marcus Center for the Performing Arts	1,280,000	0	1,280,000	GEN
1966	Federated Library	66,650	0	66,650	GEN
1974	Milwaukee County Fund for the Arts	377,688	0	377,688	GEN
9000	Parks, Recreation and Culture	34,785,810	18,503,641	16,282,169	GEN
9500	Zoological Department	23,268,570	19,871,768	3,396,802	GEN
9700	Museum	3,502,376	0	3,502,376	GEN
9910	University Extension	461,348	121,080	340,268	GEN
	Total Parks, Recreation and Culture	$ 65,758,242	$ 38,496,489	$ 27,261,753	
Debt Service					
9960	General County Debt Service	$ 67,656,444	$ 2,929,034	$ 64,727,410	DEBT
	Total Debt Service	$ 67,656,444	$ 2,929,034	$ 64,727,410	
Capital Projects					
1200-1876	Capital Improvements*	$ 251,819,208	$ 251,819,208	$ 0	CAP
	Total Capital Projects	$ 251,819,208	$ 251,819,208	$ 0	

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: PROPERTY TAXES **UNIT NO.** 1991
FUND: General - 0001

Summary of 2010 Tax Levy

Dept. No.	Department Description	2010 Budget Expenditures	Revenues	Tax Levy	Type Fund**
Expendable Trust Funds					
0601	Office for Disabilities Trust Fund	$ 25,000	$ 25,000	$ 0	TF
0701-0702	BHD Trust Funds	35,100	35,100	0	TF
0319-0329	Zoo Trust Funds	1,014,945	1,014,945	0	TF
	Total Expendable Trust Funds	$ 1,075,045	$ 1,075,045	$ 0	
	Total County	$ 1,520,185,749	$ 1,262,548,464	$ 257,637,285	

* Revenues include $82,444,848 in general obligation bonding, $123,504,159 in reimbursement revenue, 480,000 in construction fund investment earnings, $420,000 in sales tax revenues, $8,359,892 in Passenger Facility Charge cash financing, $128,025 in revenue from the Airport capital improvement reserve, $21,580,184 in Airport revenue bonds, $18,297,700 in land sale revenue and $6,604,400 in private donations..

** Type of fund, according to generally accepted accounting principles (GAAP), includes the following:

Designation	Type of Fund
GEN	General Fund
INTER	Internal Service Fund
ENTER	Enterprise Fund
DEBT	Debt Service Fund
CAP	Capital Projects Fund
TF	Trust Fund

NON-DEPARTMENTAL - EXPENDITURES

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: MILWAUKEE COUNTY HISTORICAL SOCIETY **UNIT NO.** 1908
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
County Historical Society	$ 242,550	$ 242,550	$ 242,550

MISSION

The Milwaukee County Historical Society was founded in 1935 to collect, preserve and make available materials relating to the history of Milwaukee County. Through a broad program, the Society seeks to promote a greater appreciation of the community's rich heritage and a better understanding of present-day challenges and advantages. The Society's library and museum collections, exhibitions and activities serve a variety of constituencies including scholars, students, genealogists, local businesses and organizations and Milwaukee County residents and visitors.

OBJECTIVES

The Milwaukee County Historical Society will develop and utilize various alternative strategies in order to continue providing researchers with access to archival resources and the general public with an active program of exhibitions and special events during completion of Phase III of the Society's Building Restoration.

OVERVIEW OF OPERATION

The Historical Society's total operating budget for 2010 amounts to $774,550 with $532,000 coming from non-County funds. Sources include gifts, grants, membership fees (individual and corporate), bequests, investments, sales and receipts from public programs.

Following are examples of some of the Historical Society's program activities.

Facility Restoration: During 2008 and 2009, the Historical Society completed Phase III of its Capital Restoration Project with the goal of making the Research Library and Administrative Offices more functional and efficient. Work included the reinforcement of the south mezzanine beneath the Research Library, the restoration of the ornamental plaster ceiling above the Library, the installation of the first phase of a new HVAC system which will eventually serve the entire building, and the upgrading of the Society's administrative offices. The Society staff relocated the Research Library and Administrative Offices to temporary quarters at 2202 W. Clybourn Street in order that archival collections might remain accessible to the community during construction. All components of the project were completed by June 2009 in accordance with the capital budget allocated under the public/private partnership established between the Society and Milwaukee County.

Filming of 'Public Enemies": For a period of four months, from late February through the end of June, 2008, the Milwaukee County Historical Society was closed to the public while film crews from Universal Pictures recreated the original configuration of the Second Ward Savings Bank for the filming of a robbery scene in the motion picture "Public Enemies." In addition to paying the Historical Society a location fee of $85,000, the film crew restored eight scagliola columns, removed the Uihlein Gallery, and assisted in demolition work planned as part of the Society's building restoration project, saving the organization an additional $125,000 in capital construction costs. The filming also generated invaluable publicity for the Historical Society, raising the organization's profile considerably among area residents.

Outcomes: Because the Historical Center was closed for eight months during 2008 as a result of the filming of "Public Enemies" and the completion of Phase III building restoration, the Society utilized two strategies to continue providing services and to maintain visibility. First, the Society relocated the Research Library in

order to maintain service to researchers during filming and construction. Second, the Society and the Friends offered a wide range of off-site programs and traveling exhibits to compensate for closure of the Center.

As a result of these measures, Library usage fell about one third, from 3,645 in 2007 to 2,449 in 2008, as compared with museum visitation which declined from10,036 in 2007 to 1,458 in 2008. In comparison, attendance at off-site programs, the number of which more than doubled from 29 to 59 between 2007 and 2008, increased from 1,275 to 2,004. This number would be further enhanced by attendance at traveling exhibits if the off-site venues had been able to record and provide such information.

Website usage declined for the first time in several years due to down time associated with a full upgrade of the site. Attendance at Trimborn Farm programs fell somewhat after exceptional attendance in 2007.

Diversity: For the fifth consecutive year, the Historical Society was successful in mounting programs highlighting cultural diversity in Milwaukee County. In August 2008, the Society partnered with the Milwaukee Brewers, County Parks, and the Negro League Hall of Fame and Players Association to install a historic marker commemorating the Milwaukee Bears 1926 Negro League team at Clinton Rose Park.

Collections: The Historical Society accepted 57 new accessions for its Research Library and 39 new accessions for its Museum Collection during 2008. These included an oil portrait and personal effects of County Judge Lawrence Halsey, the personal effects of Harry Bradley, and the Coroner's Records from the Medical Examiner's Office for the years 1960 – 1969. The primary focus of the collections staff during 2008 was the re-shelving of artifacts and documents in storage and the conversion of collection records to the Past Perfect software system.

Publications. During 2008, the Historical Society reprinted John Gurda's *The Making of Milwaukee,* first published in 1999. This Third Edition of 5,500 volumes brings the total number of hard-bound copies in circulation to over 27,000 – an exceptional figure for a work of local history.

Public Programming: The Society and its Friends organization continue to sponsor public programs on a variety of topics. During 2008, the Society hosted its 55th Annual Recognition Banquet at the Milwaukee Athletic Club, drawing nearly 300 people and presenting awards to 33 individuals and groups.

The Society also mounted a special exhibition for the Centennial of the Milwaukee County Parks System, which remains on display at Boerner Botanical Gardens following initial presentation at the Historical Center. Other traveling exhibitions were presented while the Society was closed for construction at the Shorewood Public Library, Marquette University's Raynor Library, MSOE's Grohmann Museum, and the new Milwaukee Intermodal Station.

The Friends of the Milwaukee County Historical Society continued their expanded programming schedule during 2008, presenting a number of special events. Among these were tours of the Oriental Theater, the Pabst Mansion and Conrad Schmitt Studios, and an Hispanic Ethnic Dinner at the United Community Center. For the sixth consecutive year, the Friends donated more than $10,000 in program revenue to the Society.

County Landmarks: Since 1976, the Historical Society has operated, under County ordinance, a landmark recognition program for areas of Milwaukee County outside the City of Milwaukee. Over 100 sites have been designated as landmarks throughout the history of the program. During 2008, the Landmark Committee added three properties to its list of County Landmarks including the Little Red Store in Wauwatosa, the South Shore Park Pavilion in Bay View, and the Shorewood Department of Public Works Administration Buildings.

Museum Houses: In addition to all three of the period homes operated by the Historical Society being open to the public during 2008, the Society again offered expanded programming at Trimborn Farm in Greendale. The Society was able to attract significant numbers of school children, adults, and seniors for guided tours throughout the year. Especially successful were a series of special events hosted by the Farm, including the

Third Annual Folk Art Show and Sale which attracted over 500 visitors; the 4th Annual Vintage Base Ball Tournament, which drew several hundred participants and their families; the 26th Annual Harvest of Arts and Crafts, which brought in over 4,500 visitors; and the 5th Annual Civil War Encampment, which attracted roughly 125 re-enactors and an audience of over 800 guests, among them 200 students who attended a special Friday "School Day."

BUDGET HIGHLIGHTS

- The 2010 contribution to the Historical Society remains at the 2009 level of $242,550.

The County Historical Society spends the County's contribution as follows:

	2008 Actual	2009 Budget	2010 Budget
Expenditures			
Personal Services	$ 191,227	$ 191,227	$ 191,227
Space and Utilities	46,288	44,788	44,788
Office and Administrative Supplies	5,035	6,535	6,535
Total Expenditures	$ 242,550	$ 242,550	$ 242,550

ACTIVITY AND STATISTICAL SUMMARY

	2006 Actual	2007 Actual	2008 Budget	2009 Budget
Meetings/Public Programs	13	10	12	12
Organizational Members	1,337	1,260	1,700	1,700
Research Requests:	4,083	3,645	4,000	4,000
Library - In Person	1,337	945	1,333	1,333
Telephone	1,514	1,576	1,333	1,333
Mail/E-mail	1,232	1,124	1,334	1,334
Public Attendance	36,692	32,976	20,000	20,000
Guided Tours:				
Historical Center	68	44	40	40
Period Homes	56	31	100	100
Accessions:				
Library	122	98	130	130
Museum	35	63	60	60
Pages of Publication	542	232	150	150
Staff Program Presentations	30	29	50	50
Slide Shows/Media Appearances	12	11	15	15
Website Visits	239,335	242,549	300,000	350,000

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: VISIT MILWAUKEE **UNIT NO.** 1912
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
VISIT Milwaukee	$ 25,000	$ 25,000	$ 25,000

MISSION

To lead the effort to market greater Milwaukee as a premier destination for conventions, trade shows, and leisure travel through the development of internal organizational excellence and external strategic partners, thereby creating positive economic impact, and to help each Milwaukee guest experience our brand promise.

OBJECTIVES

Increase Economic Impact: Economic impact totals $2.6 billion in direct expenditures from increased convention business and leisure travelers, and these results are promoted to all stakeholders, government leaders and community influencers as reported in the Davidson-Peterson Study.

Enhance Destination Image/Perception: VISIT Milwaukee's customers rank Milwaukee's image more positively and understand our city's unique competitive advantage. Milwaukee embodies the Brand Promise and there is community awareness and buy-in to our economic impact and mission.

Increase understanding of VISIT Milwaukee's value to the local community: Develop and conduct a survey to corporate members and local associations/organizations to determine quantitative assessment of the value of VISIT Milwaukee to establish a benchmark.

Achieve Organizational Excellence: Maintain DMAI (Destination Marketing Association International) accreditation, end 2010 on or below budget, receive a favorable financial audit report and maintain an overall 4 rating on employee satisfaction.

Develop Product: VISIT Milwaukee is a leader in the further development of Milwaukee as a destination.

DESCRIPTION

VISIT Milwaukee assists the County in marketing its facilities and attractions. All County tourism-related institutions are represented by VISIT Milwaukee. Individual fees customarily charged to similar institutions are waived by the County's umbrella investment in VISIT Milwaukee.

VISIT Milwaukee is a non-profit, 501(c)6 equal opportunity organization. It is governed by a 40-member board of directors on which Milwaukee County maintains two seats plus one on the Executive Committee.

This appropriation represents Milwaukee County's share of support of VISIT Milwaukee. A major function of the organization is the promotion of the County as a major tourist and convention destination.

VISIT Milwaukee services include:

- All County facilities and attractions receive full VISIT Milwaukee membership and benefits.

- A listing of all County facilities and attractions in 350,000 Official Visitor Guides, 10,000 Destination Guides, 25,000 Multicultural Visitor Guides and Milwaukee Gay & Lesbian Travel Guides.

- A listing of all County sponsored events in the bi-monthly Calendar of Events - 420,000 produced and distributed annually.

- Participation in all VISIT Milwaukee sponsored events, e.g., membership exchanges, education seminars, National Tourism Week events and the new Certified Tourism Ambassador Program.

- Travel writer support and sponsored programs.

- Two full-time representatives in Washington, D.C. actively selling Milwaukee County to association executives and one representative developing and selling the multicultural market.

- The development of targeted direct mail programs to reach and sell these markets on Milwaukee County.

- Production and placement of press releases, feature articles and stories in local, regional and national media to increase exposure of, and interest in, Milwaukee County.

- Operation of a Visitor Information Center and Call Center providing the traveling public with information on Milwaukee County.

- A web site listing general community information as well as membership information, including County history and Milwaukee County facts and attractions.

- Operation of a Milwaukee Film Office, working closely with the State's Film Office, to attract film production for Milwaukee County.

BUDGET HIGHLIGHTS

- The 2010 contribution to VISIT Milwaukee remains at the 2009 level of $25,000.

- The Milwaukee County Office of Business Development will work with VISIT Milwaukee to ensure that County funding will directly assist in marketing Milwaukee County quality of life assets.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: CIVIL AIR PATROL **UNIT NO.** 1913
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Civil Air Patrol	$ 9,967	$ 10,500	$ 10,500

NON-DEPARTMENTAL DESCRIPTION

The Civil Air Patrol utilizes a County-owned hangar at Lawrence J. Timmerman Airport (LJT) and the second floor of the LJT control tower. The County provides appropriations for the utility costs (heat, light, insurance and telephone) of these facilities. These appropriations may also be used for paint, repairs, materials and supplies to help keep the facilities in a well-maintained and safe condition.

BUDGET HIGHLIGHTS

- The 2010 County contribution to the Civil Air Patrol remains at the 2009 level of $10,500.

ACTIVITY AND STATISTICAL SUMMARY				
	2007 Actual	2008 Actual	2009 Budget	2010 Budget
Number of Meetings	350	360	360	360
Number of Organization Members	770	795	810	860

Civil Air Patrol activities include:

1. A national program of aerospace education for youth and adults.
2. Participation in disaster emergency services and Homeland Security exercises, nationally and locally.
3. Cooperation with, and support of, Civil Defense and American Red Cross disaster and relief programs.
4. Participation in all search and rescue missions authorized by the United States Air Force and Coast Guard.
5. Flying shore patrol for the boating public as authorized by the United States Coast Guard.
6. Assisting the U.S. Customs Service and Drug Enforcement Administration by patrolling in aircraft to detect illegal drug activity and marijuana fields and reporting such activity to the U.S. Customs Service
7. Assistance to Civil Authority, including airborne imagery and communications support.
8. Military Commander support, including low level surveys, range assistance and low-slow intercept training.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: WAR MEMORIAL CENTER **UNIT NO.** 1914
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
War Memorial	$ 1,504,594	$ 1,504,594	$ 1,504,594

MISSION

To serve as a memorial to the veterans of our armed services, their families, and the community; to provide to all people of the community a state of the art facility with attractive meeting space; and to recognize and educate, especially the young, regarding the sacrifice and service made by the veterans of our armed services.

OBJECTIVES

- Increase the number of events and partnerships with veteran/military organizations and other organizations thereby enhancing our visibility as a memorial to those who serve(d) our Country.
- Increase the number of revenue generating events to help support building operations.

BUDGET HIGHLIGHTS

- The War Memorial Center will continue to provide quarterly reports of financial status and projections through the fiscal year in accordance with past practice.
- The 2010 contribution to the War Memorial Center remains at the 2009 Level of $1,504,594.

DEPT: WAR MEMORIAL CENTER **UNIT NO.** 1914
FUND: General - 0001

The War Memorial Center budget consists of the following:

ACTIVITY AND STATISTICAL SUMMARY

Attendance	2008 Actual	2009 Budget	2010 Budget
Memorial Hall	32,152	24,700	28,350
Fitch Plaza	4,127	3,670	4,120
Veterans Memorial Gallery	1,059	500	500
Meeting Rooms	4,216	4,800	3,350
Class Rooms	13,600	10,260	10,260
Special Events- WMC Grounds/Lakefront	95,200	50,000	50,000
General Public	5,200	5,000	5,000
Milwaukee Art Museum	261,062	285,000	300,000
TOTAL	416,616	383,930	401,580
Number of Events			
Memorial Hall	226	190	210
Fitch Plaza	59	20	40
Veterans Memorial Gallery	10	10	10
Meeting Rooms	464	320	335
Class Rooms	680	500	500
Special Events	5	1	1
TOTAL	1,444	1,041	1,096

The War Memorial Center budget consists of the following:

WAR MEMORIAL CENTER BUDGET SUMMARY

	2008 Actual	2009 Budget	2010 Budget
Expenditures			
Personal Services	$ 745,954	$ 791,488	$ 816,225
Professional Fees	117,032	119,800	119,800
Advertising and Promotion	55,421	52,000	52,000
Meetings and Auto Allowance	7,601	5,500	6,500
Facility Expenses	481,007	349,206	324,000
Utilities	625,227	595,600	652,069
Office and Administrative Supplies	22,729	24,000	24,000
New & Replacement Equipment	13,628	0	0
Milwaukee Art Museum Direct Funding	250,000	250,000	250,000
Total War Memorial Center Expenditures	$ 2,318,599	$ 2,187,594	$ 2,244,594
Revenues			
Parking	$ 354,607	$ 285,000	$ 310,000
Miscellaneous	55,955	44,000	45,000
Catering Commission	18,912	24,000	22,000
Office Rental	195,221	190,000	210,000
Hall and Plaza Rental	161,755	120,000	130,000
Meeting Room Rental	14,235	8,000	11,000
Liquor Commission	13,320	12,000	12,000
Milwaukee County Contribution	1,504,594	1,504,594	1,504,594
Total War Memorial Center Revenues	$ 2,318,599	$ 2,187,594	$ 2,244,594

Capital Investments

A total of $1,053,000 is invested in capital projects for 2010. This includes projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- War Memorial North Entrance: $269,000
- War Memorial North Parking Lot: $784,000

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: VILLA TERRACE/CHARLES ALLIS ART MUSEUMS **UNIT NO.** 1915
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Villa Terrace/Charles Allis Art Museums	$ 243,656	$ 243,656	$ 243,656

MISSION

The mission of the Villa Terrace Decorative Arts Museum and Charles Allis Art Museum of Milwaukee County (CAVT) is to fully utilize both museums, gardens and their art collections for community education and cultural enrichment. As a part of the Milwaukee County War Memorial Corporation, the museums honor the war dead by serving the living.

OBJECTIVES

- Appeal to a broader audience with increased programming efforts by increasing more CAVT sponsored programs focusing on exposing individuals, families and businesses to increase visitors and rental revenues.

- The 2010 budget includes capital investments in the amount of $636,000.

DEPT: VILLA TERRACE/CHARLES ALLIS ART MUSEUMS **UNIT NO.** 1915
FUND: General - 0001

MUSEUM BUDGET SUMMARY			
	2008	2009	2010
Expenditures	Actual	Budget	Request
Personnel Services	$ 283,453	$ 345,285	$ 358,000
Professional Fees CA	20,076	26,400	24,050
Professional Fees VT	50,624	44,400	37,400
Advertising and Promotion	38,572	60,000	35,000
Space and Utilities CA	57,749	58,800	52,800
Space and Utilities VT	72,387	77,600	69,000
Office and Administrative Supplies	37,725	27,561	25,000
Mileage Reimbursement	550	610	500
Major Maintenance CA	0	0	4,500
Major Maintenance VT	0	0	4,500
New & Replacement Equipment CA	0	0	4,500
Total Expenditures	$ 561,136	$ 640,656	$ 615,250
Revenues			
Charles Allis Friends Direct Support	$ 2,000	$ 0	$ 10,000
Villa Friends Direct Support	8,294	0	5,000
Garden Support	13,713	16,000	16,000
Private Support CA & VT	0	95,000	50,000
Membership CA & VT	33,135	40,000	40,000
Admissions CA	8,110	9,000	11,000
Admissions VT	16,787	21,000	20,000
General Revenue CA	50,279	50,000	45,000
General Revenue VT	171,976	157,000	160,000
Interest Trust Account	9,965	9,000	8,250
Milwaukee County Tax Levy Contribution	243,656	243,656	250,000
Total Revenues	$ 557,915	$ 640,656	$ 615,250

ACTIVITY AND STATISTICAL SUMMARY			
	2008	2009	2010
	Actual	Goal	Goal
Attendance			
General Museum Attendance	8,100	8,100	9,000
Museum Program Attendance	13,100	13,100	15,000
Private Rentals	19,000	19,000	22,000
Volunteer Activity	1,500	1,500	1,700
Meetings/Appointments (estimated)	2,600	2,600	3,000
Total Attendance	44,300	44,300	50,700

Capital Investments

A total of $636,000 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Villa Terrace Security System: $318,000
- Charles Allis Security System: $318,000

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Marcus Ctr for the Performing Arts	$ 1,280,000	$ 1,280,000	$ 1,280,000

MISSION

The Marcus Center offers facilities and services of the highest quality, makes available a wide range of the performing arts, and acts as an energizing force for effective collaboration and advocacy in the arts community.

OBJECTIVES

- Provide Marcus Center patrons with a high level of customer service and entertainment value from Marcus Center events.
- Enhance Milwaukee County residents' quality of life through the Marcus Center's diverse offerings of arts, culture and entertainment in a variety of ticket price ranges.
- Provide quality performing art(s) events to Milwaukee County residents in all geographic areas.

OPERATING HISTORY

On May 20, 1993, the County Board of Supervisors adopted a resolution [File No. 93-283(a)(a)] that approved a memorandum of understanding between the County and the Marcus Center, which provided a fixed level of operating support of $1.5 million for the years 1994 through 1998.

The memorandum of understanding was renewed in 1999 and provided an increase of $100,000 for a total funding level of $1,600,000 for the years 1999 through 2003.

In 2004, Milwaukee County's contribution was $1,380,000. This included $880,000 from tax levy, $400,000 of debt forgiveness, and a $100,000 major maintenance allocation.

The Center closed the 2008 calendar year with their 39th consecutive year of balanced budgets.

BUDGET HIGHLIGHTS

- The 2010 tax levy contribution to the Marcus Center remains at the 2009 level of $1,280,000.
- In 2010 $2,400,997 are invested in capital projects.
- The Marcus Center will continue to provide quarterly reports of current financial status and projections through the fiscal year in accordance with past practice.
- The County issued a total of $5,802,000 in General Obligation Bonds during 1994 and 1995 for the purpose of renovating the interior of the Marcus Center for the Performing Arts. The Marcus Center instituted a facility fee on tickets for the specific purpose of repaying the County bonds. Based on information provided by the Marcus Center, facility fee income is sufficient to repay bonds issued by Milwaukee County for this project. The debt was restructured in 2009 to allow a one-year extension until 2011. The budget amount for 2010 is $252,612. Payment for 2011 will be $243,253. The reduced payments will assist the Marcus Center for the Performing Arts in maintaining the County-owned facility, through accelerating work on needed major maintenance projects.

ACTIVITY AND STATISTICAL SUMMARY						
	2008 Actual		2009 Budget		2010 Budget	
	Events	Attend	Events	Attend	Events	Attend
All Events Public & Private	1,937	598,977	1,950	600,000	1,950	600,000

The Marcus Center for the Performing Arts budget consists of the following:

MARCUS CENTER FOR THE PERFORMING ARTS	2008 Actual	2009 Budget	2010 Budget
Expenditures			
Personal Services	$ 3,133,843	$ 3,228,141	$ 3,099,474
Professional Fees	321,454	321,960	339,660
Advertising and Promotion	108,454	134,595	135,200
Meetings, Travel and Auto Allowance	15,444	12,500	17,080
Space	313,191	351,225	337,400
Telephone & Utilities	490,956	484,200	513,648
Office and Administrative Supplies	64,185	60,700	87,950
New & Replacement Equipment	0	0	0
Total Marcus Center Expenditures	$ 4,447,527	$ 4,593,321	$ 4,530,412
Revenues			
Hall Rental	$ 1,151,695	$ 1,287,505	$ 1,170,743
Office Rental	81,998	79,200	85,310
Equipment Rentals	215,295	198,350	220,950
Reimbursement Income	1,262,751	1,302,616	1,317,197
Concession Income	186,383	179,000	185,000
Contributed Income	186,275	100,000	189,612
Misc. Income	92,319	166,650	81,600
Milwaukee County Contribution	1,280,000	1,280,000	1,280,000
Total Marcus Center Revenues	$ 4,456,716	$ 4,593,321	$ 4,530,412
Marcus Center Excess (Deficit)	$ 9,189	$ 0	$ 0

Capital Investments

A total of $2,400,997 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Marcus Center HVAC Upgrade- Phases 1-3: $1,694,000
- Marcus Center Peck Pavilion Space Frame Renovation: $408,000
- Marcus Center Pedestrian Pavement Replacement: $298,997

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Services	$ 2,825,786	$ 1,662,145	$ 1,662,145	$ 0
Abatements	(1,662,435)	0	0	0
County Service Charges	0	0	0	0
Total Expenditures	1,163,351	1,662,145	1,662,145	0
Total Revenue	0	1,662,145	1,662,145	0
Direct Tax Levy	$ 1,163,351	$ 0	$ 0	$ 0

MISSION

This org. unit contains an appropriation for a fully hosted payroll, human resources and benefits management system. In 2006, the County Board and the County Executive established authority for a contract with Ceridian to implement this system (File No. 05-145 (a)(a)).

Under the Ceridian Human Resource and Payroll System, Milwaukee County employees use online self-service tools to report their time. Ceridian manages the detail of position history, organizational hierarchy, payroll calculations, applicant recruitment, and distribution of deposit notices and related reports. The system also automates employee benefits and recruitment functions.

BUDGET HIGHLIGHTS

- In 2010, total operating expenditures remain at the 2009 level of $1,662,145.
- The 2010 Budget includes a crosscharge to departments for the Human Resource and Payroll System costs to capture revenue from revenue-producing departments. These revenues continue to be recognized within other County departments.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: OFFSET TO INTERNAL SERVICE CHARGES **UNIT NO.** 1930
FUND: General - 0001

BUDGET SUMMARY			
	2009 Budget	2010 Budget	2009/2010 Change
Expenditure			
Offset to Services Departments Charges	$ (60,785,046)	$ (60,440,833)	$ 344,213
Revenues			
Offset to Service Departments Revenue	(60,852,453)	(60,440,833)	411,620
Property Tax Levy	67,407	0	(67,407)

The purpose of this non-departmental budget is to reduce total County expenditures and revenues by the amount of charges from internal service fund departments to other County departments. Without this adjustment, total County expenditures and revenues would be overstated. Expenditures ($60,440,833) and revenue offsets of ($60,440,833) reflect the charges from the following departments in the table below to other County departments.

BUDGET SUMMARY			
	2009 Budget	2010 Budget	2009/2010 Change
Department of Administrative Services (DAS)			
DAS-Risk Management	$ (7,054,871)	$ (7,345,475)	$ (290,604)
DAS-IMSD	(16,607,206)	(14,152,114)	2,455,092
Department of Transportation and Public Works (DTPW)			
Transportation Services	(1,973,461)	(2,103,465)	(130,004)
Architectural, Engineering & Environmental Services	(5,328,420)	(5,336,449)	(8,029)
Fleet Management	(9,310,704)	(9,632,393)	(321,689)
Water Utility	(147,427)	(181,614)	(34,187)
Facilities Management	(21,504,069)	(21,689,323)	(185,254)
Subtotal	$ (61,858,751)	$ (60,440,833)	$ 1,417,918
Allowance for Undistributed Crosscharges	0	0	0
Total	$ (61,858,751)	$ (60,440,833)	$ 1,417,918

DEPT: CHARGES TO OTHER COUNTY ORGANIZATION UNITS **UNIT NO.** 1935
FUND: General - 0001

PURPOSE

This budget represents the offset to Central Service costs allocated to departments in order to show the full cost of operating a department. Beginning in 1997, the Central Service Allocation was not included as an expenditure in departments' operating budgets as it was abated; however, in 2008 the abatement for this charge (and other central support charges) was removed from departmental budgets so that the full cost was truly reflected and departments receiving grant revenues, indirect revenues (internal service fund departments) or outside (direct) revenues could more easily be reimbursed for this cost. Since the charge is no longer abated in departmental budgets, a central abatement represented in this budget is necessary so that expenses are not overstated.

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Abatements	$ (10,199,761)	$ (10,155,809)	$ (11,376,730)
Unallocated Cross-Charges	0	2,250,000	0
Cross-Charges in departmental budgets	10,199,761	10,155,809	11,376,730
County-wide Property Tax Levy	0	2,250,000	0

The Central Service Allocation amounts for the 2010 budget are based upon the 2010 Cost Allocation Plan. The 2010 Plan uses 2008 actual costs as its base and includes a carryover provision for the difference between the 2009 Plan (which was based on 2007 actual costs) and 2008 actual costs. Reflecting the 2009 carryover in the 2010 budget increases charges to those departments that were undercharged in 2008 and reduces charges to those departments that were overcharged in 2008.

The increase in 2010 is largely due to the fact that abatements for central support departments (such as Fleet, Facilities and IMSD) were removed from departmental budgets as described above in 2008. This had the effect of increasing the costs in those budgets which are then reflected in the 2010 cost allocation plan.

The Central Service Allocation for 2010 reflects the prorated cost for the following services:

Organizational Name	Org. Number	2009 Budget	2010 Budget	2009/2010 Change
Carryover		$ 213,393	$ 626,100	$ 412,707
County Treasurer	3090	985,905	969,073	(16,832)
County-Wide Audit		307,169	351,464	44,295
DAS-Accounting*	1158	836,769	968,129	131,360
DAS-Accounts Payable	1159	878,589	924,738	46,149
DAS-Fiscal	1157	806,687	1,047,692	241,005
Personnel	1110/1120/1140/1135/1188	3,760,192	4,044,129	283,937
DAS-Payroll	1187	485,676	471,843	(13,833)
DAS-Procurement	1152	661,354	698,624	37,270
Department of Audit	1001	1,220,075	1,274,938	54,863
Total		$ 10,155,809	$ 11,376,730	$ 1,220,921

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: CHARGES TO OTHER COUNTY ORGANIZATION UNITS **UNIT NO.** 1935
FUND: General - 0001

ALLOCATION SUMMARY				
		2009 Budget	2010 Budget	2009/2010 Change
1000	County Board	$ 57,988	$ 65,157	$ 7,169
1011	County Executive	28,730	33,215	4,485
1019	DAS - Office for Persons with Disabilities	14,446	14,625	179
1021	Veteran's Services	4,330	5,149	819
1040	County Board - Comm Business Dev Partners	27,302	29,282	1,980
1130	Corporation Counsel	32,280	33,713	1,433
1150	DAS - Risk Management	77,124	111,932	34,808
1151	DAS - Fiscal Affairs	12,100	12,458	358
1160	DAS - Information Management Services	229,671	153,077	(76,594)
1192	DAS - Economic & Community Development	0	0	0
1950	County Wide Non-Dept	0	652,542	652,542
2000	Combined Court Related Operations	723,865	762,403	38,538
2430	Department of Child Support Enforcement	164,164	146,903	(17,261)
3010	Election Commission	11,051	12,739	1,688
3270	County Clerk	17,566	17,842	276
3400	Register of Deeds	74,127	76,023	1,896
4000	Sheriff	1,135,530	1,200,054	64,524
4300	House of Correction	539,520	630,810	91,290
4500	District Attorney	176,428	171,249	(5,179)
4900	Medical Examiner	52,928	41,000	(11,928)
5040	Airport	447,001	448,281	1,280
5070	Transportation Services	2,892	4,605	1,713
5080	Architectural, Engineering & Environmental Svcs	45,720	50,415	4,695
5100	Highway Maintenance	168,764	176,930	8,166
5300	Fleet Management	257,655	262,885	5,230
5500	Water Utility	0	4,744	4,744
5600	Transit/Paratransit Systems	164,597	335,290	170,693
5700	Facilities Management	244,414	222,872	(21,542)
5800	Director's Office	128,112	121,600	(6,512)
6300	DHHS - Behavioral Health Division	1,640,402	1,465,137	(175,265)
7900	Department on Aging	719,276	911,939	192,663
8000	Dept of Health & Human Srvcs	1,350,550	1,453,529	102,979
9000	Parks, Recreation & Culture	1,093,491	1,315,705	222,214
9500	Zoological Department	509,517	428,135	(81,382)
9910	UW Extension Service	4,268	4,490	222
	Total Charges to Other Organizational Units	$ **10,155,809**	$ **11,376,730**	$ **1,220,921**

DEPT: APPROPRIATION FOR CONTINGENCIES **UNIT NO.** 1945
FUND: General - 0001

BUDGET SUMMARY			
	2009 Budget	2010 Budget	2009/2010 Change
Expenditures	$ 7,760,427	$ 6,000,000	$ (1,760,427)
Revenues	0	0	0
Property Tax Levy	$ 7,760,427	$ 6,000,000	$ (1,760,427)

Contingency Appropriation Analysis

Year	Adopted Budget	Appropriations Transfers In	Appropriations Transfers Out	Year End Balance
2005	$ 4,417,022	$ 10,102,596	$ (1,442,356)	$ 13,077,262
2006	9,310,058	0	(1,097,343)	8,212,715
2007	3,110,427	3,614,476	(1,654,253)	5,070,650
2008	6,655,758	5,336,090	(2,263,435)	9,728,413
2009*	7,760,427	0	(5,000)	7,755,427

* Transfer information for 2009 through August 2009

MISSION

Since 2003, it has been the policy of Milwaukee County that any new or unanticipated revenue actually received in the current year that is not identified in that year's budget shall be transferred to the Appropriation for Contingencies (Org. Unit 1945) Budget. This policy shall apply to new revenue sources, unanticipated revenues and revenues from existing sources that are in excess of the amounts included in the current year's budget. The Department of Administrative Services is authorized and directed to process such fund transfer(s) as necessary if and when such new revenue sources or excess revenues are identified.

The first priority for use of any such revenues is to allow the County to achieve a balanced budget in the current year. The second goal will be to achieve a surplus equal to that in the previous year's budget. Finally, if it appears that the first two goals will be achieved, such revenue can be used for emergency needs during the current budget year.

BUDGET HIGHLIGHTS

- In 2010 the Appropriation for Contingencies is budgeted at $6,000,000, a decrease of $1,760,427 from the 2009 level of $7,760,427. The following issues are important considerations in evaluating the level of funding in the Appropriation for Contingencies:
    - The Milwaukee County Transit System has reported a decrease in ridership during 2009 as a result of the current recession. Should this decrease continue into 2010, revenues from fares may be less than anticipated.
    - The Fringe Benefit budget assumes continued success in the County's aggressive efforts to manage health care expenses and includes an increase in funding for claims of only 8% more than the projected 2009 actual claims.
- The 2010 Appropriation for Contingencies includes up to $200,000 related to the Estabrook Dam to be used for compliance with Department of Natural Resources order that directs the County to perform detailed stability analysis for the entire structure under all loading conditions in compliance with chapter NR 333, Wisconsin Administrative Code. The stability analyses must be submitted for Department review and approval by October 1, 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: EMPLOYEE FRINGE BENEFITS **UNIT NO.** 1950
FUND: General - 0001

BUDGET SUMMARY				
	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Health Benefit Expenditures	$ 130,888,622	$ 138,868,095	$ 137,270,124	$ (1,597,971)
Pension Related Expenditures	40,862,255	49,439,330	68,284,376	18,845,046
Other Employee Benefit Expenditures	3,707,981	3,247,653	5,726,565	2,478,912
Total Expenditures	$ 175,458,858	$ 191,555,078	$ 211,281,065	$ 19,725,987
Total Abatements	(174,592,930)	(185,159,022)	(205,103,365)	(19,944,343)
Total Direct Revenue	$ (26,146)	$ 6,396,056	$ 6,177,700	$ (218,356)
Total Tax Levy	$ 892,074	$ 0	$ 0	$ 0

BUDGET HIGHLIGHTS

In March of 2007 the County Board of Supervisors adopted a methodology for allocating fringe benefit costs to departmental budgets. In accordance with that methodology, the following costs have been applied to eligible FTEs and salary dollars in departmental budgets for 2010:

Fringe Benefit Costs Per Eligible FTE - 2010 Budget

	Health Care	Pension % of Salary
Active Employee	$15,863	19.82%
Legacy Cost	$14,798	11.29%
TOTAL:	**$30,661**	**31.11%**

Fringe benefit costs are segregated into health care and pension components. Both active and legacy health care costs are budgeted as a fixed cost per eligible FTE. Health care costs include all health benefits and other non-pension related benefits. Both active and legacy pension costs are calculated as a percent of salary and include all retirement system contributions and debt service on pension notes issued in March of 2009.

For budget presentation purposes, the health and pension costs calculated per FTE remain fixed at these levels throughout the entire budget process. However, to accurately reflect the budgeted expenditures for health and pension costs, each department receives an allocation to either increase or decrease its benefit expenditures as determined by fringe-related expenditures. Actual fringe rates will be determined after the final budget is adopted.

It should be noted that the 2010 Recommended budget includes $40,559,620 in modifications to salary, healthcare, pension and overtime expenses resulting in a levy savings of $32,027,379. All of these modifications have been budgeted in departmental budgets and are collectively explained in the Wage and Benefit Modification budget (org. 1972). Even though some of these modifications impact healthcare and pension benefits, they are not included below.

Health, Dental and Other Related Expenditures

Total net budgeted health benefits expenditures decrease $1,246,720 in 2010 to $132,215,724. Projected changes from 2009 to 2010 for health benefits are as follows:

	2009 Budget	2010 Budget	2009/2010 Change	Percent Change
Basic Health Benefits, Including Major Medical	$ 125,427,324	$ 125,153,524	$ (273,800)	-0.22%
Dental Maintenance Organizations (DMO)	2,810,022	2,914,300	104,278	3.71%
County Dental Plan	1,827,125	1,640,600	(186,525)	-10.21%
FCW Ortho Grandfathering		25,000	25,000	0.00%
Mental Health/Substance Abuse	1,290,343	610,000	(680,343)	-52.73%
Employee Assistance Program & Health Waiver	107,271	80,000	(27,271)	-25.42%
Wellness and Disease Management Program	1,112,249	798,300	(313,949)	-28.23%
Medicare Part B Reimbursement (Retirees)	6,293,761	6,048,400	(245,361)	-3.90%
Total Health Benefit Expenditures	$ 138,868,095	$ 137,270,124	$ (1,597,971)	-1.15%
Employee Health Contributions	4,293,020	4,075,000	(218,020)	-5.08%
Retiree Health Contributions	1,112,631	979,400	(133,231)	-11.97%
Total Health Benefit Revenue	$ 5,405,651	$ 5,054,400	$ (351,251)	-6.50%
Total Health Benefit Cost	**$ 133,462,444**	**$ 132,215,724**	**$ (1,246,720)**	**-0.93%**

United Healthcare (UHC) became the new healthcare provider for Milwaukee County as of January 1, 2009. The UHC contract continues in 2010 on a self-insured basis for both the HMO and PPO plan products. Budgeted expenditures for basic health benefits including major medical for 2010 are $125,153,524. The expenditure estimate is based on actual health insurance claims data and actual enrollment data for 2009 at the time of publication. The estimate assumes a year-over-year inflationary factor of eight percent for the overall cost of providing health insurance. Sources such as Aon Consulting Services, Cambridge Advisory Group and PricewaterhouseCoopers' Health Research Institute suggest regional trends between 9 and 11 percent. However, the County has successfully achieved lower than average inflationary factors for the past two years and therefore assumes an eight percent increase in 2010. The actual healthcare expenditure may increase or decrease depending on changes in the number of health care contracts, utilization and price/provider rate structure in the overall health care market.

Included in health care expenditures in 2010 is $750,000 to fund the provisions of 2009 Wisconsin Act 28. The act requires changes to Milwaukee County's eligibility requirements effective January 1, 2010. Under the provisions of the act, self-funded employee health plans of a state, county, city, village, town or school district are required to provide coverage to unmarried dependents under age 27, and unmarried dependent full-time students regardless of age. Previously, the County allowed unmarried dependents under age 19, and full-time students under age 25. The act also establishes minimum required benefit levels for intensive and non-intensive treatment of Autism Spectrum Disorder ("ASD"). Previously, the services for the treatment of ASD were not covered under Milwaukee County's health plans. It is estimated that increased enrollment of dependents and the cost of coverage due to these mandated changes will increase the County's projected medical plan spending by $750,000 in 2010.

The 2010 budget includes a reduction in the number of benefit-eligible employees based upon proposed initiatives. To accurately reflect this reduction in the Employee Fringe Benefits Budget, basic health benefit expenditures were reduced by an additional $3,861,847.[1] These savings are partially offset by an unemployment reserve of $1,264,623 and a displaced employee-training budget of $250,000. These items are discussed under the section Other Employee Benefits Expenditures.

The Care Plus DMO and Milwaukee County Conventional Dental plan offered in 2009 are continued in 2010 for a budgeted cost of $4,554,900. First Commonwealth Dental, a fully insured DMO plan, notified Milwaukee County of their decision to eliminate their capitated DMO plans effective January 1, 2010. The First Commonwealth DMO

[1] For budgeting purposes, the reduction in benefit-eligible employees was calculated at 270.5 FTEs. A ten percent retirement factor was also applied resulting in a health care expenditure reduction for 243.45 FTEs at $15,863 per FTE.

plan provides dental coverage for approximately eight percent of eligible employees. It is anticipated that the employees who are enrolled in the First Commonwealth plan will be evenly distributed between the two remaining plans. In addition, $25,000 is budgeted for transitioning the existing orthodontia patients from the First Commonwealth plan to one of the remaining dental plans.

Budgeted revenues from employee and retiree health contributions for health and dental premiums decrease $351,281 in 2010 to $5,054,400. This decrease is due to a shift in enrollment resulting from the 2009 change in required employee contributions and an anticipated reduction in the pool of eligible employees. Actual revenues may exceed budgeted revenues depending on the terms of adopted collective bargaining agreements with the County's represented employees.

The County continues to provide a separate mental health and substance abuse program for employees and dependents that are enrolled in the PPO plan for a total expenditure of $610,000. (Employees enrolled in the HMO plan are provided with mental health and substance abuse services through the HMO plan). MHN administers the PPO mental health and substance abuse program as well as the County-provided employee assistance program (EAP). Contract renegotiations with MHN resulted in a decrease in premiums of $510,000 for the mental health and substance abuse program. The remaining $170,343 reduction in costs is attributed to migration from the PPO comparable health plan to the HMO comparable health plan. The County premiums for EAP services were also reduced by $27,241 as a result of renegotiations with MHN.

The wellness and disease management program continues in 2010 for all active employees and their spouses. As of December 31, 2008, the program has identified and offered assistance to over 1,775 employees and dependents covered under Milwaukee County's health plans; additionally, the program distributes approximately 7,500 targeted educational items annually. The estimated cost of this program was initially based on calculations prepared by Cambridge Advisory Group, assuming a 50 percent participation rate in the Health Risk Appraisal, which provides a $100 incentive payment to all participants. The actual participation for the first two years of the program was 35 percent. While ongoing efforts to improve participation continue, the assumed participation rate for 2010 is lowered to 35 percent. The resulting savings is partially offset by a contractual rate increase for the third year of the program for a total program expenditure of $798,300.

In addition to the benefits described above, the County provides for reimbursement of the Medicare Part B premium for retired employees, including their eligible beneficiaries over age 65, who retired with 15 or more years of pension-credited service or are on Disability Medicare. The premiums are based upon the rates established by the Federal Government and published by the Centers for Medicare and Medicaid Services. Because rates for 2010 have not yet been published, the County assumes a three percent increase in 2010 for an expenditure appropriation of $6,048,400.

Pension-Related Expenditures

Total net budgeted pension-related expenditures increase $18,845,031 in 2010 to $68,073,176. Projected changes from 2009 to 2010 for pension benefits are as follows:

	2009 Budget	2010 Budget	2009/2010 Change	Percent Change
Mandatory Annuity Contribution	$ 31,500	$ 31,500	$ 0	0.00%
OBRA Contribution	548,100	786,000	237,900	43.40%
Employees' Retirement System Normal Cost	21,748,000	22,144,383	396,383	1.82%
Amortization of the Unfunded Actuarial Accrued Liability	1,644,215	16,403,617	14,759,402	897.66%
Amortization of the Mercer Settlement	0	(7,263,237)	(7,263,237)	0.00%
Stabilization Fund Contribution	2,000,000	2,000,000	0	0.00%
Debt Service on Pension Notes Issued 3/2009	22,967,515	33,182,113	10,214,598	44.47%
Miscellaneous Pension-Related Expenditures (Doyne)	500,000	1,000,000	500,000	100.00%
Total Pension-Related Expenditures	$ 49,439,330	$ 68,284,376	$ 18,845,046	38.12%
Total Pension-Related Revenue (Doyne)	$ 211,185	$ 211,200	$ 15	0.01%
Total Pension-Related Cost	$ **49,228,145**	$ **68,073,176**	$ **18,845,031**	**38.28%**

The 2010 budgeted amount of $73,730,113 for the County's contribution to the Employees' Retirement System of Milwaukee County (the "ERS") includes normal costs of $22,144,383, an unfunded actuarial accrued liability cost of $16,403,617, a stabilization fund contribution of $2,000,000 and debt service costs of $33,182,113, which are offset by $7,263,237 from amortization of the Mercer lawsuit settlement.[2] The County settled its lawsuit with Mercer in 2009 and received an award of approximately $30,000,000. In accordance with County ordinances, the proceeds will be amortized over a five-year period.

In March of 2009 the County issued $400,000,000 in pension notes to fund a portion of the unfunded actuarial accrued liability ("UAAL"). The County structured its issuance to provide level debt service for the next 25 years on the notes and also committed to providing annual funding of $2,000,000 for the Stabilization Fund. With the contribution from the pension note proceeds, the most recent valuation of the ERS dated January 1, 2009 indicates a 95.7 percent funded status. This funded ratio is based on an actuarial value of assets of $1,968,518,479 and an accrued liability of $2,057,376,988. However, the ERS incurred market losses of $486,133,267 during 2008. The County expects to increase the contribution rate over the next five years to account for this loss (a five-year period is used to allow for a smoothing in contributions and avoid large contribution increases or decreases as a result of market changes).

While the ERS is substantially non-contributory, participants meeting certain criteria have the option to contribute to membership accounts. The County also contributes to the membership accounts of most employee participants enrolled prior to January 1, 1971. The total budgeted contribution for the 2010 mandatory annuity contribution is $31,500.

The OBRA 1990 Retirement System of the County of Milwaukee (OBRA) covers seasonal and certain temporary employees who do not elect to enroll in the ERS. The OBRA system is also non-contributory. OBRA members are immediately vested and earn a benefit equal to two percent of their covered salary for each year of OBRA service. Pursuant to the most recent actuarial valuation dated January 1, 2009, the 2010 contribution to OBRA is budgeted at $786,000.

[2] To accurately reflect all debt service costs, the debt service cost for the pension notes is also included in the General Debt Service Fund Budget. To avoid duplication of the debt service costs, the amount is abated in the General Debt Service Budget.

In 1989, United Regional Medical Services was formed as a joint venture of Froedtert Hospital and Doyne Hospital for laboratory and radiology services. As part of the joint venture agreement, the County was required to pay the ongoing pension-related expenses for Doyne employees shifted to the United Regional Medical Services. Because of the market losses in 2008, the County anticipates an increase in the contribution in 2010. The 2010 budget includes $1,000,000 in expenditures for these pension-related expenses, which is offset by an estimated $211,200 in revenue.

Other Employee Benefits Expenditures

The group life insurance appropriation is based on the amount of coverage that is determined by an employee's salary. Expenditures increase $26,400 in 2010 to $2,666,400. Revenues from employee and retiree contributions also increase $130,025 in 2010 to $815,400. Both the increase to cost and the increase to revenue are attributed to anticipated increases in salaries; from 2010 through 2012 there are no increases to the 2009 contracted premium rates.

An expenditure of $650,700 is budgeted for the County's corporate transit pass program based on a five percent increase over 2009 current year projections. The County purchases quarterly passes for enrolled employees for $183.00 each. For 2010, the employee continues to reimburse the County $30.00 per quarter/$10.00 per month through a payroll deduction for an estimated revenue offset of $96,700.

In 2010, $1,264,623 is budgeted centrally for unemployment costs anticipated from position reductions in the 2010 budget. Departments continue to maintain appropriations for normal unemployment costs within their budgets. An additional $250,000 is budgeted centrally to provide displaced employees with job training. The Department of Administrative Services – Human Resources Division (DAS – HR) will administer training funds as part of a strategy to minimize the impact of layoffs.

Miscellaneous Expenditures

An expenditure appropriation of $242,300 is included to retain outside consultants, actuaries, and other professional services to assist staff in actuarial analysis, ad hoc reporting, request for proposals preparation, contract and rate negotiations, annual enrollment processing and other areas where additional expertise in health care advisory services may be needed.

Also included in 2010 is an appropriation of $652,542 for the Department of Administrative Services - Employee Benefits Division portion of the 2010 Cost Allocation Plan. In past years, this amount had been included in the Central Service Allocation, but is now reflected as an expenditure in the Employee Fringe Benefits budget.

Five-Year History of Expenditures and Revenues

	2006 - Actual	2007 - Actual	2008 - Actual	2009 - Budget	2010 - Budget
Health Benefit Expenditures	$ 129,114,612	$ 127,991,293	$ 137,951,213	$ 138,992,364	$ 137,270,124
Pension-Related Expenditures	$ 27,897,154	$ 50,951,223	$ 40,862,255	$ 49,439,330	$ 68,284,376
Other Employee Benefits Expenditures	$ 2,746,686	$ 2,825,190	$ 3,164,477	$ 3,010,068	$ 5,726,565
Total Fringe Benefit Expenditures	**$ 159,758,452**	**$ 181,767,706**	**$ 181,977,945**	**$ 191,441,762**	**$ 211,281,065**
Revenue (All Sources)	$ 8,154,698	$ 7,829,861	$ 7,201,446	$ 6,396,056	$ 6,177,700
Total Revenue (All Sources)	**$ 8,154,698**	**$ 7,829,861**	**$ 7,201,446**	**$ 6,396,056**	**$ 6,177,700**

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: LITIGATION RESERVE ACCOUNT **UNIT NO.** 1961
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Litigation Reserve	$ 171,063	$ 200,000	$ 275,000

Description

The litigation reserve account is intended to provide a source of funds for anticipated or unanticipated costs arising out of the litigation by Milwaukee County.

2010 Budget Highlights

The Litigation Reserve is increased by $75,000 to account for anticipated costs related to labor negotiations. Up to $150,000 is allocated within the Litigation Reserve for these costs.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: FEDERATED LIBRARY SYSTEM **UNIT NO.** 1966
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Federated Library System	$ 66,650	$ 66,650	$ 66,650

The 2010 budget appropriation of $66,650 is based upon Section 43.15(2)(b) of the Wisconsin Statutes, which requires County support for library services at a level not lower than the average for the previous three years. The amount is not designated for any specific purpose or special program. It is to be used by the Federated Library System to offset program costs at its discretion.

MISSION

The mission of the Milwaukee County Federated Library System (MCFLS) shall be to assume a leadership role in facilitating cooperation among its member libraries, improving access to and encouraging sharing of resources, promoting the most effective use of local, County, State and Federal funds and assisting member libraries in the utilization of current and evolving technologies to provide the highest possible level of library service to all residents of Milwaukee County.

OBJECTIVES

- Assume a leadership role in facilitating cooperation among all public libraries in Milwaukee County.
- Improve access to greater quality and quantity of resources for patrons of Milwaukee County.
- Promote the most effective use of local, County, State and Federal funds.
- Assist member libraries in the effective utilization of current and evolving technologies.

2010 BUDGET

- The 2010 funding for MCFLS is $66,650. This is the statutory amount Milwaukee County is required to provide.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: WAGE AND BENEFIT MODIFICATION ACCOUNT **UNIT NO.** 1972
FUND: General - 0001

BUDGET SUMMARY				
	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Expenditures	$ 0	$ 0	$ (41,616,948)	$ (41,616,948)
Revenues	0	0	(9,589,569)	(9,589,569)
Property Tax Levy	$ 0	$ 0	$ (32,027,379)	$ (32,027,379)

BUDGET HIGHLIGHTS

This non-departmental presents the proposed wage and benefit modifications that are recommended for 2010. The total tax levy savings resulting from the reforms is $32,027,379. Figures are presented here for illustrative purposes as the reductions are budgeted within each County department. Many of these modifications will require agreement with collective bargaining units for represented employees.

Salary Reform

- To provide long-term structural relief to the County's budget, employees' wages are reduced in 2010 by three percent and step increases are eliminated.
- All employees except deputy sheriffs, correctional officers and patient care under the Sheriff will be required to take either up to 12 furlough days (unpaid leave) or work up to 21 weeks on a reduced 35-hour weekly work schedule.

Overtime Reform

- Overtime pay will not be paid for hours in excess of eight during the workday unless the employee has exceeded 40 hours in the workweek. This is consistent with federal law and will provide consistency among Milwaukee County labor agreements.
- Employees will only receive overtime pay for hours worked instead of credited. This is consistent with federal law and will provide consistency among Milwaukee County labor agreements.
- Management will be provided with the discretion to either pay out overtime or allow deputy sheriffs and nurses to accrue the overtime as paid time off to provide staffing flexibility and reduce overtime cost
- Amend Chapter 17.16(1)(b) to eliminate overtime for salaried non-represented employees in positions that are exempt from the overtime requirements of the Fair Labor Standards Act (FLSA).

Health Benefit Reform

- Employees currently contribute $35-$75 per month towards healthcare costs. Employees will contribute 15% of the County's health care premium. The level of cost sharing is consistent with other counties that currently require employee contributions ranging from 10% to 15% and state government that currently requires employee healthcare contributions up to 16.75%.
- The out-of-network co-insurance co-payment will be increased from 20% to 30%. The County's HMO plan is less costly and migration from the PPO to the HMO will decrease health care costs long term.
- Deductibles for the PPO plan will increase by $100 for a single and $300 for a family plan.
- Out-of-pocket maximums for the PPO plan will increase by $500 for single plans and $1000 for family plans.
- Emergency room co-pays will increase to $100 to reduce County costs associated with emergency room visits.

- The CarePlus Dental Plan currently has unlimited benefits. Participants enrolled in the Care Plus DMO Dental Plan will have a $1,500 annual limit on services consistent with the County's other dental plan.
- Participants who purchase 90-days (3 months) of prescription medication through mail order will pay 2½ co-pays rather than 1 co-pay. Participants will continue to receive a discount over retail pharmacy costs.

Pension Benefit Reform

- Employees eligible for pension benefits (regardless of vesting status) will contribute 5 percent of their annual salary to the County's pension system. This contribution is consistent with the national average for the public sector of 5 percent. Milwaukee County employees currently make no contribution towards pension benefits.

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Milwaukee County Funds for The Performing Arts	$ 370,479	$ 377,688	$ 377,688

MISSION

The Milwaukee County Fund for the Arts, through the Milwaukee County Cultural Artistic and Musical Programming Advisory Council (CAMPAC), allocates County property tax dollars to support and encourage cultural and artistic activities, which have an important impact on the economic well-being and quality of life of the community.

OBJECTIVES

- To provide Milwaukee County residents, especially underserved populations, with greater access to a full range of arts and cultural experiences.
- To utilize County funding to sustain artistic growth of arts organizations and artists and enhance management capacity.
- To enhance the quality of life in Milwaukee County and encourage investment in Milwaukee County through support of a vibrant and healthy arts community.

NON-DEPARTMENTAL HISTORY

On October 2, 1986, the County Board adopted resolutions (File Nos. 84-466 and 86-463) which specified that a non-departmental account be established for cultural programming to be administered by the County Board, with certain guidelines and criteria for awarding County arts funds. In addition, CAMPAC was created to advise the County Board, through the Committee on Parks, Recreation and Culture, with regard to the cultural, artistic and musical programming and endowment/grant components of County arts funding.

On November 9, 1989, the County Board adopted a resolution (File No. 88-631(a)(a)) that granted the Director of the Department of Parks, Recreation and Culture (DPRC) administrative authority for all County cultural programs previously administered by the County Board.

The 1991 adopted budget re-established a non-departmental appropriation for County arts funding (Org. 1974). The administrative authority, appropriation request and responsibility for County cultural programs, however, remained with the DPRC.

On January 17, 1991, the County Board adopted a resolution (File No. 91-18(a)(a)) that authorized and awarded matching grants funds, rental subsidies and Artistic Development Program allocations to eligible organizations and individuals. The Board also authorized the Director of DPRC to prepare contractual agreements with specific agencies for community cultural events and to enter into an agreement with an outside consultant to administer Milwaukee County's performing and visual arts fund. Allocations of the cultural arts funds are recommended by CAMPAC.

CAMPAC funding is allocated among three program areas: Community Cultural Events, Matching Grants, and Administrative Services.

I. COMMUNITY CULTURAL EVENTS

There are three separate components of this funding category:

Parks programming
In 2006, the County Board doubled the allocation for this program from $25,000 to $50,000. The programming is administered by the DPRC and funds a wide variety of performances in numerous County Parks at no cost to the public. Expenses include performance fees, marketing and technical support.

Programming for underserved populations
This program supports arts organizations whose programming is targeted to serve minority and underserved communities, which was the intent of the program at the time it was created.

Milwaukee County High School Theatre Festival
This program was revived in 1995 at the request of the County Board of Supervisors. The UWM Peck School of the Arts matches the financial commitment of the County with in-kind resources devoted to the project. It serves a broad mix of high school students both inside and outside of Milwaukee County.

Community Cultural Events Program

Agency	2008 Actual	2009 Actual
African American Children's Theatre	$ 2,670	$ 0
Ko-Thi Dance Company	5,089	5,774
Latino Arts, Inc. (Friends of the Hispanic Community)	5,698	6,035
Milwaukee Public Theater	5,233	6,148
Walker's Point Center	3,810	4,543
Milwaukee High School Theater Festival	2,500	2,500
Parks Programming	50,000	50,000
Total	$ 75,000	$ 75,000

II. MATCHING GRANTS

The Matching Grants program continues to be the highest funding priority, as it is critical to sustaining Milwaukee County's arts organizations. This program allows the County to offer a broad variety of artistic experiences to its residents, while providing base support to small and large organizations according to an equitable formula. Support from this program goes to arts organizations with total budgets exceeding $46.5 million. Without this support, organizations would not be in a position to provide high quality artistic programming and presentations to Milwaukee County's residents.

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Matching Grants Program		
Expenditures	2008 Grants	2009 Grants
African American Children's Theatre	$ 3,237	$
Bel Canto Chorus	6,044	5,426
Boulevard Ensemble	3,938	3,767
Civic Music Association	3,375	2,997
Concord Chamber Orchestra	1,311	2,173
Dancecircus	2,257	1,572
Danceworks	6,791	7,525
Festival City Symphony	2,339	6,869
First Stage Milwaukee	14,909	15,254
Florentine Opera Company	14,824	14,732
In Tandem Theatre		4,903
Ko-Thi Dance Company	6,170	6,482
Latino Arts (Friends of Hispanic Community)	6,908	6,201
Master Singers of Milwaukee	2,747	2,982
Midwest Vocal Express		3,064
Milwaukee Ballet	19,883	20,228
Milwaukee Chamber Theatre	7,864	7,595
Milwaukee Children's Choir	5,460	5,487
Milwaukee Coral Artists	1,149	1,645
Milwaukee Public Theatre	6,345	6,602
Milwaukee Repertory Theater	35,035	35,398
Milwaukee Shakespeare Co	8,934	
Milwaukee Symphony Orchestra	56,100	60,505
Milwaukee Youth Symphony	8,235	8,726
Modjeska Youth Theatre Company	5,485	
Musical Offering	536	1243
Next Act Theater	6,794	6,980
Organic Arts	2,726	2,888
Present Music	6,237	6,490
Renaissance Theatreworks	5,364	5,657
Skylight Opera Theater	11,806	11,819
Theatre Gigante		2,642
Walker's Point Theater for the Arts	4,619	4,879
Wild Space Dance Company	3,790	3,524
Wisconsin Conservatory of Music	11,237	11,580
Woodland Pattern	5,737	5,795
TOTAL	$ 288,186	*$ 293,630

* Includes $5,442 in supplementary funds reallocated from the 2008 fiscal year.

III. Administrative Services

- In 2006, the County Board approved a contract to provide administrative services to the program.

Expenditures	2008 Actual	2009 Allocated
Sarah Schwab	$12,825	$14,500

BUDGET HIGHLIGHTS

- The 2010 contribution to CAMPAC remains at the 2009 level of $377,688.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985
FUND: General - 0001

BUDGET SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Expenditures	$ 0	$ (1,953,765)	$ 110,366	$ 2,064,131
Revenues	0	3,791,361	3,814,011	22,650
Property Tax Levy	$ 0	$ (5,745,126)	$ (3,703,645)	$ 2,041,481

Proprietary Fund departments include Enterprise Fund departments (e.g., General Mitchell International Airport) and Internal Service Fund departments (e.g., DAS-Information Management Services Division). Budgeting for Proprietary Fund departments in accordance with Generally Accepted Accounting Principles (GAAP) requires that Proprietary Funds expense the cost of fixed assets over the life of the asset through depreciation. Prior to 1997, fixed assets were defined as buildings and equipment with a cost in excess of $500. In 1997, the definitions regarding fixed assets changed. The per unit cost for non-computer equipment must exceed $2,500 and have a useful life greater than one year. Computer related equipment must exceed $1,000 per unit to be considered a fixed asset.

Appropriations for depreciation are included in Proprietary Fund departmental budgets while appropriations for Capital Outlay - Fixed Assets, the original cost for the fixed asset, are excluded from those budgets. To ensure proper budgeting in accordance with GAAP, yet also ensure that these departments retain control over the purchase of fixed assets, Proprietary Fund departments reflect an appropriation for Capital Outlay - Fixed Assets and an offsetting credit appropriation.

However, the cost of Capital Outlay - Fixed Assets for Proprietary Fund Departments should be included in the property tax levy. In order to achieve this, all capital outlay costs for Proprietary Fund Departments are included in this non-departmental budget. The costs for depreciation should not be included in the tax levy, therefore, an offsetting contra for all Proprietary Fund Departments' depreciation costs is included in this non-departmental budget. This budgetary procedure has no County-wide tax levy impact.

The following table depicts the capital outlay by department for 2010 compared to 2009, the amount of depreciation in 2010 compared to 2009 and finally, the combination of these two entries that determines the tax levy amount for this non-departmental budget.

Org.	Department Name	2009 Capital Outlay	2010 Capital Outlay	2009/2010 Change
1150	DAS-Risk Management	$ 0	$ 0	$ 0
1160	DAS-IMSD	0	0	0
5040	Airport	2,581,650	2,649,964	68,314
5070	Transportation Services	11,056	0	(11,056)
5080	Arch., Eng. & Environ Srvs	0	0	0
5300	Fleet Management	10,301	0	(10,301)
5600	Transit/Paratransit	546,000	1,455,200	909,200
5700	Facilities	0	0	0
TOTAL		$ 3,149,007	$ 4,105,164	$ 956,157

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: CAPITAL OUTLAY/DEPRECIATION CONTRA **UNIT NO.** 1985
FUND: General - 0001

Org.	Department Name	2009 Depreciation Contra	2010 Depreciation Contra	2009/2010 Change
1150	DAS-Risk Management	$ (18,939)	$ (19,919)	$ (980)
1160	DAS-IMSD	(2,286,360)	(1,657,912)	628,448
5040	Airport	(1,648,460)	(2,158,168)	(509,708)
5070	Transportation Services	(4,400)	(3,410)	990
5080	Arch., Eng. & Environ Srvs	(18,251)	(11,270)	6,981
5300	Fleet Management	0	0	0
5600	Transit/Paratransit	(2,658,622)	(2,299,319)	359,303
5700	Facilities	0	0	0
TOTAL		$ (6,635,032)	$ (6,149,998)	$ 485,034

Fund Type:	Org. Department Name	2010 Capital Outlay	2010 Depreciation Contra	2010 Net Total Contra
Internal Service	1150-DAS-Risk Management	$ 0	$ (19,919)	$ (19,919)
Internal Service	1160-DAS-IMSD	0	(1,657,912)	(1,657,912)
Enterprise	5040-Airport	2,649,964	(2,158,168)	491,796
Internal Service	5070-Transportation	0	(3,410)	(3,410)
Internal Service	5080-Arch., Eng. & Environ Srvs	0	(11,270)	(11,270)
Enterprise	5600-Transit/Paratransit	1,455,200	(2,299,319)	(844,119)
SUBTOTAL		$ 4,105,164	$ (6,149,998)	$ (2,044,834)

* To accurately budget the effect of the Agreement between General Mitchell International Airport (GMIA) and the carriers serving GMIA, this non-departmental budget reflects the fact that the Airport Capital Reserve will be charged and the general fund balance will be credited for $1,658,811 as a year-end closing entry for the year 2010. This entry includes $2,155,200 for non-terminal depreciation offset by contributions from reserves of $2,649,964 for capitalized operating items and $1,164,047 for principal on non-terminal GMIA and Lawrence J. Timmerman Airport debt, resulting in the net credit of $1,658,811.

EXPENDITURES/REVENUE SUMMARY

	Expenditure	Revenue	Tax Levy
Capital Outlay-reflects appropriations for Proprietary Fund departments	$ 4,105,164	$	$
Depreciation Contra-offsets depreciation cost in Proprietary Fund departments.	(6,149,998)		
Airport Year-End Closing Entry			
Airport non-terminal depreciation	2,155,200		
Contribution from Capital Improvement Reserves:			
Payment for Airport capitalized operating items		2,649,964	
Non-Terminal Project Principal		1,164,047	
TOTAL	$ 110,366	$ 3,814,011	$ (3,703,645)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DEBT ISSUE EXPENSE **UNIT NO.** 1987
FUND: General - 0001

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Debt Issue Expense	$ (181,314.53)	$ 11,500	$ 11,500

STATISTICAL SUPPORTING DATA	2008 Actual	2009 Budget	2010 Budget
Debt Issue Expense (8026)	$ 96,781	$ 386,500	$ 261,500
DAS-Fiscal Affairs Division - Staff Costs (9787)	23,905	176,349	176,349
Total Expenditures	**120,685**	**562,849**	**437,849**
General Obligation Bond Proceeds (4907)	302,000	176,349	176,349
Airport Cash*	0	0	0
Airport Revenue Bond Proceeds* (4907)	0	375,000	250,000
Total Bond Proceeds	**302,000**	**551,349**	**426,349**
Property Tax Levy	**$ (181,315)**	**$ 11,500**	**$ 11,500**

* In 2008, actual expenditures for debt issue expense totaled $120,685. Available bond proceeds to pay for the expenses totaled $302,000. The variance of $181,314.53 was deposited in the debt service reserve and budgeted in 2010 to pay the debt service on the 2008 Corporate Purpose Bonds.

** According to the Airport Master Lease Agreement, the Airport is required to pay all direct costs associated with the issuance of airport debt. Airport debt issuance costs, totaling $250,000 have been included in the Airport's 2010 operating budget.

DESCRIPTION

Expenses not eligible to be paid from financing proceeds are reflected in this budgetary appropriation.

In addition, this non-departmental account exists to pay bond counsel, financial advisor fees and other costs associated with issuing debt, including credit rating agency fees, financial auditor fees, printing and distribution costs for the official statement, and fiscal agent and trustee fees.

Currently, a significant portion of debt issue expenses are paid from the proceeds of each financing. Under current Federal law, up to 2% of each financing may be used to cover expenses related to the issue.

BUDGET HIGHLIGHTS

- The Department of Administrative Services-Fiscal Affairs Division crosscharges the debt issue expense budget for costs associated with the preparation and issuance of the bond issues, the preparation of the capital improvements budget as it relates to capital improvements for which bonds will be issued and fiscal monitoring of the expenditure of the bond proceeds. The estimated amount for these costs for 2010 is $176,349.

- Estimated costs of issuance amounts for the general obligation bond will be budgeted in the Debt Issue Expense Budget. The costs of issuance amounts for the Airport Revenue Bonds are budgeted in the Airport's operating budget in the debt issue expense object. Any adjustments to the costs of issuance amount, once the financing amounts have been determined, will be done through a DAS-only appropriation transfer. In addition, the revenue to finance the debt issue expense will be budgeted in the Debt Issue Expense and Airport operating budget instead of the General Debt Service Fund budget for a more transparent accounting of revenue and expenses associated with the issuance of debt.

- Estimated costs of issuance amounts for 2010 consist of $176,349 for the general obligation bonds and $250,000 for the Airport revenue bond issue. Non-Airport debt issue expenses not eligible to be paid from financing proceeds totaled $11,500 for 2010 and will be financed with property tax levy.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: INVESTMENT ADVISORY SERVICES **UNIT NO.** 1989
FUND: General - 0001

BUDGET SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Expenditures	$ 234,453	$ 245,000	$ 245,000	$ 0
Revenues	0	0	0	0
Property Tax Levy	$ 234,453	$ 245,000	$ 245,000	$ 0

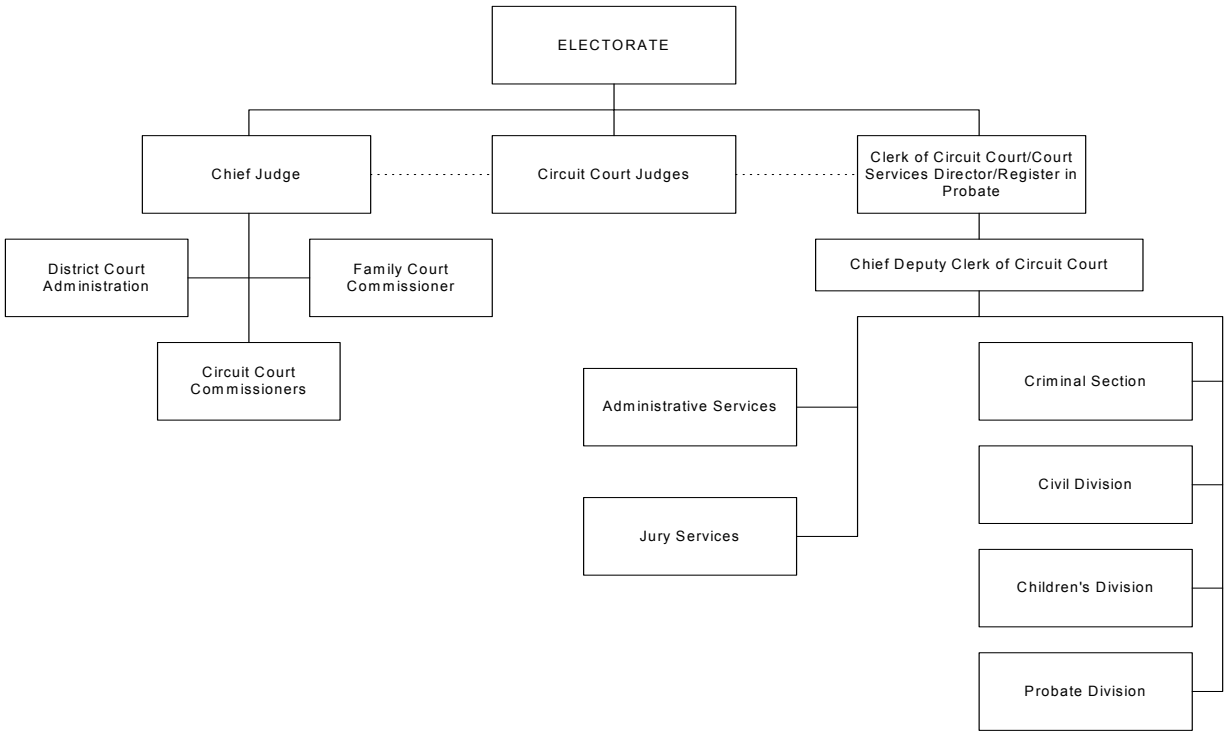
BUDGET HIGHLIGHTS

- A 1997 internal audit recommended a Request for Proposal (RFP) or bid process to contract with investment advisors to make decisions about which investments best meet the County's needs. The RFP for these contracts was re-issued in 2009 and the Treasurer's Office entered into service contracts with three firms, Dana Investment Advisors Inc., Alberts Investment Management Inc., and M&I Investment Management Corporation. The term of the contracts is five years with no extensions.

- The 2010 budget for Investment Management Services is $245,000, which reflects the contracted amounts.

COMBINED COURT RELATED OPERATIONS

COMBINED COURT RELATED OPERATIONS (2000)



MISSION

The mission of Combined Court Related Operations is to insure public safety by providing judges, attorneys, persons proceeding without an attorney and all other persons involved in Circuit Court proceedings or other functions of the Circuit Court with courteous, proficient and professional services which facilitate the operations of the Circuit Court system.

Budget Summary

	2010	2009/2010 Change
Expenditures	**51,710,353**	**758,022**
Revenue	**10,778,536**	**(436,341)**
Levy	**40,931,817**	**1,194,363**
FTE's	**282.1**	**4.8**

Major Programmatic Changes

- None

OBJECTIVES

- Fulfill state constitutional mandates to keep all courts functioning for the benefit and safety of the citizens of this county.
- Manage resources properly to instill confidence among the general public, policymakers and State and Federal funding entities.
- Expand and enhance the provision of Court services via the use of technology.
- Provide timely, thorough and accurate court record information and related documents. Statistical reports will provide policymakers with the ability to make sound and informed decisions.

DEPARTMENTAL PROGRAM DESCRIPTION

Combined Court Related Operations (Courts) includes the Chief Judge and the following three divisions: Family Court Commissioner, Register in Probate and County-funded State Court Services/Clerk of Circuit Court.

The **Chief Judge** is the Administrative Chief of the First Judicial Administrative District which is solely comprised of Milwaukee County. The Chief Judge is responsible for the oversight of administration of judicial activities in the 47 Circuit Courts within the District.

Alternatives to Incarceration is a separate section under the direction of the Chief Judge. It was created in 2001 to recognize the incorporation of the Non-Departmental Alternatives to Incarceration budget (Org. 1940) into the County-funded State Court Services Division of Combined Court Related Operations. The programs under this section are designed to reduce pretrial failure to appear and rearrest rates, enhance public safety, reduce overcrowding at the Criminal Justice Facility and House of Correction and enhance the processing and adjudication of criminal cases. The Chief Judge and the Judicial Review Coordinator are responsible for managing and monitoring pretrial contracts, programs, and program outcomes. In addition, a Pretrial Services Advisory Board meets regularly to review program activity, outcomes and recommendations regarding program development. This budget is included in the County-funded State Court Services/Clerk of Circuit Court budget.

The **Family Court Commissioner** Division has three sections: The General Office Unit, Child Support Enforcement Unit and Family Court Mediation Services Unit.

The General Office Unit conducts hearings for the family matters of separation, divorce, domestic abuse and harassment cases. This unit also provides clerical support for these activities. A portion of salaries for this unit are internally charged to the Child Support Enforcement Unit for services provided to that unit.

The Child Support Enforcement Unit provides support to Child Support Enforcement in coordination with the County-funded State Court Services and Family Courts. This unit conducts the paternity hearings and monitors the job search task for those individuals liable for child support. This unit also receives staff support from the General Office Unit.

The Family Court Mediation Services Unit was created in 1989 to provide mediation services and custody studies for the Family Courts as mandated by Section 767.11, Wisconsin Statutes. Costs of mediation and custody studies are funded by user fees, filing fees and from a portion of the fee for marriage licenses.

The **Register in Probate** Division has two sections: The Probate Administration Unit and Probate Court Support Unit.

The Probate Administration Unit provides administrative services for the probate system. It maintains all wills deposited for safekeeping or filed for probate, all probate records of estates, trusts, guardianships of persons and estates, conservatorship, protective placements and involuntary commitments. It provides information on probate procedures, practices and the status of pending probate proceedings; verifies disbursements and assets in guardianship accounts; collects probate filing fees; issues certified copies of probate records; microfilms probate records and processes originals for destruction; provides the mechanism and direct public services for informal administration of estates; provides legal services associated with procedural requirements for final settlements of estates and enforcement of time limits for filing estate inventories and guardianship accounts and for closing estates; and certifies appeal records to the Court of Appeals.

The Probate Court Support Unit assists the courts assigned probate jurisdiction in adjudicating matters involving probate, trusts, guardianships of persons and estates, conservatorship, protective placements, involuntary commitments, temporary restraining orders and injunctions in individuals at risk cases.

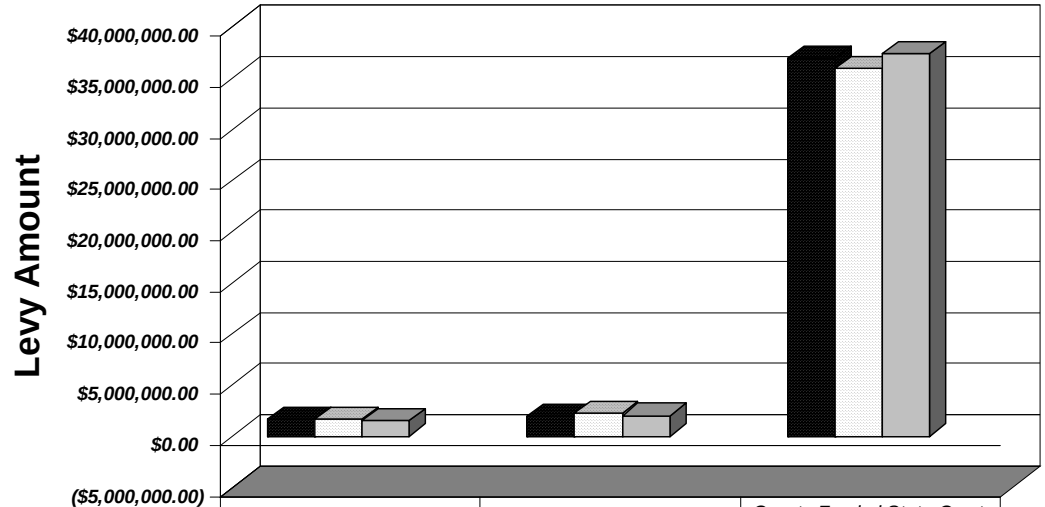
The **County-Funded State Court Services Division/Clerk of Circuit Court** consists of four sections: Administration, Criminal, Civil and Children's.
The Administration Division, under direction of the Clerk of Circuit Court/Court Services Director, plans, directs and coordinates the operations of all the divisions of the Circuit Court. It includes General Administration, Budget and Accounting, Appeals, Jury Management and Management Information units. The Administration Division coordinates budget preparation, accounting controls, cash management and investments, personnel, courts automation, jury automation and the purchase and distribution of equipment and supplies, prepares statistical reports for the court system, and prepares cases for appeal to the State Appellate Court.

The courts in the Criminal Division hear, try and determine all matters for pretrial, trial and post-conviction proceedings in felony, misdemeanor and traffic matters. Within the Criminal Division, the Misdemeanor Courts conduct proceedings on matters in which jury demands have been filed in the municipal courts in Milwaukee County. The Clerk of Circuit Court, Criminal Division, consults with litigants and attorneys on procedural matters; processes the records for the court; receives cases from the municipal courts; accounts for and disperses fees and fines to the County Treasurer; prepares judgment rolls and case records; issues warrants and necessary documents for court actions including the issuance of occupational licenses in operating while intoxicated cases, and maintains records for the automated JUSTIS System.

In the Civil Division, the Civil Courts adjudicate small-claims, large claims, replevin and eviction actions. The Clerk of Circuit Court consults with litigants and attorneys on procedural matters, calculates costs and records judgments. This section maintains the central court files for civil and family matters. The Civil Section directs the work of the clerical staff of the court, assigns and calendars all cases in the Civil Division of the Circuit Court and supervises the processing of civil appeals to the State Court of Appeals. The Civil Division includes Family Courts which hear all actions affecting the family as set forth in Chapter 767, Wisconsin Statutes.

The Clerk of Court, Children's Division, consults with petitioners, court appointed guardians, probation officers and other officials. The Children's Courts exercise jurisdiction over matters involving persons under the age of 18 regarding delinquency, dependency, neglect, guardianships, detention and termination of parental rights. This section directs the preparation of legal processes, court orders and vouchers and maintains and files Children's Court records, including disposition of cases. This section also processes termination of parental rights proceedings, agency adoptions and documents filed in all adoption proceedings (Chapters 48 and 882).

Organizational Levy Summary



	Family Court Commisioner	Register in Probate	County Funded State Court Services
2008 Actual	$1,688,900.00	$1,923,286.00	$36,948,244.00
2009 Budget	$1,625,155.00	$2,175,792.00	$35,936,507.00
2010 Budget	$1,517,863.00	$2,016,093.00	$37,397,861.00
Percent Change 09-10	-6.60%	-7.34%	4.07%

Department

2010 BUDGET

Approach and Priorities

- Fund the system's cost to continue at current service levels.
- Provide adequate resources to fulfill state constitutional mandates, to operate as part of an effective and efficient countywide criminal justice system, and to protect the interests of children and families in the county.
- Account for reductions in State Circuit Court support programs and expenditure increases while limiting the effect on the county taxpayer.

Programmatic Impacts

- This budget funds the Courts' cost to continue at existing program service levels.

Budget Highlights

Expenses

Wage and Benefit Modification ***($3,040,439)***

This budget includes an expenditure reduction of $3,108,841 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $68,402 for a total tax levy savings of $3,040,439.

Positions Unfunded ***($251,724)***

The following vacant positions are unfunded in 2010 for a salary, social security and active fringe benefit cost reduction of $251,724

- 1.0 FTE Payroll Assistant, ($65,526)
- 2.0 FTE Clerical Assistant 2, ($126,184)
- 1.0 FTE Clerical Assistant 1 ($60,014)

Bailiff Services ***$544,536***

The crosscharge from the Office of the Sheriff for bailiff services increases by $544,536 to $10,078,96. The Bailiff Services Unit is authorized with 90.0 FTE Deputy Sheriff 1 positions, 3.0 FTE Deputy Sheriff Sergeant positions, 1.0 FTE Deputy Sheriff Captain position, and 1.0 FTE Clerical Assistant 1 position, for a total of 95 positions. The budgeted positions provide coverage for 73 posts, 9 vacations and 8 runners.

Space Rental ***$295,540***

The Courthouse Complex space rental crosscharge increases $231,840 from $5,487,022 in 2009 to $5,718,862 in 2010. This amount represents a 4.2% increase over 2009. The Children's Court Center space rental increases $63,700 from $888,641 in 2009 to $952,341 in 2010. This amount represents a 7.2% increase over 2009.

Guardian ad Litem Costs ***$223,032***

Guardian ad Litem (GAL) expenditures increase $169,800 from $2,785,200 in 2009 to $2,955,000 in 2010 due to increased appointments and recent trends. State revenue for GAL services is estimated to decrease $53,232 from $981,855 in 2009 to $928,623 in 2010, based on the 2009-2011 adopted State Biennial Budget.

Adversary Counsel Fees ***$170,000***

Adversary Counsel fees are paid to lawyers appointed by the court to parties in Criminal and Juvenile cases who do not meet the income standards of the State Public Defender, but have been determined to be indigent by the trial court and in need of an attorney. Funding increases due to increasing appointments.

IV-D Child Support Services ***($62,375)***

The Family Court Commissioner IV-D section provides support to the Department of Child Support Enforcement (CSE) in coordination with the Sheriff, County-funded State Court Services and the Family Courts. The total 2010 crosscharge issued from the Courts to CSE is $4,176,730, an increase over 2009 of $94,389, and includes $2,680,059 from the Family Court Commissioner and $1,496,671 from the Family and Civil Courts. CSE receives federal reimbursement for 66 percent of these costs, and then charges the remaining 34 percent ($1,420,089 in 2010) back to the Courts. This return crosscharge increases by $32,014 over the 2009 Adopted Budget.

Pre-Trial Services ***$138,592***

The Clerk of Circuit Court is requesting authority to enter into the following one-year Professional Service Contracts in 2010 for pre-trial services. They are included in this budget for County Board approval in lieu of separate review and approval during the budget year. These contracts are with identified vendors. Total pre-trial services funding is $3,243,029, an increase of $138,592 over the 2009 Adopted Budget. Programs will continue to operate at their current capacity.

Contract Amount	Description	Provider
$ 213,000	Legal Resource Center	State of Wisconsin
1,573,012	Mental Health/AODA Intervention	Justice 2000, Inc.
371,200	Treatment Alternatives and Diversion Program	Justice 2000, Inc.
495,000	Assess, Inform and Measure Program	Justice 2000, Inc.
109,470	Operating While Intoxicated Program-DOT	Wisconsin Community Services
303,573	Intensive Supervision Program	Wisconsin Community Services
158,274	WCS – Drug Testing	Wisconsin Community Services
19,500	Copy Services	Midwest Medical Records, Inc.

Interpreter Fees ***$54,600***
Under the current statutory requirements, as well as due process considerations, Courts provides interpreters for all types of cases. Interpreter fee expenditures increase $54,600 from $370,400 in 2009 to $425,000 in 2010 based on the resulting increase in activity. Approximately 70% of Interpreter fees are offset by State revenue.

Overtime ***($37,116)***
Overtime is reduced by $37,116 to $43,080 based on recent trends.

Juror Expenses ***($120,000)***
Juror costs are budgeted at $622,000 for 2010 based on recent trends and cost-reduction efforts by the Courts. Juror fees are reduced by $70,000 to $570,000, and juror meals are reduced by $50,000 to $42,000. Juror hotel bills remain unchanged at $10,000.

Drug Treatment Court Grant ***$0***
The Courts applied for and was awarded a Bureau of Justice Assistance (U.S. Dept. of Justice) Drug Court Discretionary Grant. The $349,995 will be used to support the Milwaukee County Drug Treatment Court from September 1, 2009 through August 30, 2012.

Universal Screening ***$0***
The Courts have applied for federal funding to operate a 24-hour jail-screening program within the Milwaukee County Jail (County Correctional Facility – Central). The program is designed to determine the risks and service need levels of individuals entering the jail. Information obtained in the screening process will be used to identify, as early as possible, those individuals who may be suitable for diversion and/or other alternatives to incarceration.

If grant funding is obtained for a two-year period or greater, and covers all start-up and ongoing operations costs with no tax levy effect, Courts will implement the jail-screening program for the duration of the grant. The Department of Administrative Services, in cooperation with the Courts, the Office of the Sheriff, the District Attorney, and County Board staff will analyze the cost-effectiveness of the program. If the program has led to expenditure reductions sufficient to offset the cost of the program at no net tax levy cost, the program may be continued once grant funding has expired.

Family Court Mediation ***$0***
Family Court Mediation Services section costs of $269,948 are offset with revenues collected from filing fees in certain family cases, user fees for mediation and custody study services, and from a portion of marriage licenses. If, during 2010, the actual revenue received from these sources exceeds actual expenditures the State mandates that the excess revenue be set-aside in a reserve account to offset future operating costs in this section. For 2010, a contribution of $44,650 from the reserve is budgeted for a zero tax levy in this section.

Youth Alternatives to Incarceration ***$0***
The Department of Health and Human Services-Delinquency and Courts Services Division intends to pursue an alternative to corrections initiative that would allow a stipulated court process to take place resulting in a youth

being sent to the Racine Alternatives to Corrections through Education program (ACE) in lieu of corrections. The Courts is aware of this initiative and will work with DHHS to implement this program.

Revenues

Interest Income ***$300,000***
Interest income decreases $300,000 from $600,000 in 2009 to $300,000 in 2010 due to declining bank interest rates.

State Circuit Support Grant Funding ***$118,237***
The State of Wisconsin appropriates payments to counties under the Circuit Court Support Grant Program. Based on the adopted 2009-2010 State Biennial Budget, the support payment decreases $118,237 from $3,542,775 in 2009 to $3,424,538 in 2010.

AIM Grant ***$0***
The State Office of Justice Assistance will continue to fund the Assess, Inform and Measure (AIM) grant in the amount of $495,000, a reduction of $5,000 from 2009 based on the adopted 2009-2010 State Biennial Budget. This funding supports professional service contracts that provide pre-sentencing assessments that can be used to assist in making sentencing decisions. Expenditures will be reduced by an amount equal to the grant reduction.

TAD Grant ***$0***
The State Office of Justice Assistance will continue to fund the Treatment Alternatives and Diversion (TAD) grant in the amount of $371,200, a reduction of $3,800 from 2009 based on the adopted 2009-2010 State Biennial Budget. Expenditures will be reduced by an amount equal to the grant reduction.

State OWI Program Funding ***$0***
Revenue from the State in the amount of $109,470 will continue to fund the Operating While Intoxicated (OWI) program.

Capital Investments

This Department has no capital projects.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Combined Court Related Operations **UNIT NO.** 2000
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 15,003,086	$ 14,874,288	$ 13,961,680	$ (912,608)
Employee Fringe Benefits (EFB)	10,115,466	10,366,976	10,899,651	532,675
Services	10,776,983	10,660,721	11,041,624	380,903
Commodities	282,451	244,280	244,280	0
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	27,130	30,061	40,993	10,932
Capital Contra	0	0	0	0
County Service Charges	23,869,042	23,932,664	25,080,989	1,148,325
Abatements	(8,674,991)	(9,156,659)	(9,558,864)	(402,205)
Total Expenditures	$ 51,399,167	$ 50,952,331	$ 51,710,353	$ 758,022
Direct Revenue	4,741,108	4,575,002	4,330,925	(244,077)
State & Federal Revenue	6,097,660	6,639,875	6,447,611	(192,264)
Indirect Revenue	0	0	0	0
Total Revenue	$ 10,838,768	$ 11,214,877	$ 10,778,536	$ (436,341)
Direct Total Tax Levy	40,560,399	39,737,454	40,931,817	1,194,363

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**277.6**	**277.4**	**282.1**	**4.7**
% of Gross Wages Funded	**91.8**	**91.8**	**94.9**	**3.1**
Overtime (Dollars)	**$ 52,691**	**$ 80,196**	**$ 43,080**	**$ (37,116)**
Overtime (Equivalent to Position)	**1.0**	**1.6**	**0.9**	**(0.7)**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Payroll Assistant	01541	Unfund	1	(1.00)	Civil	$ (38,959)
Clerical Assistant 2	00045	Unfund	1	(1.00)	Clerk of Cts	(38,095)
Clerical Assistant 2	00045	Unfund	1	(1.00)	Family	(36,000)
Clerical Assistant 1	00042	Unfund	1	(1.00)	Probate	(34,636)
					TOTAL	$ (147,690)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Combined Court Related Operations **UNIT NO.** 2000

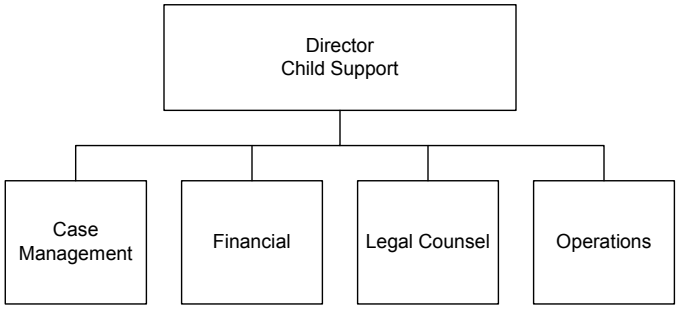
FUND: General - 0001

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Family Court Commisioner	Expenditure	$ 1,909,362	$ 1,891,082	$ 1,787,513	$ (103,569)
	Revenue	220,462	265,927	269,650	3,723
	Tax Levy	$ 1,688,900	$ 1,625,155	$ 1,517,863	$ (107,292)
Register in Probate	Expenditure	$ 2,394,593	$ 2,669,134	$ 2,496,483	$ (172,651)
	Revenue	471,307	493,342	480,390	(12,952)
	Tax Levy	$ 1,923,286	$ 2,175,792	$ 2,016,093	$ (159,699)
County Funded State Court Services	Expenditure	$ 47,095,248	$ 46,392,115	$ 47,426,357	$ 1,034,242
	Revenue	10,147,004	10,455,608	10,028,496	(427,112)
	Tax Levy	$ 36,948,244	$ 35,936,507	$ 37,397,861	$ 1,461,354

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF CHILD SUPPORT

DEPARTMENT OF CHILD SUPPORT ENFORCEMENT (2430)



MISSION

The Department of Child Support Enforcement (CSE) promotes family stability by creating a better quality of life for the children of Milwaukee County through the utilization of federal, state, and community resources.

Budget Summary

	2010	2009/2010 Change
Expenditures	**18,053,092**	**426,174**
Revenue	**17,217,546**	**748,029**
Levy	**835,546**	**(321,855)**
FTE's	**133.3**	**2.8**

Major Programmatic Changes

- Provide support for participant access to Child Support Online Services
- Continues one-time backlog elimination and document imaging project to enhance efficiency

OBJECTIVES

- Maintain performance levels in four federal performance measures: Paternity Establishment, Order Establishment, Current Support Collection and Arrears Collection.
- Review case management processes to increase effectiveness and efficiency.
- Enhance the quality of CSE's customer service by educating participants about the availability of Child Support Online Services, including how to sign up for the service and how to use it.
- Continue to cultivate relationships with community-based organizations to better serve program participants.

DEPARTMENTAL PROGRAM DESCRIPTION

CSE implements the Child Support Enforcement Act pursuant to Title IV-D of the Federal Social Security Act and Sections 49.22 and 59.53(5) of the Wisconsin Statutes, under contract with Wisconsin's Department of Children and Families. Milwaukee County's Department of Health and Human Services, W-2 agencies and the Milwaukee Bureau of Child Welfare refer cases for Child Support services when a custodial parent or child is eligible for benefits. Parents or custodians who do not receive public benefits may apply for Child Support services for a $25.00 fee.

CSE works cooperatively with State agencies and other County departments to comply with IV-D program mandates, including providing parent locate services, establishing paternity, and establishing and enforcing child and medical support orders in local and interstate cases. CSE has four divisions: Case Management, Financial, Legal and Operations.

The **Case Management Division** monitors approximately 136,000 cases annually for services, including paternity establishment, order establishment in marital and non-marital cases, and enforcement of child support obligations through administrative and judicial processes. This division provides Call Center, e-mail and walk-in customer service, and coordinates interstate establishment and enforcement cases.

The **Financial Division** maintains all Milwaukee County family court orders on the statewide support computer system (KIDS), including both IV-D and non-IVD cases. This division is responsible for allocating payments appropriately and ensuring that payments are disbursed properly.

The **Legal Division** represents the State of Wisconsin before Milwaukee County's Family Court Judges and Family Court Commissioners. They also appear, as needed, in probate and bankruptcy proceedings affecting the Department's cases.

The **Operations Division** provides support services to department managers including purchasing, payroll, CORe reporting (child support expense reporting to the State), and budget preparation.

2010 BUDGET

Approach and Priorities

- Continue to serve the public by maintaining current achievement in four federal performance measures.
- Maximize federal incentive revenues in order to offset tax levy support.
- Maintain revenue from:
  - The County's Tax Refund Intercept Program (TRIP).
  - The Customer Service contract with Racine County for Call Center services. CSE is also marketing this service to other counties.
  - Contracts with the W2 agencies for case management services.
- A Request for Information (RFI) to contract child enforcement services was issued and three vendors provided responses. Based on an analysis of these responses, it does not appear that full-scale contracting of the department is cost-effective at this time. The RFI process did identify, through discussions with vendors, a number of process enhancements and technological upgrades that would improve operational efficiency. CSE will investigate the feasibility of implementing these ideas.

Programmatic Impacts

- This budget funds the Department's cost to continue at existing service levels.

Budget Highlights

Expenses

Wage and Benefit Modifications ***($420,195)***

This budget includes an expenditure reduction of $1,183,821 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $763,626 for a total tax levy savings of $420,195.

Human Resources Position Transfers ***$0***

1.0 FTE Human Resource Coordinator position is transferred from DAS Human Resources to the Department of Child Support Enforcement in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing county-wide human resource policies and ensuring compliance. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Review and Adjust Corrective Action Plan ***$214,101***

CSE will utilize approximately $1 million in funding from American Recovery and Reinvestment Act (ARRA) in 2009 and 2010 for a one-time project to address the department's backlog in meeting a federal requirement to review one-third of IV-D cases annually by purging extraneous material from existing files. Expenditure authority of $500,000, and associated revenue, is included in 2010 for this purpose for no tax levy effect. This project will be integrated with an imaging project, for which $214,101 is provided, that will provide the technology and workflow process to significantly improve efficiency and service delivery.

IV-D Crosscharge ***$0***

The Combined Court Related Operations and the District Attorney crosscharge CSE a total of $4,346,018, an increase of $101,199 from 2009, which is partially reimbursed by federal revenue. The remaining 34 percent is charged back to and absorbed by the Combined Court Related Operations and the District Attorney in the amount of $1,512,707.

Revenues

Federal Reimbursement ***($3,051,240)***

Federal Reimbursement funds (66 percent match of eligible expenses) increase by $3,051,240 over 2009 to $12,427,977. This increase also includes reimbursement of the increased IV-D child support services crosscharges from the Combined Court Related Operations and the District Attorney noted above.

Performance Funding ***$299,254***

Performance funds are allocated by the State to county child support agencies through an annual contract. The Department expects to earn incentive revenue of $3,575,089 under the terms of the State/County contract, a decrease of $299,254 from 2009, based upon a re-estimate of the State's estimate of incentive funds available for 2010.

Patient Services Revenues ***$588,235***

Revenue from Patient Services (Medical Support Liability or Birth Expenses) decreases by $200,000 to $400,000. Effective October 1, 2009, the distribution methodology for Federal Tax Offset will be modified by the State in response to a 2008 Federal Office of Child Support mandate. The revenue reduction results in a total revenue and expenditure reduction of $588,235 due to the loss of federal match.

Capital Investments

This Department has no capital projects.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Department of Child Support Enforcement **UNIT NO.** 2430
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 6,824,312	$ 6,738,590	$ 6,378,889	$ (359,701)
Employee Fringe Benefits (EFB)	4,730,918	4,906,860	5,146,199	239,339
Services	1,177,535	1,252,111	1,836,307	584,196
Commodities	26,775	89,141	76,000	(13,141)
Other Charges	30	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	214,101	214,101
Capital Contra	0	0	0	0
County Service Charges	5,936,869	6,113,723	5,914,303	(199,420)
Abatements	0	(1,473,507)	(1,512,707)	(39,200)
Total Expenditures	$ 18,696,439	$ 17,626,918	$ 18,053,092	$ 426,174
Direct Revenue	1,382,044	1,099,600	844,400	(255,200)
State & Federal Revenue	15,073,302	15,369,917	16,373,146	1,003,229
Indirect Revenue	1,351,807	0	0	0
Total Revenue	$ 17,807,153	$ 16,469,517	$ 17,217,546	$ 748,029
Direct Total Tax Levy	889,286	1,157,401	835,546	(321,855)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**138.6**	**130.5**	**133.3**	**2.8**
% of Gross Wages Funded	**97.4**	**96.6**	**97.3**	**0.6**
Overtime (Dollars)	**$ 53,850**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**1.1**	**0.0**	**0.0**	**0.0**

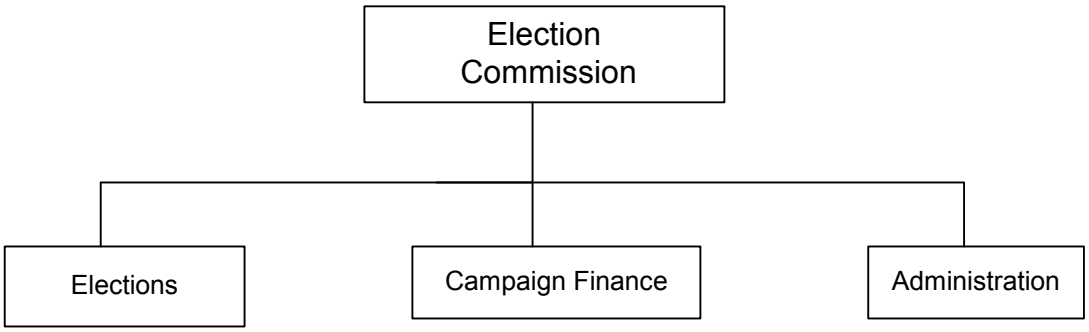
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
HR Coord - Child Support	65830	Transfer In	1.00	1.00	Child Support	$ 70,326
Office Support Asst. 1	00004	Fund	1.00	1.00	Child Support	31,610
					TOTAL	$ 101,936

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

ELECTION COMMISSION

ELECTION COMMISSION (3010)



MISSION

The mission of the Milwaukee County Election Commission is to administer Federal, State, County and Municipal elections in a manner that assures public confidence in the accuracy, efficiency and fairness of the election process and to enforce State election and campaign finance laws.

Budget Summary

	2010	2009/2010 Change
Expenditures	**1,064,874**	**462,159**
Revenue	**40,500**	**0**
Levy	**1,024,374**	**462,159**
FTE's	**8.0**	**1.4**

Major Programmatic Changes

- Increase staff, hours, services, and supplies to accommodate the four elections scheduled in 2010, including the Fall Gubernatorial election.
- Increase in software/hardware maintenance expenses resulting from the planned automation of various functions.

OBJECTIVES

- Automate election results and reports in time for the Fall, 2010 elections.
- Expand website by including additional information and links for the public, including the posting of unofficial election night results.
- Explore the implementation of electronic filing of campaign finance reports.

DEPARTMENTAL PROGRAM DESCRIPTION

The Milwaukee County Election Commission is directed and guided by the Wisconsin Government Accountability Board – Elections Division in the administration of elections. A cooperative working relationship with State election administrators and municipal clerks within Milwaukee County is necessary in order to effectively administer elections in Milwaukee County.

The Election Commission budget includes the following two programs:

1. Spring Elections – The primary and general elections held in the spring are Judicial, County, Municipal and School Board elections. Municipalities reimburse the County for their share of expenses. The County must absorb all costs for Federal, State, Judicial and County elections. In presidential election years, there is also a presidential primary election.

2. Fall Elections – The primary and general elections held in the Fall are primarily State and Federal, nationwide elections, with the exception of elections for County constitutional officers. Almost all costs of Fall elections are subsidized by the tax levy.

The workload of the Election Commission varies significantly from year to year according to the number and type of elections anticipated. Because 2010 is a four-election year as opposed to a two-election year, various appropriations will be doubled from the previous year.

2010 BUDGET

Approach and Priorities

- Maintain current service levels by increasing appropriations for staffing, supplies and contractual services in order to coordinate the increased number of elections in an efficient and timely fashion, pursuant to Wisconsin Statute Sections 7.10, 7.21 and 7.60.

Programmatic Impacts

- Improve communication to the voter by expanding information on website, including the reporting of election night unofficial results.

Budget Highlights

Wage and Benefit Modifications ***($34,066)***

This budget includes an expenditure reduction of $34,066 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Increase in Ballots and Election Supplies ***$350,000***

Expenditures for ballots and election supplies increase by $350,000 from $200,000 in 2009 to $550,000 in 2010. This increase also reflects increased costs for programming two sets of voting machines per polling place, one of which is the State-mandated touch-screen voting machine required by HAVA (the Help America Vote Act) allowing persons with disabilities to vote privately and independently. The cost of programming the HAVA equipment is comparable to the cost of programming the optech scanners (i.e. regular voting machines). Programming costs have therefore doubled in the implementation of the HAVA equipment in 2006.

Increase in Personal Services ***$37,754***

Personal Services increase by $37,754 from $272,814 in 2009 to $310,568 in 2010 to reflect funding for the reinstatement of 0.51 FTE Election Clerk, staff overtime and additional hours for the hourly Election Clerks. Staff overtime is increased $17,520 because it is needed to prepare for and conduct the canvass for four elections, one of which will be the gubernatorial election, which has an extremely high voter turnout resulting in a higher volume of election results to verify and report.

Increase in Repair/Maintenance of Computer Equipment ***$9,000***

Expenditures for repair/maintenance of computer equipment increase $9,000 from $500 in 2009 to $9,500 in 2010. This increase reflects the estimated hardware and software maintenance costs to automate the tallying and reporting of election results. This estimated annual maintenance fee includes software and hardware support for the electronic vote tabulator scheduled for installation in 2009.

Increase in Records Center Charges ***$4,500***

Records Center expenditures increase $4,500 from $500 in 2009 to $5,000 in 2010. This significant increase reflects the necessity to store all ballots from a Federal election for a period of at least 22 months, per Wisconsin Statute Section 7.23. Since the elections for Fall 2010 contain Federal contests, it will be necessary for an outside vendor to retrieve and provide storage for the ballots for all 19 Milwaukee County municipalities, including the City of Milwaukee's ballots, the quantity of which far exceeds the total quantity of ballots from all of the other Milwaukee County municipalities combined. It should be noted that voter turnout for Fall elections is significantly higher than for Spring elections resulting in an increased number of ballots to store.

Increase in Commodities ***$2,700***

Expenditures for commodities increase $2,700 from $1,100 in 2009 to $3,800 in 2010. In order to accommodate the increased number of scheduled elections, it is necessary to increase these expenditures to pay for office supplies, which are provided to those municipalities who request them as part of their election supplies for which this department is reimbursed as revenue. The increase also includes the necessary purchase of a paper shredder to replace the current one, which is inoperable, and for the necessary replacement of one laser printer as this item is no longer replaced by IMSD.

Increase in Printing and Stationary ***$1,200***

Printing and stationary expenditures increase $1,200 from $300 in 2009 to $1,500 in 2010. Due to the increased number of elections scheduled in 2010, this increase is necessary for the printing of ballot bags and election forms, which this office provides to all municipalities within Milwaukee County. The department is reimbursed by municipalities for costs associated with these supplies.

The department will continue to utilize the graphics services provided by the House of Correction for the printing of ballot bags and all other election forms at a significant cost savings.

Capital Investments

- The department has no capital projects in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Election Commission **UNIT NO.** 3010
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 184,881	$ 169,123	$ 196,419	$ 27,296
Employee Fringe Benefits (EFB)	112,074	103,691	114,149	10,458
Services	749,472	234,177	647,777	413,600
Commodities	2,728	1,100	3,800	2,700
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	99,689	94,624	102,729	8,105
Abatements	0	0	0	0
Total Expenditures	$ 1,148,844	$ 602,715	$ 1,064,874	$ 462,159
Direct Revenue	93,089	40,500	40,500	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 93,089	$ 40,500	$ 40,500	$ 0
Direct Total Tax Levy	1,055,755	562,215	1,024,374	462,159

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**7.7**	**6.6**	**8.0**	**1.4**
% of Gross Wages Funded	**95.4**	**95.3**	**100.0**	**4.7**
Overtime (Dollars)	**$ 21,481**	**$ 9,972**	**$ 27,492**	**$ 17,520**
Overtime (Equivalent to Position)	**0.7**	**0.4**	**1.0**	**0.6**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Election Clerk	02010	Incr. Hours	1	0.51	Elections	13,090
					TOTAL	$ 13,090

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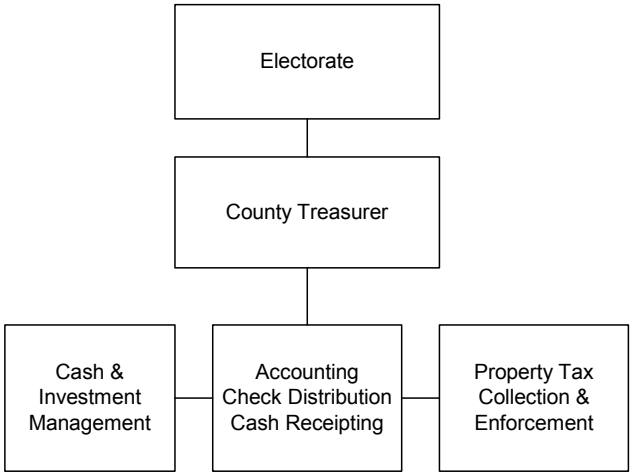
COUNTY TREASURER

COUNTY TREASURER (3090)



MISSION

The Milwaukee County Treasurer's Office will provide prompt, high-quality services to sustain the overall operation of County government for the benefit of its citizens by efficiently carrying out the functions of cash receipt and disbursement, property tax services and investment.

Budget Summary

	2010	2009/2010 Change
Expenditures	**1,574,257**	**26,802**
Revenue	**2,786,624**	**179,124**
Levy	**(1,212,367)**	**(152,322)**
FTE's	**9.5**	**1.0**

Major Programmatic Changes

- Intensified property tax collection efforts
- Provides assistance to at-risk homeowners in 2010
- Revenues increase $179,124 to $2,786,624

OBJECTIVES

- Improve on-line tax payment capability, increased tax enforcement, and collections efforts to increase delinquent property tax payments to this office.
- Efficiencies in the County banking services – involving vendor and employee payments systems – will be through increasing both the number of employees using direct deposit or debit cards and the number of vendors using direct deposit.

DEPARTMENTAL PROGRAM DESCRIPTION

The Milwaukee County Treasurer's Office is comprised of three operational divisions: (1) Cash & Investment Management, (2) Accounting, Check Distribution & Cash Receipting (3) Property Tax Collection & Enforcement.

The **Cash & Investment Management Division** is responsible for the safekeeping and growth of excess operating funds not needed for immediate use. These excess funds are managed by independent contracted

investment advisors who use Milwaukee County's Investment Policy to manage these funds. The main goal is to safeguard the principal while maximizing investment revenues in order to reduce the tax burden on the County's residents.

The **Accounting, Check Distribution & Cash Receipting Division** is responsible for the banking functions of the County. As the County's bank, the Treasurer's Office provides banking services to all County departments with respect to their banking needs and supplies. Other responsibilities of this department are replacing lost, stolen or stale dates checks; certifying daily processing of Accounts Payables checks; bank account and money management; fraud prevention, and the reconciling of Bank to Book entries.

The **Property Tax Collection & Enforcement Division** is responsible for the collection of Delinquent Property Taxes for 18 of its 19 municipalities. The County purchases these delinquent tax receivables from the municipalities, attempts to collect the outstanding balances, and administers foreclosure proceedings on uncollectible tax delinquent properties. During this collection process, this office also tracks and monitors bankruptcy filings and court mandated payments.

2010 BUDGET

Approach and Priorities

- Improve overall efficiency in banking operations
- Generate increase in delinquent tax revenue
- Contain administrative costs

Programmatic Impacts

- The amount of delinquent taxes turned over to Milwaukee County by area municipalities increased by 24% last year and is expected to increase by similar levels in 2010. Initiatives begun in 2009 to intensify tax enforcement (increased collections efforts, piloting a tax-intercept program, fine-tuning foreclosure processes, and streamlining the management of escalating numbers of bankruptcy filings) will be continued in 2010. These actions were taken in response to a growing gap in tax property tax revenue vs. billings brought on by the economic decline in this region.
- In an effort to reach out to at-risk homeowners, this office is part of a coalition titled Project Hope that provides assistance to elderly homeowners through reverse mortgages, financial counseling, and State Homestead Assistance. This office also co-sponsors and participates in foreclosure prevention workshops for at-risk homeowners, provides mortgage and financial counseling information in all of our collections mailings, and makes available delinquent tax payment plans to struggling homeowners.

Budget Highlights

Expenditures

Wage and Benefit Modifications ***($79,614)***

This budget includes an expenditure reduction of $79,614 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Postage ***$36,000***

Expenditures for postage increase by $36,000, from $16,500 to $52,500. The increase is largely attributable to the reclassification of existing printing costs for tax forms provided to municipalities, from real estate and personal property tax expenditures to printing and stationary expenditures.

Banking Fees ***$10,000***

Due to the reduction of interest rates, there is a corresponding reduction in earned interest credit on the County's bank accounts. In 2010, $85,000 is budgeted for fees relative to the County's banking services, an increase of $10,000 from 2009.

Revenues

Delinquent Tax Revenues ***($182,874)***

Interest collected on delinquent property taxes increases $182,874 from $2,600,000 to $2,782,874. This change reflects the fact that this Office's efforts to collect delinquent taxes will be intensified in 2010.

Administrative Costs ***$3,500***

The administrative costs remain unchanged at $250 per foreclosure and $150 for delinquent property listings. The revenue related to these fees has been reduced from $7,000 to $3,500 based on actual experience.

BUDGET SUMMARY

Account Summary	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Personal Services (w/o EFB)	$ 438,752	$ 445,561	$ 438,671	$ (6,890)
Employee Fringe Benefits (EFB)	214,930	299,225	327,376	28,151
Services	128,059	199,227	245,837	46,610
Commodities	11,248	11,750	11,200	(550)
Other Charges	400,866	442,500	406,500	(36,000)
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	148,452	149,192	144,673	(4,519)
Abatements	0	0	0	0
Total Expenditures	$ 1,342,307	$ 1,547,455	$ 1,574,257	$ 26,802
Direct Revenue	2,293,121	2,607,500	2,786,624	179,124
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 2,293,121	$ 2,607,500	$ 2,786,624	$ 179,124
Direct Total Tax Levy	(950,814)	(1,060,045)	(1,212,367)	(152,322)

PERSONNEL SUMMARY

	2008 Actual	2009 Budget	2010 Budget	2009/2010 Change
Position Equivalent (Funded)*	**8.0**	**8.5**	**9.5**	**1.0**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 3,500**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.1**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

DEPT: County Treasurer **UNIT NO.** 3090
FUND: General - 0001

	2008 Actual	2009 Budget	2010 Budget
Checks Issued	96,301	200,000	150,000
Lost Checks and Forgeries Processed	1,896	400	400
Receipts Issued: Property Taxes	5,865	4,600	6,000
Delinquent Tax Notices Processed	4,950	8,000	8,000
Unpaid Property Taxes Submitted to Treasurer (# of parcels)	5,483	3,400	6,000
Number of Parcels with Bankruptcy Claims, Petitions for Foreclosure	1,231	200	385
Forms Furnished to Municipalities	958,872	800,000	800,000

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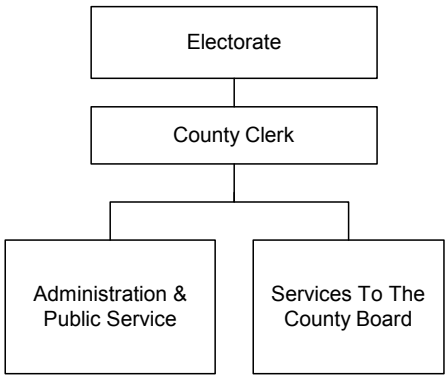
COUNTY CLERK

COUNTY CLERK (3270)



MISSION

The mission of the County Clerk's office is to support the legislative activities of the Milwaukee County Board of Supervisors and the general operations of County government, and to provide the highest quality services to the public at the lowest cost to the taxpayers.

Budget Summary

	2010	2009/2010 Change
Expenditures	**775,005**	**(26,531)**
Revenue	**512,350**	**31,725**
Levy	**262,655**	**(58,256)**
FTE's	**7.1**	**0.5**

Major Programmatic Changes

- Marriage license fee is increased to $105
- Sell Wisconsin DNR licenses
- .50 FTE Student Intern to assist with County Ordinance updates

OBJECTIVES

- Maintain accurate and up-to-date records of County Board actions and County Ordinances
- Issue marriage licenses in an accurate and timely manner
- Regulate lobbyists and lobbying activity pursuant to Chapter 14 Milwaukee County Code of Ordinances
- Process passport applications in an accurate and timely manner
- Increase revenue by increasing sales of Wisconsin Department of Natural Resources licenses and Milwaukee County Transit System tickets
- Strengthen County government by providing quality administrative support to County government departments, and prompt and accurate information and services to the public

DEPARTMENTAL PROGRAM DESCRIPTION

Pursuant to Section 59.23 of the Wisconsin Statutes, and Section 56.09 of the Milwaukee County Ordinances, the independently elected County Clerk records the proceedings of the County Board of Supervisors, maintains all legislative files, updates existing ordinances and publishes new ordinances on-line.

Pursuant to Chapter 765 Wis. Stats., the County Clerk issues marriage licenses.

In accordance with Chapter 14 of the Milwaukee County General Ordnances, the County Clerk registers all lobbyists and lobbying principals and reports to the County Board, County Executive and the public on lobbying registrations and expenditures.

The County Clerk's office serves as an informational clearinghouse for corporate Milwaukee County by receiving and processing court summons and complaints naming Milwaukee County, and maintaining the central file of County deeds, contracts, insurance policies, agreements, certificates of title for all County-owned vehicles, leases and easements. The Clerk administers oaths of office and maintains a record of such oaths, and receives and publicly opens all sealed bids for public improvement projects and maintains a file of qualified public improvement contractors.

The County Clerk accepts and processes passport applications, and sells Milwaukee County Transit System tickets and Wisconsin Department of Natural Resources licenses and permits. The County Clerk also processes garnishment actions, tax levies and wage assignments of County employees, and lien notices against contractors performing County public improvements.

2010 BUDGET

Approach and Priorities

- Use technology to reduce costs while increasing the productivity and efficiency of legislative services and improving public access to County Board actions
- Streamline licensing operations
- Improve customer service through the use of Internet transactions
- Continually update County Clerk's website to provide more information to the public in a user friendly manner

Budget Highlights

Wage and Benefit Modifications ***($58,294)***

This budget includes an expenditure reduction of $58,294 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972), resulting in a total tax levy savings of $58,294.

Fee/License/Permit Adjustments

The following fees are adjusted in the 2010 County Executive Recommended Budget:

$26,125

- Due to previous County Board action in 2009 (File No. 09-284), the Marriage license fee is increased from $100 to $105 as an inflationary adjustment

$5,100

- Due to previous County Board action in 2009 (File No. 09-204), the Marriage license waiver fee is increased from $10 to $25

Departmental Operations ***$15,838***

In an effort to provide Milwaukee County residents with increased access to County information and forms for services provided by the County Clerk, the County Clerk will use existing web-based technology and the Department of Administrative Services – Information Management Services Division expertise to update and improve the County Clerk website.

The Department of Audit plans to establish a process by which the current County Ordinance can be compared to the online database to ensure accuracy and a new process will be initiated to ensure that any modifications are

updated online in a timely and accurate manner. To assist with this process, .50 FTE Student Intern position is created for a tax levy increase of $15,838.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 387,009	$ 337,636	$ 323,164	$ (14,472)
Employee Fringe Benefits (EFB)	273,997	267,268	258,105	(9,163)
Services	39,294	30,192	30,000	(192)
Commodities	5,914	4,650	4,625	(25)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	144,705	161,790	159,111	(2,679)
Abatements	0	0	0	0
Total Expenditures	$ 850,919	$ 801,536	$ 775,005	$ (26,531)
Direct Revenue	423,461	480,625	512,350	31,725
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 423,461	$ 480,625	$ 512,350	$ 31,725
Direct Total Tax Levy	427,458	320,911	262,655	(58,256)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**7.6**	**6.6**	**7.1**	**0.5**
% of Gross Wages Funded	**95.0**	**94.2**	**94.8**	**0.6**
Overtime (Dollars)	**$ 10,119**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.2**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Student Intern	85770	Create	0.50	1.00	County Clerk	$ 14,713
					TOTAL	$ 14,713

ACTIVITY AND STATISTICAL SUMMARY				
	2008 Budget	2008 Actual	2009 Budget	2010 Budget
Marriage Licenses Issued	5,229	4,752	5,229	5,229
Duplicate Marriage Licenses Issued	50	48	50	50
Marriage License Waivers Issued	340	179	340	340
Marriage Civil Ceremonies	1,043	953	1,043	1,043
Open Records Requests Processed	100	56	60	100
County Board Files Maintained	1,000	485	1,000	1,000
County Ordinances Published	25	17	25	25
County Board Proceedings Published	12	12	12	12
Employees Garnishments	7,500	2,514	7,500	3,000
Employee Wage Assignments	27,000	9,561	27,000	10,000
Employee Tax Levies	1,800	57	1,800	100
Contractor Lien Notices/Vendor Levies	90	43	90	90
Contractor Qualification Statements	650	130	650	200
Claims Processed	1,550	346	1,550	500
Summons and Complaints Processed	1,200	126	1,200	500
Construction Bid Notices Processed	450	53	450	100
New Contracts Assigned to Files	40	33	35	40
Lobbyists Registered	40	28	40	40
Lobbying Principals Registered	30	16	16	30
Oaths of Office Administered	100	48	50	100
Wisconsin DNR Licenses Sold	N/A	N/A	N/A	750
Passport Applications Processed	2,400	578	2,400	2,400

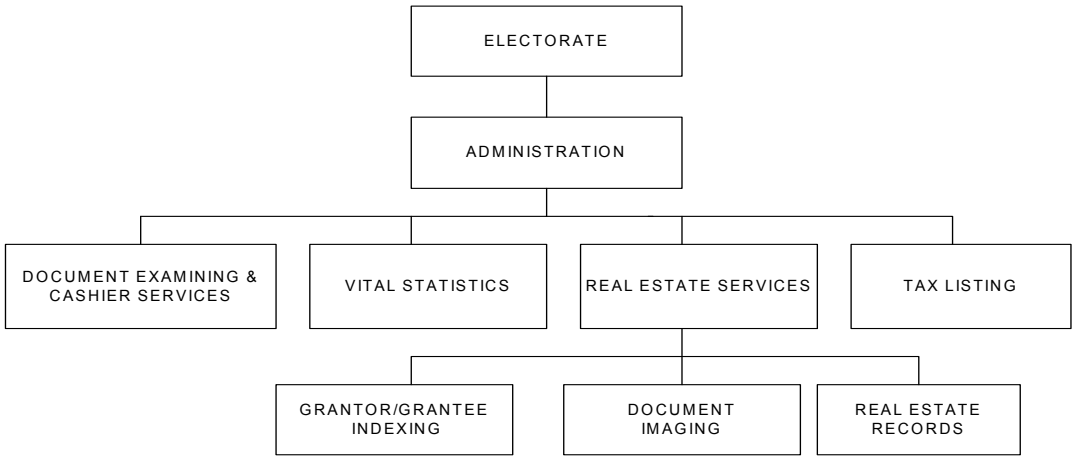
FEE SCHEDULE

Service	**Fee**
Marriage License	$105.00
Marriage License Waiver	$25.00
Duplicate Marriage License	$10.00
Marriage Ceremony	$100.00
Passport Application	$100.00
Lobbyist Registration	$125.00/principal represented
Lobbying Principal Registration	$125.00
Lobbying Principal Authorization	$125.00/lobbyist retained by principal
Notary Fee	$0.50
Copy Fee	$0.20 per page
Wisconsin DNR Licenses/Permits	Various

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

REGISTER OF DEEDS

REGISTER OF DEEDS (3400)



MISSION

The mission of the Milwaukee County Register of Deeds Office is to provide timely, secure, accurate, archival accessible and cost-effective record systems and services that are delivered in a prompt and courteous manner.

Budget Summary

	2010	2009/2010 Change
Expenditures	**4,154,559**	**(122,031)**
Revenue	**4,027,500**	**(1,208,454)**
Levy	**127,059**	**1,086,423**
FTE's	**35.8**	**(6.8)**

Major Programmatic Changes

- Outsourcing of the data-entry indexing function
- Electronic indexing/digitizing of marriage and death records
- Scanning of older real estate books

OBJECTIVES

- Continue projects to scan books, maps and documents that have no archival backup. This allows for efficient access by employees and by the public on the Internet.
- Assist software vendors with their efforts to develop cutting-edge data extraction from document images that will eventually provide for automatic indexing of documents.
- Continue to publicize the benefits of electronic recording so as to increase eRecording from the current 30%, resulting in greater efficiency and workflow benefits for both the department and the public.

DEPARTMENTAL PROGRAM DESCRIPTION

The Register of Deeds records, indexes and scans real estate documents, corporation papers, military discharges, informal probate instruments and financing statements; files and indexes birth, marriage and death certificates; sells copies of the above described documents; collects the real estate transfer tax; and performs such other functions as provided by law. This department is comprised of the following divisions: Administration, Document Examining & Cashier Services, Real Estate Services, Vital Statistics, and Tax Listing Services, and Land Records Modernization.

Administration: This division directs the activities of the department in its recording, filing and sale of official documents, deeds and certificates; prepares the departmental budget and maintains budgetary controls; presents departmental recommendations to the Judiciary Committee of the County Board; analyzes and reports on legislation affecting the Register of Deeds function in Milwaukee County; and performs all departmental administrative functions such as budgeting and accounting, personnel functions, preparation and processing of requisitions and work authorizations, and maintains and controls escrow funds. This area is also responsible for validating Department of Commerce Stipulations and Waivers, and processing the Department of Revenue Real Estate Transfer form. This section also assists the Document Examining & Cashier Services division with the review and recording of real estate documents.

Document Examining & Cashier Services: This division receives and disperses all monies required by the department; responsible for the review of the Department of Revenue Real Estate Transfer form; providing written or verbal explanations to title companies, lawyers and the general public as to why documents are rejected for recording; and processing electronic documents.

Real Estate Services: Primary responsibility is to comply with State Statutes regarding the indexing and scanning of all public real estate indices. The duties include scanning, microfilming, and indexing documents. This division also verifies data from governmental units by providing detailed researching of digital real estate documents, microfilm and plat maps.

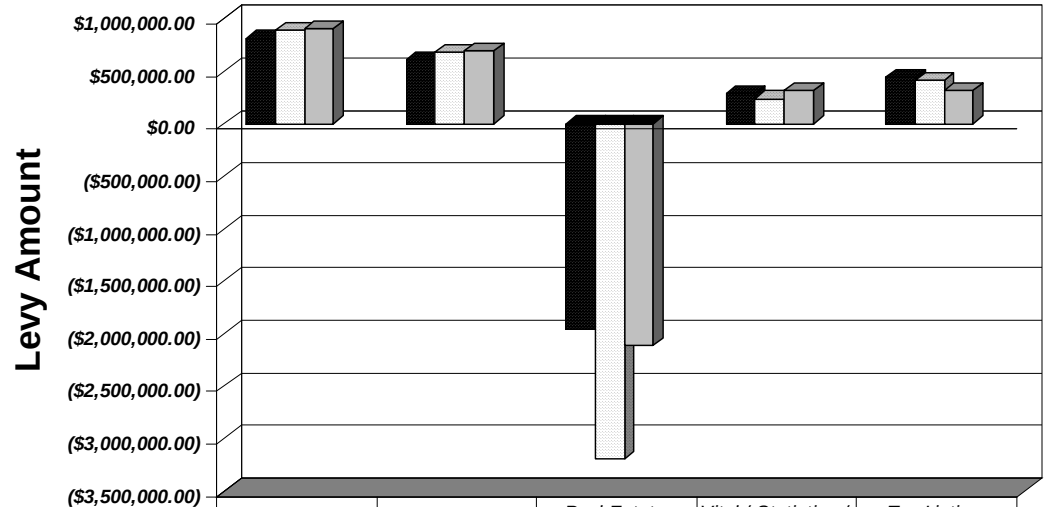
Vital Statistics: The division maintains files on birth, death and marriage records and name change orders according to State statute. Records are updated and changed as a result of legitimization and adoption. Certified copies of these documents are sold to the general public. This division also conducts genealogical research.

Tax Listing Services: The division reviews tax descriptions; assigns new tax key numbers due to real estate boundary changes; maintains plat books and property records; assists in preparation of petitions for foreclosure action and provides copies of real estate document recordings to local assessors.

Land Records Modernization: Pursuant to sections 15.105(16), 16.971, 20.505(4)(im) and 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, the Milwaukee County Automated Land Information System (MCAMLIS) may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps with documented accuracy suitable for local planning.

Pursuant to Section 59.43 a $7 surcharge on recording fees is collected to fund a land information office, modernization of land records, the State of Wisconsin Land Information Program and the MCAMLIS Board. Of the total $7 surcharge on recording fees, $1 dollar of the surcharge is retained locally and specifically designated for expenditures associated with the implementation and maintenance of land information records on the internet, including the County's land information records relating to housing. (No portion of the $7 surcharge is available for general County purposes).

Organizational Levy Summary



	Administration	Cashier Service	Real Estate Services	Vital / Statistics / Identification	Tax Listing Services
2008 Actual	$816,074.00	$617,578.00	($1,965,142.00)	$290,263.00	$449,672.00
2009 Budget	$897,051.00	$681,223.00	($3,190,421.00)	$240,223.00	$412,560.00
2010 Budget	$902,746.00	$700,156.00	($2,117,909.00)	$321,569.00	$320,497.00
Percent Change 09-10	0.63%	2.78%	33.62%	33.86%	-22.32%

Department

2010 BUDGET

Approach and Priorities

- Maintain current service levels in both quantity and quality.
- Continue to hold down use of overtime by cross training so more employees are involved in document examination and receipting.

Budget Highlights

Wage and Benefit Modifications ***($283,083)***

This budget includes an expenditure reduction of $283,083 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972) resulting in a total tax levy savings of $283,083.

Decrease in Real Estate Transfer Fee Revenue ***$964,544***

Revenue for Real Estate Transfer Fees decreased by $964,544 from $2,164,544 in 2009 to $1,200,000 in 2010. This revenue is based on the number of transfers that occur and the values of the homes that are being transferred. Revenue is decreasing in this area because fewer transfers are occurring and the values of the homes that are being transferred are lower.

Decrease in General Recording Fee Revenue ***$250,000***

Revenue for General Recording Fees decreased by $250,000 from $2,060,000 in 2009 to $1,810,000 in 2010. This revenue is determined by the number of recordings and the number of pages per recording. The number of

recordings is trending up and the number of pages are trending down, causing a decrease in revenue. The projected number of recordings for 2010 is 170,000, a decrease of 5,000 from 2009.

Transfer of MCAMLIS Expenses & Revenue ***$0***

The Milwaukee County Automated Mapping and Land Information System (MCAMLIS) functions as the County's Land Information Office. Pursuant to Section 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, MCAMLIS may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps with documented accuracy suitable for local planning. One dollar of a $7 surcharge on recording fees is retained for expenditures associated with the implementation and maintenance of land information records on the internet, including the County's land information records relating to housing, which is maintained by the ROD office. The $1 surcharge is only available for expenditures related to MCAMLIS operations and may not be used for any other County purpose.

All MCAMLIS revenues/expenses related to the ROD were previously budgeted in org 1923-Milwaukee County Automated Land Information System (MCAMLIS), and are now budgeted in the ROD office. This is a technical change to better reflect MCAMLIS activity, and has no levy impact.

Increase in Minor Office Equipment ***$18,600***

Minor Office Equipment increased by $18,600 due to the need to replace mobile storage units where birth, death, and marriage records are kept. This increase will also fund the replacement of the numbering machine stamps.

Outsourcing Data-Entry Indexing ***($170,624)***

In 2010, the data-entry indexing function will be outsourced. As a result of this initiative, the following six positions will be abolished for a savings of salary and active fringe benefits of $340,624: 4.0 FTE Office Support Assistant 2 and 2.0 FTE Clerical Assistant 1. Expenses related to document indexing increased $170,000 from $0 in 2009 to $170,000 in 2010 in order to fund this initiative, resulting in a net savings of $170,624. Currently, the department performs this function with approximately 98% accuracy. The new company that will provide this service will perform with the same level of accuracy or better.

Additional Position Changes ***($55,334)***

The following position changes have been made within the department:

- One Clerical Specialist (1.0 FTE) is transferred from Tax Listing Services to Document Examining and Cashier Services. This reflects the reassignment of duties for one employee that took place three years ago. There are no costs associated with this transfer.
- One Clerical Assistant 2 (1.0 FTE) is transferred from Document Examining and Cashier Services to Administration. There are no costs associated with this transfer.
- Unfund 1.0 FTE Office Support Assistant 2, which is currently vacant for a total savings of salary, social security, and active fringe benefits of $55,334.

Capital Investments

- The department has no capital projects in 2010.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Register of Deeds **UNIT NO.** 3400
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 1,906,016	$ 1,760,611	$ 1,418,025	$ (342,586)
Employee Fringe Benefits (EFB)	1,500,280	1,444,359	1,360,431	(83,928)
Services	233,020	296,949	638,100	341,151
Commodities	34,022	64,160	69,010	4,850
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	711,994	710,511	711,164	653
Abatements	0	0	(42,171)	(42,171)
Total Expenditures	$ 4,385,332	$ 4,276,590	$ 4,154,559	$ (122,031)
Direct Revenue	4,083,530	5,137,544	3,985,500	(1,152,044)
State & Federal Revenue	0	0	0	0
Indirect Revenue	93,368	98,410	42,000	(56,410)
Total Revenue	$ 4,176,898	$ 5,235,954	$ 4,027,500	$ (1,208,454)
Direct Total Tax Levy	208,434	(959,364)	127,059	1,086,423

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**47.6**	**42.6**	**35.8**	**(6.8)**
% of Gross Wages Funded	**97.1**	**96.7**	**96.7**	**0.0**
Overtime (Dollars)	**$ 134,536**	**$ 76,128**	**$ 77,544**	**$ 1,416**
Overtime (Equivalent to Position)	**3.4**	**2.0**	**2.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Office Supt Asst 2	00007	Abolish	(5)	(5.00)	Real Estate Services	$ (154,810)
Clerical Asst 1	00042	Abolish	(2)	(2.00)	Real Estate Services	(68,704)
					TOTAL	$ (223,514)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Register of Deeds **UNIT NO.** 3400

FUND: General - 0001

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Administration	Expenditure	$ 894,116	$ 898,051	$ 903,746	$ 5,695
	Revenue	78,042	1,000	1,000	0
	Tax Levy	$ 816,074	$ 897,051	$ 902,746	$ 5,695
Cashier Service	Expenditure	$ 618,881	$ 681,223	$ 700,156	$ 18,933
	Revenue	1,303	0	0	0
	Tax Levy	$ 617,578	$ 681,223	$ 700,156	$ 18,933
Real Estate Services	Expenditure	$ 1,710,305	$ 1,472,123	$ 1,303,591	$ (168,532)
	Revenue	3,675,447	4,662,544	3,421,500	(1,241,044)
	Tax Levy	$ (1,965,142)	$ (3,190,421)	$ (2,117,909)	$ 1,072,512
Vital / Statistics / Identification	Expenditure	$ 693,388	$ 709,223	$ 729,569	$ 20,346
	Revenue	403,125	469,000	408,000	(61,000)
	Tax Levy	$ 290,263	$ 240,223	$ 321,569	$ 81,346
Tax Listing Services	Expenditure	$ 468,654	$ 515,970	$ 367,497	$ (148,473)
	Revenue	18,982	103,410	47,000	(56,410)
	Tax Levy	$ 449,672	$ 412,560	$ 320,497	$ (92,063)

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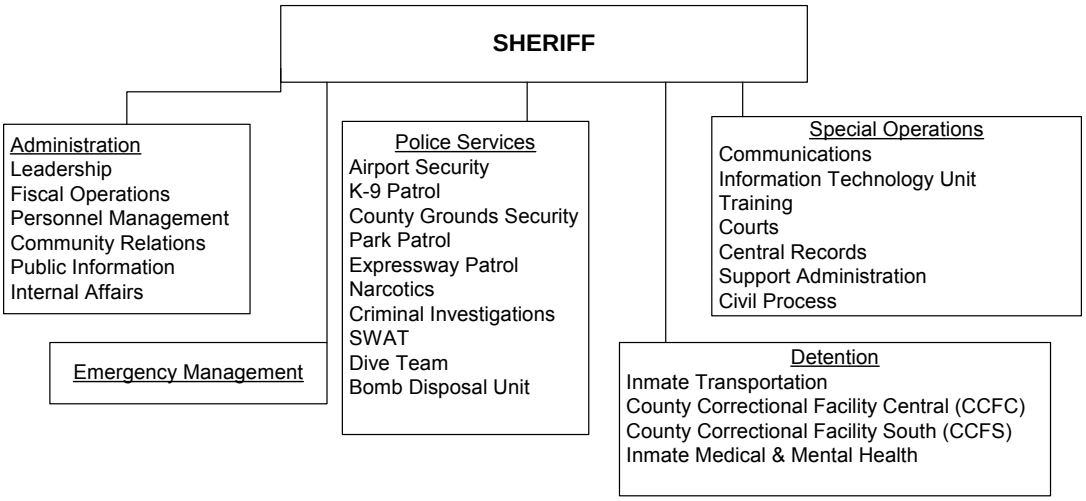
OFFICE OF THE SHERIFF

OFFICE OF THE SHERIFF (4000)



MISSION

We are law enforcement professionals, representing a variety of criminal justice disciplines, and we exist to serve the public.

We are committed to creating a culture of service that views our citizens as customers whose satisfaction is absolutely essential to our success.

Performance matters here.

Budget Summary

	2010	2009/2010 Change
Expenditures	**139,804,027**	**(3,713,987)**
Revenue	**20,462,749**	**38,456**
Levy	**119,341,278**	**(3,752,443)**
FTE's	**1,435.2**	**(3.7)**

Major Programmatic Changes

- Implements mid-year 2009 Reorganization of County Correctional Facility-South
- Reconfiguration of home detention program
- Discontinue funding for the Farm & Fish Hatchery and Community Justice Resource Center in order to provide additional funding for core services.
- Institute a $6 daily Room and Board fee for sentenced inmates.

OBJECTIVES

- Accept individuals arrested by law enforcement agencies into a safe and secure facility to facilitate trial by the State Circuit Court System.
- Promote and maintain a unified and cohesive correctional system within Milwaukee County. Continue to spread best practices within the County Correctional Facility – Central (CCFC) and County Correctional Facility – South (CCFS) to ensure proper staff and inmate conduct.

- Provide bailiff services in the various branches of the circuit courts in the Courthouse, Safety Building, CCFC and Children's Court Center and maintain a courtroom environment that is safe and secure for all courtroom participants.
- Keep fatal accidents on the Milwaukee County freeways at a rate of less than one death per 100 million vehicle miles. Provide for safe travel on roadways patrolled by Deputy Sheriffs.
- Provide a safe and secure environment for travelers through General Mitchell International Airport.
- Provide a safe and secure environment in the Milwaukee County Park System, County Zoo, and on the County Grounds.
- Provide specialized services to the community, County government and municipal police agencies such as investigative expertise, drug investigations and emergency response.
- Successfully serve over 80 percent of all civil process papers received.
- Provide uniformed personnel with a level of training and caliber of equipment necessary to deal with law enforcement situations encountered.

DEPARTMENTAL PROGRAM DESCRIPTION

The Office of the Sheriff is comprised of four Bureaus (Administration, Police Services, Detention and Special Operations) and one division (Emergency Management).

The **Administration Bureau** includes 47 FTE funded positions and performs:

- Management and support functions for the Sheriff
- Community relations activities
- Public information
- Leadership
- Personnel management
- Fiscal operations of the Sheriff including preparation of the annual budget, fiscal monitoring, accounting and payroll functions
- Internal Affairs Division, which investigates all incidents involving Sheriff's Office personnel

The **Emergency Management Division** was created in 1998 by merging the County Executive-Emergency Government Division into the Sheriff's Office. The Division includes 8.0 FTE funded positions. It provides direction and guidance to all County and municipal agencies, as well as the private sector, in the development of individual emergency plans.

The **Police Services Bureau** includes 205 FTE funded positions, and is responsible for patrolling the:

- Airport
- County Zoo
- County Grounds
- Parks
- Expressway

In addition, the Police Services Bureau includes the:

- Criminal Investigations Division which:
  - Investigates physical and property crimes,
  - Effects arrests,
  - Gathers and processes evidence and testifies in court.
  - Completes background investigations on all County law enforcement candidates and civilians applying for positions in the Sheriff's Office utilizing Deputies and Investigator (hourly) positions
  - Serves state-mandated civil writs such as Temporary Restraining Orders, Commitments to Mental Health, Body Attachments, Writs of Restitution/Assistance, Executions and Evictions.
- Drug Enforcement Unit

- High Intensity Drug Trafficking Area (HIDTA)
- SWAT team
- Bomb disposal unit
- Dive team

Police Services Bureau Work Volume Statistics

	2008 Actual	2009 Budget	2010 Budget
Writs of Restitution	2,783	3,500	3,500
Temporary Restraining Orders Received	341	340	340
Traffic Citations Issues	34,737	38,000	38,500
Auto Accidents Reported and Investigated	4,300	4,500	4,500

The **Detention Services Bureau** includes 985 FTE funded positions. The bureau includes the:

- County Correctional Facility – Central
- County Correctional Facility – South
- Inmate Transportation
- Medical and Psychiatric Services for the Sheriff's Office and the House of Correction

The CCFC is a secure detention facility with total bed space of 960 beds for holding accused felons and misdemeanants until they are released on a pretrial basis or are adjudicated, and a small number of sentenced offenders awaiting transfers or hearings on new charges. The bed capacity of the CCFC has increased from 798 to 960 due to double bunking. Beginning in January 2009, the Detention Bureau Electronic Monitoring Unit (EMU) also oversees the Huber/work-release program housed at the CCFC and a home detention program of 300 inmates.

The CCFS receives and maintains custody of all sentenced prisoners in Milwaukee County committed by authorized courts for periods not exceeding one year and from other jurisdictions as authorized by County ordinance; provides rehabilitation, education, work, recreation and training processes and considers applications for parole; and releases prisoners upon expiration of sentence, parole or upon orders of the courts or other recognized authorities. This institution is permitted to receive and maintain custody of unsentenced prisoners from the Milwaukee County Sheriff. The CCFS was transferred to the Office of the Sheriff effective January 1, 2009. The CCFS also contains the following areas:

- The *Food Service Division* prepares meals for the inmates at the House of Correction, the County Jail, and for special events held on County property. Aramark Correctional Services, Inc., assumed operation of the inmate food service program on July 1, 2003.

- The *Inmate Industries Division* employs approximately 200 inmates and consists of a graphics print shop, laundry, and welding and recycling center. It provides basic training in vocational jobs and meaningful work experience in business and industrial operations, offsetting expenses with revenues produced by providing useful products and services to public and private agencies.

The Sheriff has the authority to transfer inmates between the CCFC and the CCFS in order to maximize the use of available beds.

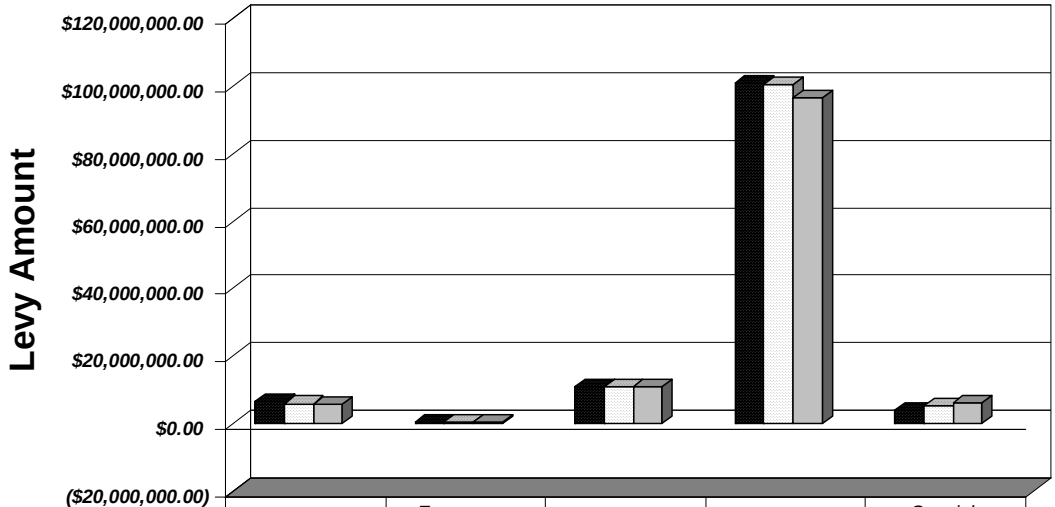
Detention Services Bureau Work Volume Statistics			
	2008 Actual	**2009 Budget**	**2010 Budget**
Bookings	42,164	45,500	45,500
CCFC Daily Population	896	900	900
EMU Daily Population	171	500	300
CCFS Daily Population	2,178	2,038	2,238
Average Daily Population System	3,245	3,438	3,438
CCFS Breakdown:			
Pretrial	618	760	760
Huber/Work Release	596	350	550
Probation and Parole	306	263	263
Municipal Commitments	66	65	65
Sentenced Inmates	592	600	600

The **Special Operations Bureau** includes 147.5 funded positions and is responsible for:

- Providing Bailiff services to the Clerk of Courts
- The Communications Center, which handles all cellular 911 phone calls and provides dispatch services for Sheriff's deputies
- Operation of the Central Records Unit
- Operation of the Civil Process Unit
- The Training Academy, which provides recruit training, firearms training and in-service training for Sheriff's personnel and outside agencies.

BAILIFF POSTS	
Felony (including preliminary)	26
Misdemeanor and Traffic	15
Intake Court	3
Small Claims	1
Family Branches & Commissioners	10
Children's Court Judges & Commissioners	17
Traffic Court Commissioner	1
Total Posts	73

Organizational Levy Summary



	Administration	Emergency Management	Police Services	Detention	Special Operations
2008 Actual	$6,507,302.00	$335,086.00	$10,927,959.00	$100,804,291.00	$3,997,367.00
2009 Budget	$5,840,701.00	$545,762.00	$11,015,181.00	$100,668,048.00	$5,024,029.00
2010 Budget	$5,582,059.00	$414,111.00	$10,844,015.00	$96,614,650.00	$5,886,443.00
Percent Change 09-10	-4.43%	-24.12%	-1.55%	-4.03%	17.17%

Department

2010 BUDGET

Approach and Priorities

- Focus resources on core services such as Detention Services, Expressway Patrol, Airport and Courthouse security, and County-wide Dispatch.
- Continue the reorganization of the Detention Services Bureau in order to provide safe and secure detention while reducing costs to the taxpayer.
- Maximize outside revenue sources.

Programmatic Impacts

- The budget provides funding to continue core programs in order to maintain the Sheriff's ability to provide effective law enforcement services to Milwaukee County residents.
- Funding for the Farm and Fish Hatchery is eliminated in order to provide additional funding for core services.
- The Criminal Justice Resource Center (CJRC) is no longer funded in order to provide additional resources for wage and benefit increases, utility costs, and offender medical expenses. The CJRC was intended to serve as an alternative to incarceration by providing offender services at a community-based location. However, half of the program's enrollees have remained incarcerated at County correctional facilities.

Budget Highlights

Expenses

Wage and Benefit Modifications ***($8,848,661)***

This budget includes an expenditure reduction of $9,808,762 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding crosscharge/abatement offset of $960,101 for a total tax levy savings of $8,848,661. Sworn officers and personnel that provide direct service to incarcerated individuals are exempt from the unpaid leave portion of this provision.

Human Resources Position Transfers ***$0***

1.0 FTE Human Resource Coordinator HOC position, 1.0 FTE Human Resource Manager position, and 1.0 FTE Management Assistant position are transferred from DAS Human Resources to the Office of the Sheriff in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing county-wide human resource policies and ensuring compliance. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Position Unfunding ***($107,024)***

The following 22 positions are unfunded or abolished in 2010 for a savings of $1,815,022. These savings include salary, social security and active fringe benefit costs. All positions except the Law Enforcement Analyst are offset by a reduction in Vacancy and Turnover, for a net tax levy reduction of $107,024. All positions other than the Contract Coordinator HOC are vacant.

- 10.0 FTE Clerical Assistant 2s ($620,448)
- 2.0 FTE Clerical Assistant 1s ($117,886)
- 4.0 FTE RN 1s ($370,878)
- 2.0 FTE RN 2s ($194,016)
- 2.0 FTE Shift Supervisors ($200,556)
- 1.0 FTE Accounting Manager – Sheriff ($103,498)
- 1.0 FTE Contract Coordinator HOC ($100,716)
- 1.0 FTE Law Enforcement Analyst ($107,024)

Electronic Monitoring Unit ***$1,091,573***

The Home detention program is reconfigured to properly align budgeted resources with actual expenditures, resulting in a levy increase of $1,091,573. The 2010 budget maintains staffing with 10.0 FTE Correctional Officers, and assumes 150 Huber/work release inmates being located in the CCFC and staff supervising 300 inmates on home detention. The agency continues to utilize GPS, Voice Print and SCRAM to conduct the supervision. Of the inmates participating in these programs, it is estimated that 200 will be employed and will pay the County $24.00 per day. Revenues for electronic devices and Huber fees decrease by a total of $805,740 to better reflect actual collections. Costs for electronic devices increase by $370,833. Funding for drug testing decreases $85,000 from $170,000 in 2009 to $85,000 in 2010.

Jailer Initiative ***($1,037,064)***

The budget continues the Jailer Initiative by replacing 42.0 FTE Deputy Sheriff 1 positions with 42.0 FTE Correctional Officer 1 positions in the Criminal Justice Facility, through attrition. This initiative aims to fill up to 200.0 FTE Correctional Officer 1 positions. The 2010 budget is based on 171 filled Correction Officers in the CJF. The total cost reduction for active salary and fringe per FTE is $24,692, for a total savings of $1,037,064.

Abolish the Criminal Justice Resource Center ***($979,996)***

The Criminal Justice Resource Center (CJRC) is abolished for a tax levy reduction of $979,996. The program was intended to reduce expenses by serving as an alternative to incarceration, however the Office of the Sheriff indicates half of the program's 110 enrollees routinely remain incarcerated due to risk assessments. A

crosscharge from the CCFC to the CCFS of $226,173 is eliminated. Vacancy and turnover is increased in the CCFC by the same amount to reflect the closure of the program.

The following inmate services at CCFS and CCFC remain funded in 2010:

Facility	Contractor	Service	Amount
CCFS	WCS	Assessment	$58,401
CCFS	WCS	Job seeking skills, job development	$242,217
CCFS	Sue Harrington	Library	$38,500
CCFS	MATC	AEFL grant match	$45,166
CCFS	WCS	Print Shop training and job placement program	$48,745
CCFS	Attic Correctional Services	AODA	$42,000
CCFC	Benedict Center	Library	$37,000

Close the Farm and Fish Hatchery ***$62,872***

The 2009 Adopted Budget funded the Farm and Fish Hatchery with $295,850 in electronic surveillance revenues, resulting in a net tax levy return of $9,498. The Office of the Sheriff indicated that these revenues are not expected to materialize, requiring a tax levy subsidy of $325,295 to operate in 2010. This budget closes the facility, eliminating the tax levy subsidy of $271,921 for operating and active salary and fringe costs. 3.0 FTE Correction Officer Agriculture positions are abolished. The remaining tax levy in the budget of $53,374 reflects legacy fringe and crosscharge costs. While this action reflects a tax levy increase of $62,872 over the 2009 adopted budget, it reduces tax levy from the Sheriff's 2010 budget request by $271,921.

Internal Position Transfers ***$0***

This budget transfers a number of positions within the Office of the Sheriff, mostly between the CCFS (formerly House of Correction, Agency 430) and other divisions. These transfers have no net levy effect.

- Two FTE Fiscal Assistant 1 positions are transferred from the CCFS into the Administration Bureau to reflect the change in responsibility for Huber and Electronic surveillance payments since that program was transferred to the CCFC in the 2009 Adopted Budget. These costs include salary, social security and active fringe benefit costs.
- One FTE Fiscal Assistant 2 is transferred from the CCFS into the Administration Bureau to reflect the increase in Sheriff's Sales. These costs include salary, social security and active fringe benefit costs.
- 1.94 FTE Hourly Investigators are transferred from the CCFS into the Police Services Bureau to investigate inmate complaints and conduct internal affairs investigations of CCFS' staff.

Expressway Patrol ***$149,584***

For 2010, the Expressway Patrol unit will consist of 50.0 FTE Deputy Sheriff 1 positions, 5.0 FTE Deputy Sheriff Sergeant positions, one Deputy Sheriff Lieutenant position, 1.0 FTE Deputy Sheriff Captain position and 1.0 FTE Administrative Assistant position. Expenditure appropriations of $8,141,860 are partially offset by citation revenue of $2,585,000, County Trunk Maintenance revenue of $1,871,286, and $1,040,800 in revenue from the State of Wisconsin for patrolling of the expressway. Additionally, the Department of Transportation is providing $234,982 for assisting disabled motorists and to help maintain traffic flow, especially during rush hours and in construction zones in 2010, and $206,200 partially offset costs to patrol I-94 during construction (see below). This results in a tax levy contribution of $2,203,592 for the Expressway Patrol Unit, an increase of $149,584 from 2009.

I-94 Construction Patrol ***$0***

Three FTE Deputy Sheriff 1 positions are funded at a cost of $267,669 offset with grant revenue of $206,200 to patrol the expressway during I-94 construction. A zero levy effect is shown because this action is included in the Expressway Patrol narrative above.

Capital Outlay Increase ***$94,860***
Capital outlay is increased $94,860 from $295,380 in 2009 to $390,240 in 2010, including $162,500 in replacement laptop computers for squads for expressway patrol, replacement of transmission and power supply equipment damaged by severe weather for $35,000, and purchase of lasers for Expressway Patrol for $26,990. These increases are partially offset by the elimination of a one-time charge of $53,000 for repair of storm water infrastructure

Internal Crosscharges ***$0***
To better account for costs between the two facilities, the 2010 budget institutes internal charges from CCFC to CCFS for medical and mental health services and instituted charges from CCFS to CCFC for dietary and laundry services, as shown below:

Item	CCFC	CCFS
Dietary Services	1,254,000	(1,254,000)
Laundry Services	400,000	(400,000)
Medical Services	(5,350,000)	5,350,000
Total	(3,696,000)	3,696,000

Inmate Meals ***$329,744***
This increase is related primarily to in-dorm dining, begun in 2009 at the CCFS to minimize inmate movement. This service has increased the number of inmate meals served at an estimated cost of $180,000. The remaining $149,744 increase is due to price increases.

Information Technology Consulting ***$260,000***
Funding of $260,000 is appropriated for information technology (IT) consulting to manage the Sheriff's IT infrastructure and related capital projects. Of this total, $150,000 is budgeted for data conversion services to implement CompStat, a management and accountability tool.

Tactical Enforcement Unit ***$74,231***
The Tactical Enforcement Unit continues in 2010 with 25.0 FTE Deputy Sheriff 1 positions and 2.0 FTE Deputy Sheriff Sergeant positions. Expenditures and tax levy for this program are budgeted at $3,117,767. This unit supplements Park Patrol, Expressway Patrol, Bailiff Services and other areas of the Sheriff's Office as needed.

Contract for Commissary Operations ***($241,812)***
Operation of the commissary at the CCFS will be contracted to a private vendor in 2010. Vacancy and turnover is increased by $241,812 reflecting salary, social security and active fringe costs of 4.0 FTE Stores Clerk positions that currently operate the commissary.

Repair and Maintenance Costs ***$288,910***
Repair and Maintenance costs increase $288,910 to reflect necessary improvement needed at the CCFS facility to be in compliance with the annual Jail Inspection. Actual expenses in 2008 were $328,320. The 2009 budget was $66,616.

Utility Increases ***$278,077***
Total utility costs increase 12 percent based on actual experience and projected industry increases. Natural gas increases by $112,941, sewage charges by $106,313 and water by $103,284; offset by slight decreases in electricity and telephone costs.

Park Patrol ***($50,912)***
Expenditures for Park Patrol are funded with a budget of $538,148, partially offset by parking citation revenue of $60,000, JAG federal grant funding of $150,000 and special event reimbursements of $90,000, resulting in a tax levy cost of $238,148, a reduction from 2009 of $50,912.

Medical Unit Professional Services ***$145,000***
Professional Services for the Medical Unit increase $145,000 from $245,000 in 2009 to $390,000 in 2010 due to rising prices for Dental Services.

Psychiatric Services ***$106,638***
Funding for outside psychiatrist services increases by $110,000 due to an increase in number of hours served by the psychiatrist based on an assessment of inmate needs.

In addition, 1.0 FTE Psychiatric Social Worker Coordinator – Sheriff is abolished upon vacancy, and 1.0 FTE Psychiatric Social Worker Supervisor is created for a net active salary and fringe reduction of $3,362

High Intensity Drug Trafficking Area Grant Program ***$58***
The Milwaukee High Intensity Drug Trafficking Area (HIDTA) grant program continues for 2010 with 1.0 FTE Deputy Sheriff 1 position and 1.0 FTE Deputy Sheriff Captain position. Expenditures for this program are budgeted at $267,794, partially offset by grant funding of $120,000, resulting in a tax levy cost of $142,852, an increase of $58 from 2009.

Drug Enforcement Unit ***($92,096)***
The Drug Enforcement Unit continues in 2010 with 1.0 FTE Deputy Sheriff 1 positions and 1.0 FTE Deputy Sheriff Sergeant position. This unit has net expenditures and tax levy cost of $410,139, which is a decrease of $92,096 from 2009.

CCFS Water Tower Removal ***$0***
Funding of $39,000, offset with projected scrap sales revenue of $39,000, is provided for the removal and sale of steel from the Water tower at the CCFS.

Radio Transmitter Repair Charges ***$45,000***
The repair of radio transmitters, which was previously funded by IMSD, is funded through the Office of the Sheriff in 2010.

Communications Equipment Maintenance Agreement Charges ***$70,779***
The 2009 Budget for Communications includes expenditures of $332,160 for various maintenance agreements. This includes agreements for the computer aided dispatch system of $194,752, the communication voice logger $8,600, disaster recovery data system of $64,000 and the positron 911 system of $51,380.

Airport Patrol ***($37,217)***
The abatement to the Airport for patrol is increased by $6,151 from $7,221,128 in 2009 to $7,227,279 in 2010 Personal services costs are reduced by $95,328. Crosscharges for vehicles increase by $72,695 and vehicle operations costs increase by $16,500. In 2010, the Sheriff's Office will provide security at General Mitchell International Airport with funding provided for 50 Deputies, six Sergeants, one Captain, four K9 Officers and two Clerical Assistants. The cost to operate this program is partially offset by citation and grant revenue of $252,500.

Revenues
Sheriff's Sales ***($125,000)***
Revenue from Sheriff's sales increases $125,000 from $375,000 in 2009 to $500,000 in 2010. The agency has seen an increase in activity in Sheriff's sales due to the economic downturn.

Inmate Telephone Revenues ***($244,008)***
Revenue received from inmate telephones increases $244,008 from $1,929,192 in 2009 to $2,173,200 in 2010. The cost of a collect call remains at $5.55. The cost of debit card calls remains at $3.30.

Room and Board Fee ***($100,000)***
State law permits counties to seek reimbursement from inmates for services directly provided. A daily room and boarding fee of $6 is implemented for all sentenced inmates at the CCFS. These fees are intended to partially recover approximately $1,300,000 in costs for medical and dental services, meals, and clothing for the daily population of 600 sentenced inmates. The Office of the Sheriff will charge only those inmates determined not to be indigent, and will refer outstanding balances to the county's collection agency.

Officer Training Reimbursement ***($38,650)***
Reimbursement revenue from the State of Wisconsin for officer training increases $38,650 from $207,500 in 2009 to $246,150 in 2010.

Recoveries and TRIP Revenues ***($31,000)***
Revenues for recoveries and the Tax Refund Intercept Program (TRIP) increase by $31,000 to $73,000, due to the reallocation of these revenues out of the Department of Administrative Services and into the Departments.

UASI Grant Funding ***($90,000)***
Federal funding from the Urban Areas Security Initiative (UASI) in the amount of $90,000 is budgeted to fund 1.0 FTE Deputy Sheriff in the Detective Bureau, which will continue to staff the Southeast Wisconsin Terrorism Alert Center (STAC). The STAC is located at the Milwaukee Police Department. This position helps maintain a network of first responders in order to collect and share information regarding terrorist threats and disaster response. The position will be unfunded if the UASI grant is not continued.

Capital Investments

$10,533,307 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Replace the Sheriff's Electronic Medical Records (EMR) system, in partnership wit the Behavioral Health Division
- Install security cameras in dorms at the CCFS
- Install new cooling and ventilation units at the CCFS
- Complete a project to replace a central water main at the CCFS
- Install a video visitation system at the CCFS
- Improve shower a ventilation at the CCFS
- Renovate an unused kitchen and create a new dorm at the CCFS
- Replace an HVAC unit at the Surgis Center at the CCFS
- Install a security door at the CCFS
- 114 new vehicles, including 59 squad cars, 46 sedans, 8 vans and 1 replacement bus for prisoner transport at the CCFS.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Office of the Sheriff **UNIT NO.** 4000
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 78,407,279	$ 77,275,407	$ 71,857,691	$ (5,417,716)
Employee Fringe Benefits (EFB)	47,673,904	50,216,354	51,516,122	1,299,768
Services	10,424,752	10,115,479	11,974,237	1,858,758
Commodities	5,243,218	5,964,533	5,741,828	(222,705)
Other Charges	1,057,824	(79,383)	(687,808)	(608,425)
Debt & Depreciation	0	0	0	0
Capital Outlay	1,518,779	295,380	390,240	94,860
Capital Contra	0	0	0	0
County Service Charges	20,758,767	19,661,045	26,055,480	6,394,435
Abatements	(19,891,073)	(19,930,801)	(27,043,763)	(7,112,962)
Total Expenditures	$ 145,193,450	$ 143,518,014	$ 139,804,027	$ (3,713,987)
Direct Revenue	10,622,310	10,650,974	10,239,909	(411,065)
State & Federal Revenue	11,981,061	9,743,319	10,192,840	449,521
Indirect Revenue	18,135	30,000	30,000	0
Total Revenue	$ 22,621,506	$ 20,424,293	$ 20,462,749	$ 38,456
Direct Total Tax Levy	122,571,944	123,093,721	119,341,278	(3,752,443)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**1,447.5**	**1,438.9**	**1,435.2**	**(3.7)**
% of Gross Wages Funded	**95.1**	**92.2**	**94.5**	**2.3**
Overtime (Dollars)	**$ 7,302,297**	**$ 4,617,792**	**$ 4,565,844**	**$ (51,948)**
Overtime (Equivalent to Position)	**130.1**	**93.8**	**94.9**	**1.2**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Office of the Sheriff **UNIT NO.** 4000

FUND: General - 0001

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Clerical Assistant 1	00042	Unfund	(2)	(2.00)	Special Operations	$ (67,592)
Clerical Assistant 2	00045	Unfund	(10)	(10.00)	Detention	(362,300)
RN 1	44500	Unfund	(4)	(4.00)	Detention	(241,180)
RN 2	44700	Unfund	(2)	(2.00)	Detention	(127,326)
Shift Supervisor	45010	Unfund	(2)	(2.00)	Detention	(132,446)
Accounting Mgr - Sheriff	77100	Unfund	(1)	(1.00)	Administration	(68,758)
Law Enforcement Analyst	12722	Unfund	(1)	(1.00)	Administration	(71,520)
Psych Soc Wrk Cood Shrf	56995	Abolish	(1)	(1.00)	Detention	(58,057)
Psych Soc Wrk Supv	Z0023	Create	1	1.00	Detention	55,421
Contract Coordinator HOC	12266	Abolish	(1)	(1.00)	Detention	(66,577)
Correction Officer 1 Agr	58670	Abolish	(3)	(3.00)	Detention	(129,730)
H.R. Coordinator HOC	65840	Transfer In	1	1.00	Detention	70,326
Human Resources Mgr	76635	Transfer In	1	1.00	Administration	81,728
Management Asst.	00019	Transfer In	1	1.00	Administration	42,613
Correction Officer 1 Sheriff	58515	Fund	42	42.00	Detention	1,603,686
Deputy Sheriff 1	61450	Abolish	(42)	(42.00)	Detention	(2,417,184)
					TOTAL	$ (1,888,896)

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Administration	Expenditure	$ 7,182,426	$ 6,301,701	$ 6,180,559	$ (121,142)
	Revenue	675,124	461,000	598,500	137,500
	Tax Levy	$ 6,507,302	$ 5,840,701	$ 5,582,059	$ (258,642)
Emergency Management	Expenditure	$ 865,403	$ 1,058,301	$ 980,171	$ (78,130)
	Revenue	530,317	512,539	566,060	53,521
	Tax Levy	$ 335,086	$ 545,762	$ 414,111	$ (131,651)
Police Services	Expenditure	$ 18,891,150	$ 18,351,524	$ 18,599,608	$ 248,084
	Revenue	7,963,191	7,336,343	7,755,593	419,250
	Tax Levy	$ 10,927,959	$ 11,015,181	$ 10,844,015	$ (171,166)
Detention	Expenditure	$ 111,796,554	$ 112,277,984	$ 107,589,012	$ (4,688,972)
	Revenue	10,992,263	11,609,936	10,974,362	(635,574)
	Tax Levy	$ 100,804,291	$ 100,668,048	$ 96,614,650	$ (4,053,398)
Special Operations	Expenditure	$ 6,305,392	$ 5,528,504	$ 6,454,677	$ 926,173
	Revenue	2,308,025	504,475	568,234	63,759
	Tax Levy	$ 3,997,367	$ 5,024,029	$ 5,886,443	$ 862,414

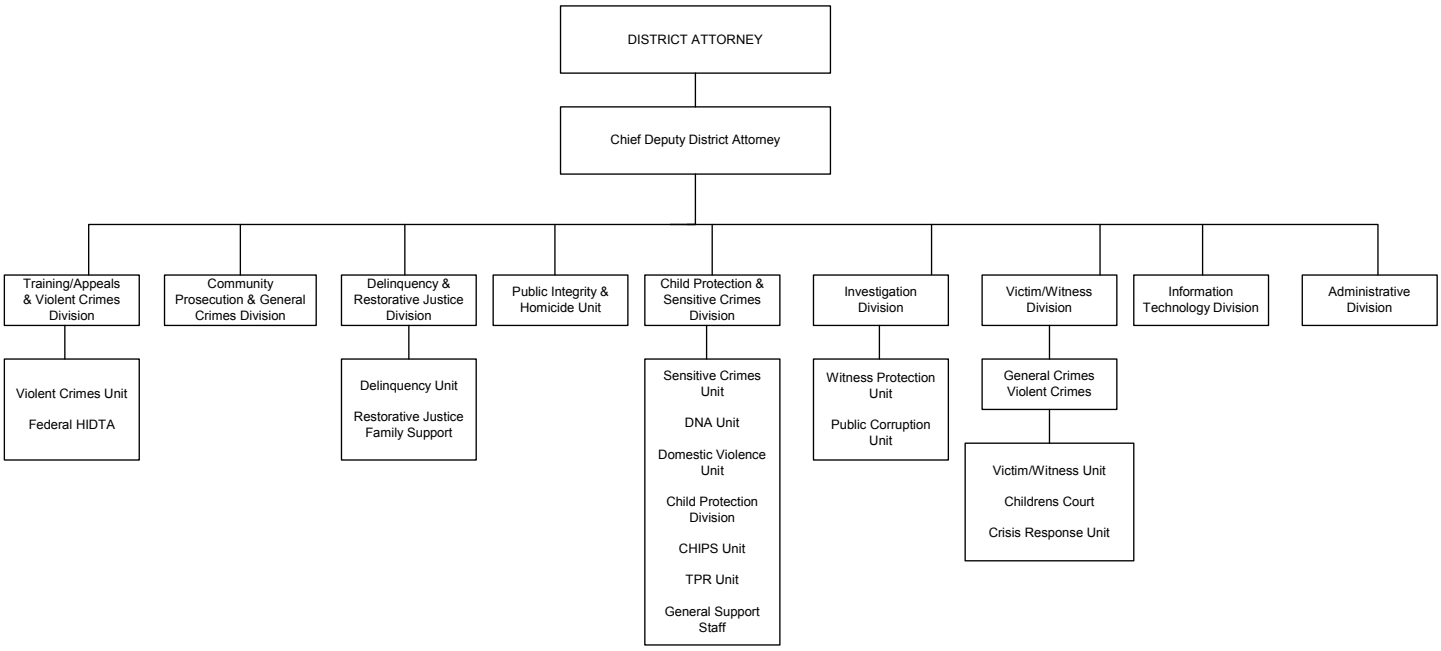
**Sheriff's Forfeiture

The Office of the Sheriff maintains a policy of recording transactions involving Federal Forfeiture funds in the County's accounting system at year-end. The Sheriff receives Federal Forfeiture funds generated primarily by the amount of cash and assets seized by the Sheriff's Drug Unit. These funds, which are not reflected in the Sheriff's adopted budget, permit the Sheriff to make expenditures for items such as employee wearing apparel, travel and equipment for the Detective Bureau. The Federal Forfeiture funds are kept in a segregated account and the use of these funds does not require County Board approval.

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DISTRICT ATTORNEY

DISTRICT ATTORNEY (4500)



MISSION

The mission of the Milwaukee County district attorney's office is to promote public peace and safety by just and vigorous prosecution; to seek and do impartial justice by ensuring that the guilty are punished and the innocent go free; to protect the health and welfare of children who are victims of child abuse and neglect; and to safeguard the rule of law and promote citizens' participation in law enforcement by treating all persons who come in contact with the criminal justice system with fairness, dignity and respect.

Budget Summary

	2010	2009/2010 Change
Expenditures	**19,307,690**	**(1,249,170)**
Revenue	**7,995,411**	**(709,767)**
Levy	**11,312,279**	**(539,403)**
FTE's	**146.6**	**(2.2)**

Major Programmatic Changes

- Paralegal position in Domestic Violence Unit abolished due to grant funding reduction
- Clerical Assistant 2 position created for the Milwaukee Metropolitan Drug Enforcement Group
- Increased funding for Administrative Interns
- Investigation Unit fully equipped with tasers

OBJECTIVES

- Target, investigate, successfully prosecute and incarcerate shooters, other illegal gun offenders, and other violent criminals through the coordinated efforts of the Community Prosecution, General Crimes, and Violent Crimes units.
- Reduce crime by coordinating the efforts of the Community Prosecution, General Crimes, and Violent Crimes units and assigning each general crimes and violent crimes teams to one or more Milwaukee police districts and adjoining suburbs to promote accountability and facilitate investigation and prosecution of criminal gangs and violent offenders.

- Maintain a permanent witness protection unit to ensure that crime victims and witnesses who are threatened or intimidated are able to safely appear and testify in court; and that offenders who threaten, intimidate, or harm crime victims and witnesses are successfully prosecuted and punished.
- Continue to work closely with the courts, the State Public Defender, Justice 2000 and other community organizations to maintain a successful diversion and deferred prosecution program for nonviolent offenders with serious substance abuse and mental health treatment needs.
- Continue the successful operation of the Violent Crimes Courts project, which aims to bring homicide and sexual assault cases to trial within 90 to 120 days of the issuance of criminal charges.
- Continue to carry out the mandate of the crime victims' rights bill, enacted in response to a 1994 amendment to the Wisconsin Constitution to ensure that all victims and witnesses of crime are treated with dignity, respect, courtesy, and sensitivity; and that the rights extended to victims and witnesses of crime are honored and protected no less vigorously than the protections afforded criminal defendants.
- Continue to enhance the prosecution of felony drug cases through the Milwaukee High Intensity Drug Trafficking Area (HIDTA) program, the Milwaukee Metropolitan Drug Enforcement Group (MMDEG), the Community Prosecution Unit, and the Violent Crimes Unit by targeting, investigating and prosecuting major drug dealers; ridding neighborhoods of drug dealers and nuisance properties; and continuing the successful operation of the Speedy Trial Drug Courts project, which aims to bring drug cases to trial within 120 days of the issuance of criminal charges.
- Continue the successful operation with the state Bureau of Milwaukee Child Welfare for the Termination of Parental Rights (TPR) Speedy Resolution project at the Children's Court Center, to ensure that children do not languish in substitute care for years without realistic prospect of a return home or adoption by a loving family.
- Continue to implement 2005 Wisconsin Act 60, which mandated electronic recording of statements of adults in custodial interrogation, and requires the District Attorney to copy, edit, index, provide discovery, and play in court the electronically recorded statements of defendants in felony cases.

DEPARTMENTAL PROGRAM DESCRIPTION

District Attorney Functions: The District Attorney is responsible for the following duties: plans and organizes the prosecution of all criminal, juvenile and applicable ordinance violations in Milwaukee County; recruitment and staffing of all professional positions and making major assignments of personnel and cases; and coordination and supervision of all department activities and approval and control over all departmental policies, procedures and activities.

Chief Deputy District Attorney Functions: The Chief Deputy District Attorney is responsible for the following duties: supervision of all division functions and oversight of the implementation of all departmental policies and procedures; supervision of liaisons with other county officials and departments, city, state, federal officials, law enforcement agencies and community groups; serving as office liaison to the legislature and initiation and review of proposals for criminal and juvenile law legislation; supervision of the Public Integrity Unit; the extradition of defendants from other states on felony charges; and proceedings related to the extradition of uncooperative witnesses on felony cases to or from Milwaukee County.

DA and Chief Deputy DA Program Personnel	
District Attorney	1
Chief Deputy District Attorney	1
County Staff	2
Assistant District Attorneys	4

Workload Statistics	2006	2007	2008	2007/08 Change
Felony	6,776	6,270	6,437	167
Misdemeanor	9,677	9,027	7,648	(1,379)
Criminal Traffic	8,734	6,275	6,397	122
Children in Need of Protective Services (CHIPS)	1,760	1,717	1,820	103
Juvenile Delinquency	2,736	2,467	2,188	(279)
TPR (Termination of Parental Rights)	382	285	395	110

General Crimes Division: The General Crimes Division staffs all general felony and misdemeanor courts and presents evidence, argues motions, negotiates cases, and conducts jury and court trials for all general felony, misdemeanor and applicable ordinance violations in Milwaukee County. The division staffs five general felony courts and seven general misdemeanor courts in Milwaukee County Circuit Court, and strives to ensure application of uniform negotiation policies in general felony, misdemeanor, and ordinance cases, and to develop and maintain systems to ensure the highest quality of prosecution and speedy disposition of general felony, misdemeanor, and ordinance violation cases.

General Crimes Division Personnel	
Deputy District Attorney	1
County Staff	5
Assistant District Attorneys	30

Administrative and Investigations Divisions: The Investigation Division, which is headed by the Chief Investigator, investigates police shootings of civilians and deaths in police custody, public corruption, major multi-jurisdictional crimes, industrial deaths and injuries, as well as providing post-charging investigation on major crimes, and maintain office security. The Investigators also administer the Witness Protection Program, which seeks to insure that witnesses who are threatened or intimidated are able to safely appear and testify in court by focusing enforcement efforts on prosecuting offenders and offering specialized security services to victims and witnesses. The Chief Investigator assists the deputy district attorney in charge of administration with long range planning, internal management, and the preparation of the County budget.

The Administrative Division also administers the department's State and County budgets and fiscal systems, develops and coordinates grants and revenues, and controls the expenditure of funds. The division supervises internal management, including inventory, purchasing systems and procedures, record management and statistics as well as organizing, staffing, directing and coordinating clerical functions. In addition, the division is also responsible for long-range planning, and maintaining liaison with the administrative and fiscal personnel of the state, Milwaukee County, law enforcement agencies and other governmental organizations.

Administrative Division Personnel	
Deputy District Attorney	1
County Staff	23.7
Assistant District Attorneys	0

Violent Crimes Division: The Violent Crimes Division staffs the specialized criminal courts for homicide, sexual assault, felony drug, and firearms cases, and presents evidence, argues motions, negotiates cases, and conducts jury and court trials for all felony violations in the specialized Milwaukee County felony courts. The division, which consists of the homicide, sensitive crimes, sensitive crimes victim witness services, violent crimes – drug, and violent crimes – firearms units, staffs seven specialized felony courts in Milwaukee County Circuit Court and

strives to ensure application of uniform negotiation policies in violent crimes' cases, and to develop and maintain systems to ensure the highest quality of prosecution and speedy disposition of violent crimes' cases.

Violent Crimes Division Personnel	
Deputy District Attorney	1
County Staff	17.5
Assistant District Attorneys	32.75

Juvenile Division: The Juvenile Division performs the following functions: reviews all referrals for possible delinquency prosecution and orders additional investigation as required; provides legal advice to Children's Court staff; drafts and files petitions to declare juveniles delinquent or in need of protection and services (CHIPS) under Chapters 48 and 938 of Wisconsin Statutes; prepares and argues waivers of jurisdiction from Children's Court to adult court; prosecutes all delinquency and CHIPS actions in the Children's Court of Milwaukee County; reviews and prosecutes all matters involving termination of parental rights in the Children's Court of Milwaukee County; conducts a continuing education and informational program for law enforcement personnel, social services agencies, child protection social workers and citizens on latest developments and practices in juvenile law; and directs the Victim/Witness Services Unit of the Children's Court Center, including the witness notification and subpoena functions.

Juvenile Division Personnel	
Deputy District Attorney	1
County Staff	27
Assistant District Attorneys	30.5

Training/Appeals and Intake/Habeas Division: The Training/Appeals and Intake/Habeas Division is responsible for training of the legal staff, especially new assistant district attorneys; for monitoring legislation and notifying the legal staff of changes in the law; for staffing the in-custody and out-of-custody intake courts for felony and misdemeanor cases; for representing the state on writs of habeas corpus and certiorari in Milwaukee County Circuit Court; for representing the state on one-judge appeals in the court of appeals and three-judge appeals in the court of appeals and supreme court when authorized by the attorney general; and for the assignment and supervision of the paralegals in the criminal division.

Training/Appeals & Intake/Habeas Personnel	
Deputy District Attorney	0
County Staff	7.5
Assistant District Attorneys	2.25

Community Prosecution Division: The Community Prosecution Division supervises the community prosecutors in six City of Milwaukee police district stations; the Domestic Violence Unit, which prosecutes all domestic violence cases in three specialized courts in Milwaukee County Circuit Court; the Restorative Justice and Family Support Unit; and the Crisis Response Unit, which provides services to crime victims after the commission of a crime. The division also supervises the diversion and treatment alternatives to criminal charges program.

Community Prosecution Personnel	
Deputy District Attorney	0
County Staff	17
Assistant District Attorneys	22

Information Technology Division: The Information Technology Division manages the District Attorney's computer network downtown and at Children's Court, which is part of the statewide District Attorney computer network; manages District Attorney connections to the County mainframe for the CJIS, Advantage, Ceridian, and

BRASS applications; trains District Attorney staff in office computer applications; prepares courtroom exhibits and copies and edits electronic media in criminal and juvenile cases; and manages District Attorney facilities in the Safety Building and Criminal Justice Facility.

Information Technology Personnel	
Deputy District Attorney	0
County Staff	2
Assistant District Attorneys	0

Victim/Witness Division: The Victim/Witness Division, which is headed by the Director of the Victim/Witness Services Unit, supervises the victim/witness staff in the criminal and juvenile divisions, which provides comprehensive services to crime victims and witnesses on criminal cases; and also supervises the Outreach Process Unit, which serves subpoenas and other process on criminal and juvenile cases.

Victim/Witness Personnel	
Deputy District Attorney	0
County Staff	43
Assistant District Attorneys	0

State Prosecutors and the County Payroll and Benefit System: The District Attorney's budget includes 12 prosecutors who elected to remain in the Milwaukee County Employee Retirement System and retained County fringe benefits when district attorneys became State employees on January 1, 1990. There are also 12 prosecutors on the State payroll that retained County fringe benefits when district attorneys became State employees. The budget reflects County payments to prosecutors on the County payroll and State reimbursement for these payments as well as the actual County cost of fringe benefits provided to the 24 prosecutors with County fringe benefits. The County is reimbursed biweekly for salary, social security, and retirement benefits and semi-annually for health, dental, and life insurance. Wis. Stat. §§ 978.12 (5) & (6) provide that State reimbursement must be based on actual County fringe benefits' costs or comparable State costs, whichever is less.

CHARGES FROM THE STATE

Charges from the State for State prosecutors increase $89,845 for the salaries and fringe benefits of 35.5 FTE Assistant District Attorney positions that are offset with Federal and State grant revenue. The State fronts the money for the salaries and fringe benefits of these grant-funded prosecutors; the District Attorney receives the revenue for these positions in accounts 2299 and 2699 and passes the revenue on to the State through expenditure account 6090.

CHARGES FROM THE STATE				
Charges from the State	**2010 ADA FTE**	**2009 Budget**	**2010 Budget**	**2009/10 Variance**
Byrne JAG OJA MMDEG Task Force	4.0	$ 580,000	$ 329,962	$ (250,038)
Byrne JAG Local	5.0	0	388,750	388,750
Byrne JAG OJA Prosecution of Drug Crimes	2.0	157,600	155,750	(1,850)
Child Support Prosecutor	1.0	75,761	81,695	5,934
State CHIPS TPR Grant	8.5	700,900	720,112	19,212
State Violence Against Women Act (VAWA)	1.0	68,000	70,062	2,062
High Intensity Drug Trafficking Area (HIDTA)	5.0	401,900	388,750	(13,150)
Juvenile Accountability Incentive Block (JAIBG)	0.0	33,075	0	(33,075)
OJA 5th District Community Prosecution	0.0	100,000	0	(100,000)
Prosecution '09 Congressional Earmark	6.0	0	471,000	471,000
Domestic Violence Congressional Earmark	0.0	401,850	0	(401,850)
Federal VAWA Domestic Violence	3.0	232,000	234,850	2,850
TOTAL	35.5	$ 2,751,086	2,840,931	$ 89,845

Revenue from State grants for 2010 is comprised of five programs that are detailed in the following table:

STATE GRANTS			
State Revenue Programs	**2009 Budget**	**2010 Budget**	**2009/10 Variance**
Victim/Witness Program	$ 1,250,500	$ 1,389,100	$ 138,600
Victim of Crimes Act (VOCA)	314,900	309,000	(5,900)
Special Prosecution Courts' Clerks	311,100	319,100	8,000
CHIPS-Termination of Parental Rights State Contract	1,162,300	1,166,850	4,550
State Violence Against Women Act	140,937	143,200	2,263
TOTAL	$ 3,179,737	$ 3,327,250	$ 147,513

The Victim/Witness Program, which provides services to victims and witnesses of crimes pursuant to Chapter 950 of the Wisconsin Statutes, will consist of 36.5 FTE positions in 2010: 3.5 FTE Victim/Witness Coordinator positions, 25 FTE Victim/Witness Advocate positions, 1.0 FTE Sensitive Crimes Victim Advocate position, 3.0 FTE Investigator positions in the Witness Protection Unit, and 4.0 FTE clerical personnel. Wis. Stat. § 950.06 provides that the state can reimburse counties for up to 90 percent of costs of their victim/witness programs. In the 1990s, the reimbursement rate averaged 80 to 85 percent of costs, but the reimbursement rate has been significantly lower than that percentage in recent years. For 2010, the District Attorney is estimating a reimbursement rate of 50%, the same rate as the 2009 budget.

Victims Of Crime Act (VOCA) funding from the Wisconsin Department of Justice, OCVS, will provide funding for 5.0 FTE positions in 2010: 2.0 FTE Victim/Witness Advocates assigned to the Crisis Response Unit and 3.0 FTE Assistant Sensitive Crimes Victim Advocate positions in the Sensitive Crimes Victim Services Unit. OCVS provides 80 percent reimbursement for these positions and operating expenses through VOCA.

The Special Prosecution Courts' Clerks statutory grant provides funding for the salaries and fringe benefits of 6.5 FTE Secretary positions: 4.5 FTE Secretarial Assistant positions and 2.0 FTE Clerical Assistant 1 positions in the Homicide, Sensitive Crimes, and Violent Crimes Units. The Clerk of Circuit Court collects the grant revenue from a $3.50 fee levied on civil case filings, only in Milwaukee County, pursuant to Wis. Stat. § 814.86 (1m).

The CHIPS-Termination of Parental Rights grant will provide continuing funding for 8.5 FTE Assistant District

Attorney positions, 4.0 FTE Paralegal positions, and 2.0 FTE Secretarial Assistant positions under a State contract with the Department of Children and Families.

The State Violence Against Women Act (VAWA) Formula Grant for Domestic Violence and Sexual Assault Prosecution from the Wisconsin Office of Justice Assistance (OJA) will provide funding for 1.0 FTE Assistant District Attorney position and 1.0 Assistant Sensitive Crimes Victim Advocate position.

Revenue from federal grants for 2010 is comprised of six programs that are detailed in the following table:

FEDERAL GRANTS			
	2009 Budget	2010 Budget	2009/10 Variance
Bryne JAG OJA Prosecution of Drug Crimes	$ 157,600	$ 155,750	$ (1,850)
HIDTA	470,900	# 477,000	6,100
Bryne JAG OJA MMDEG Task Force	1,052,250	643,462	(408,788)
2009 Bryne JAG Local	0	388,750	0
Domestic Violence Congressional Earmark	401,850	0	(401,850)
Federal VAWA Domestic Violence	673,550	678,325	4,775
Prosecution '09 Congressional Earmark	0	471,000	471,000
OJA 5th District Community Prosecution	100,000	0	(100,000)
TOTAL	$ 2,856,150	$ 2,814,287	$ (41,863)

The Byrne Justice Assistance Grant (JAG) Prosecution of Drug Crimes grant will provide approximately $155,750 from OJA for the salaries and fringe benefits of 2.0 FTE Assistant District Attorney positions assigned to the Milwaukee Metropolitan Drug Enforcement Group (MMDEG).

The Milwaukee High Intensity Drug Trafficking Area (HIDTA) grant will provide 100 percent funding from the federal Office of National Drug Control Policy (ONDCP) for 5.0 FTE Assistant District Attorney positions and 1.0 FTE Clerical Specialist position.

The 2009 Byrne JAG Local grant is expected to provide funding for the salaries and fringe benefits of 5.0 FTE Assistant District Attorney positions: 3.0 FTE Community Prosecutor positions for Milwaukee police districts two, four, and seven, and the cities of South Milwaukee and West Allis; 1.0 FTE Juvenile Firearms Prosecutor position; and 1.0 FTE Prosecutor position in the Domestic Violence Unit.

The Byrne JAG OJA MMDEG Task Force provides funding for 4.0 Assistant District Attorney positions in the Violent Crimes – Drug Unit and payments to the Milwaukee, South Milwaukee, and West Allis police departments for the salaries and fringe benefits of officers assigned to MMDEG. Funding ended on January 1, 2009, for 1.0 FTE Assistant District Attorney position, 1.0 FTE Clerical Assistant 1 position, 1.0 FTE Clerical Assistant 2 position, and for confidential funds' expenditures by MMDEG officers, which are being paid in 2009 by the MMDEG forfeiture fund. One Clerical Assistant 1 position for which grant funding ended on January 1, 2009, and which has been held vacant since then, is abolished in the 2009 budget.

The Federal VAWA Domestic Violence grant will provide funding for the salaries and fringe benefits of 3.0 FTE Assistant District Attorney positions dedicated to domestic violence cases; payments to the project's community partners – the Task Force on Family Violence, Sojourner Truth House, Alma Center, and the state Department of Corrections - and reimbursement for telephone and travel expenses.

The Prosecution '09 Congressional Earmark grant from the U.S. Department of Justice, part of a $1.2 million earmark in the 2009 federal budget for Wisconsin prosecutors, is expected to provide funding for the salary and

fringe benefits of 6.0 FTE Assistant District Attorney positions: 4.0 FTE Prosecutor positions in the Domestic Violence Unit and 2.0 FTE Community Prosecutor positions for Milwaukee police districts one and three.

CHARGES TO OTHER COUNTY AGENCIES

Department	Program	2009 Budget	2010 Budget	2009/10 Change
Child Support	Criminal Child Support Prosecutions	162,478	169,288	6,810
Health & Human Serv	First Offender Program	33,075	43,796	10,721
Health & Human Serv	JAIBG Juvenile Firearms Prosecutions	34,102	-	(34,102)
	TOTAL	229,655	213,084	(16,571)

Child Support Enforcement
Wis. Stat. § 948.22 provides criminal penalties for failure to support a child. The Department of Child Support Enforcement (CSE) refers the most egregious cases to the District Attorney for criminal prosecution. The District Attorney cross charges CSE for services of an Assistant District Attorney on the State payroll and a full-time county paralegal that prosecute criminal child support cases. CSE receives federal reimbursement of 66 percent for the cost of these positions and charges back the remaining 34 percent to the District Attorney. The State charges the District Attorney for the costs of the Assistant District Attorney dedicated to child support cases.

Department of Health and Human Services
The costs for 0.5 FTE Paralegal position assigned to the Children's Court Center First Time Offender program are cross charged to the Department of Health and Human Services (DHHS) to recover grant funding. In addition, the costs for 1.0 FTE Assistant District Attorney are charged to DHHS to recoup grant funding from the Juvenile Accountability and Incentive Block Grant (JAIBG). DHHS receives this grant funding in its budget.

2010 BUDGET

Approach and Priorities

- The District Attorney is committed to maintaining current service levels in both quantity and quality. The office is a public safety agency whose duties are mandated by federal and state law. It must meet court-ordered deadlines as well as perform its constitutional and statutory duties in order to enforce criminal and juvenile law to provide for the safety and security of the citizens of Milwaukee County.

Programmatic Impacts

- The administrative support offered by interns for the Witness Protection Program is critical to providing targeted, effective response to threats against victims and witnesses.

- Clerical staff in the Milwaukee Metropolitan Drug Enforcement Group will works towards keeping up with the extraordinary and unanticipated demand for transcripts of interrogations of criminal defendants, as required by law.

- The Department of Health and Human Services – Delinquency and Courts Services Division intends to pursue an alternative to corrections initiative that would allow a stipulated court process to take place resulting in youth being sent to the Race Alternatives to Corrections through Educations program (ACE) in lieu of corrections. The District Attorney is aware of this initiative and will work with DHHS to implement this program.

Budget Highlights

Wage and Benefit Modifications ***($1,117,696)***
This budget includes an expenditure reduction of $1,326,887 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $209,191 for a total tax levy savings of $1,117,696.

Abolish 1.0 FTE Paralegal Position ***$0***
Federal grant funding for 1.0 FTE Paralegal position in the Domestic Violence Unit will end by November, 2009. In order to meet grant requirements and balance program operations, the District Attorney requests to abolish this position for a revenue and expenditure decrease of $80,750.

Abolish 1.0 FTE Clerical Assistant 1 Position ***($61,091)***
Since January 1, 2009, 1.0 FTE Clerical Assistant 1 and 1.0 FTE Clerical Assistant 2 position in the Milwaukee Metropolitan Drug Enforcement Group have been held vacant since grant funding ended. Funding for the 1.0 FTE Clerical Assistant 2 position is maintained in 2010 in order to keep up with the extraordinary and unanticipated demand for transcripts of interrogations of criminal defendants; the district attorney is required by law to provide these transcripts to the court and defendant in a timely fashion and the current demand exceeds the capacity of the existing clerical staff. The 1.0 FTE Clerical Assistant 1 position is abolished for a salary and active fringe savings of $61,091.

Create 0.1 FTE Administrative Intern Positions ***$4,557***
The 2010 Budget creates 0.1 FTE Administrative Intern position at a cost of $4,557 to allow two interns to each work 15 hours per week throughout 2010. These positions are in direct support of the Witness Protection Program and are hourly positions for which no fringe benefits are required. These positions take the place of State grant-funded program analysts who initially supported the program. This analytical support is critical to providing targeted, effective response to threats against victims and witnesses, and the program's track record in the first year clearly demonstrates the effectiveness of these positions.

Purchase Tasers ***$2,100***
The budget provides $2,100 to sufficiently equip the entire investigative staff with tasers. The budgeted amount for 2009 was insufficient to equip the entire investigative staff in accordance with the equipment specifications adopted by the Sheriff's Department. This initiative reflects similar moves by other municipal law enforcement agencies within the county to obtain taser equipment to provide an effective less-than-lethal force option.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: District Attorney **UNIT NO.** 4500
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 7,995,343	$ 8,551,747	$ 7,338,836	$ (1,212,911)
Employee Fringe Benefits (EFB)	5,474,119	5,694,109	5,697,720	3,611
Services	3,441,991	3,984,658	3,992,926	8,268
Commodities	130,075	191,746	167,819	(23,927)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	48,719	89,785	60,700	(29,085)
Capital Contra	0	0	0	0
County Service Charges	2,271,317	2,274,471	2,262,773	(11,698)
Abatements	(251,639)	(229,655)	(213,084)	16,571
Total Expenditures	$ 19,109,925	$ 20,556,861	$ 19,307,690	$ (1,249,170)
Direct Revenue	80,360	76,250	75,665	(585)
State & Federal Revenue	8,382,358	8,628,928	7,919,746	(709,182)
Indirect Revenue	0	0	0	0
Total Revenue	$ 8,462,718	$ 8,705,178	$ 7,995,411	$ (709,767)
Direct Total Tax Levy	10,647,207	11,851,683	11,312,279	(539,403)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**147.2**	**148.8**	**146.6**	**(2.2)**
% of Gross Wages Funded	**96.5**	**96.2**	**96.1**	**(0.1)**
Overtime (Dollars)	**$ 178,795**	**$ 224,472**	**$ 215,040**	**$ (9,432)**
Overtime (Equivalent to Position)	**4.7**	**5.3**	**5.1**	**(0.2)**

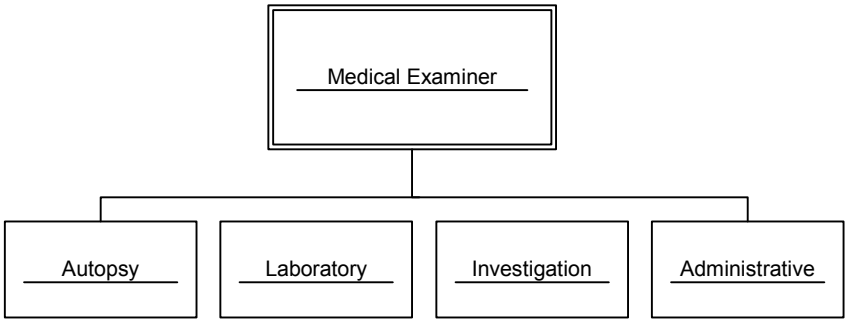
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Clerical Assistant	00042	Abolish	(1)	(1.0)	Violent Crimes	(35,480)
Paralegal-Exempt	86161	Abolish	(1)	(1.0)	Community Prosecutions	(50,898)
					TOTAL	$ (86,378)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

MEDICAL EXAMINER

MEDICAL EXAMINER (4900)



MISSION

The mission of the Milwaukee County Medical Examiner's Office is to promote and maintain the highest professional standards in the field of death investigation; to provide a timely, accurate and legally defensible determination of the cause and manner of death; to enhance public health and safety through reducing the incidence of preventable deaths; to foster public awareness and support the advancement of professional, medical, and legal education; and to protect the interests of deceased individuals, their loved ones, and the communities it serves.

Budget Summary

	2010	2009/2010 Change
Expenditures	**4,547,320**	**(6,735)**
Revenue	**1,410,384**	**325,799**
Levy	**3,136,936**	**(332,534)**
FTE's	**27.2**	**(2.2)**

Major Programmatic Changes

- Implement a $150 body transport fee.
- Increase cremation permit fee from $185 to $225.
- Increase professional testimony fee from $400/hour to $500/hour
- Reduce operating expenditures through capital purchase of new x-ray machine.

OBJECTIVES

- Meet and exceed the public's expectation with respect to accurate, timely, comprehensive, and compassionate death investigations;
- Ensure full and effective cooperation with law enforcement, District Attorney, and other interested parties;
- Continue our role as an impartial participant in the criminal justice process.

DEPARTMENTAL PROGRAM DESCRIPTION

The Milwaukee County Medical Examiner's Office is charged with investigating and determining the cause, circumstances and manner in each case of sudden, unexpected or unusual deaths. The Medical Examiner also provides services in the areas of public health and safety such as:

- Detecting tuberculosis, hepatitis, meningitis and other infectious diseases and take the proper precautions against the spread of disease;
- Coordinating with other public health and safety organizations and entities to reduce the incidence of preventable deaths;
- Issuing death certificates for deaths investigated by this office;
- Conducting cremation investigations for all Milwaukee County deaths in which cremation is selected as a means of disposition;
- Maintaining a forensic toxicology laboratory for testing blood and body fluid specimens for the presence of drugs, poisons or other toxic agents, and;
- Hosting an annual two-day seminar designed to educate pathologists, coroners, attorneys, law enforcement officers, and other health professionals on a variety of topics relating to forensic science.

2010 BUDGET

Approach and Priorities

- Allocate available financial resources to best meet our statutorily required obligations
- Minimize the impact of proposed programmatic changes on the general public
- Identify new revenue streams to help maintain continued operations

Programmatic Impacts

- This budget implements one new fee and raises two others in order to maintain existing service levels.

Budget Highlights

Wage and Benefit Modifications ***($342,615)***
This budget includes an expenditure reduction of $342,615 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Revenue and Fee Increases ***($325,799)***
To offset rising costs as well as revenue reductions, the Medical Examiner;

Increases the cremation permit fee from $185 per permit, to $225 per permit. This results in a revenue increase of $149,496.

Imposes a fee of $150 per transport to recover the cost of transporting decedents to the Medical Examiner's Office. This results in a revenue increase of $165,000.

Increases the fee for professional testimony provided by medical doctors from $400/hour to $500/hour, resulting in a revenue increase of $165,000. This fee only applies to private attorneys in civil lawsuits and external government entities who request the ME's expertise.

Continuing Contracts

Forensic Lab Oversight ***$45,000***
The Medical Examiner's Office will continue a contract with the Medical College of Wisconsin to provide PhD Forensic Toxicologist to oversee the forensic laboratory as per National Association of Medical Examiner's guidelines. The contract increases by $45,000 from $30,000 to $75,000 due to rising costs.

Fellowship Program ***($37,800)***
The Medical Examiner's Office will continue a contract with the Medical College of Wisconsin Department of Pathology and Medical College of Wisconsin Affiliated Hospitals to maintain a Fellowship program in Forensic

Pathology. Due to programming constraints, this contract will be reduced by 6 months resulting in a $37,800 savings. In 2011, the Fellowship program will return to a 12-month duration.

Transcription ***($31,000)***
The Medical Examiner's Office continues a contract with We-Type Transcription to transcribe autopsy protocols for medical doctors. The total yearly cost of the contract is approximately $24,000. Due to new efficiencies, the Medical Examiner's Office reduces the contract by $31,000. The total yearly cost of the contract is $24,000.

X-Ray Services ***($11,500)***
The Medical Examiner's Office will maintain their contract with Mobile X-Ray for the first-quarter of 2010 for a cost of $5,750. A new x-ray machine will be implemented in 2010 and Lab Technicians will be cross-trained so they can provide this service themselves for a levy surplus of $11,500.

Capital Investments

$119,500 is invested into one capital project for 2010. This includes a project that is part of a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded project includes:

- Purchase of X-Ray Equipment - $119,500

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Medical Examiner **UNIT NO.** 4900
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 2,116,138	$ 2,251,514	$ 2,084,083	$ (167,431)
Employee Fringe Benefits (EFB)	1,019,037	1,146,637	1,244,734	98,097
Services	527,846	474,242	509,574	35,332
Commodities	148,225	160,405	149,050	(11,355)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	19,450	19,450
Capital Contra	0	0	0	0
County Service Charges	511,162	521,257	540,429	19,172
Abatements	(6)	0	0	0
Total Expenditures	$ 4,322,402	$ 4,554,055	$ 4,547,320	$ (6,735)
Direct Revenue	650,104	1,071,385	1,385,438	314,053
State & Federal Revenue	14,000	13,200	24,946	11,746
Indirect Revenue	0	0	0	0
Total Revenue	$ 664,104	$ 1,084,585	$ 1,410,384	$ 325,799
Direct Total Tax Levy	3,658,298	3,469,470	3,136,936	(332,534)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**25.3**	**29.4**	**27.2**	**(2.2)**
% of Gross Wages Funded	**95.1**	**95.0**	**95.1**	**0.1**
Overtime (Dollars)	**$ 118,945**	**$ 49,812**	**$ 50,148**	**$ 336**
Overtime (Equivalent to Position)	**1.8**	**0.7**	**0.7**	**(0.1)**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

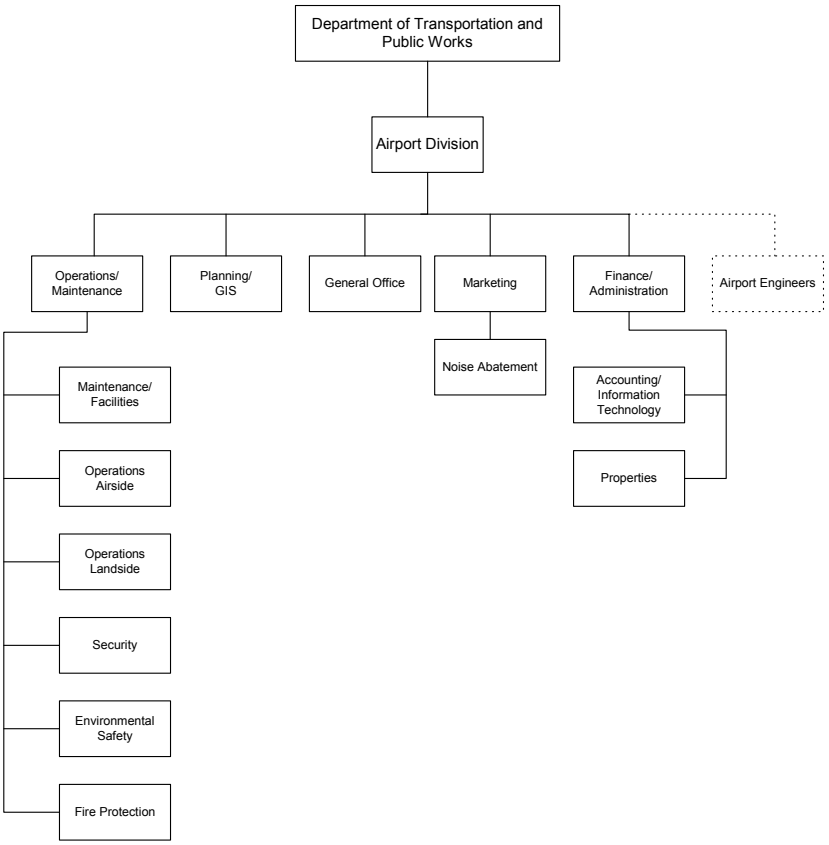
PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS

DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - AIRPORT

DTPW-AIRPORT (5040)



MISSION

The Airport Division will plan, enhance, operate and maintain efficient, cost-effective air transportation facilities that meet the current and future needs of the region, airlines and tenants while remaining responsive to the concerns of the Airport's neighboring residents.

Budget Summary

	2010	2009/2010 Change
Expenditures	**76,967,243**	**345,060**
Revenue	**78,199,275**	**(282,304)**
Levy	**(1,232,032)**	**627,364**
FTE's	**275.7**	**5.9**

Major Programmatic Changes

- Negotiate a successor lease to the current master lease, which expires in September of 2010.
- Develop and maintain the 440th Air Force Reserve Base that is expected to become Airport property in late 2009.
- The Wisconsin Air National Guard will assume responsibility for fire and emergency services.

OBJECTIVES

- Operate within established budgets while maximizing the quality and timeliness of services provided.
- Provide an operating environment that meets or exceeds the needs of air carriers and the traveling public.
- Provide high quality services to the Airport's customers and tenants at a reasonable price.
- Increase the use of General Mitchell International Airport by all customers.
- Continue the ongoing implementation of projects within the Capital Improvement Plan.
- Continue planning for the phased implementation of the Master Plan to prepare the Airport for anticipated growth in the region and air transportation industry in future years.
- Develop, maintain and operate the former 440th Air Force Reserve Base in a manner consistent with the Master Plan.
- Conclude negotiations for a new master lease with air carriers operating at General Mitchell International Airport prior to the September 30, 2010 expiration of the current lease agreement.

DEPARTMENTAL PROGRAM DESCRIPTION

The Airport Division provides air transportation services for Milwaukee County and the surrounding region and manages all activities necessary for the efficient, day-to-day operation of General Mitchell International Airport (GMIA) and Lawrence J. Timmerman Field (LJT). In support of this program, operations are divided into the following areas of responsibility:

Administration is responsible for general administration, planning, marketing and public relations, accounting, payroll, budget, procurement, and airside and landside business operations. Administration of the noise mitigation program and ongoing noise monitoring and abatement activities is also handled in this section.

Parking Operations records the various expenses of operating the parking structure, debt service and associated interest expense on the parking structure addition. This group also oversees all GMIA ground transportation activities including taxi, shuttle, limousine and bus operators providing services to and from GMIA. Parking revenue fees are collected and accounted for by this section.

Maintenance is responsible for the Airport's structures and grounds, including custodial, HVAC and electrical services. Snow plowing and grass cutting are also handled by the maintenance staff.

Environmental and Safety is responsible for activities related to workplace safety, compliance with governmental safety requirements, glycol recovery programs and wastewater treatment programs.

Airside Operations is responsible for keeping the airfield and ramp areas open for business at all times. This area oversees the day-to-day activities of the airport and ensures compliance with Federal Aviation Administration (FAA), Transportation Security Administration (TSA), and state and local regulations. This section coordinates emergency responses, construction activities, special events and snow removal.

Landside Operations oversees day-to-day terminal operations. This section addresses passenger safety issues and coordinates terminal construction activities, special events, snow removal (on the roadway) and signage issues. This section ensures that ground transportation operators are properly licensed and are in compliance with the standards set forth in Milwaukee County General Ordinances.

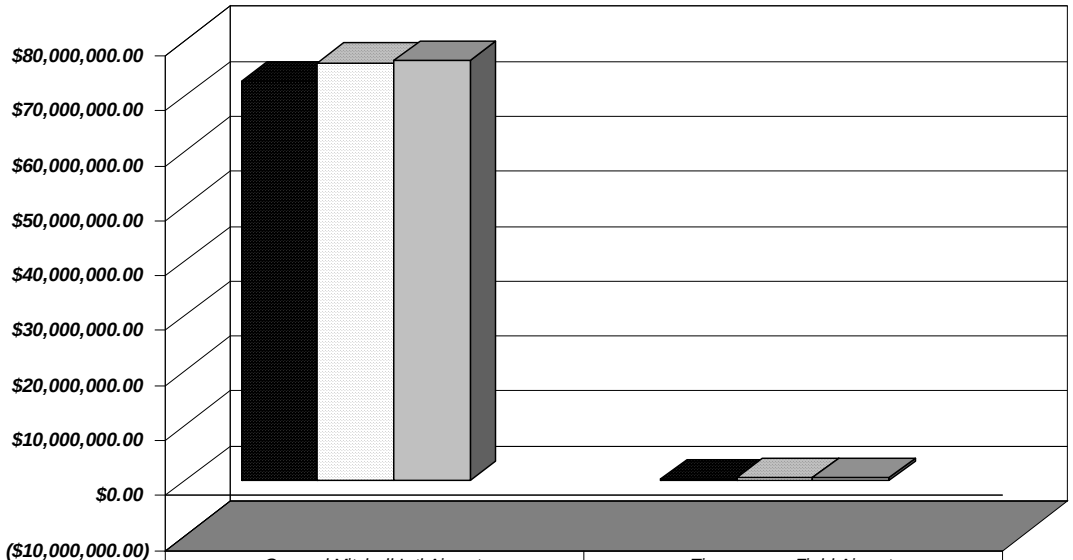
Fire Protection maintains round-the-clock staffing to deal with emergency situations on the airfield and within the terminal, parking structure and parking lots. This section responds to emergency needs involving patrons, tenants and airport staff.

Safety and Security is responsible for the safety and security functions within the airfield perimeters, working closely with other agencies and taking necessary actions to keep the Airports in compliance with TSA standards and regulations.

Timmerman (Lawrence J. Timmerman Airport), located on the northwest side of Milwaukee, is the general aviation reliever airport in the County's airport system. Revenues and expenditures associated with the operation of LJT are governed by the terms of the signatory airline long-term lease.

The Airport Division anticipates taking ownership of the **440th Air Force Base** in late 2009 and converting the property to a self-sustaining business unit. Approximately 102 acres of federal land, including the structures, will be transferred and operated and maintained by the Airport Division.

Expenditures



	General Mitchell Intl Airport	Timmerman Field Airport
2008 Actual	$72,698,805.26	$198,758.96
2009 Budget	$76,032,150.00	$590,033.00
2010 Budget	$76,477,551.00	$489,692.00
Percent Change 09-10	0.59%	-17.01%

Department

2010 Budget

Approach and Priorities

- Maintain efficient, effective and economical operations while maximizing cost savings.

Programmatic Impacts

- The Wisconsin Air National Guard will provide fire and emergency services at the Airport beginning July 1, 2010 or as agreed upon during contract negotiations.
- Due to declining parking revenues and concessions, budgeted revenues from signatory airlines increase dramatically in 2010. Savings achieved from wage and benefit modifications will offset these increases during the year.

Budget Highlights

Air National Guard Fire and Emergency Services ***($619,150)***

Crash fire rescue service will be provided by the Wisconsin Air National Guard. The Wisconsin Air National Guard currently provides all crash fire rescue service for all of Dane County Regional Airport (both military and civilian). Initial review suggests that the Wisconsin Air National Guard could provide the same level of personnel at a cost of $1,000,000, which is approximately $1.2 million less than current personnel costs. Because the transfer of services is not anticipated until July 1, 2010, only one-half of the personnel savings is budgeted in 2010. To prevent any lapse in expenditure authority should contract negotiations not have concluded by July 1, 2010, the savings is budgeted as an abatement. All positions in the fire department will be abolished upon the effective date of the contract.

Increase in Overtime Expenditures ***$168,033***

Overtime expenditures increase $168,033 in 2010 to $551,181. The increase in overtime budgeted in 2010 is mainly for additional capacity during winter operations. The overtime budget also includes salary expenses for seasonal airport maintenance workers.

Required Increases To Debt Reserves ***$950,000***

The County anticipates issuing general airport revenue bonds (GARBs) in late 2009. This appropriation assumes a bond covenant requiring the Airport Division to maintain a "Reserve Requirement," which is assumed to be $950,000.

Transfer of the 440th Air Force Base ***($56,831)***

The expenses budgeted in 2010 for the 440th Air Force Base property decrease $56,831 from the 2009 budgeted amount, for a total expense of $741,980. The 2010 budget assumes that title to the 440th Air Force Base property will be transferred to the County in late 2009. Upon transfer, the Airport Division will be responsible for the operation and maintenance of property and structures on the 440th until the property can be developed and leased to other entities. Until the property is self-sustaining and can be operated and maintained on rental income, undistributed airport revenues will offset expenditures.

Increase in Commodities Expenditures ***$795,241***

Commodities expenditures increase in 2010 largely due to costs associated with winter operations, electrical maintenance and auto and equipment repair parts. The cost of potassium acetate increased from $2.20 per gallon to $7.95 per gallon for a budgeted expenditure of $1,250,000. The cost of anticipated electrical materials necessary to update the aging electrical infrastructure increases commodities by an additional $241,000. The cost of repair parts increases the budget by an additional $471,000, which were not budgeted in 2009 when the Airport Division took over management of its fleet maintenance services.

Capital Outlay Expenditures ***$39,314***

Various major maintenance items are budgeted for in 2010, for an increase of $39,314 from the 2009 budgeted amount. Projects budgeted for in 2010 include: ongoing membrane and surface repairs to the parking structure ($140,000); light fixtures at the skywalks and South Maintenance Shop ($85,000); repaving in the remote parking lot ($96,400); environmental, lighting and electrical repair projects ($83,000); replacement of the core switch of the MUFIDS system ($125,000); replacement of the elevator intercom system ($100,000); continuation of an integrated GIS mapping/location system ($500,000); fiber optic cable on concourse D to include tie-in with various connection points ($300,000); continuation of a visual paging system for hearing impaired travelers ($100,000); continuation of an airfield safety and incident system ($250,000); a snow removal tractor for sidewalk areas ($120,000); and an allowance for roof and conveyor repair at baggage claim ($250,000).

Position Transfers ***$64,360***

In 2009, the Airport Division assumed management of its fleet maintenance operations. The 2009 action included the transfer of ten service employees, but did not include the transfer of a parts employee. The transferring of 1.0 FTE Auto & Equip Parts Tech from the Fleet Management Division results in an increase in salary and benefits of $64,360 in the Airport Division.

Increase in Charges to Signatory Airlines ***$6,929,842***

With the exception of a few budgeted revenue increases, most budgeted revenues decrease in 2010. The largest decreases include a reduction in parking fees of $2,905,000 and car rental concessions of $800,000. Because of the reduction in anticipated revenues, charges to signatory airlines will increase in 2010. These increases include $4,278,940 in land fees and $2,977,802 in terminal space rental fees. Increases are partially offset by a reduction in apron fees of $326,900 and will be further offset by the undistributed wage and benefit modification savings of $2,813,354.

Wage and Benefit Modifications ***($2,813,354)***

This budget includes an expenditure reduction of $2,813,354 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $2,813,354 for a total tax levy savings of $0. This revenue offset will likely reduce the budgeted increase in charges to the airlines during 2010.

Capital Investments

Approximately $142,000,000 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget.

Fall 2009 Projects

- Airside projects total $7,681,500.
- Landside projects total $30,427,000.
- Noise-related projects total $11,085,000.

Spring 2010 Projects

- Airside projects total $29,509,630.
- Landside projects total $512,000.

Fall 2010 Projects

- Airside projects total $35,681,902.
- Landside projects total $6,982,000.
- Noise-related projects total $20,367,600.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DTPW-Airport **UNIT NO.** 5040
FUND: Enterprise - 0076

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 11,409,819	$ 13,397,623	$ 12,719,349	$ (678,274)
Employee Fringe Benefits (EFB)	9,484,925	11,426,082	11,438,702	12,620
Services	18,471,846	18,733,334	18,441,400	(291,934)
Commodities	3,182,808	3,699,489	4,494,730	795,241
Other Charges	1,109,490	68,200	392,050	323,850
Debt & Depreciation	18,076,799	18,686,879	18,884,668	197,789
Capital Outlay	1,781,299	3,190,050	3,229,364	39,314
Capital Contra	(1,294,127)	(2,581,650)	(2,649,964)	(68,314)
County Service Charges	10,716,761	10,002,176	10,016,944	14,768
Abatements	(42,074)	0	0	0
Total Expenditures	$ 72,897,546	$ 76,622,183	$ 76,967,243	$ 345,060
Direct Revenue	75,384,995	78,154,979	77,708,075	(446,904)
State & Federal Revenue	0	50,000	75,000	25,000
Indirect Revenue	270,545	276,600	416,200	139,600
Total Revenue	$ 75,655,540	$ 78,481,579	$ 78,199,275	$ (282,304)
Direct Total Tax Levy	(2,757,994)	(1,859,396)	(1,232,032)	627,364

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**229.0**	**269.8**	**275.7**	**5.9**
% of Gross Wages Funded	**97.0**	**97.6**	**97.0**	**(0.6)**
Overtime (Dollars)	**$ 1,426,181**	**$ 383,148**	**$ 684,768**	**$ 301,620**
Overtime (Equivalent to Position)	**31.8**	**8.4**	**14.8**	**6.4**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Clerical Asst 1	00042	Abolish*	(1)	(0.50)	5062 - Fire	$ (17,272)
Firefighter Equip Operator	64200	Abolish*	(18)	(23.97)	5062 - Fire	(1,046,726)
Asst Airport Fire Chief	64320	Abolish*	(1)	(1.00)	5062 - Fire	(59,496)
Airport Firefighter Train Off	64340	Abolish*	(1)	(1.00)	5062 - Fire	(52,896)
Fire Chief	64300	Abolish*	(1)	(1.00)	5062 - Fire	(67,364)
Fire Captain	64210	Abolish*	(1)	(4.19)	5062 - Fire	(167,570)
Auto & Equip Parts Tech	06630	Transfer	1	1.0	From Fleet Mngmt	38,052
					TOTAL	$ (1,373,272)

* Positions will be abolished upon the effective date of the signed contract with the Air National Guard for fire crash rescue services, which is anticipated to be July 1, 2009.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DTPW-Airport **UNIT NO.** 5040

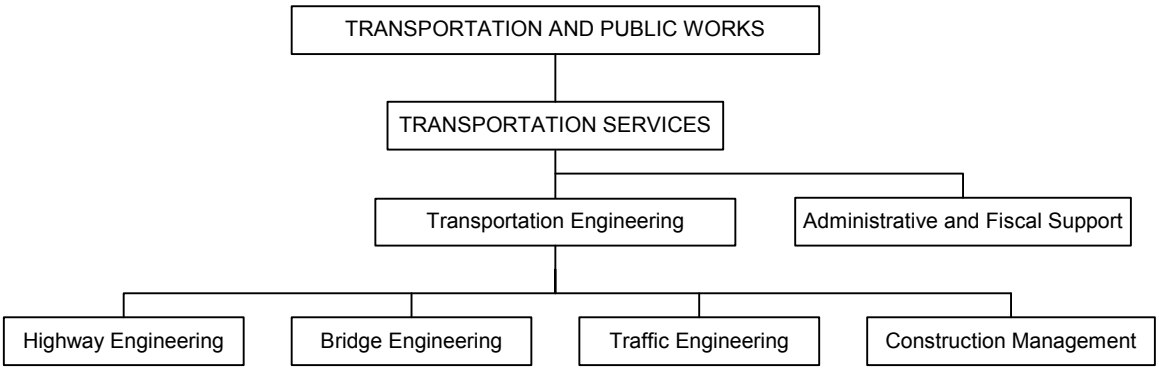
FUND: Enterprise - 0076

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
General Mitchell Intl Airport	Expenditure	$ 72,698,805	$ 76,032,150	$ 76,477,551	$ 445,401
	Revenue	75,383,479	78,152,691	77,927,747	(224,944)
	Tax Levy	$ (2,684,674)	$ (2,120,541)	$ (1,450,196)	$ 670,345
Timmerman Field Airport	Expenditure	$ 198,759	$ 590,033	$ 489,692	$ (100,341)
	Revenue	272,063	328,888	271,528	(57,360)
	Tax Levy	$ (73,304)	$ 261,145	$ 218,164	$ (42,981)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - TRANSPORTATION SERVICES

DTPW-TRANSPORTATION SERVICES (5070)



MISSION

The mission of the Department of Transportation and Public Works -Transportation Services is to provide cost-effective planning, design and implementation services necessary to maintain and enhance the safety and efficiency of the County's highways, bridges, and traffic control facilities.

Budget Summary

	2010	2009/2010 Change
Expenditures	**2,271,672**	**(24,775)**
Revenue	**2,211,736**	**142,875**
Levy	**59,936**	**(167,650)**
FTE's	**11.8**	**(0.4)**

Major Programmatic Changes

- Staff & Management efficiencies through improved organizational management and work distribution.

OBJECTIVES

- Maintain a safe and effective roadway, bridge and traffic system for the traveling public.
- Review operational procedures and implement cost saving measures to ensure projects are delivered on time and within established budgets.

DEPARTMENTAL PROGRAM DESCRIPTION

The Department of Transportation & Public Works - Transportation Services provides planning, design, and construction management for capital projects on County trunk highways and County-owned bridges. The division is comprised of five areas: Highway Engineering, Bridge Engineering, Traffic Engineering, Construction Management, and Administrative and Fiscal.

Highway Engineering provides planning and design activities for highway capital improvement projects, County Highway Action Program projects, and Local Road Improvement Projects as required by state law.

Bridge Engineering provides planning, design, and construction oversight of new bridges and for the rehabilitation of existing county-owned bridges. As mandated by state law, Bridge Engineering conducts and oversees biennial bridge inspections of all County-owned bridges and administers the Local Bridge Program for all municipality-owned bridges in Milwaukee County.

Traffic Engineering provides planning, design, and implementation of projects needed to maintain and improve the safety, operational efficiency, and functional integrity of the County's highway network, including projects in the Congestion Mitigation and Air Quality Program and Hazard Elimination Program.

Construction Management is responsible for field inspection, construction engineering, construction management, and contract administration of highway, bridge, and traffic projects.

Administrative and Fiscal provides clerical and fiscal support with the preparation of budget documents, capital project cost monitoring, and billing. Other duties include capital project plan documentation distribution, contract payment, purchasing, and payroll preparation. This area also provides clerical and fiscal support for DTPW-Transit.

2010 BUDGET

Approach and Priorities

- Provide continued capital project planning, design, and construction management for transportation projects.
- Provide funding for non-revenue producing functions, such as pavement management, sign and signal inventory, bridge program administration, and constituent concerns.
- The budgetary overhead rate for the Division was increased from 228% to 240% to recover increases in Fringe Benefit and Internal Services costs. The increased overhead costs will be charged to Capital Projects.

Budget Highlights

Wage and Benefit Modifications ***($155,404)***

This budget includes an expenditure reduction of $155,404 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972), resulting in a total tax levy savings of $155,404.

Road Improvement Program ***($13,000)***

Local Road Improvement Program Administration funding of $13,000 is budgeted. These funds are received biennially from the State in even numbered years.

Departmental Operations ***($37,200)***

The Transportation Services Accountant IV position will provide fiscal support to DTPW-Transit. A cross charge of $37,200 is included for support.

Staffing & Management Efficiencies ***($17,200)***

In order to provide a more efficient use of supervision and a more streamlined engineering work-flow, the management responsibilities of the Transportation Services Division and the Highway Maintenance Division are consolidated into a newly created position of Transportation Design and Construction Engineer and the existing position of the Director of Highway Operations, establishing a single point of contact for Transportation Engineering issues. In addition, engineering duties within the Transportation Services Division are realigned by creating one new position of Managing Engineer – Traffic and one new position of Permit Coordinator. Both divisions will continue to have their own organization structure, with individual high/low orgs and overhead calculations. It is anticipated that the reorganization of responsibilities and duties will create a more efficient use of staff.

The following positions are abolished/created for net tax levy savings of $17,200:

- Abolish 2.0 FTE vacant Engineers

- Abolish 1.0 FTE vacant Resident Contract Manager – Traffic
- Create 1.0 FTE Transportation Design and Construction Engineer
- Create 1.0 FTE Managing Engineer-Traffic
- Create 1.0 FTE Permit Coordinator

The Transportation Design and Construction Engineer position will provide managerial guidance and daily oversight to Transportation Services staff. The position will monitor both the design and construction phases of Transportation projects to insure that the projects are completed on time and within both the County and State budgets. This position will also provide coordination between the Highway, Bridge, Traffic, and Construction areas of Transportation Services. This position will provide project oversight similar to the Site Development and Civil Engineer, Principal Architect, and Sustainability and Environmental Engineer positions in the Architecture and Engineering Division.

The Managing Engineer-Traffic position will provide supervision to the traffic engineering area of Transportation Services while also performing duties in areas related to traffic engineering. This position is the working equivalent to the Managing Engineer positions in both the Architecture and Engineering Division and the Airport Division.

The Permit Coordinator position will be responsible for all activities related to the issuance and review of permits on County trunk highway right-of-ways. These duties had previously been performed by an Engineering position An engineering degree is not required to perform the majority of these duties, and the position will be overseen by the Managing Engineer -Traffic.

Capital Investments

$38,624,910 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- $302,000 is invested in the Traffic Hazard Elimination Program.
- $302,000 is invested in the Congestion Mitigation & Air Quality Program.
- $20,565,010 is invested in the County Highway Action Program (CHAP).
- $1,101,500 is invested in the Major Roadway Rehabilitation Program.
- $701,000 is invested in the Major Roadway Rehabilitation (utilizing County Highway Improvement – Discretionary (CHIP-D) Program) Program.
- $2,960,000 is invested in the Bridge Replacement Program.
- $1,910,000 is invested in the Bridge Rehabilitation Program.
- $7,109,400 is invested in the National Highway System Program.
- $3,674,000 is invested in the construction phase of the West Silver Spring Drive (North 124th Street to North 69th Street) project.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DTPW-Transportation Services **UNIT NO.** 5070
FUND: Internal Service - 0028

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 1,124,999	$ 941,868	$ 859,421	$ (82,447)
Employee Fringe Benefits (EFB)	792,121	653,777	763,966	110,189
Services	24,348	47,351	47,094	(257)
Commodities	10,462	43,567	14,185	(29,382)
Other Charges	0	0	0	0
Debt & Depreciation	5,911	4,400	3,410	(990)
Capital Outlay	287,389	21,056	0	(21,056)
Capital Contra	0	(11,056)	0	11,056
County Service Charges	766,008	826,141	852,097	25,956
Abatements	(361,533)	(230,657)	(268,501)	(37,844)
Total Expenditures	$ 2,649,705	$ 2,296,447	$ 2,271,672	$ (24,775)
Direct Revenue	141,271	95,400	95,271	(129)
State & Federal Revenue	268,174	0	13,000	13,000
Indirect Revenue	1,859,647	1,973,461	2,103,465	130,004
Total Revenue	$ 2,269,092	$ 2,068,861	$ 2,211,736	$ 142,875
Direct Total Tax Levy	380,613	227,586	59,936	(167,650)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**17.7**	**12.1**	**11.8**	**(0.3)**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 35,583**	**$ 34,356**	**$ 20,376**	**$ (13,980)**
Overtime (Equivalent to Position)	**0.5**	**0.5**	**0.3**	**(0.2)**

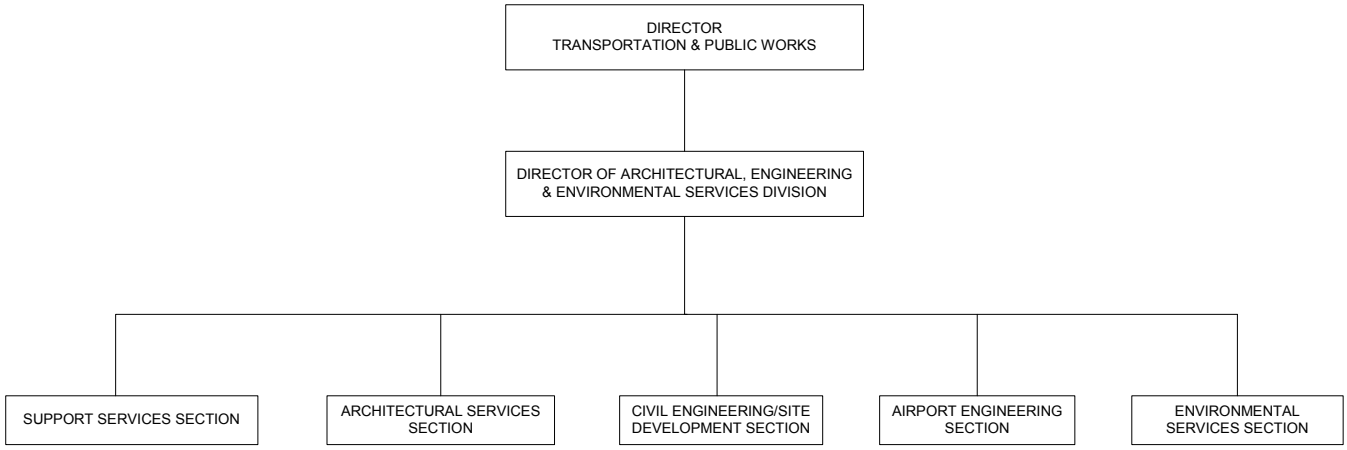
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Engineer	35750	Abolish	(2)	(2.00)	Trans Services	$ ($142,482)
Resident Contr Mgr Trf	89580	Abolish	(1)	(1.00)	Trans Services	($80,781)
Transp Designer & Cosntr Eng	Z0024	Create	1	1.00	Trans Services	$87,196
Managing Engineer - Trf	Z0026	Create	1	1.00	Trans Services	$63,267
Permit Coordinator	Z0027	Create	1	1.00	Trans Services	$61,890
					TOTAL	$ (10,910)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - ARCHITECTURAL, ENGINEERING & ENVIORNMENTAL SERVICES DIVISION

DTPW-ARCHITECTURAL, ENGINEERING & ENVIRONMENTAL SERVICES (5080)



MISSION

The mission of the Architectural, Engineering and Environmental Services Division (AE&ES) is to provide technical services to plan, design, construct, manage, operate and preserve Milwaukee County's natural resources and public facilities.

Budget Summary

	2010	2009/2010 Change
Expenditures	**6,579,772**	**266,409**
Revenue	**6,116,449**	**468,071**
Levy	**463,323**	**(201,662)**
FTE's	**36.4**	**(1.2)**

Major Programmatic Changes

- Transfer MCAMLIS operating budget from a non-departmental budget to the AE&ES operating budget.

OBJECTIVES

- Maximize the quality and timeliness of services provided within authorized operating and capital budgets.
- Reduce overhead costs and standardize overhead rates while maximizing County resources in capital project management.
- Finalize implementation of the Countywide sanitary sewer monitoring and maintenance program, stormwater management and NR-216 permit administration and enable transition for program monitoring to jurisdictional departments.
- Implement Guaranteed Energy Savings Performance Contracting and the County's Green Print Initiative.

DEPARTMENTAL PROGRAM DESCRIPTION

The Architectural, Engineering and Environmental Services Division provides professional and technical services related to the reconstruction and rehabilitation of the County's natural resources and public infrastructure. The AE&ES Division is comprised of the Architectural Services Section, Civil Engineering/Site Development Section, Airport Engineering Section, Environmental Services Section, Support Services Section and Milwaukee County Automated Land Information System.

The **Architectural Services Section** provides technical services in building maintenance, remodeling, additions and new construction for all County departments. Specific tasks performed include: budget development and construction estimation; bid document design, evaluation and contract award; design development; and project management from conception to project completion.

The **Airport Engineering Section** provides planning, design and construction management services for all major maintenance and capital projects at General Mitchell International and Lawrence J. Timmerman Airports. This section coordinates planning and administration of projects with state and federal agencies, and with airlines and other airport tenants.

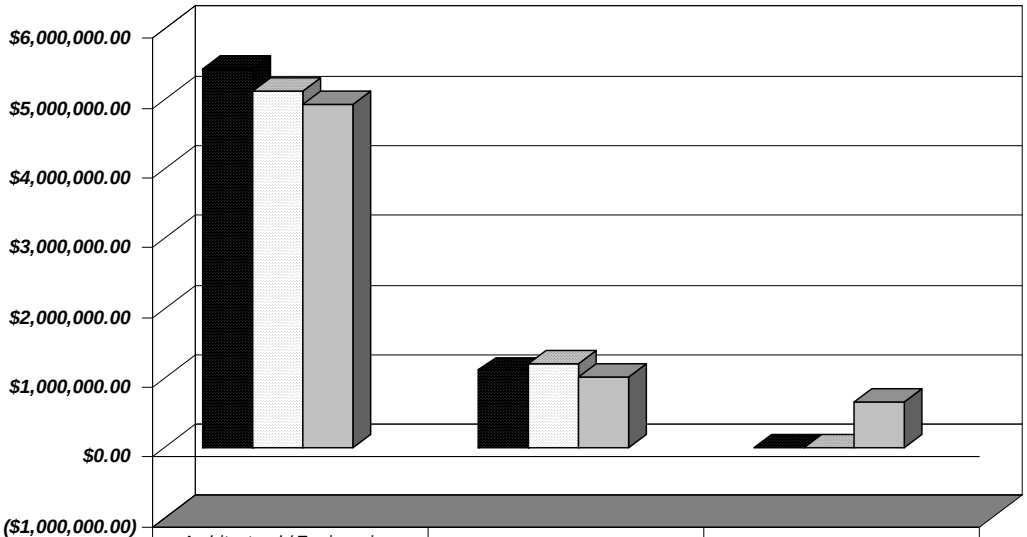
The **Civil Engineering and Site Development Section** provides civil engineering and land surveying services. Specific services include project management; design and preparation of drawings, technical specifications and bidding documents; engineering feasibility studies and needs assessments for County facilities; certified survey maps, site surveys and construction staging.

The **Environmental Services Section** provides technical and managerial services concerning environmental issues including sustainability to all County departments. Environmental issues addressed include the incorporation of green building concepts, environmental due diligence for property acquisition and disposal, procurement of grant funding, implementation of the County's Green Print Initiative, stormwater management and hazardous substance control (asbestos, lead, PCBs, mercury, pesticides/herbicides, etc.). This section also monitors underground storage tanks, landfills, air quality, recycling, solid waste, water quality and brownfields.

The **Support Services Section** provides records management, facilities assessments and Milwaukee County Automated Mapping and Land Information System (MCAMLIS) administration. Services include the development and maintenance of the property assets inventory; management of asset and project record archives; and assessment of County infrastructure.

The **Milwaukee County Automated Mapping and Land Information System (MCAMLIS)** functions as the County's Land Information Office. Pursuant to Section 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, MCAMLIS may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps with documented accuracy suitable for local planning. Four dollars of a $7 surcharge on recording fees is retained to fund MCAMLIS operations. The $4 surcharge is only available for expenditures related to MCAMLIS operations and may not be used for any other County purpose.

Expenditures



	Architectural / Engineering Services	Environment / Energy	MCAMLIS
2008 Actual	$5,421,551.46	$1,103,017.78	$0.00
2009 Budget	$5,113,965.00	$1,199,398.00	$0.00
2010 Budget	$4,914,438.80	$1,015,333.20	$650,000.00
Percent Change 09-10	-3.90%	-15.35%	0.00%

Department

2010 BUDGET

Approach and Priorities

- Maintain a high quality level of service that addresses the needs of the Division's clients.
- Provide project management for the condensed 2010 – 2012 capital program so that the County may effectively address its infrastructure needs.

Programmatic Impacts

- Expenditure authority for the monitoring of the Franklin/Doyne Landfill is reduced as the AE&ES Division transfers landfill-related work from consultants to internal staff.

Budget Highlights

Wage and Benefit Modifications ***($162,910)***

This budget includes an expenditure reduction of $416,232 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $253,322 for a total tax levy savings of $162,910.

Transfer of the MCAMLIS Non-Departmental Budget to a Section in the AE&ES Division ***$0***

MCAMLIS is transferred from the non-departmental budget unit (Org 1923) to a new budget unit in the AE&ES Division (Org 5084). All costs associated with program management of MCAMLIS in the AE&ES Division are charged to the MCAMLIS budget (including staff, facility, technology and central service costs). Although the transfer increases expenditure and revenue authority in the AE&ES Division, the MCAMLIS steering committee remains responsible for fiscal and programmatic oversight of MCMALIS, and may not authorize expenses beyond the current year revenue and reserve balance. All unspent revenues at year-end must be transferred to the MCAMLIS reserve. This change has no tax levy impact.

Staffing Modifications ***($157,394)***

In 2010, 1.0 FTE Managing Engineer Environmental Services position (vacant) is abolished for a salary and fringe benefit savings of $96,062. This position is no longer necessary as the duties and responsibilities of this position have been transferred to another managing position. Additionally, 1.0 FTE Clerical Asst 1 position is abolished for a savings of $61,332. This position is no longer necessary as the duties and responsibilities of this position will be transferred to other positions within the Support Services section. These actions result in a salary and active fringe benefit savings of $157,394.

Capital Investments

Approximately $1,013,500 is invested in environmental projects. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget.

- Pond and Lagoon Demonstration Project - $185,000
- Dretzka Park Groundwater and Soil Remediation - $328,500
- NR216 Stormwater/TSS Controls (3rd Year of 3) - $500,000

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DTPW-Architectural, Engineering & Environmental Services **UNIT NO.** 5080
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 2,909,917	$ 2,803,536	$ 2,649,117	$ (154,419)
Employee Fringe Benefits (EFB)	2,110,464	1,944,975	2,134,333	189,358
Services	273,143	306,691	552,306	245,615
Commodities	41,249	43,774	49,754	5,980
Other Charges	22,937	30,000	25,000	(5,000)
Debt & Depreciation	31,736	18,251	11,270	(6,981)
Capital Outlay	215,916	235,000	187,000	(48,000)
Capital Contra	(53,000)	0	0	0
County Service Charges	1,788,956	2,323,681	2,276,226	(47,455)
Abatements	(816,753)	(1,392,545)	(1,305,234)	87,311
Total Expenditures	$ 6,524,565	$ 6,313,363	$ 6,579,772	$ 266,409
Direct Revenue	152,578	140,000	780,000	640,000
State & Federal Revenue	214,944	179,958	0	(179,958)
Indirect Revenue	4,936,859	5,328,420	5,336,449	8,029
Total Revenue	$ 5,304,381	$ 5,648,378	$ 6,116,449	$ 468,071
Direct Total Tax Levy	1,220,184	664,985	463,323	(201,662)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**40.2**	**37.6**	**36.4**	**(1.2)**
% of Gross Wages Funded	**96.8**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 122,919**	**$ 20,004**	**$ 97,656**	**$ 77,652**
Overtime (Equivalent to Position)	**1.5**	**0.3**	**1.4**	**1.1**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Managing Eng. Env. Srvcs	35850	Abolish	(1)	(1.0)	5082 - Environ & Energy	$ (62,922)
Clerical Asst 1	00042	Abolish	(1)	(1.0)	5082 - Environ & Energy	(35,674)
					TOTAL	$ (98,596)

COUNTY EXECUTIVE'S 2010 BUDGET

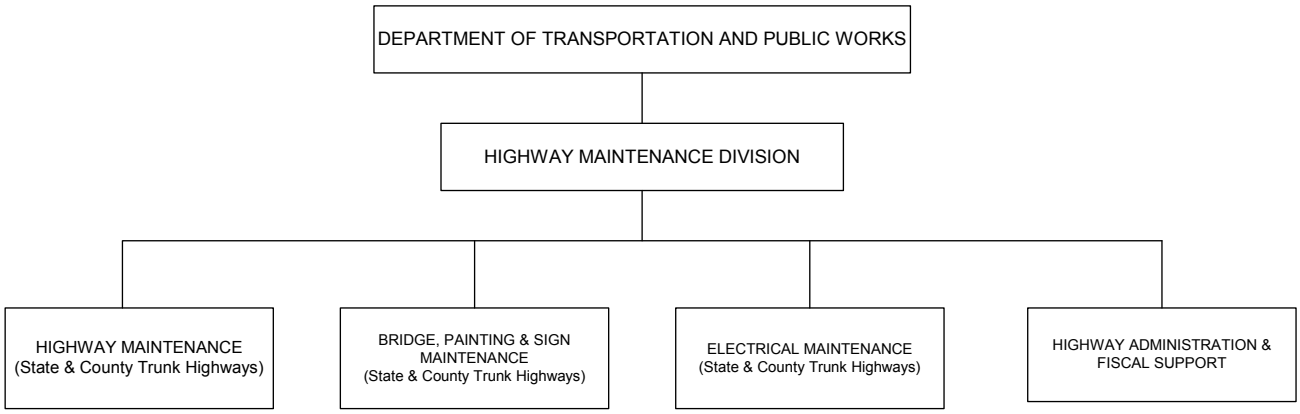
DEPT: DTPW-Architectural, Engineering & Environmental Services **UNIT NO.** 5080
FUND: General - 0001

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Architectural / Engineering Services	Expenditure	$ 5,421,551	$ 5,113,965	$ 4,914,439	$ (199,526)
	Revenue	4,844,300	5,005,904	4,942,149	(63,755)
	Tax Levy	$ 577,251	$ 108,061	$ (27,710)	$ (135,771)
Environment / Energy	Expenditure	$ 1,103,018	$ 1,199,398	$ 1,015,333	$ (184,065)
	Revenue	460,084	642,474	524,300	(118,174)
	Tax Levy	$ 642,934	$ 556,924	$ 491,033	$ (65,891)
MCAMLIS	Expenditure	$ 0	$ 0	$ 650,000	$ 650,000
	Revenue	0	0	650,000	650,000
	Tax Levy	$ 0	$ 0	$ 0	$ 0

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - HIGHWAY MAINTENANCE

DTPW-HIGHWAY MAINTENANCE (5100)



MISSION

Highway Maintenance will strive to provide the highest level of service and maintenance on expressways and state and county trunk highways within Milwaukee County so that drivers have access to safe, usable roadways at the lowest possible cost.

Budget Summary

	2010	2009/2010 Change
Expenditures	**18,250,133**	**619,988**
Revenue	**17,404,699**	**629,178**
Levy	**845,434**	**(9,190)**
FTE's	**125.6**	**(10.1)**

Major Programmatic Changes

- Temporary staff for winter operations will work three weeks less in 2010
- Incorporate Parks employees into winter operations
- Expand efforts to collect damage claims on County property
- Develop a long-term plan for county trunk highway maintenance

OBJECTIVES

- Maintain a safe and effective roadway system for the traveling public.
- Operate within established budgets while maximizing the quality and timeliness of services provided.
- Promote cross-training to make better use of resources.
- Implement improved job costing and billing technology.

DEPARTMENTAL PROGRAM DESCRIPTION

State Highway Maintenance provides general and winter maintenance on the expressways and state trunk highways within Milwaukee County. The state reimbursement for this program is based on actual labor, including

incidental labor costs, machinery allowances as specified in the current Wisconsin Highway Maintenance Manual's actual cost provision and material purchases authorized by the Wisconsin Department of Transportation. All costs related to state highway maintenance are 100 percent offset by state reimbursement revenue.

County Highway Maintenance provides general and winter maintenance on the Milwaukee County highway system. This includes pavement repair and resurfacing, shoulder maintenance, vegetation control, safety appurtenances, road drainage, litter pickup, bridge maintenance, snow and ice control, traffic signal maintenance, highway signing and pavement marking.

Highway Administration and Fiscal Support provides overall management to the Division. This includes insuring compliance with safety requirements, county, state and federal regulations and coordination of all phases of state and expressway maintenance operations with the Wisconsin Department of Transportation. The Highway Maintenance director also manages the Transportation Services Division. Fiscal Support provides financial monitoring, billing preparation, purchasing, accounts payable, payroll and personnel management.

2010 BUDGET

Approach and Priorities

- Reduce ongoing maintenance costs of county trunk highways through cohesive long-term planning for the reconstruction/rehabilitation and maintenance of county trunk highways.
- Perform winter maintenance operations more cost-effectively.

Programmatic Impacts

- Temporary staffing is reduced by three weeks during winter operations. Temporary employees will work one week less at the beginning of the season and two weeks less at the end of the season. If necessary, elevated winter operations during these weeks will be covered by regular employees.
- Budgeted expenditures for county trunk maintenance are shifted to state trunk maintenance as the Division develops a plan to reduce ongoing county trunk maintenance costs. This results in an increase of recoverable costs through state reimbursement. In addition to the100 percent reimbursement for direct labor and materials used on state trunk highways, the Division is able to recover 81.3 percent of overhead costs as a result of the shift.

Budget Highlights

Wage and Benefit Modifications ***($224,168)***

This budget includes an expenditure reduction of $1,164,920 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $940,752 for a total tax levy savings of $224,168.

Winter Operations Cost Reduction ***($247,905)***

Temporary staffing is reduced by three weeks during winter operations, from 22 weeks to 19 weeks. The number of positions remains at 28, but this action results in a reduction of 3.92 FTEs, from 14.0 FTEs to 10.08 FTEs (a reduction per position of 0.14 FTE).

This tax levy savings is achieved through the assumption that temporary employees would have worked solely on county trunk highways during these three weeks, and therefore, no corresponding reduction in state reimbursement revenue is budgeted.

Additionally, it is assumed that 14 of the 28 Highway Maintenance Worker 3 (TA) positions will be filled with Parks Maintenance Worker 2 employees, who will be shifted from regular to temporary appointments in the Parks

Division in 2010. As a result, 0.36 FTE per employee will be budgeted in the Highway Maintenance Division and 0.64 FTE per employee will be budgeted in the Parks Division for 2010.

Expanded Collection Efforts ***($40,000)***
With the assistance of Corporation Counsel and the Department of Administrative Services, increased efforts will be made to collect on damage claims to county property. Procedures will be put in place to pursue delinquent invoices. These actions will provide a tax levy reduction of $40,000 through increased revenue collections.

Wis-DOT North-South Freeway Project on I-94 Reimbursement ***$0***
Expenditure authority of $25,000 in major maintenance and $50,000 in services is appropriated for continued mitigation work performed on county trunk highways in conjunction with the WisDOT North – South Freeway project on I-94. Worked performed under the mitigation contract is 100 percent reimbursable by the state.

County Trunk Highway Maintenance Cost Reduction ***($448,556)***
The percentage of state trunk highway expenditure authority budgeted is increased and the percentage of county trunk highway expenditure authority is decreased. This shift causes a 2.1 percent increase in reimbursement revenue from 79.2 percent to 81.3 percent for the Division's central services allocation and other approved overhead costs as well as additional revenue for direct work and materials on state trunk highways reimbursed 100 percent by the state.

Reconciliation of FTEs and Positions ***($259,974)***
The Division's personnel needs consist of 77.0 FTE Highway Maintenance Worker (RA) positions (the equivalent of 77 regular positions) and 10.08 FTE Highway Maintenance Worker (TA) positions (the equivalent of 28 temporary positions). To reconcile the difference, 3.5 FTE Highway Maintenance Worker (RA) positions (vacant) are abolished. Because these positions have been vacant, state reimbursement revenue is not affected. No employment loss results from this action.

Funding for County Trunk Highway Long-Term Planning ***$18,700***
The DTPW – Director's Office has expenditure authority for retaining a transportation-planning expert to assist the Division in analyzing options and developing strategies for a cost-effective, long-term county trunk highway system plan. The DTPW – Director's Office will crosscharge the Division for the actual cost and after revenue offsets, the Division's total budgeted cost is $18,700.

Capital Investments

Approximately $38,624,910 is invested in the reconstruction and rehabilitation of county trunk highways and bridges. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget.

- $302,000 is invested in the Traffic Hazard Elimination Program.
- $302,000 is invested in the Congestion Mitigation & Air Quality Program.
- $20,565,010 is invested in the County Highway Action Program (CHAP).
- $1,101,500 is invested in the Major Roadway Rehabilitation Program.
- $701,000 is invested in the Major Roadway Rehabilitation (utilizing County Highway Improvement – Discretionary (CHIP-D) Program) Program.
- $2,960,000 is invested in the Bridge Replacement Program.
- $1,910,000 is invested in the Bridge Rehabilitation Program.
- $7,109,400 is invested in the National Highway System Program.
- $3,674,000 is invested in the construction phase of the West Silver Spring Drive (North 124th Street to North 69th Street) project**.**

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DTPW-Highway Maintenance **UNIT NO.** 5100
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 6,049,256	$ 6,138,143	$ 5,557,331	$ (580,812)
Employee Fringe Benefits (EFB)	3,976,902	4,249,093	4,361,620	112,527
Services	309,078	305,630	280,970	(24,660)
Commodities	1,674,673	1,768,070	1,686,382	(81,688)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	78,156	115,100	40,100	(75,000)
Capital Contra	0	0	0	0
County Service Charges	6,908,632	5,459,313	6,548,599	1,089,286
Abatements	(1,554,442)	(405,204)	(224,869)	180,335
Total Expenditures	$ 17,442,255	$ 17,630,145	$ 18,250,133	$ 619,988
Direct Revenue	86,270	49,300	98,017	48,717
State & Federal Revenue	17,152,906	16,713,221	17,293,682	580,461
Indirect Revenue	0	13,000	13,000	0
Total Revenue	$ 17,239,176	$ 16,775,521	$ 17,404,699	$ 629,178
Direct Total Tax Levy	203,079	854,624	845,434	(9,190)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**112.1**	**135.7**	**125.6**	**(10.1)**
% of Gross Wages Funded	**100.0**	**96.4**	**97.3**	**0.9**
Overtime (Dollars)	**$ 579,893**	**$ 384,804**	**$ 479,808**	**$ 95,004**
Overtime (Equivalent to Position)	**10.4**	**9.5**	**10.1**	**0.6**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Hwy Maintnce Wkr 3	32630	Abolish	(4)	(3.50)	Highway Maintenance	$ (160,395)
					TOTAL	$ (160,395)

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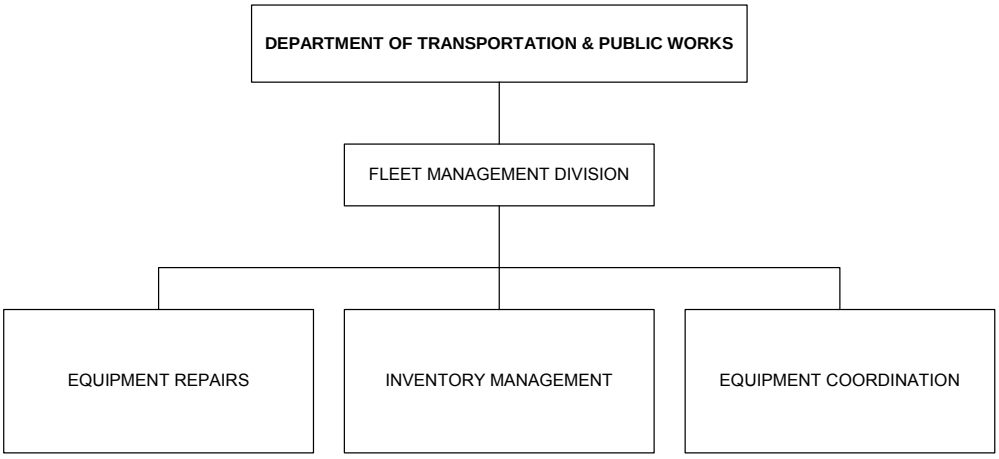
DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - FLEET MANAGEMENT

DTPW-FLEET MANAGEMENT (5300)



MISSION

Fleet Management is committed to providing a comprehensive fleet management program including a structured purchasing and preventive maintenance program that provides cost-effective customer service to all County departments.

Budget Summary

	2010	2009/2010 Change
Expenditures	**7,784,914**	**(1,629,708)**
Revenue	**9,847,696**	**472,192**
Levy	**(2,062,782)**	**(2,101,900)***
FTE's	**38.0**	**(5.3)**

Major Programmatic Changes

- Implement new billing processes that charge users based on a labor rate and parts cost.
- Charge users for actual costs of new vehicle purchases that are commensurate with the debt service on that vehicle.
- Accelerate vehicle replacement schedule to reduce operating and maintenance costs.

OBJECTIVES

- To review the composition of the fleet and recommend changes to meet current workloads and increase operational efficiency. This includes capital purchasing and short-term rentals for specialty equipment.
- Maintain, repair and dispose of vehicles in a manner that brings the highest possible return on investment.
- Maintain a service facility, which will provide superior customer service, repair and administrative support to customers.

* The 2009/2010 levy change includes a one-time expenditure reduction related to budgeted depreciation in 2009 of $2,472,799.

- To manage the fleet in a manner that ensures the lowest possible operating cost while maintaining consistently high mechanical reliability.

DEPARTMENTAL PROGRAM DESCRIPTION

The Fleet Management Division purchases and maintains vehicles and equipment used by Milwaukee County departments. Keys to this program include minimizing vehicle and equipment downtime, providing a preventative maintenance program and educating users on safe operation and daily maintenance.

2010 BUDGET

Approach and Priorities

- Approximately $18,000,000 worth of County vehicles and equipment is past its useful life. These vehicles and equipment, if not replaced, will dramatically increase maintenance costs in the Division over the next five years and will decrease operational efficiency throughout the County. This budget seeks to reverse the current trend while maximizing cost savings.
- The Division's billing mechanism is antiquated and has not been modified in several years. The current system causes inequities in the costs that using departments pay. This budget modifies the current billing system so that maintenance and purchase costs are transparent. Customers will be accountable for only their vehicle operating and maintenance costs.

Programmatic Impacts

The Fleet Management Division will begin purchasing new vehicles in 2009 to address the backlog of vehicles and equipment that are beyond their useful lives and to take advantage of low interest rates related to the Build America Bonds. The Division will receive appropriation authority to purchase new vehicles that will phase into the program in 2010, 2011 and 2012. The corresponding debt service on each new vehicle or equipment piece will be paid for through a crosscharge to using departments. Expenditures for the purchasing program will be capped so that debt service does not exceed $5,000,000 annually. The repair parts budget is reduced in 2010 as a result of this action and will continue to be reduced in future budgets. Outside services will be reduced in the 2011 budget and will also continue to be reduced in later budgets. The following table indicates the savings associated with the purchasing initiative. A majority of the savings is achieved by avoiding unnecessary increases in parts and outside service costs during the program. In addition to avoiding costs, the program also allows the Division to decrease these costs over time.

FLEET PURCHASING PROGRAM
ANNUAL PROGRAM EXPENDITURES, REVENUES AND COST SAVINGS

Year	Change in Debt Service - New Program*	Fleet Expenditure Reductions**	Fleet Cost Avoidances (Parts & Outside Services)***	Fleet Cost Avoidance - Personnel****	Revenue Offsets - Highways*****	Revenue Offsets - Auction	TOTAL
2010	$ 989,672	$ (292,354)	$ (330,585)	$ (216,560)	$ (810,973)	$ -	$ (660,800)
2011	$ 1,734,140	$ (747,354)	$ (710,757)	$ (359,541)	$ (1,153,697)	$ -	$ (1,237,209)
2012	$ 2,686,925	$ (1,018,526)	$ (1,147,956)	$ (502,522)	$ (1,502,009)	$ -	$ (1,484,088)
2013	$ 2,994,663	$ (1,118,526)	$ (1,650,734)	$ (502,522)	$ (1,794,980)	$ (66,200)	$ (2,138,299)
2014	$ 3,650,768	$ (1,118,526)	$ (2,228,929)	$ (502,522)	$ (1,944,980)	$ (10,200)	$ (2,154,389)
COST/(SAVINGS)	**$ 12,056,169**	**$ (9,887,916)**	**$ (6,068,961)**	**$ (4,596,272)**	**$ (7,206,639)**	**$ (76,400)**	

*The County has averaged $1,250,000 in fleet capital purchases since 2006. This assumes the County would continue to purchase $1.25M for an annual debt service cost of $337,308.

**Assumes a year-over-year expenditure reduction in parts and outside services.

***Assumes an additional 15% necessary over the requested 2010 budget without the program; assumes an additional 15% necessary each year following to cover cost increases.

****Assumes an additional 6 Techs and 1 In-Charge would be necessary without the program. These positions are phased back into Fleet over time.

***** A large protion of the first year and ongoing costs are offset by the increase in charges to Highways due to the new billing program. Highways receives offsetting revenue for 81.3 percent of the increase in charges. $538,340 in revenue is related is related to maintenance costs and $272,634 is related to vehicle purchases.

- All new vehicles and equipment will be placed on a replacement schedule of either three, five or eight years. After replacement, depreciated vehicles and equipment will be sent to auction and the using department will be credited for the revenue received. Allowing departments, rather than the Fleet Management Division, to receive auction revenue will promote the proper care and maintenance of vehicles and equipment so that departments can achieve maximum revenue at auction.
- The 2009 Adopted Budget included a provision for the implementation of a ten percent fleet reduction. The Division has successfully implemented the reduction and will continue to monitor vehicles and equipment for necessity and for cost-saving alternatives that may further reduce the size of the County's fleet and overall operating costs.
- As a result of the new purchasing program, County departments will no longer be provided expenditure authority for new vehicle leases in their operating budgets. Current leases will be terminated upon the contract expiration and depending upon the necessity of the vehicle, may or may not be transferred into the purchasing program.
- Over the past several years, departments have been granted expenditure authority to purchase vehicles and equipment outside of the fleet system. These vehicles are considered "owned" by the purchasing department and may or may not be logged in the central fleet management and inventory system. For the purchasing program to work most efficiently and economically, oversight and management of all vehicles and equipment currently considered owned by other departments will be transferred back to the Fleet Management Division. All future vehicle purchases will also fall under the oversight and management of the Fleet Management Division. The table "2010 Vehicle and Equipment Allotment Per Department" at the end of the budget indicates the current number of vehicles and equipment that will be *allotted* to each department based on the most current information in the Fleet Management Division. Departments will not be allowed to exceed their allotment.
- The billing system is modified so that the Division charges an hourly labor rate of $98.35 and a 29.25 percent markup on parts for all services performed. The hourly labor rate is formulated so that the Division recoups $3,687,810 in expenditures through the assumption that each ironworker and auto and equipment service technician, assistant and in-charge bills 1472.5 hours annually, for a total of 38,285 billable hours. The parts markup is determined by the percentage of parts department operating costs ($324,422) to parts expenditures ($1,109,117).

Budget Highlights

Repair Parts Expenditure Reduction ***($357,335)***

With the commencement of the new purchasing program, many of the vehicles and equipment that require ongoing major maintenance will be replaced. For the first year of the program, a savings of $125,000 is assumed in addition to approximately $232,335 in avoided parts costs had the program not been implemented. The Division anticipates reducing parts expenditures even further in later years by an amount based on experience realized with the new program.

Expenditures Related to Outside Services and Airport Services ***$355,000***

In 2009, the Airport Division assumed responsibility for its fleet maintenance services. This action included the transfer of ten Fleet Management employees to the Airport Division. It was originally intended that the Airport Division would continue to provide some fleet maintenance services for the Highways Division, the Sheriff's Office and the Parks Department. The 2010 budget provides the expenditure authority for the continuation of these services. In addition, the Division continues to utilize outside vendors for various repairs that are more efficiently and economically accomplished in the private sector. Due to the age of the fleet, the Division assumes an additional $105,000 will be necessary in 2010. Because of the purchasing program, the Division anticipates a reduction of at least $255,000 for outside services in 2011.

Personnel Changes ***($359,077)***

The Division currently has three administrative/clerical positions. The positions of Administrative Specialist and Fiscal Assistant 2 provide the level of support necessary for operations. Therefore, 1.0 FTE Clerical Assistant 1 will be abolished upon vacancy, for a savings of $59,512. The Fleet Director has assumed the responsibilities of

the vacant Fleet Services Coordinator making this position unnecessary for operations. Abolishing 1.0 FTE Fleet Services Coordinator provides a savings a $93,572.

In 2009, the Airport Division assumed management of its fleet maintenance operations. The 2009 action included the transfer of ten service employees, but did not include the transfer of a parts employee necessary for daily operations. The transferring of 1.0 FTE Auto & Equip Parts Tech from the Fleet Management Division results in a decrease in salary and benefits of $64,360.

The Division anticipates gaining operational efficiencies through the newly implemented purchasing program. With these efficiencies is a reduction in parts expenditures, which results in less labor hours needed in the parts department. In addition, the Division has been using outside vendors to perform bodywork on vehicles, which has been more efficient than performing these services in-house. Therefore, all bodywork will be performed by outside vendors, resulting in fewer labor hours needed for bodywork. These efficiencies result in the abolishment of 1.0 FTE Auto & Equip Parts Tech ($64,371) and 1.0 FTE Auto & Equip Body Tech I/C ($77,262) for a total savings of $141,633.

Wage and Benefit Modifications ***($21,162)***
This budget includes an expenditure reduction of $336,531 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is a corresponding revenue offset of $315,369 for a total tax levy savings of $21,162.

Capital Investments

Approximately $19,000,000 is invested in new vehicles and equipment for 2010. These include vehicles and equipment that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The vehicles and equipment funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The anticipated replacement schedule is as follows:

October 2009 Bond Issue (Vehicles to be phased in during 2010)

DESCRIPTION	PURCHASE COST PER VEHICLE	4000	9000	5100	9500	5700	4900	5080	5070	4500	8000	1100	5300
Marked Squad Sedan	$ 28,000.00	22											
Marked Squad Tahoe	$ 38,000.00	16											
2X4 Pickup	$ 25,000.00		3	2		1							
4X4 Pickup w/plow	$ 35,000.00		19		1	1							
Sedan	$ 18,000.00	16	3				1	1		6			
Cushman	$ 21,000.00		7										
Patrol Truck (single)	$ 185,000.00		7	6		1							
Patrol Truck (tandem)	$ 200,000.00			1									
Wheel Loader	$ 190,000.00			2									
Street Sweeper	$ 269,000.00			2									
Transport Bus	$ 64,000.00	1											
	SUBTOTAL	55	39	13	1	3	1	1	0	6	0	0	0

March 2010 Bond Issue (Vehicles to be phased in during 2011)

Marked Squad Sedan	$ 28,000.00	6											
2X4 Pickup	$ 25,000.00		9	1	1								
2X4 1-Ton	$ 50,000.00			1									
4X4 Pickup w/plow	$ 35,000.00		15										
4X4 1-Ton w/plow	$ 60,000.00		9										
Sedan	$ 18,000.00	25								1			
Minivan	$ 20,000.00		4										
Full-size Van	$ 20,000.00					5							
Patrol Truck (single)	$ 185,000.00		4	6		1							
Patrol Truck (tandem)	$ 200,000.00			1									
Wheel Loader	$ 190,000.00		1	2									
Street Sweeper	$ 269,000.00			1									
Zoo Sweeper	$ 250,000.00				1								
Stake Body	$ 60,000.00		1	2									
Mason Truck	$ 170,000.00			1									
Bucket Truck - Lg	$ 150,000.00			1									
Bucket Truck - Sm	$ 130,000.00			1									
Vac All	$ 270,000.00			1									
Cone Truck	$ 65,000.00			2									
Dump Truck (Md)	$ 75,000.00		1										
	SUBTOTAL	31	44	20	2	6	0	0	0	1	0	0	0

October 2010 Bond Issue (Vehicles to be phased in during 2012)

Marked Squad Sedan	$ 28,000.00	10											
Marked Squad Tahoe	$ 38,000.00	5											
2X4 Pickup	$ 25,000.00		11		3	2					1		
4X4 Pickup	$ 30,000.00			8					1				
4X4 Pickup w/plow	$ 35,000.00		18		1	5							3
Sedan	$ 18,000.00	5	1						1	1		1	
Minivan	$ 20,000.00	5	1			1		3					
Van	$ 20,000.00	3											
SUV	$ 30,000.00		1				1			2	1		
Cargo Van	$ 30,000.00		2			2							1
Utility Van	$ 25,000.00		7			3							
Utility Truck	$ 32,000.00			1									
Patrol Truck (single)	$ 185,000.00		1	9									
Wheel Loader	$ 190,000.00			2	1	1							
Bucket Truck - Lg	$ 150,000.00		1	2									
Cone Truck	$ 65,000.00		1	5									
Garbage Truck	$ 65,000.00		1										
Cargo Truck	$ 30,000.00		1										
Tree Spade	$ 130,000.00		1										
	SUBTOTAL	28	47	27	5	14	1	3	2	3	2	1	4

2010 VEHICLE & EQUIPMENT ALLOTMENT PER DEPARTMENT	
DEPARTMENT	**TOTAL**
Parks Department****	841
Sherriff	180
Highways Division	165
Facilities Management Division	40
Zoo	37
Fleet Management Division***	20
Department of Health and Human Services	18
Behavioral Health Division	14
District Attorney**	10
Architectural Engineering & Environmental Services	5
Information Management Services Division	3
Medical Examiner	3
Transportation Services	3
County Executive	1
Office for Persons with Disabilities	1
House of Correction*	1
TOTAL	**1342**

* The HOC was not included in the purchasing program but may at some time in the future. At this time, the equipment remains under the HOC with the exception of the transport bus to be purchased in 2009.

** The District Attorney has an additional ten vehicles that are listed in the system but are not technically county-owned vehicles.

*** Fleet Management also maintains motor pool vehicles.

**** These numbers include all mowing equipment.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DTPW-Fleet Management **UNIT NO.** 5300
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 2,390,858	$ 2,180,924	$ 1,751,219	$ (429,705)
Employee Fringe Benefits (EFB)	2,341,083	1,515,688	1,339,384	(176,304)
Services	975,191	3,390,244	1,024,243	(2,366,001)
Commodities	1,601,382	1,328,862	1,203,862	(125,000)
Other Charges	0	0	0	0
Debt & Depreciation	2,013,439	0	1,326,980	1,326,980
Capital Outlay	36,055	10,301	0	(10,301)
Capital Contra	(33,895)	(10,301)	0	10,301
County Service Charges	1,452,897	3,572,599	3,383,589	(189,010)
Abatements	(340,311)	(2,573,695)	(2,244,363)	329,332
Total Expenditures	$ 10,436,699	$ 9,414,622	$ 7,784,914	$ (1,629,708)
Direct Revenue	171,508	44,800	195,303	150,503
State & Federal Revenue	20,492	20,000	20,000	0
Indirect Revenue	10,384,386	9,310,704	9,632,393	321,689
Total Revenue	$ 10,576,386	$ 9,375,504	$ 9,847,696	$ 472,192
Direct Total Tax Levy	(139,687)	39,118	(2,062,782)	(2,101,900)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**53.1**	**43.3**	**38.0**	**(5.3)**
% of Gross Wages Funded	**97.0**	**99.4**	**96.7**	**(2.7)**
Overtime (Dollars)	**$ 106,086**	**$ 58,680**	**$ 59,064**	**$ 384**
Overtime (Equivalent to Position)	**2.0**	**1.3**	**1.3**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Auto & Eq Parts Tech	06630	Transfer	(1)	(1.00)	To Airport 5056	$ (38,054)
Auto & Eq Parts Tech	06630	Abolish	(1)	(1.00)	Fleet	(38,054)
Clerical Asst 1*	00042	Abolish	(1)	(1.00)	Fleet	(34,246)
Auto & Equip Body Tech I/C	27640	Abolish	(1)	(1.00)	Fleet	(48,170)
Fleet Services Coordinator	28230	Abolish	(1)	(1.00)	Fleet	(60,960)
Ironworker-DTPW**	26340	Seasonal	1	0.50	Fleet	0
					TOTAL	$ (219,484)

* This position is abolished upon vacancy.
** This position is created but unfunded so there is no fiscal impact.

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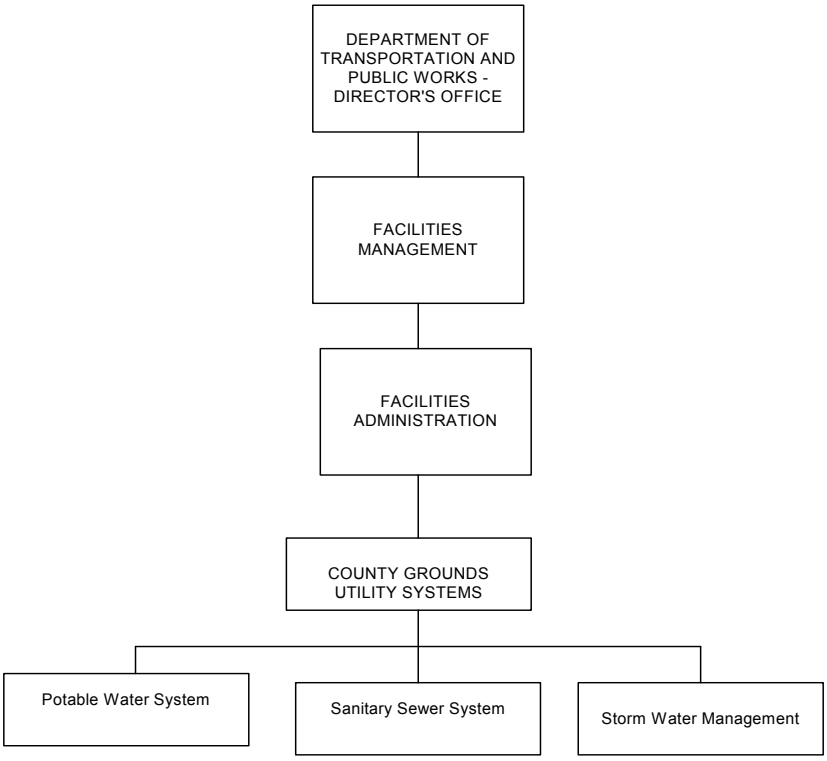
DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - WATER UTILITY

DTPW-WATER UTILITY (5500)



MISSION

Milwaukee County will operate a Water Utility located on the County Grounds that provides its customers with safe, efficient and cost effective service for the distribution of water and collection of sewer and storm water waste.

Budget Summary

	2010	2009/2010 Change
Expenditures	**2,241,586**	**471,929**
Revenue	**2,241,586**	**471,929**
Levy	**0**	**0**

Major Programmatic Changes

- None

OBJECTIVES

- Ensure the water distribution, sanitary sewer and storm water systems comply with all local, state and federal laws and regulations.
- Provide clean & safe water to customers.
- Maintain the water, sanitary sewer and storm water systems in good operational order.

DEPARTMENTAL PROGRAM DESCRIPTION

The Water Utility consists of the water distribution, sanitary sewer and the storm water systems located on the County Grounds. These systems provide water, sewer and storm services to County and non-County entities located on the grounds, that include but are not limited to, Fleet Management, Vel R. Phillips Juvenile Justice Center, Department of Parks, Recreation, and Culture, Office for Persons with Disabilities, Froedtert Lutheran

Memorial Hospital, Children's Hospital, Ronald McDonald House, Blood Center, Medical College, Behavioral Health Division, Wisconsin Athletic Club, WE Energies. The expenses of the Water Utility are fully funded by revenue from users which are assessed based on each entity's share of total consumption. Consumption is metered for water usage and sewer and storm are functions of that water consumption. For 2008, County Entities represented approximately 7% of total water consumption.

2010 BUDGET

Approach and Priorities

- Maintain current service levels with regard to quality and quantity.

Budget Highlights

There are no operational changes being made to this program. It should be noted that expenditures increased by $471,929 or a net of 27% over 2009. This increase represents higher costs for utilities (charged by water utility suppliers), depreciation, and the reserve. As a result of higher costs, assessments to users' and revenues increase correspondingly.

Capital Investments

Approximately $2,950,240 is invested in the planning, design, and construction of a 1000 MG Waterspheroid (190` TCL) Tank for the Milwaukee County Grounds. This project is part of the Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Employee Fringe Benefits (EFB)	$ 0	$ 0	$ 0	$ 0
Services	755,955	800,946	1,054,257	253,311
Commodities	2,219	4,600	4,600	0
Other Charges	0	83,418	104,425	21,007
Debt & Depreciation	77,342	32,450	94,145	61,695
Capital Outlay	166,726	450,000	450,000	0
Capital Contra	0	0	0	0
County Service Charges	638,197	398,243	534,159	135,916
Abatements	(42,736)	0	0	0
Total Expenditures	$ 1,597,703	$ 1,769,657	$ 2,241,586	$ 471,929
Direct Revenue	1,630,304	1,622,230	2,059,972	437,742
State & Federal Revenue	0	0	0	0
Indirect Revenue	89,187	147,427	181,614	34,187
Total Revenue	$ 1,719,491	$ 1,769,657	$ 2,241,586	$ 471,929
Direct Total Tax Levy	(121,788)	0	0	0

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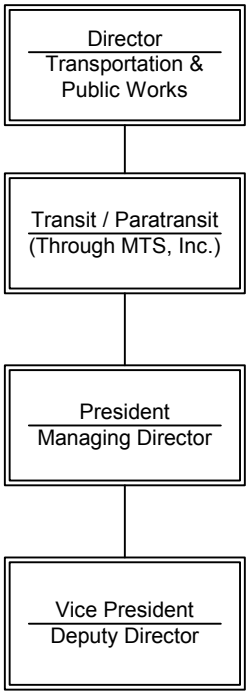
MILWAUKEE COUNTY TRANSIT/PARATRANSIT SYSTEM

MILW CO TRANSIT-PARATRANSIT SYSTEM (5600)



MISSION

The Milwaukee County Transit/Paratransit System exists to provide reliable, convenient, and safe public transportation services that efficiently and effectively meet the varied travel needs of the community and contribute to its quality of life.

Budget Summary

	2010	2009/2010 Change
Expenditures	**172,395,807**	**47,545**
Revenue	**154,475,209**	**4,892,364**
Levy	**17,920,598**	**(4,844,819)**

Major Programmatic Changes

- Utilization management coordination between Paratransit, Aging, and DSD
- Fixed Route Cash Fare is raised 0.25¢
- Transfer Fee is assessed at 0.25¢
- Elimination of the Call Center
- Janitorial and security services are outsourced

OBJECTIVES

- Operate within established budgets while maximizing the quality and timeliness of services provided.
- Work with service providers to ensure that high quality paratransit service is provided cost effectively while meeting the needs of individuals with disabilities.
- Provide a safe and dependable transit system for the traveling public.
- Implement cost control measures while working with executive and legislative bodies toward improved fiscal sustainability.

DEPARTMENTAL PROGRAM DESCRIPTION

The Department of Transportation and Public Works (DTPW) provides public transit services through the Milwaukee County Transit System (MCTS). Direct management and operation of the transit system, including paratransit services, is provided by Milwaukee Transport Services, Inc. (MTS), a private non-profit corporation under contract to the County. The corporation uses transit facilities and equipment owned and provided by Milwaukee County.

The Director's Office of the DTPW provides County oversight as well as conducts various transit related studies, and prepares and administers Federal and State transit grants. Division personnel also facilitate the acquisition of capital equipment, and provide design and construction services for capital facilities.

Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible.

2010 BUDGET

Approach and Priorities

- The 2010 budget was developed in a manner to ensure the County's fixed route and paratransit services continue to provide efficient and reliable transportation options for the residents of Milwaukee County.

Programmatic Impacts

- The budget includes passenger fare increases and creation of a transfer fee.
- Route, segment, and service modifications are adjusted.
- Janitorial and security services are outsourced.
- Utilization Management techniques are applied to increase paratransit efficiencies and provide users of paratransit services with the most appropriate form of transport.
- Funding for "live" operators at the Call Center is eliminated.

Budget Highlights

Departmental Operations

Fuel ***($6,618,803)***

Due to a decrease in fuel prices, savings of $6,618,803 is generated. Fuel is budgeted at $2.10 per gallon as compared to $3.75 per gallon in the 2009 Adopted Budget.

Janitorial and Security Services ***($585,967)***

The 2010 Recommended Budget includes an MTS initiative to outsource janitorial and guard services. This creates a net tax levy savings of $585,967.

Call Center Operations ***($900,000)***

MTS maintains a Call Center with "live" operators and an automated phone system complemented by an interactive web-based system that allow riders to access route, schedule, and fare information. Funding for the "live" operators will be eliminated for a tax levy savings of $900,000. Transit users will be able to obtain route, schedule, and fare information through the automated phone system and the interactive website.

Wage and Benefit Modifications ***($42,955)***

This budget includes an expenditure reduction of $42,955 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972) due to a decrease in crosscharges, resulting in a total tax levy savings of $42,955.

Bus Rapid Transit (BRT)
In March 2009, Federal transportation legislation allocated 40 percent of the local $91.5 million of Interstate Cost Estimate (ICE) funds to Milwaukee County. This resulted in $36.6 million to Milwaukee County with a required local match of 15 percent. MTS and DTPW will prepare and submit an application to the Federal Transit Administration (FTA) to use the funding for a ten-mile long Bus Rapid Transit (BRT) line along a corridor from UW-Milwaukee, through downtown, and west to the Regional Medical Complex. Upon final FTA approval of the application, DTPW will receive and expend grant funds for the purpose of the proposed BRT project.

This project is intended to provide improved transit service and amenities for a large number of existing transit riders, as well as attract new riders. Existing transit services in this corridor carry approximately 11,000 passengers each weekday. Nationally, other BRT projects have seen ridership gains of over 20 percent. It is anticipated that the County's transit investment in BRT will produce comparable gains. Assuming this, ridership on the BRT line would exceed 13,000 rides per day.

The purpose of the BRT project is to improve transit services in a manner that will strengthen the entire MCTS fixed route network. The BRT line will provide connectivity via transfers with up to 18 existing MCTS bus routes. In addition, the BRT line is expected to strengthen the East-West corridor connections between high-density residential neighborhoods on the east side of Milwaukee and on the west side of Milwaukee with employment opportunities within Downtown Milwaukee and at the eastern and western termini of the route.

Proceeds of $6,459,000, from the sale of the County Grounds to the University of Wisconsin – Milwaukee, will be used as a funding source for this project.

Transit Operations (Fixed Route)

Revenue and Expenditure Overview
Operating expenses total $139,425,797, a decrease of $2,387,744 (-1.7%) from the 2009 Adopted Budget. Passenger revenue (passenger abatement) is estimated at $46,171,450, an increase of $591,870 (1.3%) due to a combination of passenger fare increases and introduction of a transfer fee.

Fare Adjustments ***($3,662,000)***
The recommended budget includes passenger fare increases for fixed route bus service. As a result, revenues increase as follows:

Fare - Related Revenue Increase	
Fare Type	***Revenue Increase***
Transfer Fee	$1,096,000
Cash Fare	1,100,000
Weekly Pass	1,416,000
Monthly Pass	50,000
TOTAL:	$3,662,000

Additionally, a $0.25 transfer fee, as proposed by MTS, is included in the 2010 Recommended Budget to help offset the rise in operational costs. This fee generates $1,096,000 in increased revenue. Of the thirteen transit systems within MCTS' peer-group, six include transfer fees (ranging from $.25 to $.75 per transfer).

Fare increases are detailed in the table "Fare Structure" found at the end of this narrative.

Route Adjustments ***($1,430,110)***
The 2010 Recommended Budget includes route and segment modifications and eliminations (as proposed by MTS) in order to reduce operational costs and account for the loss of state grant revenue. Route and segment modifications and eliminations are as follows:

Segments of Routes to be Eliminated
Route 28 -Eliminate service via North, 124th, and Watertown Plank
Route 14 - Eliminate service on 43rd & Howard branch
Route 35 - Eliminate service south of 35th & Howard to Southridge
Route 80 -Eliminate service south of MATC to Puetz Road

Other Service Modification
Route 33 - Vliet Street, Eliminate one bus (from three to two buses)

JARC-Funded Service to be Eliminated (loss of state grant revenue offset)
Route 12 Saturday North of Good Hope Rd to Cherrywood Lane
Route 12 Sunday- North of Good Hope Rd to Cherrywood Lane
Route 28 - Weekday midday headway improvement
Misc Routes - Various Early AM and Late PM Service
Route 27 - Trips to Glendale Industrial Park
Route 68 - Port Washington, Sunday
Route 68 - Port Washington, Saturday Night

Paratransit Operations

Revenue and Expenditure Overview

Operating expenses total $26,853,098, an increase of $2,789,574 (11.6%) over the 2009 Adopted Budget.

The fare for paratransit riders remains at the 2009 Adopted Budget level of $3.25 per trip (one-way).

The Milwaukee County Department on Aging (Aging) and the Milwaukee County Department of Health & Human Services - Disability Services Division (DSD) will continue to provide funding for paratransit trips provided to their clients in the amount of $10.80 for Aging and $10.25 for DDS.

Utilization Management ***($741,969)***

Utilization Management refers to a coordinated approach to ensure that effective transportation options are made available to achieve community integration goals. Based on of the initial success of the Freedom Pass initiative set forth in the 2009 Adopted Budget, the 2010 Recommended Budget includes expanded utilization management coordination between Aging, DSD, Paratransit, and the Department of Administrative Services - Office of Persons with Disabilities. Coordination of utilization management efforts will ensure that the most effective method of transportation is made available to paratransit riders while allowing for a more efficient use of limited County resources.

Cost Savings Area	Projected Annual Cost Savings
Migration Van service Users to Taxi Service	$ (468,358)
Utilization Management relating to ride type	(73,073)
Freedom Pass: Migrate Van Users to the Fixed Route bus	(93,573)
Residential Facilities providing additional transportation	(106,965)
Totals	**$ (741,969)**

Title XIX Reimbursement
Historically, the State has reimbursed Paratransit the full cost of Title XIX rides. However, it appears that Paratransit may lose 100 percent of Title XIX reimbursement due to certain provisions within the State's 2009 – 2011 Adopted Budget (budget). Should any loss of Title XIX reimbursement occur due to the State's budget action, Paratransit shall make a proportionate reduction in its service area (pursuant to the federally mandated ¾ mile boundary of the existing fixed routes) in order to offset the loss of reimbursement. Revenue and expenditure adjustments based on this scenario are not reflected in the 2010 Recommended Budget.

Capital Investments

$101,534,706 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Replacement of 1996/1997 vintage diesel buses with 125 new diesel buses.
- HVAC replacements for various MCTS buildings and facilities.
- MCTS maintenance garage parking lot resurfacing.
- Wisconsin Avenue - Bus Rapid Transit infrastructure planning, design, and construction and the purchase twenty low-floor, 60-foot, diesel-electric hybrid buses. This project will utilize the proceeds realized from the sale of County Grounds Land to the University of Wisconsin – Milwaukee.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 0	$ 0	$ 0	$ 0
Employee Fringe Benefits (EFB)	0	0	0	0
Services	442,698	432,204	432,204	0
Commodities	459,863	460,000	460,000	0
Transit Operations	135,421,051	141,813,541	139,425,797	(2,387,744)
Other Charges	25,458,752	26,722,146	29,152,417	2,430,271
Capital Outlay	443,350	297,300	222,500	(74,800)
County Service Charges	1,772,922	2,623,071	2,702,889	79,818
Abatements	(12,227)	0	0	0
Total Expenditures	$ 163,986,409	$ 172,348,262	$ 172,395,807	$ 47,545
State & Federal Revenue	88,484,954	90,420,640	91,836,060	1,415,420
Other Direct Revenue	4,672,975	6,975,000	7,742,500	767,500
Transit Revenue	51,780,489	52,187,205	54,896,649	2,709,444
Total Revenue	$ 144,938,418	$ 149,582,845	$ 154,475,209	$ 4,892,364
Direct Total Tax Levy	19,047,991	22,765,417	17,920,598	(4,844,819)

FARE STRUCTURE			
Fare Type	*Current Fare*	*2010 Fare*	*Fare Change*
Adult Cash	$2.00	$2.25	$0.25
Adult Ticket	10/$16.50	10/$17.50	$1.00
Premium Cash	$3.00	$3.25	$0.25
Premium Ticket	10/$22.50	10/23.50	$1.00
All Half Fares Cash	$1.00	$1.10	$0.10
All Half Fares Tickets	10/$10.00	10/$11.00	$1.00
Transfer Fee	$0.00	$0.25	$0.25
Adult Weekly Pass*	$16.50	$17.50	$1.00
Monthly Pass	$60.00	$64.00	$4.00
Adult Weekly Pass*	$16.50	$17.50	$1.00
Student Pass - Special*	$15.50	$16.50	$1.00
U-Pass**	$42.00	$45.00	$3.00
Commuter Value Pass***	$183.00	$195.00	$12.00

*Per week
**Per school term
***Per Quarter

DEPT: Milw Co Transit-Paratransit System **UNIT NO.** 5600
FUND: Enterprise - 0083

ACTIVITY & STATISTICAL SUMMARY			
	2008 Actual	2009 Budget	2010 Budget
Buses Fleet	483	483	483
Buses Operated	392	394	340
Bus Miles	18,098,521	17,975,653	17,690,676
Bus Hours	1,345,685	1,337,644	1,316,132
Revenue Passengers	43,165,472	42,706,629	39,792,000
Cost per Mile	$ 7.36	$ 7.75	$ 7.74
Cost per Revenue Passenger	$ 3.08	$ 3.26	$ 3.44
Revenue per revenue passenger	$ 1.05	$ 1.07	$ 1.16
Farebox Recovery Ratio	33.99%	32.72%	33.72%
Transit Plus Van trips/Hour	2.06	2.05	2.06
Transit Plus Ridership	1,121,848	1,155,477	1,216,430
Transit Plus Cost/Ride	$ 21.23	$ 21.82	$ 23.05

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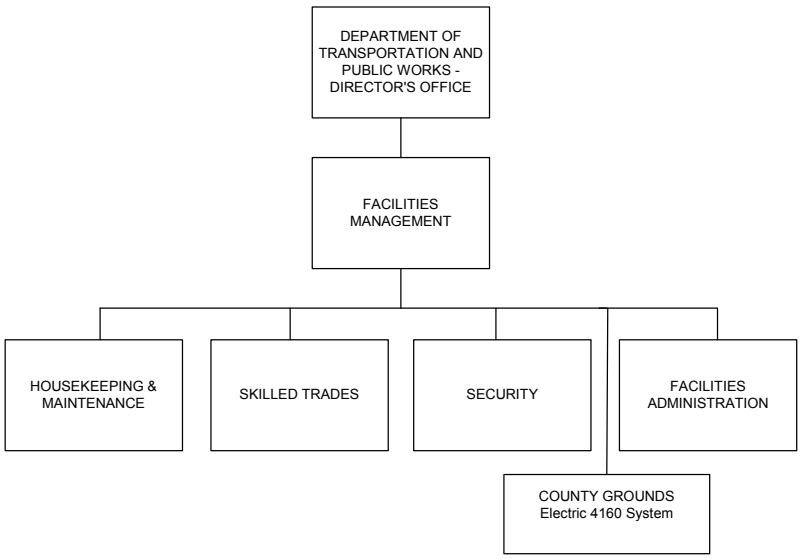
DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - FACILITIES MANAGEMENT

DTPW-FACILITIES MANAGEMENT (5700)



MISSION

To provide services focused on asset management and the preservation of County owned property, and to ensure that all County owned buildings are clean, safe, user-friendly, and meet the needs of all tenants, employees and the general public.

Budget Summary

	2010	2009/2010 Change
Expenditures	**23,106,611**	**462,835**
Revenue	**25,167,235**	**228,509**
Levy	**(2,060,624)**	**234,326**
FTE's	**107.0**	**(43.1)**

Major Programmatic Changes

- Outsourcing of Housekeeping Staff
- Outsourcing of Security Staff
- Consolidate Park's Skilled Trades staff under Facilities Management
- Resumption of HOPP Program
- Closure of City Campus
- Space Consolidation

OBJECTIVES

- Operate within established budgets while maximizing the quality and timeliness of services provided.
- Facilities Management will strive to maintain core services currently provided to its end users.
- Implement outsourcing programs for both housekeeping and security that will appear seamless, from current operations, to the tenants, employees and general public.
- Facilities Management will continue to expand and enhance the use of technology within the Division in order to improve efficiency, communications and responsiveness. One such initiative for 2010 includes electronic rent payments, for non-county entities, directly from their respective bank accounts.

- Facilities Management will continue to identify energy cost savings through energy conservation initiatives, such as Performance Contract initiatives.
- Facilities Management will continue to expand the Space Utilization Plan and its implementation.

DEPARTMENTAL PROGRAM DESCRIPTION

The **Facilities Management** Division of the Department of Transportation and Public Works (DTPW) provides property management, tenant services and maintenance, housekeeping, security and skilled trades services to various private entities and County departments. Facilities Management is the steward of such County owned properties as the Courthouse Complex (Courthouse, Safety Building, Criminal Justice Facility, St. Anthony's, 6th & State Parking Area and the surface lot located at the former Annex site), County Grounds buildings (Child Adolescent Treatment Center (CATC) and Vel R Phillips Juvenile Justice Center), City Campus, Muirdale Building, Eschweiler Buildings and the electric, potable water & sanitary sewer and storm water systems on the County Grounds. DTPW – Facilities Management provides services and performs functions in two areas: maintenance operations and property management.

In the 2009 Adopted Budget, the Facilities Management Division was given sole responsibility for establishing and implementing a space allocation standard for all Milwaukee County buildings. This Division will work with all departments to ensure that a formalized countywide approach to management of space utilization is employed.

The **Maintenance Operations** Unit is responsible for approximately 3.7 million square feet of building space and associated grounds and mechanical systems for all facilities under the stewardship of Facilities Management. The functions include daily custodial for public areas and repair services, grounds care and snow removal, provision of centralized electrical, mechanical and engineering services, security operations, and maintenance of the various utility distribution systems.

The **Management Services** Unit is responsible for property management and lease administration functions for Facilities Management. Unit functions include management of land and building leases for the Courthouse, Criminal Justice Facility, Safety Building, St. Anthony's, City Campus, Vel R Phillips Juvenile Justice Center and Child & Adolescent Treatment Center (CATC). In addition, this unit acts as a liaison between the County and major tenants, such as the Milwaukee Regional Medical Center (MRMC) and WE Energies.

Facilities Management is responsible for operating all buildings on a 24/7 basis, especially County facilities (i.e. Criminal Justice Facility, Vel R Phillips Juvenile Justice Center and Child & Adolescent Treatment Center (CATC) that have service activity on a constant basis, as these facilities harbor persons in differing modes of custody.

2010 BUDGET

Approach and Priorities

- Maintain and operate buildings and grounds under Facilities Management's purview in a manner consistent with current operations.
- Space planning, utilization, and consolidation will be implemented to ensure the most efficient and best use of County assets, resulting in tax levy savings.

Programmatic Impacts

- Skilled Trades staff (24.0 FTE) from the Department of Parks, Recreation, & Culture are transferred to the Facilities Management Division in order gain operational efficiencies through the consolidation of skilled trades.
- Housekeeping and Security operations are outsourced.
- Closure of City Campus.

Budget Highlights

Wage and Benefit Modifications ***($1,111,129)***
This budget includes an expenditure reduction of $1,111,129 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972), resulting in a total tax levy savings of $1,111,129.

HOPP Program Oversight ***($250,000)***
The HOPP (Home Owners Protection Program) is a program for rehabbing houses near the Mitchell International Airport for the purpose of reducing noise within the homes. The first phase of the program focused on single-family housing within designated parcels. This phase has been completed. The next phase of this project is to perform the same work on other parcels of single-family housing and multi-family units. In the past, Facilities Management staff has provided oversight for contractors and the program's operations. With the next phase being finalized, Facilities Management anticipates fulfilling the same function and estimates revenues accordingly.

Behavioral Health Trades Reductions ***$0***
Due to an initiative by the Department of Health and Human Services - Behavioral Health Division (BHD) to re-prioritize work orders and better assess usage, BHD has reduced their Facilities Management service crosscharge from $1,198,353 in the 2009 Adopted Budget to $869,731. As a result of the service reduction, the following positions in Facilities Management are no longer utilized by BHD but will be reassigned to address other work-orders in the County:

- 1.0 FTE Sheet Metal Worker
- 1.0 FTE Elevator Constructor Worker
- 1.0 FTE Asbestos Worker

To adjust for the loss in revenue, Facilities Management unfunds 1.0 FTE vacant Steamfitter Welder position for $103,769 and will reduce its purchased services (i.e. 6000 object expenditure series) by $261,423.

Outsourcing of Housekeeping Services ***($1,047,996)***
Facilities Management, in conjunction with BHD, issued a joint RFP for the provision of Housekeeping-type services at their respective facilities. The RFP incorporates language that reflects that hiring preference will be given to current Milwaukee County employees. The estimated cost of the contract (based on the responses to the 2009 RFP for Housekeeping Services) will provide services equivalent to those currently being provided by existing County staff. The following positions will be abolished due to the outsourcing initiative:

- 27.0 FTE Facility Workers
- 5.0 FTE Facility Wkr (HRLY)
- 2.0 FTE Facility Worker In-Charge
- 2.0 FTE of Facility Maintenance Supv ($0)[1]

The contract cost is estimated to be $1,078,392 and results in a net tax levy savings $1,047,996. These contract costs and savings do not include City Campus, however, related savings for City Campus are discussed under the "City Campus" highlight. Unemployment costs and training funds are budgeted centrally in the Fringe Benefit budget. Strategies to minimize the impact on employees are discussed in the Department of Administrative Services – Human Resources budget narrative.

Outsourcing of Security Services ***($694,322)***
Facilities Management issued an RFP for the provision of Security-type services. The RFP incorporates language that reflects that hiring preference will be given to current Milwaukee County employees. The estimated

[1] *2.0 FTE Facilities Maintenance Supervisors were 'Unfunded' as part of the 2009 Adopted Budget. Therefore, the tax levy savings were recognized in the 2009 Adopted Budget.*

cost of the contract (based on the responses to the 2009 RFP for Security Services) will provide services equivalent to those currently being provided by existing County staff. The following positions will be abolished due to the outsourcing initiative:

- 30.0 FTE Facility Worker Security
- 1.0 FTE Facility Worker Security (HRLY)

The contract cost is estimated to be $1,146,708 and results in a net tax levy savings $694,322. These contract costs and savings do not include City Campus, however, related savings for City Campus are discussed under the "City Campus" highlight. Unemployment costs and training funds are budgeted centrally in the Fringe Benefit budget. Strategies to minimize the impact on employees are discussed in the Department of Administrative Services – Human Resources budget narrative.

Skilled Trades Staff Transfer ***($1,035,228)***

Effective January 1, 2010, the Department of Parks, Recreation, & Culture will transfer 24.0 FTE skilled trades staff, material (commodities, services, major maintenance), and equipment (see "*Personnel Table*" below for position detail) to Facilities Management. It is expected that the consolidation of skilled trades staff will create labor efficiencies and more effective work-order generation, review, and assignment. In 2005, the County Auditor's report of the 2004 Merger of Department of Parks and Public Infrastructure cited that consolidation of Parks and Facilities Management skilled trades positions offered the potential to create efficiencies through consolidation or coordination of resources, provided that certain key issues be resolved. Facilities Management will specifically address the major issues highlighted in the 2005 County Auditor's report of the 2004 Merger of Department of Parks and Public Infrastructure by implementing the following:

- Issue (from County Auditor's report)-
  "Each unit continues to maintain separate processes for completing work order documents, reporting procedures for repairs, scheduling skilled trades workers on projects, and storing/tracking inventory and supplies. The lack of a unified system for scheduling and monitoring work-flow has also made it difficult to measure any benefits that may have accrued from the consolidation effort… it does not appear that the Facilities Management area has fully realized the intended efficiencies of greater flexibility, shared maintenance and equipment, improved response times, and elimination of duplicate services."

  Facilities Management Action-
  E-Maintenance is the work-order system used by Facilities Management and is located within the County's Intranet-site, meaning it can be accessed by County Employees that have authorization to use the County Intranet. Appropriate Parks' staff (as determined by Facilities Management and Parks' management) will be granted access to the E-Maintenance work-order system, thus, streamlining the work-order process into one system. Additionally, the storing and tracking of inventory and supplies will now be managed directly by Facilities Management.

  The E-Maintenance work-order system also allows Facilities Management to better analyze the priority of work orders in order to optimize its skilled trades resources. For instance, it is expected that minor repairs (i.e. clogged toilets, changing lights, etc.) can be performed by non-skilled trades Parks staff, thus reducing the number of work-orders being submitted for skilled trades assistance. Subsequently, skilled trades resources will now be freed-up for other higher priority work-orders. Additionally, the response time to complete a work-order can be easily tracked by this system, meaning Facilities Management supervisors can better manage the response time to work-orders and adjust resources accordingly.

  By using this approach, skilled trades staff will become more efficient as they will be able to address the more complex work orders and improve their response time due to the anticipated reduction in lower-priority work-orders. Work-order data will be tracked on an annual basis with 2010 being the "base" year. Efficiencies in future years will be compared against the 2010 base year with any necessary adjustments made to ensure that operational efficiencies are being realized.

- Issue (from County Auditor's report)-
  "Vacancies in key management positions, most notably the DPPI Director position, contributed to an environment in which roles and responsibilities were unclear, and in which there remains indications of competing interests among the divisions for scarce resources, rather than a sense of cooperation and coordination… The inability to achieve a true collaboration may be attributable to an attempt to merge two distinctly different organizational cultures with different missions, management styles and priorities."

  Facilities Management Action-
  The Facilities Management Division currently has all funded key management positions filled. Moreover, the Division retains an experienced Director and Supervisory staff with the institutional knowledge and leadership ability to focus and define roles and responsibilities of a consolidated skilled trades staff.

  The consolidated Facilities Management skilled trades staff will all be housed at the Facilities West building. Coupled together, competent management and a centralized location will have the effect of creating an integrated skilled trades staff under one organizational culture and management style.

- Issue (from 2010 Budget Discussion)-
  Parks-related facilities need to receive adequate attention during peak-season.

  Facilities Management Action-
  In 2008, Park's skilled trades staff worked approximately 46,000 hours on Parks-related jobs. In 2010, Park's will be allocated 46,000 skilled trades-related work hours. Any skilled trades related work-order submitted above the 46,000 hours allotted to Parks, will be crosscharged directly from Facilities Management to Parks based on the skilled trade position cost (salary, social security, and active and legacy fringe benefits) plus an additional 3 percent administrative overhead cost (based on the skilled trade position salary), plus material(s) cost.

  In order to ensure that Parks-related facilities receive adequate attention during its peak-season, Facilities Management shall prioritize high level Park-related work-orders.

  As noted above, it is expected that the consolidation of skilled trades staff will create labor efficiencies and more efficient work order generation, review, and assignment. Therefore, Facilities Management and Parks staff will review the 2010 (Actual) Parks-related skilled trades work-orders in order to determine the appropriate amount of skilled trades hours to allot to Parks for the 2011 Budget cycle.

Anticipated labor efficiencies from this initiative allow Facilities Management to reduce its Time and Materials contracts funding (which also includes the transfer of Parks' Time and Material contract funding) by $230,000.

Streamlined supervision and increased coordination of work-assignment and work-order prioritization allows for the abolishment of 9.0 FTEs for a tax levy savings of $805,228. Tax levy savings include salary, social security and active fringe benefit costs. All positions are vacant or anticipated to be vacant by year-end 2009. Unemployment Compensation of $20,000 has been included in the case vacancies do not occur as anticipated. Response time to work-orders is not anticipated to be significantly affected due to these abolishments:

- 1.0 FTE Ironworker ($87,042)
- 1.0 FTE Electrical Mechanic ($94,802)
- 1.0 FTE 1.0 FTE Painter ($84,584)
- 1.0 FTE of Carpenter ($87,508)
- 1.0 FTE of Machinist ($88,474)
- 1.0 FTE of Steamfitter Temp Control ($102,076)
- 1.0 FTE Refrigeration Mech ($102,072)
- 2.0 FTE of Facility Grounds Supv ($158,670)

City Campus ***($433,539)***

In an effort to more effectively utilize County-owned facilities and locate departments based on space-planning principles, City Campus (County) tenants will be moved from their existing location to other County-owned facilities. The reallocation of City Campus tenants to other County-owned facilities will help mitigate the effect of losing revenue related to the State Income Maintenance Program. Effective April 1, 2010, the State will relocate the Income Maintenance and Child Care functions out of the Coggs Center, resulting in the availability of 78,887 square feet in an updated and energy-efficient County-owned facility.[2] It is anticipated that some of the existing City Campus tenants will be relocated into the vacant space in the Coggs Center.

Facilities Management is currently using a consultant to develop space-planning guidelines and analyze existing County space. It is anticipated that the consultant will present their report to the County Board's Committee on Transportation and Public Works in October, 2009. Guideline Recommendations and findings from this report will be used in Facilities Management's efforts to locate City Campus tenants into other County-owned facilities.

In order to budget for relocation expenses, $450,000 is budgeted in Capital Project WC065011 – City Campus Relocation.

Two private tenants will be given a lease-termination notice January 1, 2010. Both tenants will then have 180 days to vacate the premises. This will result in an estimated loss of $30,150 in revenue.

By April 1, 2010, all County tenants of City Campus will be relocated to other County-owned facilities. The City Campus building will then begin the process of being "mothballed" wherein utilities, services, staffing, and other commodities are decreased to a level necessary to maintain the building, resulting in a net tax levy savings (including the loss of $30,150 in private revenue) of $433,539. The tax levy savings consist of the following:

- Security and Housekeeping contracts reductions: $57,899
- 2.0 FTE Facility Worker 4 positions abolished: $103,624
- .50 FTE Facility Worker 4 position unfunded: $25,912
- Utilities, services, and other commodities reductions: $276,254

Capital Investments

$3,694,400 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Deputy workstations upgrading and replacement of the deputy workstations located at the Criminal Justice Facility.
- Courthouse Light Court Window replacement to address deteriorated and failing windows.
- Criminal Justice Facility – Pod 3D to install doors and plumbing updates in order to increase capacity.
- The Medical Examiners Office for the replacement of an outdated Automated Immunoassay Analyzer equipment that is vital to autopsy work performed by the Medical Examiner.
- Relocation of City Campus departments.
- Updating and remodeling the north-end restrooms of the County Courthouse to meet ADA standards and the City of Milwaukee building code standards.

[2] *Refer to the Department of Health and Human Services narrative for more detail.*

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 7,918,081	$ 7,847,506	$ 6,221,364	$ (1,626,142)
Employee Fringe Benefits (EFB)	7,194,954	5,432,669	5,225,101	(207,568)
Services	6,256,640	5,708,885	7,676,689	1,967,804
Commodities	638,039	703,302	870,220	166,918
Other Charges	1,183,309	1,285,639	1,285,639	0
Debt & Depreciation	2,549,240	0	0	0
Capital Outlay	2,086,493	210,000	370,099	160,099
Capital Contra	(1,632,028)	0	0	0
County Service Charges	16,143,455	18,554,224	17,829,226	(724,998)
Abatements	(14,318,537)	(17,098,449)	(16,371,727)	726,722
Total Expenditures	$ 28,019,646	$ 22,643,776	$ 23,106,611	$ 462,835
Direct Revenue	3,562,790	3,434,657	3,477,912	43,255
State & Federal Revenue	33,213	0	0	0
Indirect Revenue	22,347,234	21,504,069	21,689,323	185,254
Total Revenue	$ 25,943,237	$ 24,938,726	$ 25,167,235	$ 228,509
Direct Total Tax Levy	2,076,409	(2,294,950)	(2,060,624)	234,326

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**159.2**	**150.1**	**107.0**	**(43.0)**
% of Gross Wages Funded	**95.3**	**97.7**	**97.6**	**(0.1)**
Overtime (Dollars)	**$ 290,035**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**5.2**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

DEPT: DTPW-Facilities Management **UNIT NO.** 5700
FUND: General - 0031

PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Facility Wkr (HRLY)	13531	Abolish	(10)	(5.00)	Maintenance Ops	$ (151,960)
Facility Wkr 4	13620	Abolish	(27)	(27.00)	Maintenance Ops	(1,127,223)
Facility Wkr 4*	13620	Abolish	(2)	(2.00)	Maintenance Ops	(62,624)
Facility Wkr 4**	13620	Unfund	(1)	(0.50)	Maintenance Ops	(15,656)
Facility Worker 4 In-Charge	13625	Abolish	(2)	(2.00)	Maintenance Ops	(93,896)
Facilities Maint Supv***	13510	Abolish	(2)	(2.00)	Maintenance Ops	0
Facilities Grounds Supv	20270	Abolish	(2)	(2.00)	Maintenance Ops	(99,590)
Carpenter	20500	Abolish	(1)	(1.00)	Maintenance Ops	(56,208)
Painter	21000	Abolish	(1)	(1.00)	Maintenance Ops	(53,470)
Machinist	26400	Abolish	(1)	(1.00)	Maintenance Ops	(56,964)
Refrigeration Mech	26500	Abolish	(1)	(1.00)	Maintenance Ops	(67,632)
Steamfitter Temp Control	27220	Abolish	(1)	(1.00)	Maintenance Ops	(67,636)
Steamfitter Welder	27270	Unfund	(1)	(1.00)	Maintenance Ops	(68,967)
Facility Wkr Security (HRLY)	62010	Abolish	(2)	(1.00)	DPW Security Ops	(24,442)
Facility Wkr Security	62030	Abolish	(3)	(3.00)	DPW Security Ops	(105,441)
Facility Wkr Security	62040	Abolish	(27)	(27.00)	DPW Security Ops	(1,060,587)
Carpenter	20500	Transfer In	4	4.00	Parks Maint	224,832
Carpenter Supervisor	20700	Transfer In	1	1.00	Parks Maint	63,206
Painter Bldgs	21000	Transfer In	1	1.00	Parks Maint	53,921
Electrical Mechanic	23800	Transfer In	4	4.00	Parks Maint	247,704
Electrical Mechanic	23800	Abolish	(1)	(1.00)	Parks Maint	(61,926)
Electrical Mechanic Supv	24000	Transfer In	1	1.00	Parks Maint	67,944
Plumber	25300	Transfer In	4	4.00	Parks Maint	273,616
Plumber Supervisor	25400	Transfer In	1	1.00	Parks Maint	77,401
Ironworker	26350	Transfer In	2	2.00	Parks Maint	111,676
Ironworker	26350	Abolish	(1)	(1.00)	Parks Maint	(55,838)
Ironworker Supervisor	26370	Transfer In	1	1.00	Parks Maint	61,596
Heating Equipment Mech	27280	Transfer In	1	1.00	Parks Maint	68,966
Heating Equip Mech Supv	27290	Transfer In	1	1.00	Parks Maint	75,878
Oper & Maint Engineer	30800	Transfer In	2	2.00	Parks Maint	106,574
Mechanical Serv Manager	76760	Transfer In	1	1.00	Parks Maint	76,574
					TOTAL	$ (1,720,172)

**Due to the relocation of County Departments out of City Campus, 2.0 FTE Facility Worker 4 will be abolished as of April 1, 2010.*

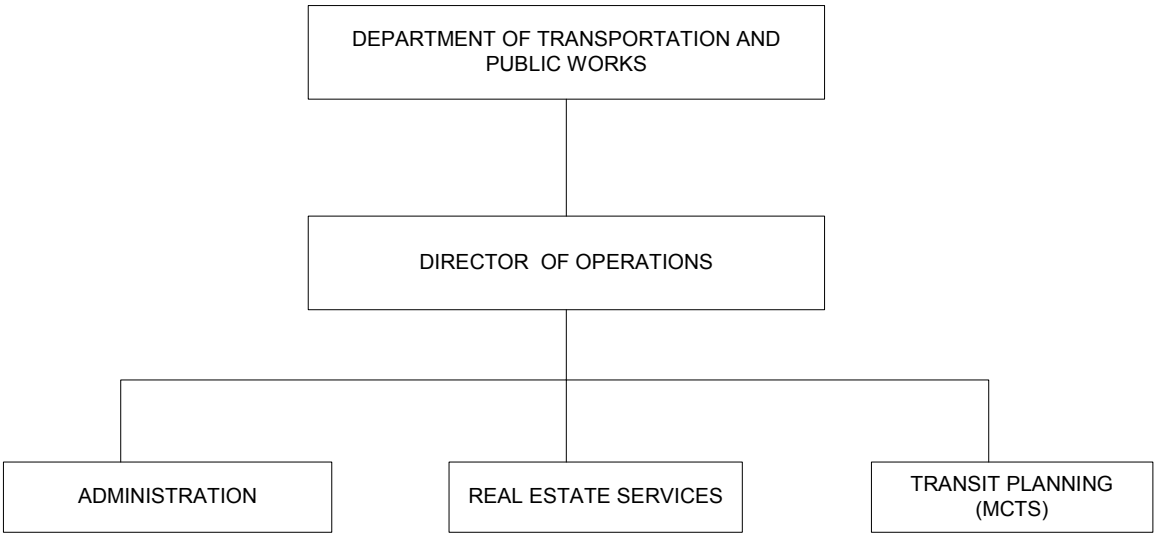
***Due to the relocation of County Departments out of City Campus, .50 FTE Facility Worker 4 will be unfunded as of April 1, 2010.*

****2.0 FTE Facilities Maint Supv were 'Unfunded' as part of the 2009 Adopted Budget. These positions are now being abolished.*

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS - DIRECTOR'S OFFICE

DTPW-DIRECTOR'S OFFICE (5800)



MISSION

The mission of the Department of Transportation and Public Works (DTPW) - Director's Office is to provide essential management and support services to DTPW divisions through oversight, coordination and technical assistance.

Budget Summary

	2010	2009/2010 Change
Expenditures	**1,469,768**	**(273,637)**
Revenue	**2,176,500**	**(102,897)**
Levy	**(706,732)**	**(170,740)**
FTE's	**12.0**	**0.7**

Major Programmatic Changes

- None

OBJECTIVES

- Strive to maintain all core services provided by all of the divisions DTPW.
- Enhance the use of technology throughout the department to improve efficiency and responsiveness.
- Achieve fiscal savings through energy conservation initiatives.
- Expand and create new opportunities to increase and/or secure new revenue sources within all areas of operations.
- Review DTPW operational procedures and implement process improvements to eliminate duplication, create efficiencies and maximize resources.
- Develop and implement written policies and procedure manuals, succession planning and cross training for all critical positions in the department.

- Provide fiscal and operational oversight in all DTPW divisions to maximize the quality of services provided.
- Consolidate fiscal and administrative staff throughout DTPW to create work distribution efficiencies.

DEPARTMENTAL PROGRAM DESCRIPTION

The DTPW – Director's Office (Director's Office) is responsible for the management of the Department of Transportation and Public Works administrative functions, transportation planning, and real estate services. Administrative functions include establishment and implementation of department policies and procedures, personnel administration, accounting, safety and training and general public information services. Budgeting functions are provided to the department by the Department of Administrative Services – Fiscal Affairs.

The Transportation Planning Section provides technical and professional expertise for multimodal and transit planning and coordination, as well as transit system development and oversight. The Transportation Planning aggressively seeks out, applies for and professionally manages state and federal grant funds that reduce tax levy support for County transportation projects.

In 2009, DTPW – Real Estate Services section was created. The Real Estate Services section is responsible for property management and oversight and approval of lease/lease extensions for all County-owned facilities. To facilitate the review and approval process, departments will be required to notify the Real Estate Services section prior to the commencement of negotiations of leases or lease extensions.

The Real Estate Service section will establish and provide the due diligence procedures and standards, which are the sole responsibility of the departments to follow prior to executing lease agreements.

2010 BUDGET

Approach and Priorities

- The Director's Office will continue responsibility for County lease management including the review and approval of all County leases/lease extensions to protect the financial interest of the County and to ensure that leases are coordinated with the countywide space plan.

- In 2010, all expenditures not related to the Real Estate Section in the Director's Office are fully crosscharged to all DTPW divisions. Thirty-five percent of the Director's Office expenditures are charged to the Transit Division for transit-planning services provided by the Division. The remaining 65 percent of expenditures are crosscharged to all division in the DTPW for administrative and management services.

Budget Highlights

Wage and Benefit Modifications ***($44,202)***

This budget includes an expenditure reduction of $44,202 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972), resulting in a total tax levy savings of $44,202.

Accountant 4 Position ***($97,814)***

In 2009, the department consolidated of two fiscal positions in the DTPW – Transportation Services Division and the Director's Office by combining 1.0 FTE Accountant 4 position and 1.0 FTE Accountant 2 position into 1.0 FTE Accountant 4 position in 2009. The remaining vacant 1.0 FTE Accountant 4 position is abolished in 2010 for a salary, social security and active fringe benefits savings of $97,814.

Human Resources Positions ***$0***

In 2010, 1.0 FTE Management Assistant (Human Resources) position and 1.0 FTE Human Resources Coordinator – TPW position is transferred from to the Director's Office in order to improve responsiveness to departmental human resource activities. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Professional Services ***($45,000)***
Professional Services fees are reduced by $45,000 based on the actual costs experienced in 2008.

The Director's Office will cross-charge the Highway Maintenance Division for transportation-planning services related to long-term planning for County-trunk highways.

County Land Sales ***($400,000)***
Historically, a 10 percent service charge was levied against the County's first $4,000,000 in Land Sales in order to help offset the cost of County staff and other real estate related expenses necessary for the management of County-owned property. In 2010, the first $400,000 of County Land Sale proceeds not assigned to other purposes will be used to offset the costs of the Real Estate Services Section.

Cell Tower Revenue ***($4,103)***
Revenue from Cellular Tower contracts increases $4,103 from $183,897 to $188,000.

Parking Revenue ***($100,000)***
Total parking revenue decreases from $1,500,000 to $1,400,000 due to pending litigation related to a disputed parking lot area. The parking revenue of $1,400,000 is divided equally between the County and the State.

Dwelling Revenue ***$8,000***
Dwelling revenues decline from $14,000 to $6,000 due to the sale of properties acquired through tax foreclosure action by the County Treasurer.

Capital Investments
None

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: DTPW-Director's Office **UNIT NO.** 5800
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 311,928	$ 872,254	$ 863,792	$ (8,462)
Employee Fringe Benefits (EFB)	164,224	457,136	541,999	84,863
Services	6,313	1,129,649	972,949	(156,700)
Commodities	5,341	12,156	10,750	(1,406)
Other Charges	50	16,500	41,000	24,500
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	369,960	709,852	527,159	(182,693)
Abatements	(522,500)	(1,454,142)	(1,487,881)	(33,739)
Total Expenditures	$ 335,316	$ 1,743,405	$ 1,469,768	$ (273,637)
Direct Revenue	212,777	2,279,397	2,176,500	(102,897)
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 212,777	$ 2,279,397	$ 2,176,500	$ (102,897)
Direct Total Tax Levy	122,539	(535,992)	(706,732)	(170,740)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**3.3**	**11.3**	**12.0**	**0.7**
% of Gross Wages Funded	**84.1**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

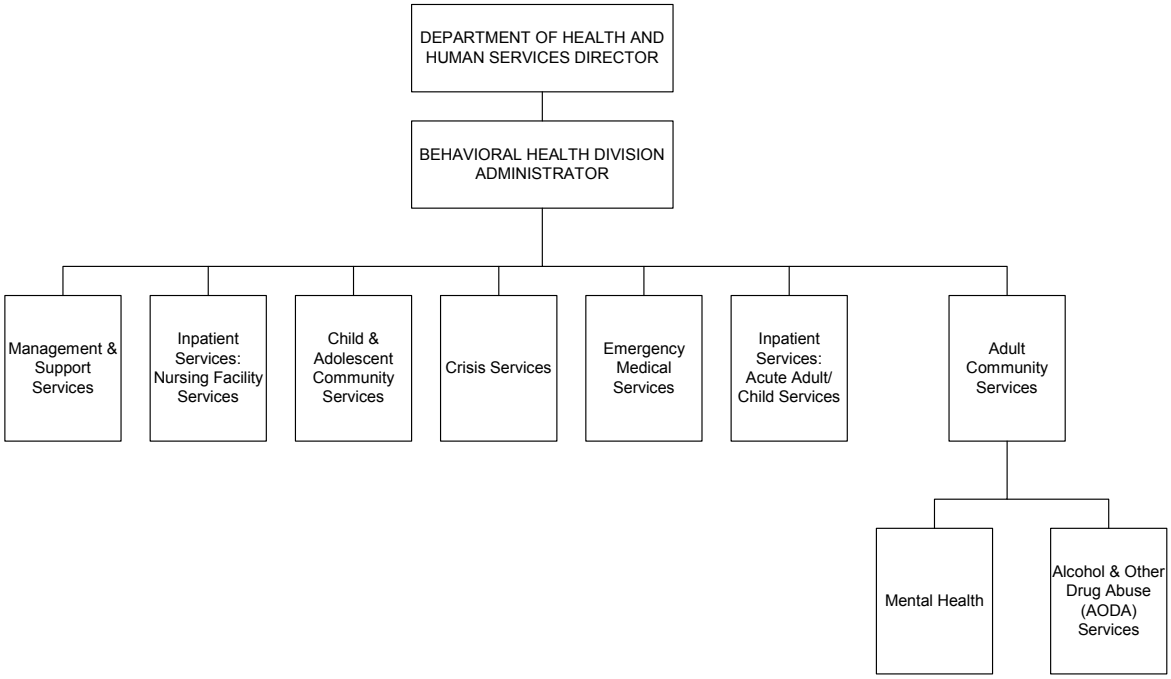
* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Management Assistant (HR)	00019	Transfer-In	1	1.00	Director's Office	$ 42,613
Human Resources Coord - TPW	05735	Transfer-In	1	1.00	Director's Office	67,156
Accountant IV	04330	Abolish	(1)	(1.00)	Director's Office	(64,290)
					TOTAL	$ 45,479

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF HEALTH AND HUMAN SERVICES - BEHAVIORAL HEALTH DIVISION

DHHS - BEHAVIORAL HEALTH DIVISION (6300)



MISSION

The Milwaukee County Behavioral Health Division is a public sector system for the integrated treatment and recovery of persons with serious behavioral health disorders.

The Milwaukee County Behavioral Health Division (BHD) will be a Center of Excellence for person-centered, quality best practice in collaboration with community partners.

The Core Values of BHD are:

- Patient-centered care
- Best practice standards and outcomes
- Accountability at all levels
- Recovery support in the least restrictive environment
- Integrated service delivery

Budget Summary

	2010	2009/2010 Change
Expenditures	**180,840,481**	**(6,757,642)**
Revenue	**128,293,788**	**(2,468,154)**
Levy	**52,546,693**	**(4,289,488)**
FTE's	**746.7**	**(146.5)**

Major Programmatic Changes

- Consolidate Day Hospital Operations into the Psychiatric Hospital
- Outsource Housekeeping Services
- Redesign of the Day Treatment Program
- Strategic purchase of community slots for Community Support Program and Targeted Case Management services
- Emergency Medical Services moves under the direction of BHD Administration

OBJECTIVES

- Provide care and treatment for Milwaukee County residents with serious behavioral health disorders
- Promote clinical quality and safety
- Operate efficiently and effectively
- Work toward The Joint Commission (TJC) Certification
- Administer and coordinate all County-wide emergency medical services

DEPARTMENTAL PROGRAM DESCRIPTION

Management/Support Services
Management/Support Services is comprised of centralized programs, services and related costs necessary for the overall operation of the Behavioral Health Division, such as Administration (including Clinical, Medical Staff, Quality Assurance and Utilization Review), Fiscal, Patient Accounts and Admissions, Management Information Systems, Dietary and Medical Records. The Management/Support Services section has responsibility for maintenance and housekeeping, among other management support services. Expenditures are allocated to the Inpatient Services/Nursing Facility, Inpatient Services/Acute Adult/Child, Adult Community, AODA, Adult Crisis and Child and Adolescent Programs, according to Medicare and Medicaid cost allocation methodologies and reflective of the services consumed by the programs.

Inpatient Services: Nursing Facility Services
The Nursing Home Facilities are licensed Rehabilitation Centers under HFS132 and HFS134 that provide long-term, non-acute care to patients who have complex medical, rehabilitative, psychosocial needs and developmental disabilities, respectively. The Rehabilitation Center-Central is a 70-bed, Title XIX certified, skilled-care licensed nursing home. The facility consists of three units, which serve individuals with complex and interacting medical, rehabilitative and psychosocial needs that can be effectively treated in a licensed nursing facility. The Rehabilitation Center-Hilltop is a 72-bed Title XIX certified facility for the Developmentally Disabled (FDD). The facility provides active treatment programs and an environment specially designed for residents with dual diagnoses of developmental disability and serious behavioral health conditions.

Inpatient Services: Acute Adult/Child Services
Hospital inpatient services are provided in five licensed, 24-bed units. Four units include specialized programs in geropsychiatry and general acute adult. One unit includes specialized programs for children and adolescents. The acute adult units provide inpatient care to individuals over age 18 who require safe, secure short-term or occasionally extended hospitalization. A multi-disciplinary team approach of psychiatry, psychology, nursing, social service and rehabilitation therapy provide assessment and treatment designed to stabilize an acute psychiatric need and assist the return of the patient to his or her own community. Admissions to the psychiatric hospital have increased 20 percent between 2000 and 2008. Approximately 70-80 percent of the admissions are considered involuntary. The median length of stay of the adult psychiatric hospital is seven days. In 2008, the number of acute adult patient admissions was approximately 2,500.

The child and adolescent unit provides inpatient care to individuals age 18 and under that require secure short term or occasionally extended hospitalization. While utilization of child and adolescent inpatient services has declined with the emphasis on community-based care through the Wraparound Program, there is still a significant need for short-term assessment and treatment provided by the inpatient services. Child and adolescent units continue to provide all emergency detention services for Milwaukee County as well as inpatient screening for Children's Court. In 2008, there were approximately 1,584 admissions to the child and adolescent unit.

Adult Community Services: Mental Health
The Community Services area is dedicated to providing all services in the least restrictive and most therapeutically appropriate, cost-effective setting. Adult Community Services is composed of community-based services for persons having a serious and persistent mental illness and for persons having substance abuse problems or a substance dependency. The majority of services in the mental health program area are provided through contracts with community agencies. BHD has begun transitioning all direct service community contracts to fee-for-service and will complete this conversion in 2010 in order to take advantage of a new federal initiative within the Medicaid Program. The mental health program area is composed of several major program areas for the medical and non-medical care of consumers in the community. These program areas are Community Support Programs, Community Residential, Targeted Case Management, Outpatient Treatment and Prevention and Intervention services. Services are designed to provide for a single mental health delivery system that reduces institutional utilization and promotes consumer independence and recovery.

Adult Community Services: Alcohol and Other Drug Abuse (AODA)
The Alcohol and Other Drug Abuse (AODA) Services include funds for the final year of the "Access to Recovery" (ATR) grant. ATR along with the TANF, AODA Block Grant and other State & local funds, provide funding for the AODA system, which is now called WIser Choice. The WIser Choice AODA services system provides a range of service access, clinical treatment, recovery support coordination (case management) and recovery support services. The target populations include: 1) the general population, which includes adults seeking assistance in addressing their substance abuse disorder; 2) a population that is involved with the State correctional system, which includes Milwaukee County residents returning to the community from the prison system and individuals on probation or parole and facing revocation; and 3) a population that is involved in the local, Milwaukee County correctional system, i.e., the House of Correction and Jail. Within these three populations are two priority sub-populations: pregnant women and women with children.

Child and Adolescent Community Services
The Child and Adolescent Community Services Branch of the Behavioral Health Division functions as a purchaser and manager for the mental health services system for Milwaukee County youth through the Wraparound Milwaukee Program and the Family Intervention Support Services (FISS) Program. Additionally, it provides mental health crisis intervention services to the Milwaukee Public School System, Child Welfare System and to all Milwaukee County families in need of the services.

The Wraparound Milwaukee Program functions as the managed care, HMO entity for Milwaukee County. Services are targeted to children with severe emotional disturbance (SED) who are involved with two or more child-serving systems and at risk of residential treatment, correctional or psychiatric inpatient placement. Wraparound Milwaukee actually consists of three programs and three target groups of SED youth: Regular Wraparound –Child Welfare or Delinquency and Court services referred youth who are court ordered into Wraparound; REACH – mostly referred through the schools, these are non-court involved SED youth; and FOCUS – collaborative program with Delinquency and Court Services for SED youth at risk of correctional placement.

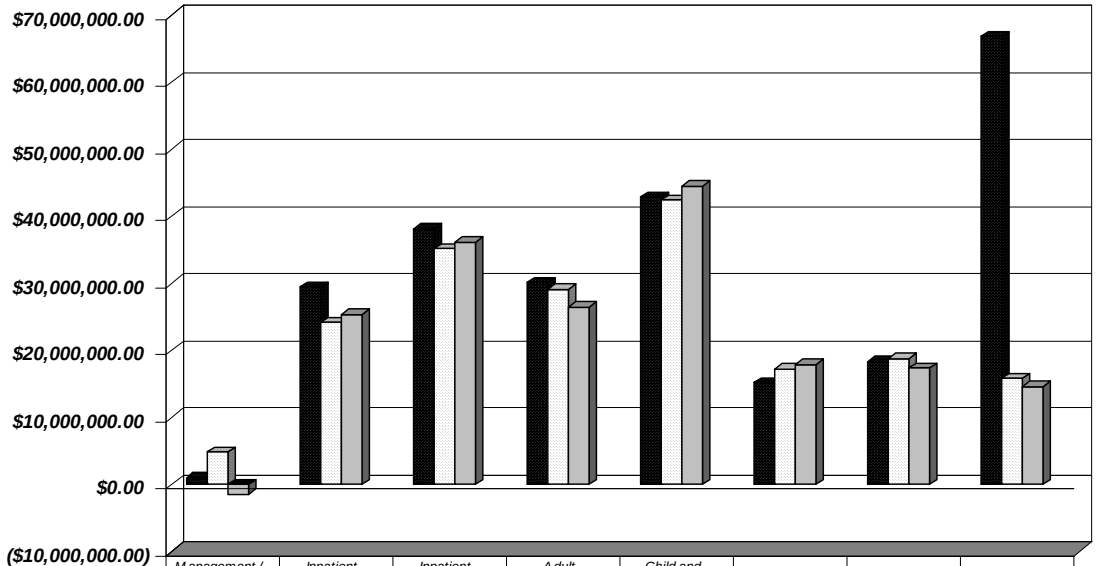
The Child and Adolescent Community Services Bureau also operates the FISS Services Program for adolescents who have a history of truancy, parent/child conflicts and runaway behaviors. The program, which is funded by the Bureau of Milwaukee Child Welfare and Medicaid, provides mental health and support services to divert youth from formal court intervention.

Crisis Services
The Crisis Services function is composed of multiple programs that assist individuals in need of immediate mental health intervention to assess their problems and develop mechanisms for stabilization and linkage. The Psychiatric Crisis Service/Admission Center (PCS) serves between 12,000 and 14,000 patients each year. Approximately 65 percent of the persons receiving services are brought in by police on an Emergency Detention. The rest of the individuals seen are Milwaukee County residents who walk in and receive services on a voluntary basis. In addition to PCS, Crisis Services runs a Mental Health Crisis Walk-In Clinic, an Observation Unit, the Crisis Line, Mobile Crisis Teams, a Geriatric Psychiatry Team and two eight-bed Crisis Respite houses. A multi-disciplinary team of mental health professionals provides these services. In 2008, there were a total of over 50,000 clinical contacts.

Emergency Medical Services (EMS)
The Emergency Medical Services (EMS) Program (Paramedics) is a Milwaukee County-managed and sponsored program designed to benefit the entire community. There are seven major components to the area-wide service: the Community Support component which provides $6,800,000 to municipalities that provide the paramedic transport units serving Milwaukee County; the Education/Training Center for initial and refresher paramedic education and other EMS-related courses; a Quality Assurance program which reviews and monitors service delivery; the Health Information Center which collects, enters and maintains patient care data; the Communication Center which is staffed with emergency medical communicators to coordinate on-line medical control and hospital notification for local and regional emergency calls; the Equipment and Supplies Center which orders and delivers

supplies, monitors controlled substances, facilitates equipment repair and maintains compliance with Chapter Trans 309 of Wisconsin Statutes; and the American Heart Association Community Training Center (CTC), which provides and coordinates Milwaukee County employee and public education for Cardio-Pulmonary Resuscitation (CPR), Automatic External Defibrillator (AED), Advanced Life Support (ALS) and Pediatric Advanced Life Support (PALS) courses. Medical direction and control for the EMS Division is provided through a professional services contract with the Medical College of Wisconsin (MCW).

Expenditures



	Management / Support Services	Inpatient Services: Nursing Facility	Inpatient Services: Acute Adult / Child	Adult Community Services	Child and Adolescent Services	Adult Crisis Services	AODA Services	County Health Programs
2008 Actual	$975,790.97	$29,419,350.28	$38,177,672.43	$30,099,027.29	$42,894,463.73	$15,159,505.36	$18,338,810.96	$66,854,044.75
2009 Budget	$4,868,359.80	$24,153,385.43	$35,185,723.80	$29,162,480.96	$42,436,567.00	$17,204,717.00	$18,737,108.00	$15,849,781.00
2010 Budget	($1430,906.16)	$25,399,866.00	$36,159,012.00	$26,419,700.00	$44,498,335.00	$17,879,503.01	$17,359,163.00	$14,555,808.00
Percent Change 09-10	-129.39%	5.16%	2.77%	-9.41%	4.86%	3.92%	-7.35%	-8.16%

Department

2010 BUDGET

Approach and Priorities

- Preserve core patient services and capacity by redesigning programs, working with community partners and maximizing State and Federal programs
- Maintain statutorily required services to meet the BHD mandate and provide care for those that fit within the mission of BHD
- Reduce overhead costs while maintaining high standards of environment of care in order to maintain core clinical services
- Consolidate and redesign programs to operate as efficiently and effectively as possible

Programmatic Impacts

- Day Treatment Partial Hospitalization Program is reorganized to deliver best practice treatment to high-risk individuals with serious mental illness through a highly specialized, multi-disciplinary treatment team providing Dielectical Behavior Therapy.
- In the Community Support Programs, 334 clients will transition to community providers for care. In Targeted Case Management, 234 clients will also be transitioned to community providers.
- Outsource Housekeeping Services.
- Consolidate Day Hospital Operations into the Psychiatric Hospital.
- Emergency Medical Services moves under the direction of BHD Administration.

Budget Highlights

Behavioral Health Division- Department Wide Initiatives

Wage and Benefit Modifications ***($7,016,640)***

This budget includes an expenditure reduction of $7,016,640 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972). There is no corresponding revenue offset for a total tax levy savings of $7,016,640.

2009 Overview and Goals ***$0***

In 2009, BHD Administration has worked toward a series of goals to continue to improve and meet the mission of the Division. The following initiatives were undertaken and continue into 2010:

- Destination 2012: The Division continues to work toward The Joint Commission (formerly JACHO, now TJC) Certification with a goal to submit the application in 2012.
- In compliance with BHD's State Licensure, the Acute Adult units have reduced census to the licensed bed capacity, which has increased safety and quality of care.
- Green Initiative: By implementing a Division-wide Green Initiative, BHD has been able to maintain the utility budget at 2008 levels.
- BHD has continued to decrease the number of episodes and duration of delayed status in the Psychiatric Crisis Services area and has increased transfer agreements with local hospitals.

Three Percent Reduction from 2009 ***($592,698)***

In 2009, BHD submitted a three percent reduction plan to the County Executive and the County Board of Supervisors which will continue in 2010. A reduction of $100,000 was taken in unallocated Community Services contracts. In addition, 2.0 FTE RN 2, 1.0 FTE Psychometry Tech, 1.0 FTE Accounting Coordinator (CHRP) and 1.0 FTE Ex. Dir. 2 – Associate Hospital Administrator positions are abolished for a total salary and active fringe savings of $492,698.

Consolidation/Reevaluation of Duties ***($623,923)***

The BHD Administrative team worked diligently to identify areas within BHD where duties could be consolidated and services redesigned to achieve operational efficiencies and also reduce personnel costs to all areas. The following positions are abolished due to this re-evaluation: 3.0 FTE Certified Occupational Therapy Assistants, 1.0 FTE Distribution Asst., 1.0 FTE Stores Clerk 3, 1.0 FTE Sewing Machine Operator 2 (off-set with a $15,000 contract for alteration services), 1.0 BH FTE Emergency Service Clinician, 1.0 FTE Contract Services Coordinator, and 1.0 FTE Accountant 4 (Hospital) for a total salary and active fringe savings of $638,923.

Clerical Consolidation ***($494,184)***

As part of BHD's goal to consolidate space and duties to achieve efficiencies, BHD re-evaluated the use of clerical positions throughout the Division. As a result of various physical moves of offices and consolidation and sharing of clerical assistance, 2.0 FTE Clerical Asst. 2, 1.0 FTE Admin Asst. NR, 1.0 FTE Office Asst. 2 and 4.0 FTE Secretarial Asst. are abolished/unfunded for a salary and active fringe savings of $494,184.

Revenue Budget Reconciliation ***($2,468,15)***
In 2010, total BHD revenue is reduced by $2,468,154. This decrease is primarily due to the elimination of $1.6 million in one-time revenue and changes in programming and provision of care. In addition, BHD reconciled all revenue accounts to ensure they are an accurate reflection of actual experience. This reconciliation did not result in a change in total revenues, but there were significant shifts in revenues between program areas. In 2007, BHD put forward an initiative to expand the observation unit from 12 to 16 beds within PCS due to revenue availability and client need. Since that time, the Medicaid rate has gone from $503.80 per day to $347 per stay. Budgeted revenue in 2010 is reduced by $1,167,503 for this Medicaid revenue shortfall and is replaced with tax levy.

Position Adjustments ***($21,511)***
To continue to meet the needs of the Behavioral Health Division, the following positions changes are made: 0.2 FTE Clinical Program Director – Psych is created and 1.0 FTE Exec. Director 1- Fiscal Services is transferred from the Department of Health and Human Services for a tax levy increase of $132,666. Additional position adjustments were made which included the creation 1.0 FTE Assistant Director of Nursing, and the abolishment of 1.0 FTE Nursing Administrator, 1.0 FTE Safety Compliance Officer, 1.0 FTE Administrative Assistant for a total salary and fringe benefit savings of $21,511.

Management and Support Services

Consolidation into the Psychiatric Hospital ***($471,136)***
Over the past few years the Behavioral Health Division has been actively working on its space needs and exploring various options to provide efficient space for operations. As part of the 2010 budget, BHD plans to vacate the Day Hospital and consolidate operations into the main Psychiatric Hospital. In addition, BHD anticipates $471,136 in utility savings (net of moth-balling the Day Hospital as of January 1, 2010).

Relocation of Wraparound Milwaukee ***$0***
Due to the closure of the Day Hospital, the Wraparound Milwaukee program will be relocated to another County facility.

Dietary Outsourcing ***$0***
In June 2009, BHD contracted out Dietary Services. The 2010 budget reflects a full year's funding of $5,416,200 for the contract. It is anticipated that compared to 2008 actual experience, the Dietary Contract will save approximately $1.65 million in 2010.

Outsource of Housekeeping Services ***($1,400,188)***
In 2010, BHD will contract to provide housekeeping services beginning January 1, 2010. An RFP was released in July 2009 for services for BHD, as well as other County facilities. The 2010 Budget includes funding of $1,330,000 for housekeeping services for the Psychiatric Hospital, including paper products and supplies. A total of 51.0 FTE are abolished for a salary and active savings of ($2,754,751) (See the Personnel Changes Table for detail). Total savings, including personnel services, services and commodities, associated with this initiative is $1,400,188. Unemployment is budgeted centrally in the fringe budget. A reduction in force strategy is outlined in the HR budget to minimize the impact on employees.

Redesign of Operations within BHD ***($393,931)***
In 2009, the DHHS- Operations team took over management and operations of the BHD facility. Since that time, various efficiencies and operational changes have been identified, which also further BHD's Destination 2012 program to achieve Joint Commission Certification:

- Facilities Management Skilled Trades crosscharge is reduced by $304,918. This is achieved through BHD's efforts to re-prioritize work orders and better assess usage.
- The Security contract is reduced by $250,000 due to additional camera installation and other safety efficiencies.
- A new grounds contract for $60,000 is included.

- One Operations Coordinator position is crosscharged from DHHS to provide full-time operations oversight at BHD for $102,596.
- A contract for volunteer coordination services is included for $20,000.
- As a pilot program, BHD will assume several DHHS bizhub copier leases (no longer needed due to the ESD State take-over) instead of purchasing additional copiers in 2010. Total cost of the leases to BHD is $27,640.

Medical Records Efficiencies ***($102,924)***
In the Medical Records area, 2.0 FTE of Medical Records Supervisor are abolished upon vacancy and 1.0 FTE of Asst Medical Records Administrator is created for a salary and active savings of $42,924. In addition, transcription services are currently being provided by a new vendor resulting in savings of $60,000 in 2010.

Human Resources Positions ***$175,687***
1.0 FTE Management Assistant (Human Resources) position and 1.0 FTE Human Resource Manager (MHD) position are transferred from DAS Human Resources to the Behavioral Health Division in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing County-wide human resource policies, ensuring compliance, and providing training. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Inpatient Services: Acute Adult/Child Services

State Mental Health Institutes ***$100,000***
The 2009-2011 Biennial State Budget requires counties pay for the non-federal share of the cost of care for children and elderly patients placed in the State Mental Health Institutes. Currently the Medicaid program funds care for Medicaid eligible county patients who are younger than 22 or older than 64. $100,000 has been budgeted to pay for the non-federal share, based upon the placement history of these age groups.

Discharge Planning - Housing Funding ***$125,000***
BHD is prohibited from discharging clients from an inpatient unit, unless suitable housing has been arranged. Therefore, BHD maintains a separate fund to pay for one to two month's rent for certain clients. The 2010 budget includes $125,000 to pay for this mandated service.

Adult Community Services: Mental Health

Redesign of the Day Treatment Program ***($342,766)***
In 2010, the Day Treatment Partial Hospitalization Program (PHP) is reorganized to deliver best practice treatment to high-risk individuals with serious mental illness through one highly specialized, multi-disciplinary treatment team. The use of Dialectical Behavior Therapy (DBT) will stabilize these individuals, improve their long-term functioning, and decrease the use of emergency, crisis, observation, and inpatient services. Cost savings reflect an effort to improve seamless delivery and not duplicate services available to this population in other settings.

This redesign will provide focused clinical services as well as increase utilization review, maximize revenue and focus on increasing payor mix. A net total of 3.85 FTE of positions are abolished for a salary and active fringe savings of ($313,068) (See the Personnel Changes Table for detail). The staffing plan was created in compliance with Chapter 51 of the Wisconsin Statutes, 61.75 (Day Treatment) and HFS 34 (Crisis Services) to meet the need for highly specialized clinical staff trained in Dialectical Behavior Therapy and crisis intervention.

Strategic Purchase of Community Support Program (CSP) and Targeted Case Management (TCM) Community Slots ***($593,390)***

In the 2010 Budget, in order to maintain clinical services in the most cost effective manner, the two BHD run Community Support Programs (CSP) will be discontinued and additional community slots will be purchased. BHD currently has 1,357 CSP slots, of which 334 (or 25%) are provided by BHD. These two programs will discontinue as of April 1, 2010, to allow time to transition clients to community providers. As a result, 33.0 FTE are abolished as of April 1, 2010 for a salary and active fringe savings of $2,800,162 (See the Personnel Changes Table for detail).

In addition, in 2010, the Community Services Program – Mental Health will implement the 1915i Federal Waiver. Due to Federal Regulations regarding conflict of interest, BHD will no longer be able to refer clients to their own internally run TCM program. If allowed, BHD would forego a significant amount of revenue. Therefore the BHD run TCM program is also discontinued as of April 1, 2010, and additional community slots will be purchased. BHD currently has a total of 1,171 slots, of which 234 (or 20%) are served by BHD. As a result, 9.0 FTE are abolished for a salary and active fringe savings of $781,602 (See the Personnel Changes Table for detail).

In addition to the above-mentioned personnel savings for both programs, commodities, services, and rent are reduced by $296,901. Community providers will now be responsible for $2,002,661 in revenue collections. The purchase of service budget is increased $1,282,614 for community CSP and TCM slots. Total net savings associated with this initiative is $593,390.

One percent Reduction in GPR Funding ***$0***

The 2009-2011 State of Wisconsin Biennial budget includes a 1.44% reduction in all GPR funded programs; therefore reductions are made in State revenue of $465,385, off-set by increased State funding for Community Support and Crisis Services Programs of $250,000, for a total net reduction of $215,385. A corresponding reduction has been made in the Community Services – purchase of service budget. The reduction will be reflected in the amount allocated to the outpatient purchase of service contracts. The State's new Badger Care Plus – Childless Adults program includes a benefit for outpatient mental health services and BHD is working directly with the State on this initiative to ensure that outpatient mental health needs are fulfilled. Therefore, many of the clients currently receiving outpatient services, previously paid for by BHD, will now be eligible for this benefit.

Potawatomi Revenue ***$0***

In 2010, Potawatomi revenue is maintained at $837,203, with $500,000 dedicated to AODA Services and $337,203 to support client services in the community.

Adult Community Services: Alcohol and Other Drug Abuse (AODA)

Reductions and Changes in Community AODA Contracts ***($135,220)***

To reduce levy in AODA programs without restricting clients ability to receive services, the following purchase of service contracts are reduced to the minimum required allocation for prevention and outreach services: $55,263 for Fighting Back, and $79,957 for AIDS Resource Center.

Access to Recovery (ATR) Grant ***$0***

The current ATR Grant funding ends in September 2010. Since the State of Wisconsin and BHD plan to apply for the third round of ATR grant monies, the 2010 Budget includes funding at the 2009 grant award level. Due to changes in the federal program and with the State of Wisconsin, BHD may not receive the same amount of funding. This would result in decreased client slots and ability to provide certain services, currently funded by ATR grant funds. Once the grants are awarded for 2010/2011, BHD will return to the County Board with a report and reduction plan, if necessary.

Detox Program Redesign ***($500,000)***
The Detox program will be redesigned in 2010 into a different model of care utilizing nationally-recognized patient placement criteria to admit individuals into the most cost-effective level of detox care. This initiative is anticipated to save $500,000.

An appropriation of $5,000 is maintained for the Safe Ride of Milwaukee County program, whose other sponsors include the Tavern League of Wisconsin and Business Against Drunk Driving.

Child and Adolescent Community Services

Overview and Slot Delineation ***$0***
The 2010 Budget for Wraparound Milwaukee includes $3,209,212 of increased revenues and corresponding expenditure increases to support the following programs:

- Wraparound Milwaukee will serve a projected average daily enrollment of 1,072 children in 2010 in all of its programs.
- The FOCUS program will serve up to 47 youth who would otherwise be committed to Juvenile Corrections.
- The Family Intervention Support & Services (FISS) program will serve approximately 50 families per month.
- The MUTT Crisis Intervention Service Program, which provides to Milwaukee County Foster Families, is expanded to serve additional children and families in court-ordered kinship care and treatment foster care.
- The Wraparound Milwaukee REACH program is increased to reflect the increase in the Medicaid capitation payments received for the care of 200 youth. It is possible that the REACH enrollment number will be increased by another 100 youth in 2010 and corresponding Medicaid capitation payments increased for the same number of youth. A request for the additional REACH slots is pending with the State Department of Health but will not be acted on until after the submission of this budget.

Position Adjustments ***$2,651***
To continue to meet the needs of the Wraparound programs, the following positions changes are made: 2.0 RN 2 are abolished upon vacancy, 2.0 RN 2 (WRAP) are created, 1.0 Psych Social Worker is abolished upon vacancy and 1.0 Human Service Supervisor is created. The total net cost of this initiative $2,651.

Adult Crisis Services

Position Adjustments ***$6,319***
To continue to meet the needs of Adult Crisis Services Division, the following positions changes are made: 0.5 RN 1 is abolished, 0.5 BH Emergency Service Clinician (RN) is abolished and 1.0 RN 2 Utilization review is created. The total net cost of this initiative $6,319.

Hospital System Partners ***$0***
In 2010, it is assumed that the four major hospital system partners again will provide $500,000 to offset the cost associated with 16 crisis respite beds in the Adult Crisis Services area. The availability of these crisis resources has allowed BHD to effectively manage the census on the adult inpatient hospital units, which, in turn, has alleviated delays in transferring individuals in psychiatric crisis from local general hospital emergency departments to the BHD Psychiatric Crisis Services area.

Realignment of House Physician Positions ***$0***
In 2010, 2.95 FTE of House Physician 3 positions are unfunded and a contract to provide these services through the residency program at the Medical College of Wisconsin (MCW) is included for $535,000. Since these positions have always been filled by residents, moving the funding to MCW provides a more structured and streamlined approach to help maintain flexible and consistent staffing.

Emergency Medical Services (EMS)

2009 Overview and Summary of Changes

County Health Programs (CHP) ***$0***

Subsequent to the sunset of the General Assistance Medical Program in 2009, the County Health Program Department is eliminated in 2010 and associated positions are transferred to BHD (See Personnel Changes Table). Occupational Health services are transferred to DAS-Risk Management and Emergency Medical Services are merged within BHD.

In prior years, Aurora donated Occupational Health Services to Milwaukee County through the CHP Division. That agreement ends in 2009 and in 2010 DAS-Risk Management will take over this function, which creates the opportunity for a new approach to supporting employee health and wellness (See DAS Risk Management for more detail).

General Assistant Medical Program (GAMP) ***$0***

The General Assistance Medical Program (GAMP) was previously the health care financing system for medically indigent persons currently residing within Milwaukee County. In 2009 existing GAMP clients were transitioned to a new program with the State of Wisconsin called Badger Care Plus – Childless Adults. County residents not currently enrolled in GAMP were able to apply for the Badger Care Plus – Childless Adults benefits in 2009. The County will continue to dedicate $6.8 million in funds for County residents enrolled in Badger Care Plus –Childless Adults in the 2010 Budget. Due to the closure of the GAMP program, 1.0 Health Care Plan Specialist 2 position is transferred to the Department on Aging to process Sheriff claims in 2010.

Emergency Medical Services ***$0***

In 2010, all management responsibility of EMS operations and activities are transferred to the BHD Administrator. As a result of this transfer, various efficiencies and synergies are anticipated. The 2010 EMS mission, operational plan and core principles remain the same as 2009. In 2010, Milwaukee County EMS will continue to provide excellence in pre-hospital care through education, communications, operations, health information and quality management, and scientific discovery.

EMS Fee Changes ***$0***

Some of the EMS training fees have been increased in the 2010 fee schedule below. One new class is offered in 2010, the EMT/B mini 6 hour refresher class. The rate increases do not result in an increase in revenues because of the decrease in offered classes.

AHA Courses Offered by the Community Training Center

Service	2009 Fee	2010 Fee	2009/2010 Change
Basic Life Support (CPR) Health Care Provider	$75	$75	$0
Basic Life Support (CPR) Health Care Provider (skill testing only)*	$55	$55	$0
Basic Life Support (CPR) in conjunction with ACLS	$50	$50	$0
Advanced Cardiac Life Support (per person)	$250	$250	$0
Advanced Cardiac Life Support (per person) (Skill testing only)*	$125	$125	$0
Pediatric Advanced Life Support (per person)	$280	$280	$0
Advanced Life Support Instructor (per person)	$175	$175	$0
Pediatric Advanced Life Support Instructor/Person	$175	$175	$0
Basic Life Support (CPR) Instructor/Person	$125	$125	$0
Automatic Electronic Defibrillator (per person)	$50	$50	$0
Heartsaver CPR	$50	$50	$0
Children and Infant CPR	$50	$50	$0
Heartsaver/First Aid	$65	$65	$0

EMS Courses Offered by the Education Center Service

Service	2009 Fee	2010 Fee	2009/2010 Change
Paramedic Course (per person)	$7,500	$8,000	$500
Paramedic Refresher Course (8 Hour Block)	$125	$125	$0
EMT/B mini Refresher Course (6 Hour Block)****		$50	$50
Paramedic Continuing Education Units per person (per hr)	$30	$35	$5
National Registry Exam	***	***	***
Written only	***	***	***
Practical only	$300	$300	$0
Practical Retakes per station	$40	$40	$0
Basic IV Tech Course	$500	$500	$0
Basic IV Refresher Course	$125	$125	$0
First Responder Course	$325	$325	$0
First Responder Refresher Course	$200	$200	$0
Observational Ride along/8 hour day**	$75	$75	$0

Other Services Offered by the Emergency Medical Department

Service	2009 Fee	2010 Fee	2009/2010 Change
Quality Assurance-fee is based on every 1,000 runs in system	$2,700	$2,700	$0
Data Management-fee is based on every 1,000 runs in system	$6,000	$6,000	$0
Medical Director-fee is based on every 1,000 runs in system	$9,000	$9,000	$0
Administrative Fee-system charged at 20% of total system run fees above	20%	20%	$0

** Activities offered by Emergency Medical Services (EMS)

***Class no longer offered

****New class offered

Capital Investments

Mental Health Facility Rehabilitation

The 2010 BHD Capital budget totals $12,349,494. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded project includes:

- Funds to provide a Master Space Plan for BHD, including the consolidation of BHD operations into the main Psychiatric Hospital (leaving the Day Hospital vacant), and conceptual designs for the entire facility.
- Funds for sub-projects to provide planning, design and construction bid documents for the Psychiatric Crisis Services (PCS) Redesign and Patient Unit Refurbishing. It is anticipated that the master plan will be completed by April 1, 2010, which will allow for the development of construction bid documents by July 1, 2010 with the construction on the Sub-project 2: Psychiatric Crisis Services Redesign and Sub-project 3: Patient Unit Modifications and Refurbishing starting in October 2010.

REQUESTED 2010 BUDGET

DEPT: DHHS - Behavioral Health Division **UNIT NO.** 6300
FUND: General - 0077

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 50,803,111	$ 48,973,232	$ 39,333,365	$ (9,639,867)
Employee Fringe Benefits (EFB)	29,638,490	29,599,978	28,776,179	(823,799)
Services	15,502,213	16,064,776	20,392,548	4,327,772
Commodities	8,639,288	8,394,749	6,129,878	(2,264,871)
Other Charges	129,438,740	78,138,614	80,175,990	2,037,376
Debt & Depreciation	0	0	0	0
Capital Outlay	105,240	280,975	209,700	(71,275)
Capital Contra	0	0	0	0
County Service Charges	42,536,998	41,302,720	42,979,885	1,677,165
Abatements	(34,745,523)	(35,156,921)	(37,157,064)	(2,000,143)
Total Expenditures	$ 241,918,557	$ 187,598,123	$ 180,840,481	$ (6,757,642)
Direct Revenue	117,005,619	61,058,425	59,041,234	(2,017,191)
State & Federal Revenue	58,353,806	59,559,177	59,366,026	(193,151)
Indirect Revenue	10,700,697	10,144,340	9,886,528	(257,812)
Total Revenue	$ 186,060,122	$ 130,761,942	$ 128,293,788	$ (2,468,154)
Direct Total Tax Levy	55,858,435	56,836,181	52,546,693	(4,289,488)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**890.9**	**893.2**	**746.7**	**(146.5)**
% of Gross Wages Funded	**93.2**	**94.9**	**94.4**	**(0.4)**
Overtime (Dollars)	**$ 4,719,383**	**$ 2,355,996**	**$ 2,336,220**	**$ (19,776)**
Overtime (Equivalent to Position)	**87.0**	**48.0**	**45.3**	**(2.7)**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Assistant Director of Nursing	Z0021	Create	1.00	1.00	6325-Nursing Admin	87,178
Nursing Adminstrator	78230	Abolish	(1.00)	(1.00)	6325-Nursing Admin	(68,758)
Administrative Asst	00041	Abolish	(1.00)	(1.00)	6407-SAIL	(43,334)
House Physician 3	47320	Abolish	(1.00)	(2.93)	6443-PCS	(384,090)
Office Support Asst. 2	00007	Abolish	(1.00)	(1.00)	6535-Housekeeping	(33,620)
Custodial Worker 1	13100	Abolish	(35.00)	(35.00)	6535-Housekeeping	(998,060)
Custodial Worker 2	13200	Abolish	(15.00)	(15.00)	6535-Housekeeping	(494,805)
					Sub. Total Page 1	**$ (1,935,489)**

*** Abolish as of April 1, 2010**
**** Abolish Upon Vacancy**

REQUESTED 2010 BUDGET

DEPT: DHHS - Behavioral Health Division **UNIT NO.** 6300

FUND: General - 0077

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Office Support Asst. 2	00007	Abolish*	(2.00)	(1.50)	6403/6404- CSP	$ (50,444)
Office Support Asst. 2	00012	Abolish*	(1.00)	(0.75)	6403/6404- CSP	(25,625)
Community Service Nurse	44610	Abolish*	(4.00)	(3.00)	6403/6404- CSP	(198,508)
Clerical Asst. 1	00042	Abolish*	(1.00)	(0.75)	6403/6404- CSP	(23,809)
APNP	45760	Abolish*	(1.00)	(0.75)	6403/6404- CSP	(57,595)
Staff Psychiatrist	50770	Abolish*	(1.00)	(0.75)	6403/6404- CSP	(123,259)
Cert OT Asst	53290	Abolish*	(9.00)	(6.75)	6403/6404- CSP	(258,156)
Occ. Therapist 2	53410	Abolish*	(7.00)	(5.25)	6403/6404- CSP	(279,307)
Occ. Therapist 3	53430	Abolish*	(7.00)	(5.25)	6403/6404- CSP	(300,909)
Comm. Support Prog Coord	56660	Abolish*	(2.00)	(1.50)	6403/6404- CSP	(93,371)
Psych Social Worker	56900	Abolish*	(8.00)	(6.00)	6403/6404- CSP	(333,836)
Psych Social Worker CSP	56996	Abolish*	(1.00)	(0.75)	6403/6404- CSP	(41,726)
Office Support Asst. 2	00007	Abolish*	(1.00)	(0.75)	6406-TCM	(25,270)
Community Nurse Spec	44560	Abolish*	(1.00)	(0.75)	6406-TCM	(47,189)
Community Service Nurse	44610	Abolish*	(2.00)	(1.50)	6406-TCM	(92,936)
Occ. Therapist 3	53430	Abolish*	(2.00)	(1.50)	6406-TCM	(85,974)
Human Service Worker	56300	Abolish*	(1.00)	(0.75)	6406-TCM	(40,310)
Human Service Worker MH	56630	Abolish*	(2.00)	(1.50)	6406-TCM	(83,038)
Psych Social Worker	56900	Abolish*	(2.00)	(1.50)	6406-TCM	(83,772)
Human Service Supv	55420	Abolish*	(1.00)	(0.75)	6406-TCM	(42,724)
Office Support Asst. 2	00007	Abolish	(1.00)	(1.00)	6413-Day Treat	(33,694)
Clerical Asst. 1	00042	Abolish	(1.00)	(1.00)	6413-Day Treat	(35,810)
RN 2	44540	Abolish	(0.30)	(0.30)	6413-Day Treat	(20,569)
Adv. Pract Nurse Pre (Pool)	45750	Create	0.25	0.25	6413-Day Treat	23,286
APNP	45760	Abolish	(1.00)	(1.00)	6413-Day Treat	(84,564)
Occ. Therapist 2	53410	Abolish	(1.00)	(1.00)	6413-Day Treat	(53,202)
Occ. Therapist 2	53410	Abolish**	(1.00)	(1.00)	6413-Day Treat	(53,202)
Occ. Therapist 3	53430	Abolish**	(1.00)	(1.00)	6413-Day Treat	(57,316)
Music Therapist 2	53930	Abolish**	(1.00)	(1.00)	6413-Day Treat	(53,202)
Psych Social Worker	56900	Abolish**	(1.00)	(1.00)	6413-Day Treat	(55,848)
Psych Social Worker	56900	Abolish	(1.00)	(1.00)	6413-Day Treat	(55,848)
Skills Trng Spec (Day Tr)	TBD	Create	3.00	3.00	6413-Day Treat	171,948
Crisis Intvn Spec (Day Tr)	TBD	Create	1.00	1.00	6413-Day Treat	55,848
Off/Billing Coord (Day Tr)	TBD	Create	1.00	1.00	6413-Day Treat	45,000
					Sub-Total Pg. 2	**$ (2,494,931)**

*** Abolish as of April 1, 2010**
**** Abolish Upon Vacancy**

REQUESTED 2010 BUDGET

DEPT: DHHS - Behavioral Health Division **UNIT NO.** 6300

FUND: General - 0077

PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Clerical Asst. 2 (NR)	00017	Abolish	(1.00)	(1.00)	6325- Nursing Admin	$ (36,616)
Secretarial Asst	00066	Abolish	(1.00)	(1.00)	6325-Nursing Admin	(33,902)
Mgmt. Asst (HR)	00019	Transfer In (HR)	1.00	1.00	6333-Payroll	42,612
HR Coord (MHD)	06980	Transfer In (HR)	1.00	1.00	6333-Payroll	70,328
Clerical Asst. 2	00045	Abolish	(1.00)	(1.00)	6336-Education	(38,096)
Secretarial Asst	00066	Abolish	(1.00)	(1.00)	6363-Hilltop	(38,096)
Cert OT Asst	53290	Abolish	(3.00)	(3.00)	6364-Central	(114,906)
Clerical Asst. 2	00045	Abolish	(1.00)	(1.00)	6373-Acute	(38,096)
Psychometry Tech	54700	Abolish	(1.00)	(1.00)	6373-Acute	(44,832)
RN 2	44540	Abolish	(2.00)	(2.00)	6406/6407-CSP	(137,124)
Office Support Asst. 2	00007	Abolish	(1.00)	(1.00)	6407-SAIL	(29,870)
Clinical Prog Dir-Psych	57090	Create	0.20	0.20	6413-Comm Services	16,207
Secretarial Asst	00066	Unfund	(1.00)	(1.00)	6424-AODA	(38,096)
BH Emer Serv Clinician	59025	Abolish	(1.00)	(1.00)	6443-PCS	(55,886)
RN 1	44500	Abolish	(0.50)	(0.50)	6443-PCS	(30,987)
BH Emer. Serv. Clinician	44605	Abolish	(0.50)	(0.50)	6443-PCS	(33,084)
RN 2 -Util Review	44760	Create	1.00	1.00	6443-PCS	69,029
RN 2	44540	Abolish**	(2.00)	(2.00)	6474-WRAP	(137,124)
RN 2 (WRAP)	TBD	Create	2.00	2.00	6474-WRAP	137,124
Secretarial Asst	00066	Abolish	(1.00)	(1.00)	6474-WRAP	(33,902)
Psych Social Worker	56900	Abolish**	(1.00)	(1.00)	6474-WRAP	(55,532)
Human Service Supv	55420	Create	1.00	1.00	6474-WRAP	57,612
Contract Services Coord	55731	Abolish	(1.00)	(1.00)	6512-Administration	(63,516)
Stores Clerk 3	06700	Abolish	(1.00)	(1.00)	6514-Operations	(38,200)
Safety Compliance Officer	57170	Abolish	(1.00)	(1.00)	6512-Administration	(71,151)
Distribution Asst.	06625	Abolish	(1.00)	(1.00)	6516-Operations	(33,694)
Sewing Machine Operator 2	16050	Abolish	(1.00)	(1.00)	6536-Operations	(32,129)
Admin Asst. NR	00040	Abolish	(1.00)	(1.00)	6552-Fiscal	(38,082)
ExDir1- Fiscal Sev Dir	80071	Transfer In (DHHS)	1.00	1.00	6552-Fiscal	72,937
Accountant 4 (Hospital)	04360	Abolish	(1.00)	(1.00)	6553-Fiscal	-50913
Medical Records Supv	52060	Abolish**	(2.00)	(2.00)	6557-Med Records	-72676
Asst. Med Records Adm (BHD)	52120	Create	1.00	1.00	6557-Med Records	51446
Accounting Coord (CHRP)	04455	Abolish	(1.00)	(1.00)	7210-CHP Admin	-57801
Ex. Dir 2- Assoc. Hosp. Adm	80047	Abolish	(1.00)	1.00	7210-CHP Admin	-84546
Health Care Plan Specialist 2	04950	Transfer To (Aging)	(1.00)	(1.00)	7251 - GAMP	-40486
Contract Services Coord	055731	Transfer In (CHP)	1.00	1.00	6512-Administration	57534
Executive Assistant	00061	Transfer In (CHP)	1.00	1.00	6552 - Fiscal	42794
Fiscal and Budget Manager	076165	Transfer In (CHP)	1.00	1.00	6552 - Fiscal	73978
					Sub. Total Pg 3.	**$ (787,742)**
					Sub.Total Pg. 2	**$ (2,494,931)**
					Sub. Total Pg. 1	**$ (1,935,489)**
					TOTAL:	$ **(5,218,162)**

*** Abolish as of April 1, 2010**
**** Abolish Upon Vacancy**

REQUESTED 2010 BUDGET

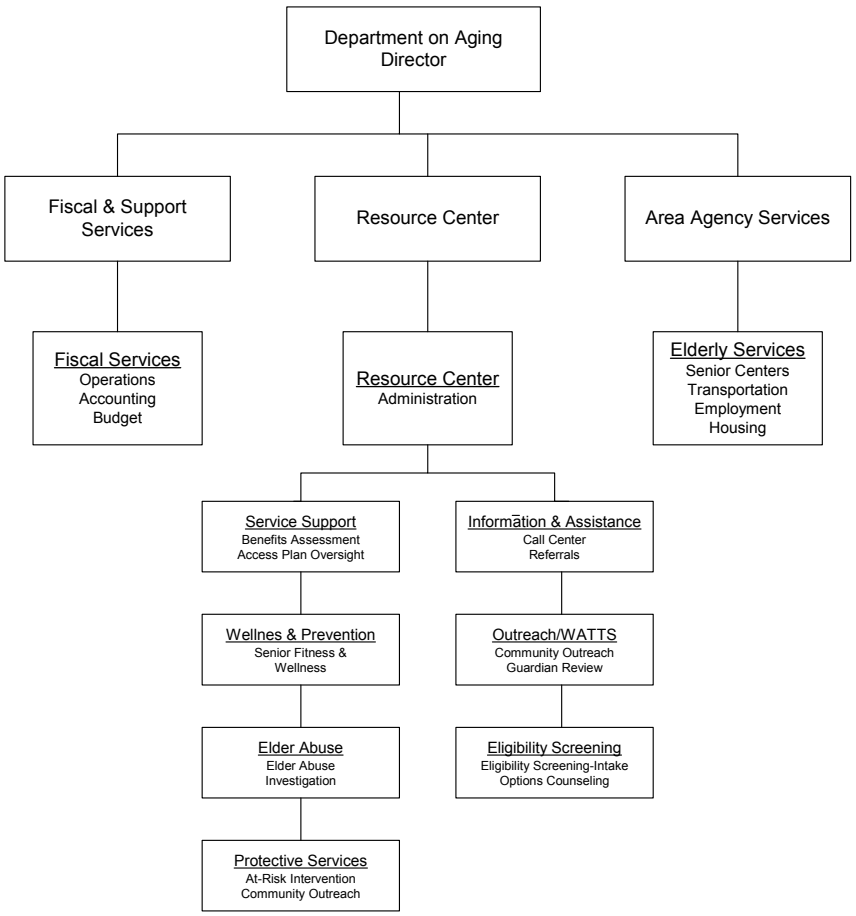
DEPT: DHHS - Behavioral Health Division **UNIT NO.** 6300
FUND: General - 0077

ORGANIZATION EXPENDITURE SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Management / Support Services	Expenditure	$ 975,791	$ 4,868,360	$ (1,430,906)	$ (6,299,266)
	Revenue	1,106,470	2,929,579	1,455,179	(1,474,400)
	Tax Levy	$ (130,679)	$ 1,938,781	$ (2,886,085)	$ (4,824,866)
Inpatient Services: Nursing Facility Services	Expenditure	$ 29,419,350	$ 24,153,385	$ 25,399,866	$ 1,246,481
	Revenue	10,368,217	9,270,013	8,868,138	(401,875)
	Tax Levy	$ 19,051,133	$ 14,883,372	$ 16,531,728	$ 1,648,356
Inpatient Services: Acute Adult / Child Services	Expenditure	$ 38,177,672	$ 35,185,724	$ 36,159,012	$ 973,288
	Revenue	17,426,026	15,670,596	15,741,897	71,301
	Tax Levy	$ 20,751,646	$ 19,515,128	$ 20,417,115	$ 901,987
Adult Community Services	Expenditure	$ 30,099,027	$ 29,162,481	$ 26,419,700	$ (2,742,781)
	Revenue	29,913,869	33,809,712	26,943,200	(6,866,512)
	Tax Levy	$ 185,158	$ (4,647,231)	$ (523,500)	$ 4,123,731
Child and Adolescent Services	Expenditure	$ 42,894,464	$ 42,436,567	$ 44,498,335	$ 2,061,768
	Revenue	43,431,079	42,318,620	45,487,832	3,169,212
	Tax Levy	$ (536,615)	$ 117,947	$ (989,497)	$ (1,107,444)
Adult Crisis Services	Expenditure	$ 15,159,505	$ 17,204,717	$ 17,879,503	$ 674,786
	Revenue	7,537,055	8,453,122	11,937,422	3,484,300
	Tax Levy	$ 7,622,450	$ 8,751,595	$ 5,942,081	$ (2,809,514)
AODA Services	Expenditure	$ 18,338,811	$ 18,737,108	$ 17,359,163	$ (1,377,945)
	Revenue	16,633,222	16,783,420	16,504,120	(279,300)
	Tax Levy	$ 1,705,589	$ 1,953,688	$ 855,043	$ (1,098,645)
County Health Programs	Expenditure	$ 66,854,045	$ 15,849,781	$ 14,555,808	$ (1,293,973)
	Revenue	59,644,204	1,526,880	1,356,000	(170,880)
	Tax Levy	$ 7,209,841	$ 14,322,901	$ 13,199,808	$ (1,123,093)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT ON AGING

DEPARTMENT ON AGING (7900)



MISSION

The mission of the Milwaukee County Department on Aging(MCDA) is to affirm the dignity and value of older adults of this County by supporting their choices for living in and giving to our community.

Budget Summary

	2010	2009/2010 Change
Expenditures	**17,178,679**	**(1,962,140)**
Revenue	**15,881,088**	**(366,080)**
Levy	**1,297,591**	**(1,596,060)**
FTE's	**79.6**	**(3.7)**

Major Programmatic Changes

- State takeover of Income Maintenance staff
- State discontinuation of Alzheimer's Family Caregiver and Support Program
- Completion of Connecting Caring Communities
- Wellness Program continues, State Wellness and Prevention funding discontinue

OBJECTIVES

- A 2010-2012 Area Plan will be executed by the Department on Aging and monitored by the Commission on Aging.
- Provide access to information and forms on the Internet for potential vendors for the Area Agency Services 2011 Request for Proposal process. Provide a similar secure Internet access area for continuing vendors eligible for a 2011 contract extension.
- Provide access to supervised fitness programs at five County-owned senior fitness centers in collaboration with University of Wisconsin, Milwaukee College of Health Sciences and Therapy Plus Wisconsin. A physical therapy component will be instituted at Washington Park Senior Center.
- Department on Aging Fiscal Division and Department of Administrative Services will implement a system utilizing the Third Party Administrator (TPA), currently under contract with the Milwaukee County Department on Aging – Care Management Organization (CMO), to replace the Scripts client services payment system.
- MCDA will implement meal site efficiency and consumer satisfaction surveys to gain a better understanding of: demographics, participation, home delivered meal dispatch locations etc.
- Continue, with support of the business community, to promote, advocate, and celebrate senior residents' contributions to Milwaukee County communities through the Senior Hall of Fame, Senior Statesman, Nutrition Volunteer Recognition and Golden Idol.

DEPARTMENTAL PROGRAM DESCRIPTION

The Milwaukee County Department on Aging was created in 1991 to serve as Milwaukee County's designated Area Agency on Aging under the Older Americans Act and as the County's designated unit to administer aging programs. The Department plans for and services the growing needs of Milwaukee County's large and diverse older adult population. It is the one dedicated, specialized agency within Milwaukee County government to represent and serve the needs of the elderly.

The MCDA integrates several Federal and State revenue streams involving the Older Americans Act, the Senior Community Services Program, and Specialized Transportation Assistance Program for Counties (S85.21), Base Community Aids (BCA) and Family Care.

The MCDA is the designated Aging Resource Center (RC) and Care Management Organization (CMO) for older people in Milwaukee County under the State of Wisconsin's Family Care initiative. Family Care is a coordinated managed care, long term care, Medicaid waiver system which provides entitlement to comprehensive and flexible home and community-based care to foster independence and quality of life for persons ages 60 and older. Family Care Expansion provides additional services to those 18-59 and is discussed in Aging-Care Management Organization (CMO org 7990).

The sixteen member Commission on Aging is the lead County citizen board responsible for assessing the major aging issues and needs concerning the sixty (60) and over age population and for reviewing the planning and service efforts of organizations and institutions in the County and its aging network, and for making recommendations thereof. The Commission on Aging functions through three standing committees; Advocacy, Resource Center Oversight, and Service Delivery. The Advisory Council to the Commission on Aging is made up of thirty persons representing the diversity of Milwaukee County. The Commission on Aging has also created the permanent Intergenerational Council and Wellness Council, which include members that represent the entire County of Milwaukee. Department on Aging serves as the administrative arm of the Commission on Aging.

The Department on Aging consists of four service areas:

Administration includes the Director's Office and the Fiscal and Support Services Division. The major functions of the Fiscal and Support Services Division include budget development and management, accounting, and personnel administration. The Division monitors departmental expenditures and revenues, reviews audits; reports service utilization and expenditures to County and State agencies, projects revenues and expenditures, and monitors compliance with funding source requirements. This Division also develops the Department's fiscal policies and assesses operations for effectiveness and efficiency.

Area Agency Services provides a comprehensive network of support services through community based agencies that assist older adults to remain independent in their homes. These programs are funded through the Older Americans Act and State revenue earmarked for elderly services. County tax levy funding is provided for program operation and maintenance of five County-owned senior center buildings. The Division is responsible for planning, research, and program development. In addition, unit staff solicits, monitors, evaluates and administers contracts for a variety of services in the community. Staff assists with contract development and coordinates the Request for Proposal process with other County departments.

The Area Agency Services Division provides staff support to the Milwaukee County Commission on Aging, its standing committees and the Advisory Council. The Advisory Council addresses issues identified in public hearings through three principle workgroups, including the Volunteer, Technology, and the Under-served Population workgroups. Division staff assists the Commission in conducting public hearings and needs assessments as required under Federal statute, provide technical assistance and serve as a resource for businesses, universities and volunteer organizations interested in meeting the needs of older adults in the community.

The Senior Meal Program, part of the Area Agency Services Division, is funded under Titles III-C-1 and 111-C-2 of the Older Americans Act, as well as other State and Federal funds received from the State of Wisconsin Bureau on Aging and Long Term Care Resources. The program also receives reimbursement for eligible elderly meals from the United States Department of Agriculture (USDA).

The purpose of the Senior Meal Program is:

- To provide older persons, particularly those with low incomes; low-cost, nutritionally sound meals in strategically located congregate sites. The program also seeks to reduce the social isolation of

participants by providing supportive services including recreation, transportation, education and information about other programs and services available to older adults.
- To provide home-delivered meals five to seven days a week to eligible frail, homebound, older adults. The program assists older adults in remaining independent and living within their own homes and provides limited gap-filling services in addition to meals.

The Aging Resource Center acts as the point of entry for the Department's Family Care and all other long-term care programs and is responsible for arranging short-term assistance for older adults with immediate or pressing needs. It is the primary source of quality information and assistive services on issues affecting persons 60 years of age and older and their family support networks.

As a major component of the State of Wisconsin Family Care initiative, this Division has four primary functions:
- To provide Milwaukee County's older adults, their caregivers and the general public one central number to call for information about programs and services 24 hours a day;
- To provide pre-admission counseling to elders seeking residential placements;
- To determine eligibility for the Family Care benefit; and
- To provide community education to older adults, their families, and caregivers on a broad range of subjects, including wellness and prevention of functional decline.

Another integral function of the Resource Center is to coordinate daily with the State Income Maintenance staff (formerly Economic Support Division - Milwaukee County Department of Health and Human Services) to assure Medicaid eligibility compliance for persons choosing the Family Care benefit. Other major Resource Center responsibilities include investigating allegations of elder abuse and providing protective services, guardianships and protective placement services to vulnerable older adults.

The Care Management Organization (CMO) Division operates the Family Care Program in Milwaukee County. This Division is detailed in a separate narrative in 2010.

Organizational Levy Summary

	Administration	Area Agency: Elderly Services	Area Agency: Senior Meal Program	Area Agency: Senior Centers	Resource Center: Community
2008 Actual	($216,298.00)	$322,786.00	$8,282.00	$1,429,360.00	$1,145,996.00
2009 Budget	($2,470.00)	$204,722.00	($7,254.00)	$1,492,145.00	$1,212,626.00
2010 Budget	$36,600.00	$53,566.00	($59,968.00)	$1,447,601.00	($161,562.00)
Percent Change 09-10	1581.78%	-73.83%	-726.69%	-2.99%	-113.32%

Department

2010 BUDGET

Approach and Priorities

- Reductions to non-mandatory services provided by the Aging Resource Center
- Eliminate services to reflect reductions in State budget.
- Reduce operating expense spending by 10%
- Maintain existing congregate and home delivered meal programs and senior center operations

Programmatic Impacts

- The lease at the Reuss Building expires in December 2010. DTPW Facilities Management is developing plans to relocate the Department on Aging to another facility during the Fall of 2010. See DTPW for more detail.
- Major maintenance in the 5 County owned Senior Centers will be delayed due to departmental cuts.

Budget Highlights

Wage and Benefit Modifications ***($692,056)***

This budget includes an expenditure reduction of $692,056 based on the changes described in the non-departmental account for wage and benefit modifications (Org-1972). There is no corresponding revenue offset resulting in a total tax levy savings of $692,056.

100% Time Reporting Initiative ***($240,801)***

Beginning in 2009 and continuing in 2010, the Department on Aging is working to increase staff training and timely reporting to accurately reflect tasks in the State reimbursement module. Through subsequent years of implementation, time-reporting has enabled the County to realize additional revenue by accounting for staff time spent on federally reimbursable items such as Medicare and Medicaid. In 2010, 1.0 FTE Program Coordinator (RC) is funded to provide on-going staff training and supervision within the Resource Center. The Program Coordinator (Resource Center) will monitor 100% Time-Reporting in collaboration with the Fiscal unit to help ensure maximization of State/Federal reimbursements for viability and program compliance in the Resource Center. Revenue is projected to increase by $449,499. Expenditures related to the Program Coordinator (Resource Center), Corporate Guardianship, and Alzheimer's Family and Caregiver Support Program are funded with $208,698 time reporting revenue resulting in a net tax levy savings of $240,801.

Reductions to Non-Mandated Service in the Aging Resource Center ***($308,598)***

In 2010, the Aging Resource Center functions will be better aligned with State and Federal funding and contract requirements. Human Service Worker staff in Elder Abuse/Protective Service units will focus and perform only functions required by contract (elder abuse investigation, emergency requests and protective services). Clients seeking these services will be able to receive assistance through DHHS and BHD, or will be referred to other service providers for the services no longer provided. This results in the abolishment of 5.0 FTE HSW and 1.0 FTE Service Support Specialist for a salary and active fringe benefit savings of $474,766 with a corresponding 35% reduction in time reporting ($166,168) resulting in a tax levy savings of $308,598.

State Income Maintenance Takeover ***($230,903)***

Effective January 1, 2010, the State will assume responsibility for the Family Care Income Maintenance (IM) support staff in Milwaukee County. In prior years, the Department on Aging operated under a Memorandum of Understanding (MOU) with Milwaukee County – Department of Health and Human Services (DHHS) to purchase 24 Economic Support Specialists (ESS) were crosscharged to Aging. This agreement allowed for revenue reimbursement under the Medicaid system, or 50% of the personnel cost for the 24 positions. Department on Aging and DHHS shared the infrastructure costs associated with these positions.

In 2010, the State of Wisconsin will pay compensation and benefits for ESS and related supporting staff positions co-located with the Resource Center under a MOU with Department on Aging starting January 1, 2010. This results in an expenditure decrease of $1,118,393 related to the DHHS cross charge. Department on Aging will assume financial responsibility for the infrastructure costs for these positions as well as the infrastructure costs for the Nursing Home staff co-located with the RC in the Reuss Building. Department on Aging budget includes an estimated projection for Milwaukee County Information Management Services Division (IMSD) system support for IM staff co-located with the Resource Center of $91,152. Rent for ESS workers increased to $126,671. Based on an agreement with the State, infrastructure costs incurred by Department on Aging for IM staff are eligible for Medicaid reimbursement at 50% of costs. Revenues decrease by $646,107 due to the elimination of Income Maintenance staff reimbursement. Expenditures increased $9,500 for transition costs associated with ESS workers going to the State and $14,060 in expenditures was increased for additional supplies. The net impact of these revenue and expenditure changes is a tax levy reduction of $230,903.

Reuss Lease ***$0***

The lease at the Reuss building expires at the end of December 2010. In October 2009, a County-wide space planning report will be presented to the County Board outlining the available space within existing County owned facilities. Due to the large amount of excess County space currently available, the Department on Aging will be relocated to another facility. Due to logistical issues caused by a winter move, this transition will take place in October 2010. Since the lease runs through the end of December 2010, no tax levy savings result in 2010. However, this move will result in a tax levy savings of $400,012 in the 2011 Budget. Funding for this relocation is included in the DTPW- Facilities capital budget.

Alzheimer's Family and Caregiver Support Program ***($24,216)***

The State is phasing out Alzheimer's Family Caregiver and Support Program (AFCSP) funding by eliminating support in all Wisconsin counties participating in Family Care during 2008. As a result, Milwaukee County's AFCSP senior population will lose outreach support and monetary support for adult day care, respite care and other long term care services. Due to the State reduction, approximately 75 families will lose respite care and other support service payments totaling $167,942. The County will continue to provide $50,000 for the Alzheimer's Association of Southeastern Wisconsin due to the Department on Aging's 100% time reporting initiative. The budget also reflects a 10% reduction, or a decrease of $24,215 in County funding for AFCSP administrative support.

Corporate Guardianship ***$0***

Milwaukee County is responsible for "court ordered" corporate guardian services. The Department on Aging Resource Center will work to eliminate financial support and errors of non-County petitioners ordering corporate guardianships through enhanced monitoring. Corporate Guardianship is continued to be funded at $60,000 due to the 100% Time Reporting initiative.

Administrative Internal Allocation ***$0***

Department on Aging Administrative costs and the Reuss Building rent includes an allocation to the Care Management Organization (CMO)(org 7990 - Fund 2) based on Full Time Equivalents. With Family Care expansion, the CMO budget includes additional positions (See 7990 Personnel Changes Table), resulting in an Administrative expenditure allocation increase to the CMO and a decrease to the remaining Department on Aging (org 7900 - Fund 1) divisions.

Senior Meal Program ***$0***

Additional Federal funding of $332,056 for both congregate and home-delivered meals will be applied to the Senior Meal Program in 2010. This revenue is specifically earmarked for congregate and home-deliver meals. The Department on Aging will utilize this revenue to absorb the 2010 per meal cost increases projected at 3% and offset a reduction in Title III C 1 funding of $100,409 for congregate meals.

Senior Meal Program			
	2009 Budget	2010 Budget	2009/2010 Change
Number of Meal Sites Open	31	31	0
Meals Served at Meal Sites	322,219	323,128	909
Home-Delivered Meals	249,207	246,650	(2,557)
Total Meals Served	571,426	569,778	(1,648)

Major Maintenance Reduction ***($50,000)***

In conjunction with the standards used by the Department of Public Works, the Department on Aging will prioritize major maintenance at the five County-owned senior centers based on building safety, building integrity and code violation and was able to reduce 2010 expenditures to $100,000. The recent history reflect a decrease in the major maintenance spending for the County-owned senior centers; 2008 - $300,000, 2009 - $150,000 and 2010 - $100,000.Certain repairs in the Senior Centers such as tile floor replacement have been pushed back to outlying years.

Operating Expenditure Reduction ***($54,833)***

The Department on Aging reduced all non-crosscharge, non-contract operating expenses by 10% culminating in a decrease in $54,833 of expenditures. These expenses are related to various commodities and services (postage, advertising, office supplies, etc).

Human Resource Transfer ***$0***

1.0 FTE Human Resource Coordinator (Aging) position is transferred from DAS Human Resources to the Department on Aging in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing County-wide human resource policies, ensuring compliance, and providing training. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Neighborhood Technical Assistance Extension Grant ***$0***

January 2010 represents the last month for funding of a two year grant provided by Faye McBeath, Helen Bader and Greater Milwaukee foundations in the Connecting Caring Communities project – *Neighborhood Technical Assistance Extension.* Program innovations developed, nurtured and supported through partnerships provided under the Connecting Caring Communities project initially funded through Robert Wood Johnson Foundation Community Partnerships for Older Adults grant has created a sustainable framework for activities to continue in the organized neighborhoods.

Capital Investments

$617,480 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Both projects were part of the Fall 2009 debt issuance. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Kelly Senior Center Bathroom Renovation
- Washington Park Senior Center Roof Replacement

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Department on Aging **UNIT NO.** 7900
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 4,633,601	$ 4,716,874	$ 4,180,766	$ (536,108)
Employee Fringe Benefits (EFB)	3,060,324	3,163,552	3,231,669	68,117
Services	882,050	927,650	775,040	(152,610)
Commodities	1,142,433	1,198,823	1,281,519	82,696
Other Charges	6,797,749	6,512,884	6,409,036	(103,848)
Debt & Depreciation	0	0	0	0
Capital Outlay	77,597	150,000	100,000	(50,000)
Capital Contra	0	0	0	0
County Service Charges	4,766,678	4,827,447	3,378,245	(1,449,202)
Abatements	(2,316,225)	(2,356,411)	(2,177,596)	178,815
Total Expenditures	$ 19,044,207	$ 19,140,819	$ 17,178,679	$ (1,962,140)
Direct Revenue	1,174,934	1,255,075	1,136,416	(118,659)
State & Federal Revenue	15,171,208	14,992,093	14,744,672	(247,421)
Indirect Revenue	0	0	0	0
Total Revenue	$ 16,346,142	$ 16,247,168	$ 15,881,088	$ (366,080)
Direct Total Tax Levy	2,698,065	2,893,651	1,297,591	(1,596,060)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**0.8**	**83.3**	**79.6**	**(3.7)**
% of Gross Wages Funded	**96.9**	**97.2**	**99**	**1.8**
Overtime (Dollars)	**$ 27,704**	**$ 42,984**	**$ 21,276**	**$ (21,708)**
Overtime (Equivalent to Position)	**0.4**	**0.8**	**0.4**	**(0.4)**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Human Resources Coord-Aging	65850	Transfer In	1.00	1.00	Administration	$ 64,910
Program Coordinator (RC)	57340	Fund *	0.00	0.00	Resource Center	64,985
Fiscal Analyst	04462	Transfer Out	(1.00)	(1.00)	Administration	(54,286)
Service Support Specialist	55440	Abolish	(1.00)	(1.00)	Resource Center	(33,752)
Human Service Worker	56160	Unfund	(5.00)	(5.00)	Resource Center	(259,610)
					TOTAL	$ (217,753)

* The Program Coordinator position is currently an unfunded position.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Department on Aging **UNIT NO.** 7900

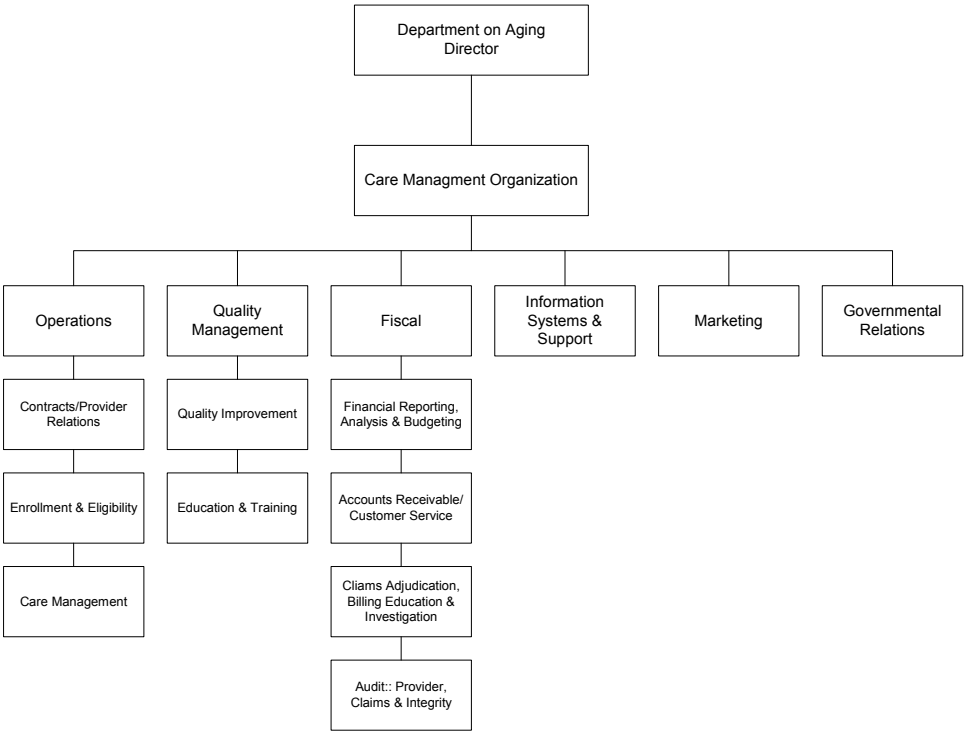
FUND: General - 0001

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Administration	Expenditure	$ (196,228)	$ (2,470)	$ 36,600	$ 39,070
	Revenue	20,070	0	0	0
	Tax Levy	$ (216,298)	$ (2,470)	$ 36,600	$ 39,070
Area Agency: Elderly Services	Expenditure	$ 3,333,454	$ 3,394,102	$ 3,134,299	$ (259,803)
	Revenue	3,010,668	3,189,380	3,080,733	(108,647)
	Tax Levy	$ 322,786	$ 204,722	$ 53,566	$ (151,156)
Area Agency: Senior Meal Program	Expenditure	$ 4,500,860	$ 4,759,008	$ 4,940,175	$ 181,167
	Revenue	4,492,578	4,766,262	5,000,143	233,881
	Tax Levy	$ 8,282	$ (7,254)	$ (59,968)	$ (52,714)
Area Agency: Senior Centers	Expenditure	$ 1,429,360	$ 1,492,145	$ 1,447,601	$ (44,544)
	Revenue	0	0	0	0
	Tax Levy	$ 1,429,360	$ 1,492,145	$ 1,447,601	$ (44,544)
Resource Center: Community Alternatives & Intervention Services	Expenditure	$ 9,791,431	$ 9,300,118	$ 7,587,100	$ (1,713,018)
	Revenue	8,645,435	8,087,492	7,748,662	(338,830)
	Tax Levy	$ 1,145,996	$ 1,212,626	$ (161,562)	$ (1,374,188)

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT ON AGING – CARE MANAGEMENT ORGANIZATION

DEPARTMENT ON AGING - CARE MANAGEMENT ORGANIZATION (7990)



MISSION

Milwaukee County's Family Care, Care Management Organization respects the dignity and personal autonomy of each Member by honoring choice and promoting the Member's continued participation in the life of their community, by providing a continuum of quality cost-effective long-term care to its Members, and by supporting the families and caregivers of its Members. As a comprehensive and flexible long-term care service delivery system, Family Care strives to foster an individual's independence and quality of life while recognizing the need for interdependence and support.

Budget Summary

	2010	2009/2010 Change
Expenditures	**256,797,847**	**(4,715,837)**
Revenue	**256,797,847**	**(4,717,760)**
Levy	**0**	**1,923**
FTE's	**90.1**	**(1.3)**

Major Programmatic Changes

- Expand program to serve individuals with disabilities 18-60 years old
- Must compete with other CMO's in Milwaukee County

OBJECTIVES

- Provide Family Care benefit to eligible adults and eliminate waiting lists for individuals with physical and developmental disabilities age 18 to 60.

- Enhance administrative infrastructure of CMO, improve quality of care management while maintaining solvency.
- Enhance Care Management Unit education and training curriculum.
- Improve marketing and communication initiatives.

DEPARTMENTAL PROGRAM DESCRIPTION

Care Management Organization
Milwaukee County Department on Aging (MCDA) has successfully operated a Family Care program for people age 60 and older since July 2000. This program serves all target groups in accordance with the home and community-based waivers granted to the State of Wisconsin by the US Department of Health and Human Services to serve people with physical disabilities, developmental disabilities and the elderly in a managed long-term care program in Milwaukee County.

The MCDA-CMO has met certification requirements each year since original certification in July 2000. The MCDA-CMO has entered into the Health and Community Supports Contract each year since the inception of the Family Care program. This contract has never been terminated.

The MCDA-CMO responded to a request for proposal issued by the State of Wisconsin in 2004 to provide the Family Care benefit to people age 60 and older in Milwaukee County. As the result of that RFP process, the MCDA-CMO was granted the exclusive right to continue to offer Family Care in Milwaukee County.

CMO Governance Structure
The MCDA-CMO currently meets all statutory requirements for a Family Care Governing Board (the Board), s.46.284 (6), including having a board that reflects the ethnic and economic diversity of the geographic area served by the Care Management Organization.

The Board, per Milwaukee County Ordinance 16.02, provides the MCDA-CMO with oversight and guidance in carrying out its mission under the Family Care program as provided under Wis. Stats. s. 46.284, including policy recommendations and other actions meeting improvements in operations, fiscal accountability and reporting, and quality assurance.

In addition, the Board advises the County Board of Supervisors and County Executive at least annually on the performance and financial condition of the program. The Board has three standing sub-committees, Operations; Quality and Finance which meet monthly with recesses in July and December.

The Governing Board currently consists of sixteen (16) members, reflecting the ethnic and economic diversity of Milwaukee County. The membership of the Board is required to include representation by at least five (5) people or their family members, guardians, or other advocates who are representative of the CMO membership. The remaining Board membership must consist of people residing in Milwaukee County with recognized ability and demonstrated interest in long-term care and managed care and up to three (3) members of Milwaukee County Board of Supervisors or other elected officials.

CMO Management Staff
The MCDA-CMO is a unique partnership of County and long-term contracted personnel. Partnering with community based long-term care organizations has allowed the MCDA-CMO to successfully meet the outcomes of a culturally diverse, economically disadvantaged population who frequently face complex social issues.
The MCDA-CMO is organized around functional units with key managers who bring a wealth of institutional knowledge to the program participating on the Senior Management Team. The functional teams include:

- Care Management Administration
- Operations
  - Contract/Provider Relations

  - Enrollment and Eligibility
- Fiscal Management
  - Claims Management
  - Compliance
- Quality Management
  - Training and Education
- Information Management

Each team has a unique set of responsibilities and is accountable for meeting explicit performance outcomes. The Chief Financial Officer; Chief Information Officer; Chief Operating Officer and Chief Clinical Officer are contracted personnel who report directly to the CMO Director.

Care Management Teams
A key component of the CMO is the interdisciplinary team. Each Family Care member is assigned to an Interdisciplinary Team (IDT) upon enrollment. These assignments are done according to a cascading algorithm that considers member choice, needs, and capacity of teams when making assignments.

The IDTs are organized into Care Management Units (CMUs). CMUs may be public or private sponsored entities. Since the CMO's inception, MCDA has purposefully and deliberately integrated the expertise of the long-term care and disability community into the Family Care program. By partnering with private care management firms, local non-profits, health care systems, adult day cares and home health providers; the MCDA-CMO has been able to ensure organizational capacity for all eligible members.

Each CMU is staffed with a CMU Administrator, one or more Lead Supervisors, and registered nurses, care managers and support staff. The IDTs consist of no less than the member, the care manager and the registered nurse. The IDT is the unit responsible for identifying member outcomes, authorizing services from the provider network, coordinating the member's health care and monitoring the member's plan of care.

Contracts/Provider Relations
The MCDA-CMO recognizes the importance of a proactive approach to meet the needs of members with the provider network. In addition to the Contract Manager, the Contract and Network Division includes a team of Contract Services Coordinators with direct responsibility for provider development in assigned service areas. In addition, the MCDA-CMO recently added the position of Contract Surveyor to assist in development and maintenance of tools and processes to assure compliance with contract requirements for all providers.
The current provider network includes a range of culturally competent providers in key service areas. This includes alternative residential services, home health care, supportive home care and transportation. Milwaukee County is easily identifiable as the most culturally diverse county in the State of Wisconsin. Milwaukee County also has a disproportionate number of people, including adults, living at or below the poverty level. These two factors when considered together lead inevitably to a membership that is diverse and that requires a provider network that reflects that diversity.

The capacity of the network to meet member needs is monitored via constant feedback from the care management teams, utilization reports, periodic analysis of the geographic distribution of members and providers and accessibility of services (services are physically accessible and available on a timely basis). Lack of provider capacity or choice is seldom an issue.

Enrollment and Eligibility
The MCDA-CMO has an Enrollment and Eligibility Coordinator who is responsible for ensuring accurate and timely information sharing about eligibility and enrollment among the CMO, Aging Disability Resource Center's (ADRC) and County Income Maintenance (IM) units.

County IM units have a key role in determining initial financial eligibility, doing financial eligibility redeterminations, and adjusting cost share obligations resulting from changes in expenses or other situations incurred by members.

This daily sharing of information between IM units and the MCDA-CMO is essential to ensure that all members are eligible to receive Family Care services and that they are paying the appropriate cost share amount.

Fiscal Management
The fiscal team, led by the Chief Financial Officer, develops the necessary financial services infrastructure to support the CMO operations and strategic plan. The CFO provides oversight and management of financial operations including supervision of fiscal staff and assists the CMO Director in the integration of the financial services with operations to support the strategic plan.

There are comprehensive policies in place for the appropriate adjudications of claims; collection of member obligation and room and board as well as adjudication of provider appeals.The CFO also works closely with DHS staff to insure the program remains in compliance with the Health and Community Supports Contract.

Training and Education
The MCDA-MCO offers a comprehensive multidimensional training program for all primary care management teams that includes demonstration of competency in the Family Care Care Management model. All new care managers and nurses complete a Family Care Practicum during their initial six months of employment. The care manager and nurse demonstrate competency through care management review and chart audits conducted by the CMU supervisor and Best Practice Team. The MCDA-MCO Education and Training Director in consultation with the Education Sub-Committee of the MCO Governing board, oversees the Interdisciplinary Team (IDT) training.

Information Management
The MCDA-CMO front line staff including: care managers, nurses, supervisors, management, fiscal, administrative staff, DHS staff and the State's external quality review contractor all use the Member Information Documentation and Authorization System (MIDAS).

Each member's assessments, case notes, team care plan, eligibility information, level of care information, service authorizations, medication information, advance directives, placement information, support contacts, diagnosis information, wellness information, immunization information, member obligation history, and cost history are available in MIDAS, the web-based information system.

This web-based integrated information system has been developed over the past 9 years to specifically meet the care management, quality assurance, provider network, fiscal management and reporting needs for the MCDA-CMO.

2010 BUDGET

Approach and Priorities

- Maintain a solvent, high quality outcome-based program;
- Budget for expansion in 2010 to expand the Family Care benefit in Milwaukee County to individuals with disabilities between the ages of 18 to 60;
- Design new organizational structure that is a separate entity as required by the Wisconsin Department of Health Services (DHS);
- Contain the rise in para-transit costs through the use of the New Freedom pass;

Programmatic Impacts

- MCDA-CMO currently serves 6,835 members in Family Care.
- An additional 791 clients are estimated to be served in 2010 due to Family Care Expansion.
- MCDA-CMO will be working in coordination with Transit to encourage para-transit users to utilize alternative means of transportation, primarily fixed route and taxi services.

Budget Highlights

Wage and Benefit Modifications ***$0***

This budget includes an expenditure reduction of $902,363 based on the changes described in the non-departmental account for wage and benefit modifications (Org-1972). There is a corresponding revenue offset of $902,363 for a total tax levy savings of $0.

Expanding Family Care

In 2000, the Milwaukee County CMO was one of five pilot organizations in Wisconsin to begin coordinating all long term care services, including home and community based services and institutional services for eligible elders who require publicly funded long term care services. The CMO submitted a successful proposal to DHS in 2008 to expand services to individuals with disabilities under age 60 and anticipates receiving certification approval by DHS as an expanded CMO in November 2009. The CMO is currently a division within the Milwaukee County Department on Aging (MCDA). However, as the program expands, DHS requires the CMO to be separate from the MCDA and function as its own department to avoid any conflict of interest with the Resource Center as the Resource Center provides options counseling for members enrolling in all CMO's operating in the County of Milwaukee.

The CMO has established a robust network of 901 providers to provide services for its current members and new enrollees from the Disability Services Division. All providers must be HIPPA compliant. The CMO's contract with the DHS requires the CMO to continually monitor the provider network to ensure that service capacity and access are managed in accordance with current and anticipated new member service demands. The CMO is continuing to expand the provider network as needed to increase the capacity to serve persons with disabilities age 18-60 and has experienced a growth in the network by nearly 30% during the past year.

Position Actions Related to the Additional MCO within Milwaukee County

Due to the presence of a second managed care organization, the CMO anticipates serving fewer members and thus requiring less staff. Family Care Expansion was initially planned for a single CMO and an April 1, 2009 start date. The State delayed expansion until November 1st 2009 and allowed Milwaukee County and a private organization to run competing managed care organizations.

- The CMO abolishes the following vacant positions: 1.0 FTE Office Support Asst 1,1.0 FTE Fiscal Asst 1, 2.0 FTE Accountant 2, 1.0 FTE Accountant 3, 1.0 FTE Accounting Coordinator (Aging), 2.0 FTE Performance Evaluator 3, 2.0 FTE Health Care Plan Specialist 1, 2.0 FTE Contract Service Coordinators, 1.0 FTE Fiscal and Management Analyst, 1.0 FTE Client/Provider Liaison, 1.0 FTE LTC Functional Screener positions, 1.0 HSW, and 2.0 RN 2.
- These actions are offset by the creation of 1.0 FTE Administrative Specialist (CMO), 1.0 FTE Health Care Plan Specialist Supervisor, 1.0 FTE Health Care Plan Specialist II is created and 1.0 FTE Health Care Plan Specialist II is transferred from BHD, 1.0 FTE Senior Financial Analyst (CMO), 1.0 FTE Quality Assurance Coordinator (ATR), 1.0 FTE Fiscal Analyst transferred from MCDA to CMO. 6.5 FTE Human Service Worker and 3.25 FTE RN2 Adult Service Division transferred from DSD to CMO.
- The CMO is creating additional positions to support the necessary infrastructure and increased demands for expansion of the Family Care program in Milwaukee County that will best suit the departments needs in light of competition. Expenditures related to these position create and abolishments results in a decrease of $31,688.

Transportation Services

In 2009, the CMO co-pay increased to $10.80. This remains below the actual cost of a Para-transit ride, which exceeds $25. The increase in co-pay resulted in an approximate annual increase in cost of $1.2 million to the CMO.

In 2010 the CMO will focus on the use of "New Freedom Passes" to more effectively control utilization of Para-transit services. The New Freedom bus pass is a County program that allows unlimited transportation on County buses for conditionally eligible paratransit users. Currently, the MCDA-CMO is identifying all Family Care members who are conditionally eligible for Para-transit services and will insure all IDT staff for those members are aware of the resource and consider it as an option when determining transportation services necessary to meet member outcomes. The CMO expects to save $744,732 in 2010 by encouraging paratransit van users to seek alternative modes of transportation, primarily through taxi and fixed route services. There are also corresponding net decreases in the paratransit budget. The chart below outlines these utilization savings.

2010 Projected Paratransit Utilization Savings

Cost Savings Area	Projected Annual Cost Savings	Increase/ (Decrease) Van Rides	Increase/ (Decrease) Taxi Rides
20% of members that only use van would switch to taxi	$398,190.43	(36,669)	36,669
60% of members that use van and taxi will switch to just taxi	$182,049.53	(13,485)	13,485
50% reduction in rides used for recreation/personal purposes	$58,316.00	(4,780)	
25% of members eligible for the Freedom pass will stop van	$52,713.15	(4,321)	
2% reduction due to residential facilities providing transportation	$53,463.45	(7,012)	
Totals	$744,732.56	(66,267)	50,154

The CMO will work with identified residential and day service providers who provide transportation to insure members utilize these services where appropriate.

DEPT: Department on Aging - Care Management Organization **UNIT NO.** 7990
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 2,963,099	$ 5,461,402	$ 4,975,546	$ (485,856)
Employee Fringe Benefits (EFB)	1,896,868	3,442,923	3,558,071	115,148
Services	3,924,356	5,198,521	5,204,000	5,479
Commodities	52,053	50,776	114,693	63,917
Other Charges	187,363,367	244,286,254	240,723,731	(3,562,523)
Debt & Depreciation	0	0	0	0
Capital Outlay	56,746	8,752	78,752	70,000
Capital Contra	0	0	0	0
County Service Charges	2,313,612	3,105,056	2,228,534	(876,522)
Abatements	0	(40,000)	(85,480)	(45,480)
Total Expenditures	$ 198,570,101	$ 261,513,684	$ 256,797,847	$ (4,715,837)
Direct Revenue	197,735,155	261,000,161	256,797,847	(4,202,314)
State & Federal Revenue	393,974	515,446	0	(515,446)
Indirect Revenue	0	0	0	0
Total Revenue	$ 198,129,129	$ 261,515,607	$ 256,797,847	$ (4,717,760)
Direct Total Tax Levy	440,972	(1,923)	0	1,923

Note: A 2009 Budget Transfer in the amount of $14,813,588 Revenues and $14,813,588 Expenditures is not included in the 2009 Budget above.

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**60.4**	**91.4**	**90.1**	**(1.3)**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0**
Overtime (Dollars)	**$ 60,545**	**$ 46,200**	**$ 46,272**	**$ 72**
Overtime (Equivalent to Position)	**1.0**	**0.9**	**0.9**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Department on Aging - Care Management Organization **UNIT NO.** 7990
FUND: General - 0001

PERSONNEL CHANGES

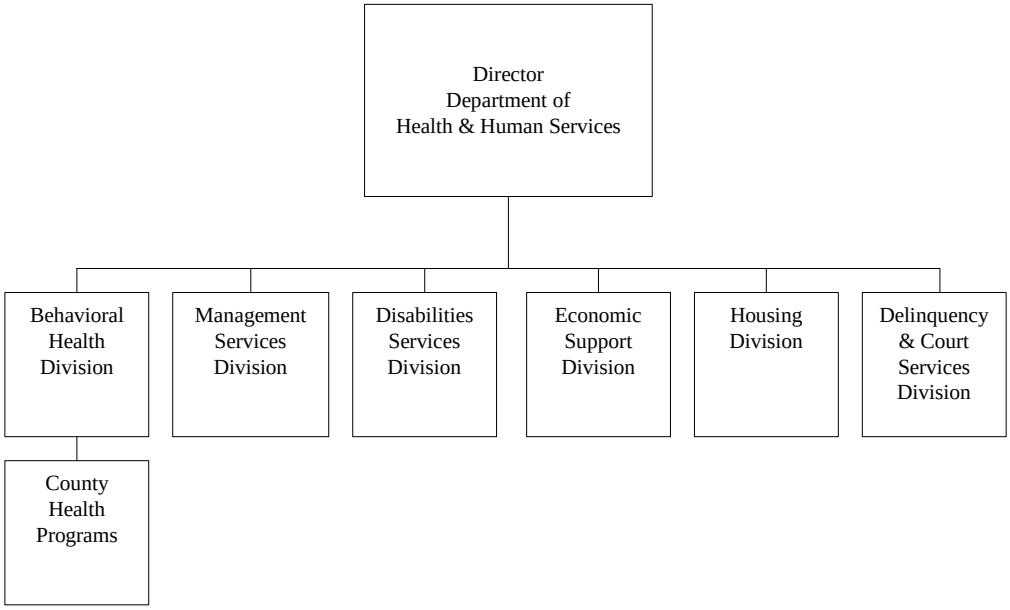
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Office Support Asst 1	00004	Abolish	(1.00)	(1.00)	Expansion - DSD	$ (28,366)
Fiscal Asst 1	04038	Abolish	(1.00)	(1.00)	Expansion	(31,742)
Accountant 2	04200	Abolish	(2.00)	(2.00)	Expansion	(81,484)
Accountant 3	04300	Abolish	(1.00)	(1.00)	Expansion	(46,428)
Accounting Coord (Aging)	04435	Abolish	(1.00)	(1.00)	Expansion	(63,517)
Performance Evaluator 3	04510	Abolish	(2.00)	(2.00)	Expansion	(108,752)
Health Care Plan Specialist I	04910	Abolish	(2.00)	(2.00)	CMO	(73,348)
Contract Service Co-ord	55731	Abolish	(2.00)	(2.00)	Expansion - DSD	(116,752)
Fiscal and Mgmt Analyst	12220	Abolish	(1.00)	(1.00)	Expansion	(67,064)
Human Service Worker	56300	Abolish	(1.00)	(1.00)	CMO	(51,288)
RN 2 Adult Svs Div	44720	Abolish	(2.00)	(2.00)	CMO	(135,130)
Sr. Financial Analyst (CMO)	Z0011	Create	1.00	1.00	CMO	64,674
Client/Provider Liaison	59961	Abolish	(1.00)	(1.00)	Expansion	(55,932)
LTC Functional Screener	04525	Abolish	(1.00)	(1.00)	Expansion	(55,859)
Administative Spec. (CMO)	Z0010	Create	1.00	1.00	CMO	41,437
Health Care Plan Sp Supv.	04905	Create	1.00	1.00	CMO	53,680
Health Care Plan Specialist II	04950	Create	1.00	1.00	CMO	39,506
Health Care Plan Specialist II***	04950	Transfer In	1.00	1.00	CMO	39,506
Quality Ass. Coord (ATR)	58025	Create	1.00	1.00	CMO	59,045
Fiscal Analyst*	04462	Transfer In	1.00	1.00	CMO	54,286
Human Service Worker**	56300	Transfer In	6.50	6.50	CMO	333,372
RN 2 Adult Svs Div**	44720	Transfer In	3.25	3.25	CMO	216,300
					TOTAL	$ (13,856)

* This position was transferred from MCDA to CMO
**These positions were transferred from DSD to CMO
*** One Health Care Plan Specialist II is a transfer from BHD
All abolished positions are vacant

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF HEALTH AND HUMAN SERVICES

DEPARTMENT ON HEALTH AND HUMAN SERVICES (DHHS) (8000)



MISSION

The mission of the Milwaukee County Department of Health and Human Services (DHHS) is to secure human services for individuals and families who need assistance in living a healthy, independent life in our community.

Budget Summary

	2010	2009/2010 Change
Expenditures	**148,871,281**	**(49,391,206)**
Revenue	**121,307,262**	**(56,581,614)**
Levy	**27,564,019**	**7,190,408**
FTE's	**667.5**	**(14.8)***

Major Programmatic Changes

- Continue Family Care expansion in Disabilities Resource Center Implementation of Family Care Expansion
- State Takeover of Income Maintenance and Child Care Programs
- Expansion of Correctional Alternatives and Increased Aftercare Activities

*Includes 2009 Current Year Actions

OBJECTIVES

- DHHS continues to work with the Department on Aging to implement an expansion of the Family Care Program that will serve persons with developmental and physical disabilities under the age of 60, including further refinement of the Resource Center business plan.

- DHHS will work with the State of Wisconsin Department of Health Services and Department of Children and Families to ensure a successful transition for income maintenance clients from a County-supervised model to a State-supervised model.
- DHHS will maintain sufficient staffing levels in the Department's 24-hour institutional operations to reduce overtime significantly in those areas compared to 2008 actual and 2009 projected levels.
- DHHS will continue to expand collaborative efforts between the Delinquency and Court Services Division (DCSD), Behavioral Health Division (BHD), the Division of Juvenile Corrections, community-based providers and the courts to improve service access and outcomes.

DEPARTMENTAL PROGRAM DESCRIPTION

The Department of Health and Human Services (DHHS) includes the following seven divisions: Economic Support, Delinquency and Court Services, Disabilities Services, Housing, Management Services, Behavioral Health and County Health Programs. The County Health Programs appears and operates under Behavioral Health Division (6300), a separate organizational unit in the County Budget.

The **Director's Office** provides guidance, support and administrative direction to all DHHS divisions.

The **Economic Support Division (ESD)** is responsible for administering the Wisconsin Home Energy Assistance and general assistance burials programs. In 2009, the Wisconsin Legislature adopted Wisconsin Act 15 authorizing the State to assume the administration of public assistance programs in Milwaukee County. These programs were formerly administered by ESD and include Food Share (Food Stamps), Medical Assistance (Title 19/Badger Care Plus), Care Taker Supplement and Child Day Care. Although these programs will be staffed by represented County positions within the division, the positions are now supervised by the State.

The **Delinquency and Court Services Division (DCSD)** has responsibility to provide the juvenile court with intake and disposition services for youth referred for delinquency and juveniles in need of protection and services. The Division administers a variety of services and programs intended to divert youth from court and responsibly provide youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive environment that is consistent with public safety. A number of service options target youth that in the past would have been placed in State correctional facilities.

Additionally, DCSD administers a 120-bed Juvenile Detention Center, juvenile court intake services, custody intake and probation services, and support staff for the operation of the Children's Court. The Juvenile Detention Center operation is a 24/7 secure correctional facility, which primarily houses juveniles who present a safety risk to the community and are being held pending court proceedings. Custody Intake staff screen and assume custody of youth that are released to the Juvenile Detention Center by law enforcement for continued custodial determination. Court Intake staff prepares case reports and histories for the Children's Court pursuant to Wisconsin State Statutes Chapter 938. Probation staff supervises youth adjudicated for delinquent behavior in the community under court ordered supervision.

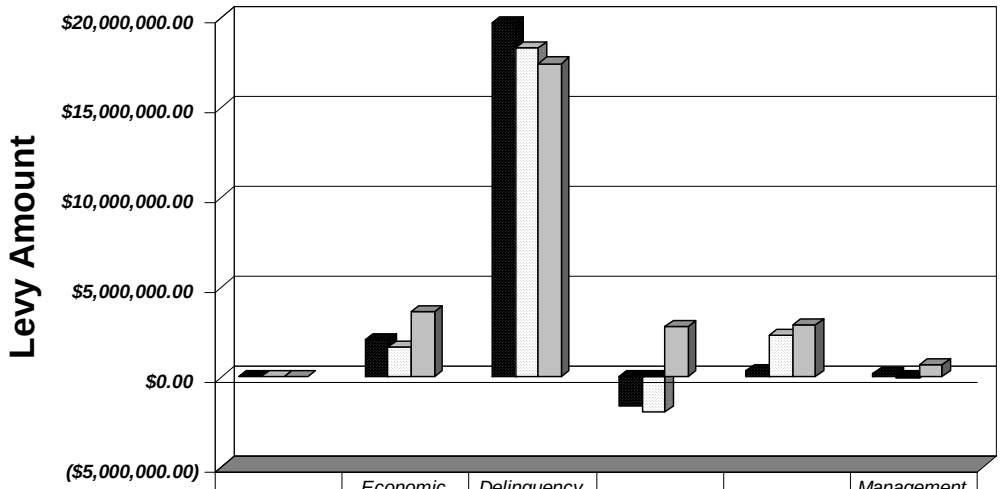
The **Disabilities Services Division** provides supportive services that are targeted to individuals to enable them to maintain and achieve their maximum independence to live in the community. This includes adults and children with physical and developmental disabilities. A wide variety of services are provided, including case management for long-term support, residential services, work and day services, employment services, personal care, community treatment, fiscal agent services, service access and prevention, early intervention and Birth to Three. Many of these services enable persons to live in the community and avoid institutional placements. The Division also acts as a source of information and referral for persons with disabilities as well as conducting investigations for vulnerable adults at risk for abuse and neglect.

The **Housing Division** administers the federal Department of Housing and Urban Development (HUD) funded Special Needs, Housing Choice Voucher (Rent Assistance), HOME/Home Repair, and Community Development Block Grant (CDBG) programs. The Division also manages the County Special Needs Housing Trust Fund and

the Inclusive Housing Fund, and administers contracts providing general operational support to community emergency shelter providers.

The **Management Services Division** provides contract administration and quality assurance, accounting, business office, collections, building operations and procurement services to the Director's Office, Delinquency and Court Services, Economic Support, Housing and Disabilities divisions. In addition, this division provides mail delivery to the above entities as well as to the Behavioral Health Division and provides payroll services to the County Health Programs Division. The division also includes the costs for County-wide services such as Risk Management, Audit, payroll and other functions. Budgeting and Human Resources are provided in cooperation with the Department of Administrative Services (DAS).

Organizational Levy Summary



	Director's Office	Economic Support Division	Delinquency & Court Services	Disabilities Services	Housing Division	Management Services Division
2008 Actual	($5,357.00)	$2,057,880.00	$19,755,767.0	($1,637,206.0	$386,523.00	$191,406.00
2009 Budget	$14.00	$1,667,474.00	$18,304,788.0	($1,934,012.0	$2,346,804.00	($11,457.00)
2010 Budget	$6,207.00	$3,667,385.00	$17,463,120.0	$2,807,316.00	$2,893,869.00	$726,122.00
Percent Change 09-10	44235.71%	119.94%	-4.60%	245.16%	23.31%	6437.80%

Department

2010 BUDGET

Approach and Priorities

- Coordinate with the State to ensure the transition of Income Maintenance (IM) and Child Care (CC) programs avoids disruption to client services
- Maintain statutorily-required County tax levy funding for the Income Maintenance/Child Care programs and General Assistance Medical Program
- Reduce support services to reflect reduced workload associated with the State Income Maintenance/Child Care takeover
- Increase community-based delinquency services to reduce more costly State institutional supervision

Programmatic Impacts

- Due to the State takeover of Income Maintenance programs, over 300 County employees will be managed by the State at a non-County owned building.
- Other departments will move into the Marcia P. Coggs building to utilize the space vacated by Income Maintenance staff. See DTPW Facilities Budget for more detail.
- The Delinquency & Court Services Division is pursuing an alternatives to corrections initiative that will send youth to the Racine Alternatives to Corrections through Education program (ACE) in lieu of corrections.
- The Disability Resource Center will enroll approximately 2,260 individuals into managed long term care or IRIS. These individuals are being enrolled from both the Medicaid Waiver programs and the DSD waitlist (Family Care Expansion).

Budget Highlights

Wage and Benefit Modifications ***($2,853,913)***

This budget includes an expenditure reduction of $5,272,647 based on the changes described in the non-departmental account for wage and benefit modifications (Org-1972). There is a corresponding revenue offset of $2,418,734 for a total tax levy savings of $2,853,913.

ECONOMIC SUPPORT DIVISION (ESD)

State Takeover of Income Maintenance & Child Care Functions ***$283,500***

As of January 1, 2010, the State of Wisconsin Department of Health Services assumes control over the FoodShare (food stamps), Medical Assistance, Care Taker Supplement, State Wisconsin Works/Supplemental Security Income (SSI) burials and Child Care programs from Milwaukee County. The takeover impacts a total of 372.5 FTE budgeted positions (328.5 FTE County transitioned positions and 42 FTE non-represented positions). The takeover does not impact the Energy Assistance Program.

- Under the takeover, 328.5 FTE filled and vacant represented positions within the Economic Support Division transition to State management and supervision. Employees assigned to these Income Maintenance and Child Care positions retain their seniority as Milwaukee County employees as well as their current County wage and benefit package. In turn, the State will directly manage these employees and will have the authority to hire, fire, discipline and establish work hours and rules. These powers were authorized by Wisconsin Act 15 adopted by the Legislature in 2009 and Memorandum of Understanding between the State and District Council 48.
- Act 15 also requires a minimum County payment toward the operation of Income Maintenance programs. Per Act 15, the County's unreimbursed, required minimum expenditure increases annually by the percentage increase in annual wage and benefit costs paid to County employees performing Income Maintenance duties. The estimated payment contained in the 2010 Budget is $2,983,500, which is based on the percentage increase in paid wages and fringe from 2007 to 2008. On an hourly basis, wages and benefits increased from $40.95/hour in 2007 to $46.52/hour in 2008, a 10.5% increase. This amount reflects an increase of $283,500 over the statutorily-required 2009 contribution of $2,700,000
- The true Countywide fiscal impact of the State takeover is reflected in the loss of 50 percent of Income Maintenance and 100 percent of Child Care reimbursement revenues that are no longer available to offset $5,762,799 in space and centrally provided service costs. These costs include Coggs space, IT services from the Information Management Services Division (IMSD), Risk Management, Accounting and Human Resources. The Management Services Division and other cross-charged costs have been reduced where possible to reflect the reduced County workload from the State takeover. The State will provide its own information systems, fiscal, and human resources other than payroll. Payroll support will continue to be provided by the County.

- Due to the takeover of Income Maintenance and Child Care, the majority of the management positions within the Economic Support Division are abolished. However, 3.5 FTE positions are being maintained for the first three months to six months of 2010 to ensure a smooth transition. The position adjustments are identified on the Personnel Changes table.

General Assistance Burials ***$40,083***
General Assistance Burials will continue to be funded at 2009 services levels with a levy increase of $40,083. Due to the State takeover, expenditures decrease by $67,988 to $361,976, related to the loss of 1.0 FTE ESS worker, and a revenue decrease of $108,071 because of the State takeover of Income Maintenance.

Elimination of Interim Disability Assistance Program (IDAP) ***($150,632)***
Due to the State takeover of income maintenance, $53,328 in State reimbursements received in 2009 are no longer available for the IDAP program. In addition, the Economic Support Specialist position assigned to IDAP will be under State management as of January 1, 2010. The IDAP program is eliminated for a reduction in expenditures of $433,094, a revenue loss of $282,462 and tax levy of $150,632. In 2008, the program served an average of 125 cases.

In its place, the department will provide individuals eligible for SSI/SSDI access to the SOAR (SSI/SSDI Outreach, Access and Recovery) program, a federally funded partnership that seeks to assist adults who are homeless or at risk of homelessness apply for SSI/SSDI. Instead of providing individuals interim SSI/SSDI payments while the federal government reviews eligibility (IDAP), this new approach is a partnership with the federal government and local community agencies to greatly expedite the appeals process.

Continue Operation of the Energy Assistance Program ***$0***
The State Department of Administration administers the Wisconsin Home Energy Assistance Program through a contract with Milwaukee County. Beginning in 2008, the County subcontracted with the Social Development Commission (SDC) to operate the program at various sites throughout Milwaukee County. This arrangement continues in the 2010 Budget and is funded by $2,693,152 from the State. The 2010 revenue reflects the 2009 base contract amount.

The County staff assigned to this program was supervised by ESD managers prior to the State takeover. Beginning in 2010, County Energy staff will be supervised by the Contract Management section within DHHS. Contract Management will continue to support the outside Energy contracts.

Due to efficiencies associated with the SDC contract, 1.0 FTE Energy Assistant Program Specialist vacant position is abolished.

Coggs Center Space Plans ***$718,452***
The State Department of Health Services requested the use of the Coggs Center through March 2010 for its Milwaukee Enrollment Center – the new State bureau in charge of the Income Maintenance and Child Care functions and $395,301 is budgeted accordingly. As of April 1, 2010, the State will relocate these operations to 2151 Martin Luther King Drive resulting in a loss of $655,878 in rental revenue. Given the loss of revenue and the availability of 78,887 sq. ft of usable space, the County will utilize the results of an on-going space study to consolidate County staff into vacant Coggs space. See the DTPW Facilities Budget for more details.

DELINQUENCY & COURT SERVICES DIVISION (DCSD)

Priority support for smart and responsible alternative programming ***($449,149)***
The Delinquency and Court Services Division has over the past several years invested considerable time, effort, and financial resources to developing smart and responsible alternatives to the most restrictive response to youth adjudicated delinquent. With the cost to Milwaukee County of placing a juvenile in State custody now approaching $100,000 annually, it is clear that initiatives that aim to reduce the number of placements in State

correctional facilities, while maintaining community safety and accountability is worthy of consideration from a fiscal standpoint alone. Moreover, studies suggest that prolonged institutionalization of youthful offenders may increase the likelihood of further criminal justice involvement and create additional challenges to successful re-entry to the community. Traditional systems involving more restrictive institutionalization and lacking a continuum of graduated responses are challenged by sustainability and desired outcomes. The responsible alternatives identified below remain a priority and are continued as a forward-looking strategy in 2010.

- The Division will continue to purchase and provide existing service levels for the Wraparound program serving youth with mental health issues; programs targeting youth involved with firearms, youth presenting chronic re-offense behavior and the FOCUS program, a full continuum of care program partnership.
- Funds budgeted for the support of program enhancements for chronic offenders; engagement of siblings and continuation of supportive services for chronic offenders and firearm offenders also continue in order to prevent further strain on an already overburdened juvenile and adult system.
- Funding for the Sports Authority Board in the amount of $200,000 is eliminated with funding going to other priority initiatives.
- Funding budgeted for Foster Care Placements and Licensing is reduced by $50,000 based on projected needs. In CY2007 and CY2008 the annual average number of youth requiring this type of placement was five.
- The Division intends to pursue an alternative to corrections initiative by working with Court officials that would allow a pilot group of youth to be placed into the Alternatives to Corrections through Education program (ACE) in lieu of a State correctional placement. This intergovernmental collaboration initiative anticipates increased expenditures of $446,518 offset by reduced correctional costs paid to the State of $645,667 resulting in a $199,149 net savings. In addition, this alternative process and secure placement response greatly increases the County's local control over placement and services. This initiative would include the purchase of additional services from local community-based agencies as well as that of the ACE program.
- The Division will continue collaborating with the Division of Juvenile Corrections and explore the provision of some County provided aftercare supervision in cooperation with the juvenile courts. This initiative will maintain the involvement of Milwaukee County in the planning and service process of youth committed to the State and allows for the utilization of existing and expanded local service capacities for purposes of reentry to our community. The initiative continues to allocate resources to continue the downward trend in the State juvenile correctional average daily population. This initiative will include the purchase of additional services from local community-based agencies as needed.

Outsource Detention Center Housekeeping ***($106,896)***

The Detention Center Housekeeping function is contracted out effective February 1, 2010 at an estimated cost of $206,250. An RFP was issued in July 2010 that would give preference to displaced workers. For budgeting purposes, 63,643 sq ft was utilized. This includes all labor and supplies. Unemployment is budgeted centrally in the fringe budget. See the HR budget (Org 1140) for more information on how the impact of potential layoffs will be managed. This expenditure is offset through the abolishment of the equivalent of 6.0 FTE as of February 1, 2010 for a savings of $313,146 and an overall savings of $106,896 for this initiative. The abolished positions include:

- 1.83 FTE Custodial Worker 1
- 2.75 FTE Custodial Worker 2
- 0.92 FTE Housekeeper 1

Realignment of Intake and Probation Staff to Support Custody Intake Functions ***($169,635)***

The Custody Intake function will be covered by Intake and Probation staff through a system of rotating coverage. This will allow the Division increased flexibility to ensure personnel are aligned with our areas of highest need. This also includes the creation of 1.67 FTE Human Services Worker staff to further support previously identified programmatic initiatives. Full implementation is expected to take place by March 1, 2010.

- 4.58 FTE of Custody Placement Specialist and associated Overtime are abolished (effective 2/1/10).
- 1.67 FTE of Human Service Worker is created (effective 3/1/10).
- $120,000 in Overtime is budgeted

DISABILITIES SERVICES DIVISION (DSD)

Continued Implementation of Family Care Expansion ***$4,553,902***

The budget reflects the continued implementation of Family Care expansion for persons with disabilities ages 18 through 59 and includes the implementation of a Disabilities Resource Center (DRC) within DSD. In 2009, it is anticipated that the DRC will begin operations by August 1. The 12-month conversion of the 2,500 existing clients in the Long Term Support (LTS) Waiver programs is set to begin on November 1. These individuals will transition into one of five State-funded care management organizations (CMO). One of these care management organizations is operated by the Milwaukee County Department on Aging. The process of enrolling the 3,000 waitlist clients is expected to begin November 2009 and continue over the following 36-months.

- Total DSD expenditures (including those related to the Resource Center) decrease by $28,558,230, from $83,756,505 to $55,198,275, and revenues decrease by $33,112,132, from $85,690,517 to $52,578,385, for a net tax levy increase of $4,553,902 compared to the 2009 Adopted Budget.
- Per State Statutes, the County is required to contribute part of its Basic County Allocation (BCA) toward the expanded Family Care program. For DSD, this reflects a loss of approximately $7,400,000 in BCA revenue to be gradually intercepted by the State over two years. The 2010 Budget reflects BCA revenue of $7,378,369, which is a reduction of $5,221,631 to DSD's total BCA allocation of $12,600,000. The remaining $2,192,402 will be taken by the State in 2011.
- In 2009, the State delayed the start of Family Care expansion for existing waiver clients by seven months and postponed the enrollment of waitlist clients until the second expansion year. As a result, the Division reduced its staffing level by 21 FTEs and retained the remaining staff in its waiver program to accommodate the transition. These 21 FTEs will transfer to Aging for its expanded CMO and include seven RN 2 and 14 Human Service Workers. The transfer of these positions will occur gradually over 2010 so that on an FTE basis, the Division transfers 9.75 FTEs to the Department on Aging. The following positions are transitioned gradually because Aging needs to ensure that sufficient enrollments from the expansion of younger persons with disabilities occurs in order to accommodate the additional positions.
    - 3.25 FTE RN 2
    - 6.50 FTE Human Service Worker

Transition of Non-Waiver Consumers to Family Care ***($1,012,607)***

DSD has historically contracted with a number of private agencies to provide a variety of supportive services to individuals with disabilities, in order to allow these persons to live independently in the community. Services are tailored to meet the unique needs of each individual. Services provided include recreation, work and day services, respite and employment. In addition to assisting the consumer with services, in many instances provision of these services may allow the parents of adult children with disabilities to continue their own employment. Eighty-three of these consumers are eligible and projected to move to Family Care in 2010 with no anticipated loss of services. A corresponding reduction in purchase of service contracts has been budgeted below to reflect the transfer of clients into Family Care:

- A 37% reduction (from $610,337 to $381,461) in contracts for Supportive Living Options, which provides vital daily living training and community living assistance.
- A 45% reduction in contracts for Advocacy (from $244,689 to $132,732). These services can range from a telephone call to an in-depth interview. DSD will take over the responsibility for the reduction in contract services.
- A 74% reduction in contracts for Day Services (from $289,599 to $73,886).

- A 36% reduction in contracts for Work Services (from $626,767 to $400,064).
- A 27% reduction in contracts for Employment Services (from $513,980 to $372,888).

Combined, the reductions to Contracted Services for adults total $1,012,607. Remaining funding of $1,361,031 is expected to be adequate to continue services for the remaining participants.

Transfer of Will-o-Way Recreation Program

- In 2010, all DSD allocated funds ($88,266) will be transferred to the Office for Persons with Disabilities (OPD) for the Will-O-Way Summer Camp Recreation program. For more information see OPD's (Org - 1019) budget for more information.

Para-Transit Service ***($12,910)***

DSD expects to save $32,275 in 2010 by encouraging paratransit van users to seek alternative modes of transportation, primarily through taxi and fixed route services. There is also a net savings realized in the paratransit budget. The chart below outlines these utilization savings. However, due to the funding structure of the Long Term Support (LTS) program, that amount nets to $12,910 due to the 60-40 split associated with the department.

Cost Saving Area	Projected Annual Cost Savings	Increase/ (Decrease) Van Rides	Increase/ (Decrease) Taxi rides
[1]Individuals who use the New Freedom Pass will reduce van and taxi use by 50%.	$20,147.00	(1,649)	(317)
[2]Consumers that use both van and taxi, and use taxi at least 25% of time, will use taxi 100% of the time.	$10,736.00	(1,342)	1,342
[3]Consumer that use both van and taxi, and use taxi the majority of the time, will use taxi 100% of the time.	$1,392.00	(174)	174
	$32,275.00	(3,165)	1,199

[1] Assumes DSD savings of $10.25 per ride.

[2] Assumes total cost of van is $22.00 per trip and total cost of taxi is $14.00 per trip with Paratransit estimated savings of $8.00 per trip.

[3] Assumes total cost of van is $22.00 per trip and total cost of taxi is $14.00 per trip with Paratransit estimated savings of $8.00 per trip.

Disabilities Resource Center (DRC) ***$934,676***

DRC expenditures decrease $1,931,360, from $5,889,982 to $3,958,622, and revenues decrease $2,866,036, from $6,263,608 to $3,397,572 for a net tax levy increase of $934,676.

The DRC budget is funded by $3,169,592 in ongoing State funding, $227,980 in 35 percent federal Medicaid revenue, which is matched by tax levy of $423,391. An additional $137,658 in tax levy is used for the local match associated with three Economic Support Specialists to be provided by the State for eligibility services.

The DRC's budget reflects the following position changes:

- Create .42 FTE Service Support Specialist
- Abolish .75 FTE Business Systems Project Manager

MANAGEMENT SERVICES DIVISION (MSD)

Support Service Reductions Due to State IM/CC Takeover ***($532,252)***
As a result of the State assuming management and supervision of the Income Maintenance and Child Care programs, there is a workload reduction for Contract Administration, Business Office, Accounting, Human Resources and Operations. The budget abolishes eight positions (7.75 FTE) since one position is retained for the first three months of 2010. These positions include 1.0 FTE Office Support Assistant 2, 1.0 FTE Fiscal Assistant 2, .75 FTE Accountant 4 (NR), 1.0 FTE Human Resource Analyst 2, 2.0 FTE Distribution Assistant, 1.0 FTE Administrative Assistant 2 Contract, and 1.0 FTE Planning Analyst DHHS.

Human Resources Transfer
1.0 FTE Management Assistant (Human Resources) position and 1.0 FTE Human Resource Manager (DHHS) position are transferred from DAS Human Resources to the Department of Health and Human Services in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing County-wide human resource policies, ensuring compliance, and providing training. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Capital Investments

$754,180 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The project funded through the Fall 2009 debt issuance was submitted to the County Board for approval during the September 2009 cycle but is presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Marcia P. Coggs Roof Replacement (Second 2010 Bond Issuance)
- Marcia P. Coggs HVAC System (Fall 2009)

DEPT: Department on Health and Human Services (DHHS) **UNIT NO.** 8000
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 33,427,164	$ 32,562,163	$ 28,570,950	$ (3,991,213)
Employee Fringe Benefits (EFB)	23,784,096	25,433,413	25,838,640	405,227
Services	8,368,266	13,972,661	2,864,923	(11,107,738)
Commodities	458,077	611,713	453,161	(158,552)
Other Charges	141,442,800	120,221,095	87,214,048	(33,007,047)
Debt & Depreciation	0	0	0	0
Capital Outlay	305,975	146,139	93,563	(52,576)
Capital Contra	0	0	0	0
County Service Charges	18,594,621	16,765,347	14,474,171	(2,291,176)
Abatements	(14,899,332)	(11,450,044)	(10,638,175)	811,869
Total Expenditures	$ 211,481,667	$ 198,262,487	$ 148,871,281	$ (49,391,206)
Direct Revenue	12,162,751	8,414,659	3,833,085	(4,581,574)
State & Federal Revenue	177,804,195	168,704,743	116,711,145	(51,993,598)
Indirect Revenue	765,808	769,474	763,032	(6,442)
Total Revenue	$ 190,732,754	$ 177,888,876	$ 121,307,262	$ (56,581,614)
Direct Total Tax Levy	20,748,913	20,373,611	27,564,019	7,190,408

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**745.6**	**682.3**	**667.5**	**(14.7)**
% of Gross Wages Funded	**94.8**	**94.4**	**97.6**	**3.2**
Overtime (Dollars)	**$ 2,530,782**	**$ 666,264**	**$ 464,616**	**$ (201,648)**
Overtime (Equivalent to Position)	**53.8**	**15.1**	**10.1**	**(5.0)**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

DEPT: Department on Health and Human Services (DHHS) **UNIT NO.** 8000
FUND: General - 0001

PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE		Division	Cost of Positions (Salary Only)
Qual Improv Coord DHHS	55484	Abolish	(1)	(1.00)		ESD State Takeover	$ (52,038)
Food Stamp Pymt Accur Mgr	55495	Abolish	(1)	(0.75)	1	ESD State Takeover	(48,882)
Contract Srvs Coord	55731	Abolish	(1)	(1.00)		ESD State Takeover	(60,518)
Econ Suppo Supv 1-BL Span	55750	Abolish	(3)	(2.75)	1	ESD State Takeover	(116,184)
Econ Supp Supv 1	55760	Abolish	(16)	(15.75)	1	ESD State Takeover	(678,464)
Child Care Prog Supv	55790	Abolish	(3)	(2.75)	1	ESD State Takeover	(138,858)
Planning Analyst DHS	55860	Abolish	(1)	(1.00)		ESD State Takeover	(53,078)
Econ Supp Trng Asst	56101	Abolish	(3)	(3.00)		ESD State Takeover	(145,008)
Econ Supp Supv 1 BL Hmong	56190	Abolish	(1)	(1.00)		ESD State Takeover	(42,804)
Admin Spec Payroll	56471	Abolish	(2)	(2.00)		ESD State Takeover	(122,100)
Admin Coord ESSB	56515	Abolish	(2)	(2.00)		ESD State Takeover	(118,992)
Staff Develop Asst FSCR	57190	Abolish	(1)	(0.50)	2	ESD State Takeover	(28,482)
Admin Coord D/C Enforcmt	57600	Abolish	(1)	(0.50)	2	ESD State Takeover	(29,636)
Customer Service Coordinator	66015	Abolish	(1)	(1.00)		ESD State Takeover	(53,078)
Sect Mgr Br Off FCMB	78820	Abolish	(1)	(0.50)	2	ESD State Takeover	(28,974)
Sect Mgr Supp Prog ESSB	78830	Abolish	(1)	(1.00)		ESD State Takeover	(57,118)
Sect Mgr Financial FCMB	78840	Abolish	(1)	(0.50)	2	ESD State Takeover	(28,858)
ExecDir 1 Bureau Adm ESSB	80056	Abolish	(1)	(1.00)		ESD State Takeover	(77,766)
ExecDir 1 Div Adm Fin Asst	80058	Abolish	(1)	(0.50)	2	ESD State Takeover	(48,574)
Energy Asst Program Specialist	55810	Abolish	(1)	(1.00)		ESD Energy	(33,376)
Custodial Worker 1	13100	Abolish	(2)	(1.83)		Delinquency	(53,606)
Custodial Worker 2	13200	Abolish	(3)	(2.75)		Delinquency	(91,702)
Housekeeper 1	14410	Abolish	(1)	(0.92)		Delinquency	(32,102)
Custody Placement Spec	55570	Abolish	(5)	(4.58)		Delinquency	(270,537)
Human Service Worker	56300	Create	2	1.67		Delinquency	87,348
Business Systems Proj Mgr	02740	Abolish	(1)	(0.75)		Disabilities - DRC	(58,014)
RN 2 Adult Svs Div	44720	Transfer Out	(7)	(3.25)		Disabilities to Aging	(216,300)
Service Support Specialist	55440	Create	1	0.42		Disabilities - DRC	14,180
Human Service Worker	56300	Transfer Out	(14)	(6.50)	3	Disabilities to Aging	(335,542)
Contract Srvs Coord	55731	Abolish	(1)	(1.00)		Administration	(63,518)
Office Support Asst 2	00007	Abolish	(1)	(1.00)		Management Srvcs	(31,726)
Fiscal Asst 2	04041	Abolish	(1)	(1.00)		Management Srvcs	(36,012)
Accountant 4 (NR)	04350	Abolish	(1)	(0.75)	1	Management Srvcs	(40,780)
Human Res Analyst 2	05500	Abolish	(1)	(1.00)		Management Srvcs	(49,820)
Distribution Asst	06625	Abolish	(2)	(2.00)		Management Srvcs	(59,740)
Adm Asst 2 Contract	08541	Abolish	(1)	(1.00)		Management Srvcs	(49,948)
Planning Analyst DHS	55860	Abolish	(1)	(1.00)		Management Srvcs	(53,078)
Exec Dir1 Fiscal Srv Dir	80071	Transfer	(1)	(1.00)		Mgt Srvcs to BHD	(72,936)
Mgt Asst (Human Resources)	19	Transfer In	1	1.00		Management Srvcs	42,610
Human Resources Mgr (DSS)	76610	Transfer In	1	1.00		Management Svrcs	86,052
						TOTAL	$ (3,247,959)

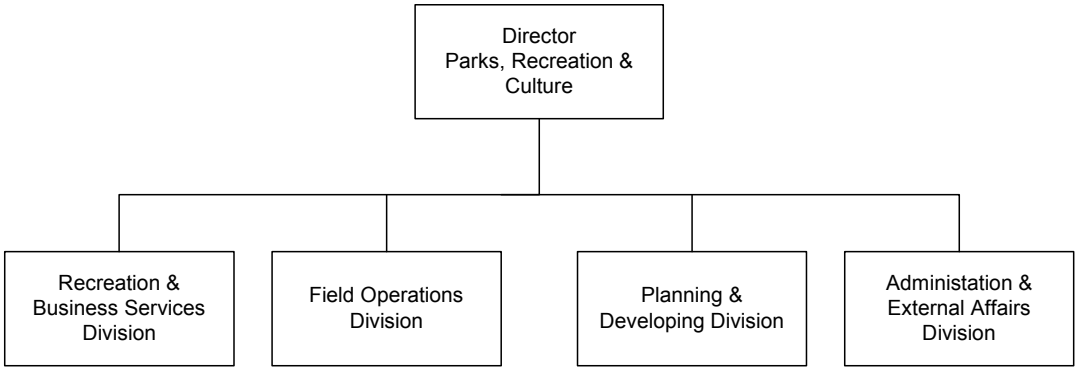
1 One position is retained for the first three months of 2010.
2 One position is retained for the first six months of 2010.
3 This also includes multiple intra-departmental transfers.

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Director's Office	Expenditure	$ (5,357)	$ 14	$ 58,091	$ 58,077
	Revenue	0	0	51,884	51,884
	Tax Levy	$ (5,357)	$ 14	$ 6,207	$ 6,193
Economic Support Division	Expenditure	$ 40,471,428	$ 52,124,779	$ 27,920,552	$ (24,204,227)
	Revenue	38,413,548	50,457,305	24,253,167	(26,204,138)
	Tax Levy	$ 2,057,880	$ 1,667,474	$ 3,667,385	$ 1,999,911
Delinquency & Court Services Division	Expenditure	$ 40,705,322	$ 41,386,444	$ 41,949,364	$ 562,920
	Revenue	20,949,555	23,081,656	24,486,244	1,404,588
	Tax Levy	$ 19,755,767	$ 18,304,788	$ 17,463,120	$ (841,668)
Disabilities Services	Expenditure	$ 112,352,654	$ 83,756,505	$ 55,272,419	$ (28,484,086)
	Revenue	113,989,860	85,690,517	52,465,103	(33,225,414)
	Tax Levy	$ (1,637,206)	$ (1,934,012)	$ 2,807,316	$ 4,741,328
Housing Division	Expenditure	$ 17,176,952	$ 20,780,802	$ 21,576,710	$ 795,908
	Revenue	16,790,429	18,433,998	18,682,841	248,843
	Tax Levy	$ 386,523	$ 2,346,804	$ 2,893,869	$ 547,065
Management Services Division	Expenditure	$ 780,787	$ 213,943	$ 2,094,145	$ 1,880,202
	Revenue	589,381	225,400	1,368,023	1,142,623
	Tax Levy	$ 191,406	$ (11,457)	$ 726,122	$ 737,579

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

DEPARTMENT OF PARKS, RECREATION AND CULTURE

PARKS, RECREATION AND CULTURE (9000)



MISSION

Pursuant to the budget and policy guidelines established by the Milwaukee County Board of Supervisors, the Parks Department serves Milwaukee County citizens and visitors by preserving and protecting the all-natural environments, providing open space for public recreation, and providing a variety of safe and active recreation opportunities to the public.

Budget Summary

	2010	2009/2010 Change
Expenditures	**34,785,810**	**(8,936,906)**
Revenue	**18,503,641**	**(653,863)**
Levy	**16,282,169**	**(8,283,043)**
FTE's	**413.6**	**(133.9)**

Major Programmatic Changes

- Continue to develop family aquatic centers and divest the deep well pools.
- Close the Martin Luther King, Jr. and Kosciusko Community Centers.
- Close the Noyes and Pulaski Indoor Pools.
- Share Park Maintenance Worker 2 positions with the Highway Department for winter snow and ice control operations.
- Add parking meters to Lincoln Memorial Drive to offset lakefront costs and assist in the management of traffic and parking.
- Consolidate Skilled Trades positions with DTPW- Facilities Division.
- Expanded major maintenance program.

OBJECTIVES

- Preserve and maintain Park assets to ensure safe recreational opportunities to Milwaukee County citizens.
- Develop and maintain partnerships that enhance services and the quality of activities and events in the parks.

- Develop a long-term plan for use of current, new and replacement assets to meet future needs.
- Continue to be competitive in establishing and collecting fees and revenues.
- Reallocate staff resources, invest in training, and promote education for greatest efficiency and skill and to support the team concept.
- Create mutually beneficial revenue producing opportunities and partnerships in the Parks.
- Continue implementation of the Aquatics Master plan by divesting the system of the deep well pools and continue development of multi-use family orientated and self-supporting aquatic centers.
- Continue the replacement of aging wading pools with splash pads.
- Actively pursue green initiatives and support Milwaukee County's Green Print policy by expansion of natural areas, fossil fuel reduction through use of hybrid vehicles, and recycling.
- Continue to maintain standards that reflect on our status as a Gold Medal Award Program finalist through the National Recreation and Park Association.
- Work with the Office of the Sheriff to support a program of law enforcement presence and regulation enforcement in the Parks geared toward public safety and enjoyment of the Parks.
- Expand major maintenance program by allocating revenues received from the sale of surplus or underutilized facilities and appropriating funds within the Capital Budget.

DEPARTMENTAL PROGRAM DESCRIPTION

Administration and External Affairs Division is responsible for administrative functions including finance, human resources, contracts, marketing, safety, security and training. It also works and coordinates activities with the dozens of public and private partners and over 40 "friends" groups. The division also assists with major events such as the Great Circus Parade and Milwaukee Air and Water Show.

The Finance Section provides oversight of budget, revenue tracking, contract coordination, centralized purchasing, and accounting. This section ensures adherence to revenue and expenditure targets through responsible budget management.

The Marketing Section provides media connections and promotion services for parks related events, activities and programs (e.g., golf, concerts, special events, etc.). Marketing activities are conducted through the use of cross-promotion, printed materials, website, radio, television, and partnerships. This section is also responsible for writing and distributing press releases, constructing and staffing vendor booths, and designing displays for use at various locations.

The Human Resources Section manages the department's staffing procedures, including hiring, payroll, and labor management.

The Safety, Security and Training Section promotes security in the Parks by overseeing the Park Ranger program and coordinating with the Milwaukee County Sheriff's Office, municipal police departments and internal staff. This section also manages training for full-time and seasonal employees, and coordinates insurance reimbursement and restitution relating to property damage, vandalism and theft.

Planning and Development Division is responsible for the design and construction of capital projects (in conjunction with the Department of Transportation and Public Works – Architecture and Engineering Division), and the Parks Maintenance Section. The Planning and Development Section prepares the capital budget, provides in-house design and master planning for park facilities, reviews the plans provided by consultants, conducts long and short range system planning including setting goals and priorities relating to the future development of the Parks System, manages and oversees the Department's land assets including land acquisitions and dispositions, easements, and right-of-entry permitting, develops and maintains the geographic information system (GIS) which includes an inventory of park facilities and assets, and provides mapping and analysis, identifies grants, selects projects, prepares applications and implements grant projects, coordinates and

oversees department activities relating to the legislative function of the County Board of Supervisors, and maintains historical records and archives.

Field Operations Division oversees individual parks field operations throughout Milwaukee County. This division is organized into four sections: North Region, South Region, Forestry, Trails and Parkways, and Golf and Turf Maintenance.

The North and South regions are responsible for 14 park units and 17 service yards that provide maintenance to 150 parks throughout Milwaukee County. They provide daily services for the operation of 37 organized sports leagues, maintain 175 athletic fields, 178 picnic areas, 25 major rental pavilions, parking lots and other minor facilities. They also are responsible for summer and winter maintenance of over 120 lane miles of parks roads and parkways, and winter plowing of sidewalks and walkways in parks and around all buildings.

The Forestry, Trails and Parkways Section is responsible for creation and maintenance of natural areas, nature trail construction and maintenance, mapping existing and new trails, as well as the installation of trail signage.

The forestry division is responsible for the maintenance of the department's entire woodlands inventory. They are also responsible for maintenance of more than 85 miles of parkways throughout the County, including road patching and construction. These crews have been integral in constructing new play units, excavation work, pavement patching and repair, turf restoration, and other landscape projects. The forestry crews also assist the playground crews and field units when necessary and continue to help other departments such as the Zoo.

The trails crew maintains the 108-mile Oak Leaf Trail, leads erosion control/bioengineering projects, and removes invasive plant species. The Americorps Crew, Scout Troops, and the Milwaukee Conservation Leadership Corps work cooperatively with the Trails/Natural Areas Crew annually on several projects to enhance the Park System.

The playground crew is responsible for all Tier II safety inspections; the Park Unit staff is responsible for weekly Tier I safety inspections. The playground crew pressure washes and cleans the 112 play units in spring and fall. Responsibilities also include day-to day graffiti removal, general maintenance of play structures, delivery of sand and fibar, and replacement of worn parts.

The Golf and Turf Maintenance Section is responsible for the operation of 15 golf courses within the park system. This includes turf maintenance, programming, promotional development and tournament preparation for the US Bank Championship. The Golf and Turf Manager also provides expertise with general turf and field maintenance issues department wide

Recreation and Business Services Division is organized into four sections: Recreation and Aquatics, Concessions and Clubhouse Operations, Public Services, and Horticulture. The Recreation Services Division provides a variety of recreational programming to the citizens of Milwaukee County. The section is focused on maximizing revenues and developing partnerships that result in new or enhanced department revenues.

The Recreation and Aquatics Section is responsible for daily operation of aquatics (including the new David F. Schulz Aquatics Center at Lincoln Park). Recreation Services offers programs such as aerobics, water exercise, athletics, boxing, martial arts, football, soccer, disc golf, nature education, and gymnastics.

The Concessions and Clubhouse Operations Section manages the County's golf courses and concessions across the Parks System. The clubhouse operations program manages 15 clubhouse operations, including golf starter and marshaling operations. The Concessions program manages 40 locations ranging in complexity from vending machines to concession stands, ice skate rentals, convenience stores, special events, full service restaurants and catering operations.

The Public Services Section operates 37 organized sports leagues, provides permits for 175 athletic fields, and provides reservations for all 178-picnic areas and 25 major pavilions along with other facilities. It also maintains the Department's e-commerce capabilities.

The Recreation division also includes the oversight of the horticulture section, including the Mitchell Park Domes, Boerner Botanical Gardens, and the greenhouse. This unit is responsible for the cultivation of all plant life located in County parks, parkways, and building landscapes.

In addition, the division oversees a contract with the University of Wisconsin Extension for the Nature in the Parks program, which provides services to the Wehr Nature Center, and participates in the "Keep Milwaukee Beautiful" program.

This division also oversees special events in the downtown and lakefront, the O'Donnell Park parking structure, and all downtown parks.

2010 BUDGET

Approach and Priorities

- Preserve and strive to increase revenue flow despite the adverse impact of the current economic downturn.
- Maintain current rate of visitor satisfaction with the Parks system.

Programmatic Impacts

- Continue to develop family aquatic centers and divest the deep well pools.
- Close the Martin Luther King, Jr. and Kosciusko Community Centers, which include a reduction of 6 positions.
- Close the Noyes and Pulaski Indoor Pools, which include a reduction in seasonal hours.
- Share 14 Park Maintenance Worker 2 positions with the Highway Department for winter snow and ice control operations.
- Add parking meters to Lincoln Memorial Drive to offset lakefront costs and assist in the management of traffic and parking.
- Consolidate Skilled Trades positions with DTPW- Facilities Division.
- Expand major maintenance program.

Budget Highlights

Wage and Benefit Modifications ***($2,074,767)***
This budget includes an expenditure reduction of $2,074,767 based on the changes described in the non-departmental account for wage and benefit modification (org-1972).

Restructure and Reduce the Parks Maintenance staff ***($2,493,880)***
In 2009, the County Board authorized DAS (Resolution: 09-67) to examine if there was potential for efficiencies related to parks and highway maintenance. Based on this subsequent analysis, funding is included to provide 14 Park Maintenance Worker 2 positions for 33 weeks in 2010 for a total of 8.88 FTE. These 14 employees, all of whom are commercial licensed drivers, will fill temporary positions in the DTPW- Highway Maintenance Division during the remaining 19 weeks assisting with snow and ice control operations. The remaining 39.12 FTE of Park Maintenance Worker 2 positions will be abolished for a net savings of $2,493,880. When taking into account reduction in services for 2010 the Parks Department has 14,000 more hours budgeted than they use on average (see paragraph below for more information).

Analysis of total productive hours demonstrates that Parks will have staffing for summer and winter operations similar to previous years. The total number of productive work hours funded for all park maintenance positions

(Park Maintenance Worker 2 I/C, Park Maintenance Worker 3, Park Maintenance Worker 2, Forestry Worker DOT I/C, Forestry Worker, Park Worker Seasonal, Park Maintenance Worker Seasonal) in 2010 is 574,624 (calculated by deducting the average number of vacation, sick, holiday, and personal time used for the full-time positions), which is approximately 14,000 hours more than the average productive hours used for these positions.

Vacant Positions ***($974,964)***

The following vacant positions will be abolished in 2010:

- 5.0 FTE Forestry Worker DOT (Date positions were vacated: 11-10-2008 (2), 1-6-2009, 2-12-2009, and 4-5-2009) $355,340
- 3.0 FTE Horticulturist 1 (Date positions were vacated: 12-1-2004, 3-15-2007, and 6-12-2007) $202,404
- 3.0 FTE Office Assistant 3 (Date positions were vacated: 8-28-2006, 4-4-2009 and unknown) $188,046
- 2.0 FTE Park Unit Coordinator (Date positions were vacated: 6-13-2009 and unknown) $164,264
- 1.0 FTE Forestry Maintenance Worker (Date position was vacated: unknown) $64,910

Community Centers ***($804,601)***

The 2010 Budget includes closure of the Martin Luther King, Jr. and the Kosciusko Park Community Centers for a savings of $804,601.

6.0 FTE positions (2.0 FTE Community Center Managers, 2.0 FTE Community Center Supervisor, and 2.0 FTE Park Maintenance Worker 2) will be abolished and seasonal labor reduced. The savings includes reductions in personnel, utilities, and commodities and account for a corresponding reduction in revenue.

The Department will work with the lessees of the Community Centers per their agreements, which state that "*The Lease may be terminated in the event that the Milwaukee County Board of Supervisors, via official action and resolution, elect to close the King and Kosciuszko Community Center during the term of this agreement. In such event, the Lessee shall be afforded an opportunity to present an alternative proposal to the County to continue operating its program in the leased space*."

Revenue Reconciliation ***$653,557***

The 2010 Budget includes the reduction in budgeted revenues and an increase in tax levy to bring budgeted revenues closer to historical actuals. While Parks revenues are still subject to fluctuation based on factors as unpredictable as the economy and weather, this adjustment increases the likelihood that the Department will meet their revenue targets.

- Decrease budgeted revenues by $723,557 in Accounts 3903 Park Golf Permit Sales and 3904 Bath Houses and Pools.
- Increase 3951 Conservatory Admission by $70,000 to take into account the increase in revenue and attendance that has occurred since the light show began at the Domes.

Parking Meters ***($450,000)***

Authorize the installation of public parking meters along Lincoln Memorial Drive, Lagoon Drive, and other lakefront parking lots in order to create an additional revenue stream to support maintenance and operation of lakefront facilities to assist with management of traffic and parking.

Installation, maintenance and collection will be contracted to a private vendor through a Request for Proposals process. Based on traffic projections from the Department of Transportation, and adjusted for seasonal fluctuations, the department anticipates net revenues of $450,000.

Indoor Pools ***($398,966)***

Due to budget constraints the 2010 Budget includes closure of Noyes and Pulaski indoor pools. The savings of $398,966 includes personnel costs, utilities and commodities and also includes a corresponding reduction in revenue. The closure will result in a reduction of 0.57 FTE Aquatic Program Supervisor, 1.7 FTE Assistant Head Lifeguard, 13.5 FTE Lifeguards, and 1.4 FTE Head Lifeguard. It is anticipated that these pools would reopen in future years if additional funding becomes available.

In the mean time there are a number of options for indoor pool facilities within proximity of these pools. These alternatives include Milwaukee Public School and other public school pools, which provide swim lessons and open swim opportunities, as well as local health clubs such as the YMCA, which offers reduced rates based on income level.

Replace Outdoor Pools with Regional Aquatic Centers ***($250,000)***
Consistent with the Aquatics Master Plan, the 2010 budget includes funding for the construction of Hoyt and a south side aquatic facility. Also consistent with the Aquatics Master Plan, the following outdoor pools will be closed in 2010 for a savings of $250,000:

- Holler
- Jackson
- Pelican Cove
- Washington

These pools have an average age of 40 years and require significant annual maintenance and capital improvements. The Department's Aquatic Master Plan focuses on divesting of the deep well pools and moving towards the regional aquatic centers. The 2010 Capital Budget provides funding in the amount of $11,731,000 for the development of a south side aquatic facility, $1,514,000 for Hoyt Aquatic Center (on top of $6,500,000 in private donations), as well as 3 splash pads that will be located at parks where pools are being closed. The three new splash pads are planned for Holler, Jackson, and Kosciuszko (Pelican Cove) Parks for a cost of $553,000 each. A splash pad was installed at Washington Park in 2008. The closure of these pools will result in a reduction of 0.49 FTE Aquatic Program Supervisor, 0.30 FTE Assistant Head Lifeguard, 11.0 FTE Lifeguards, and 1.47 FTE Head Lifeguard.

In addition to the regional aquatic centers, Sheridan, McCarty, and Wilson pools will remain open. It is anticipated that revenue generated at these pools will adequately cover the costs to run these facilities. These pools were chosen to remain open based on attendance, costs per person and recent capital improvements. In addition Hales Corners and Grobschmidt will remain open while the Parks Department explores transitioning them to the City of Hales Corners and City of South Milwaukee.

Human Resource Position **$105,506**
In 2009 the Parks Department had 1.0 FTE Human Resource Manager position, which was budgeted within the DAS- Human Resources budget. In 2010 the Human Resource Manager position is being abolished and is replaced with 1.0 FTE Human Resource Coordinator position. The position will be budgeted within the Parks Department. The position is being budgeted directly into Parks in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing County-wide human resource policies ensuring compliance. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Major Maintenance
In 2010 $750,000 was budgeted within the capital budget for major maintenance projects in the Parks Department. The funds will assist the Parks Department with reducing their backlog of deferred maintenance within the Parks system. This includes a variety of projects including, but not limited to, repair of catch basins, O'Donnell parking structure maintenance, replacement and light poles and fixtures.

Estabrook Dam
The 2010 Appropriation for Contingencies includes up to $200,000 to be used for compliance with Department of Natural Resources order that directs the County to perform detailed stability analysis for the entire structure under all loading conditions in compliance with chapter NR 333, Wisconsin Administrative Code. The stability analyses must be submitted for Department review and approval by October 1, 2010.

Land Sales
The department is at the end of a 25-year lease on the 108-acre Crystal Ridge property. The capping of the site is complete and in compliance with Wisconsin Department of Natural Resources requirements. The site can now be used for recreational or other compatible uses. The department has received inquiries from both the private and public sector on the future use for this land. Additionally, staff currently located in the 68th and State Street facility will be moved to other locations as part of the skilled trades consolidation discussed below, allowing this land to become available for private development.

The 2010 Budget does not include revenue from the sale of these properties. However, the Parks Department is authorized to seek proposals to sell the Crystal Ridge and 68th and State Street sites. Sale proceeds will first be used to pay any costs related to the sale of the property and to defer existing debt on the property. Any remaining proceeds would be re-directed towards major maintenance needs in the Parks system.

Fees
The Director of Parks, Recreation, and Culture will have the flexibility to adjust park fees in order to respond in a timely manner to changing market competition, weather conditions, seasonal needs, and special events in an overall effort to maximize the revenue generated by the Milwaukee County Parks system.

Skilled Trades
Effective January 1, 2010, the Department of Parks, Recreation, & Culture will transfer 24.0 FTE skilled trades staff, material (commodities, services, major maintenance), and equipment (see "*Personnel Table*" below for position detail) to Facilities Management (tax levy transfer of $3,763,695). It is expected that the consolidation of skilled trades staff will create labor efficiencies and more effective work-order generation, review, and assignment. In 2005, the County Auditor's report of the 2004 Merger of Department of Parks and Public Infrastructure cited that consolidation of Parks and Facilities Management skilled trades positions offered the potential to create efficiencies through consolidation or coordination of resources, provided that certain key issues are resolved. The savings from this initiative are shown within the Facilities Budget. Parks will be provided with the same number of labor hours and will be given priority during peak times.

- Issue (from County Auditor's report)-
  "Each unit continues to maintain separate processes for completing work order documents, reporting procedures for repairs, scheduling skilled trades workers on projects, and storing/tracking inventory and supplies. The lack of a unified system for scheduling and monitoring work-flow has also made it difficult to measure any benefits that may have accrued from the consolidation effort… it does not appear that the Facilities Management area has fully realized the intended efficiencies of greater flexibility, shared maintenance and equipment, improved response times, and elimination of duplicate services."

  Facilities Management Action-
  E-Maintenance is the work-order system used by Facilities Management and is located within the County's Intranet-site, meaning it can be accessed by County Employees that have authorization to use the County Intranet. Appropriate Parks' staff (as determined by Facilities Management and Parks' management) will be granted access to the E-Maintenance work-order system, thus, streamlining the work-order process into one system. Additionally, the storing and tracking of inventory and supplies will now be managed directly by Facilities Management.

  The E-Maintenance work-order system also allows Facilities Management to better analyze the priority of work orders in order to optimize its skilled trades resources. For instance, it is expected that minor repairs (i.e. clogged toilets, changing lights, etc.) can be performed by non-skilled trades Parks staff, thus reducing the number of work-orders being submitted for skilled trades assistance. Subsequently, skilled trades resources will now be freed-up for other higher priority work-orders. Additionally, the response time to complete a work-order can be easily tracked by this system, meaning Facilities Management supervisors can better manage the response time to work-orders and adjust resources accordingly.

By using this approach, skilled trades staff will become more efficient as they will be able to address the more complex work orders and improve their response time due to the anticipated reduction in lower-priority work-orders. Work-order data will be tracked on an annual basis with 2010 being the "base" year. Efficiencies in future years will be compared against the 2010 base year with any necessary adjustments made to ensure that operational efficiencies are being realized.

- Issue (from County Auditor's report)-
  "Vacancies in key management positions, most notably the DPPI Director position, contributed to an environment in which roles and responsibilities were unclear, and in which there remains indications of competing interests among the divisions for scarce resources, rather than a sense of cooperation and coordination… The inability to achieve a true collaboration may be attributable to an attempt to merge two distinctly different organizational cultures with different missions, management styles and priorities."

  Facilities Management Action-
  The Facilities Management Division currently has all funded key management positions filled. Moreover, the Division retains an experienced Director and Supervisory staff with the institutional knowledge and leadership ability to focus and define roles and responsibilities of a consolidated skilled trades staff.

  The consolidated Facilities Management skilled trades staff will all be housed at the Facilities West building. Coupled together, competent management and a centralized location will have the effect of creating an integrated skilled trades staff under one organizational culture and management style.

- Issue (from 2010 Budget Discussion)-
  Parks-related facilities need to receive adequate attention during peak-season.

  Facilities Management Action-
  In 2008, Park's skilled trades staff worked approximately 46,000 hours on Parks-related jobs. In 2010, Park's will be allocated 46,000 skilled trades-related work hours. Any skilled trades related work-order submitted above the 46,000 hours allotted to Parks, will be crosscharged directly from Facilities Management to Parks based on the skilled trade position cost (salary, social security, and active and legacy fringe benefits) plus an additional 3 percent administrative overhead cost (based on the skilled trade position salary), plus material(s) cost.

  In order to ensure that Parks-related facilities receive adequate attention during its peak-season, Facilities Management shall prioritize high level Park-related work-orders.

  As noted above, it is expected that the consolidation of skilled trades staff will create labor efficiencies and more efficient work order generation, review, and assignment. Therefore, Facilities Management and Parks staff will review the 2010 (Actual) Parks-related skilled trades work-orders in order to determine the appropriate amount of skilled trades hours to allot to Parks for the 2011 Budget cycle.

Anticipated labor efficiencies from this initiative allow Facilities Management to reduce its Time and Materials contracts funding (which also includes the transfer of Parks' Time and Material contract funding) by $230,000.

Capital Investments

A total of $38,839,081 is invested in capital projects for 2010. This includes projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Oakwood Golf Course Bunkers Replacement: $257,021

- Brown Deer Golf Course Cart Paths: $302,000
- Replacement of Playground Equipment: $3,684,000
- Baseball Fields: $78,223
- Softball Fields: $42,889
- Soccer Fields: $128,888
- Basketball Courts: $991,000
- Tennis Courts: $1,135,000
- Oak Leaf Trail- Bluemound- Rainbow Park: $392,000
- Oak Leaf Trail- Leon Terrace- Bridge: $260,800
- Oak Leaf Trail- NW Side to Downtown: $561,000
- Mitchell Park Domes Generator Replacement: $419,000
- Mitchell Park Domes Sound and Security System: $38,800
- Mitchell Park Domes Reflection Pools: $281,200
- South Side Family Aquatic Center: $11,671,000
- Bike Trail Rehabilitation: $204,000
- Walkway Replacement: $561,000
- McCarty Pool Liner: $242,000
- Dineen Park Boathouse HVAC: $65,000
- Algonquin Park Pavilion HVAC: $59,000
- Dretzka Park Golf Course Clubhouse HVAC: $111,000
- LaFollette Park Pavilion HVAC: $155,800
- Zablocki Park Pavilion HVAC: $42,000
- Boerner Botanical Gardens Garden House HVAC: $23,200
- Wilson Recreation Center Lower Roof: $194,200
- Falk Park Pavilion Roof: $80,200
- South Shore Pavilion Roof: $146,160
- Vogel Park Pavilion HVAC: $59,000
- Parks Major Maintenance Improvements: $750,000
- Restroom Renovations: $1,819,000
- Jackson Park Splash Pad: $553,000
- Holler Park Splash Pad: $553,000
- Kosciuszko Park Splash Pad: $553,000
- Hoyt Park Pool: $8,030,000 ($6,500,000 of money raised from donations, $1,500,000 of bond proceeds)
- Parkway Improvements: $3,350,100 (budgeted in DTPW)
- Parking Lot Improvements: $1,045,600 (budgeted in DTPW)

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Parks, Recreation and Culture **UNIT NO.** 9000
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 19,121,447	$ 19,765,488	$ 13,869,004	$ (5,896,484)
Employee Fringe Benefits (EFB)	8,504,202	9,630,770	7,990,254	(1,640,516)
Services	5,391,327	5,677,058	4,694,552	(982,506)
Commodities	2,955,351	2,968,712	2,617,292	(351,420)
Other Charges	11,483	17,750	12,750	(5,000)
Debt & Depreciation	0	0	0	0
Capital Outlay	1,831,537	252,500	152,000	(100,500)
Capital Contra	0	0	0	0
County Service Charges	9,087,057	9,100,867	5,712,185	(3,388,682)
Abatements	(3,619,564)	(3,690,429)	(262,227)	3,428,202
Total Expenditures	$ 43,282,840	$ 43,722,716	$ 34,785,810	$ (8,936,906)
Direct Revenue	19,456,210	18,914,798	18,282,641	(632,157)
State & Federal Revenue	144,994	221,000	221,000	0
Indirect Revenue	20,267	21,706	0	(21,706)
Total Revenue	$ 19,621,471	$ 19,157,504	$ 18,503,641	$ (653,863)
Direct Total Tax Levy	23,661,369	24,565,212	16,282,169	(8,283,043)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**542.2**	**547.5**	**413.6**	**(133.8)**
% of Gross Wages Funded	**96.2**	**96.3**	**96.7**	**0.4**
Overtime (Dollars)	**$ 277,005**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**7.1**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

DEPT: Parks, Recreation and Culture **UNIT NO.** 9000
FUND: General - 0001

PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Park Maintenance Worker	40430	Abolish	(11.00)	(11.00)	Golf Administration	$ (413,292)
Park Maintenance Worker	40430	Abolish	(7.00)	(9.56)	North Region	(359,188)
Park Maintenance Worker	40430	Abolish	(12.00)	(14.56)	South Region	(547,048)
Park Maintenance Worker	40430	Abolish	(4.00)	(4.00)	Recreation	(150,288)
Park Worker 3 (Seas)	40620	Abolish	(18.69)	(18.69)	Aquatics/Recreation	(418,044)
Head Lifeguard (Seas)	70360	Abolish	(2.87)	(2.87)	Aquatics	(83,902)
Lifeguard (Seas)	70370	Abolish	(24.50)	(24.50)	Aquatics	(547,312)
Asst Head Life Guard (Seas)	70380	Abolish	(2.05)	(2.05)	Aquatics	(51,714)
Aquatic Prog Supv (Seas)	70520	Abolish	(1.06)	(1.06)	Aquatics	(41,808)
Community Ctr Mgr	41510	Abolish	(2.00)	(2.00)	Recreation	(99,640)
Community Ctr Supv	41521	Abolish	(2.00)	(2.00)	Recreation	(78,832)
Park Maintenance Worker	40430	Abolish	(2.00)	(2.00)	Recreation	(75,144)
Carpenter	20500	Transfer Out	(4.00)	(4.00)	Parks Maint	(224,832)
Carpenter Supervisor	20700	Transfer Out	(1.00)	(1.00)	Parks Maint	(63,208)
Painter Bldgs	21000	Transfer Out	(1.00)	(1.00)	Parks Maint	(53,922)
Electrical Mechanic	23800	Transfer Out	(4.00)	(4.00)	Parks Maint	(247,702)
Plumber	25300	Transfer Out	(4.00)	(4.00)	Parks Maint	(273,612)
Plumber Supervisor	25400	Transfer Out	(1.00)	(1.00)	Parks Maint	(77,402)
Ironworker	26350	Transfer Out	(2.00)	(2.00)	Parks Maint	(111,676)
Ironworker Supervisor	26370	Transfer Out	(1.00)	(1.00)	Parks Maint	(61,598)
Heating Equipment Mech	27280	Transfer Out	(1.00)	(1.00)	Parks Maint	(68,962)
Heating Equip Mech Supv	27290	Transfer Out	(1.00)	(1.00)	Parks Maint	(75,882)
Oper & Maint Engineer	30800	Transfer Out	(2.00)	(2.00)	Parks Maint	(106,572)
Mechanical Serv Manager	76760	Transfer Out	(1.00)	(1.00)	Parks Maint	(76,754)
Electrical Mech Supervisor	24000	Transfer Out	(1.00)	(1.00)	Parks Maint	(67,948)
Forestry Worker DOT	42190	Abolish	(5.00)	(5.00)	Parks Maint	(216,560)
Horticulturist 1	40520	Abolish	(2.00)	(2.00)	Boerner Botanical Gardens	(80,964)
Horticulturist 1	40520	Abolish	(1.00)	(1.00)	Mitchell Park Conservatory	(40,482)
Park Unit Coordinator	40220	Abolish	(2.00)	(2.00)	North Region	(103,972)
Office Assistant 3	01390	Abolish	(1.00)	(1.00)	South Region	(36,728)
Office Assistant 3	01390	Abolish	(1.00)	(1.00)	Concessions	(36,728)
Office Assistant 3	01390	Abolish	(1.00)	(1.00)	Marketing	(36,728)
Forestry Maintenance Worker	40540	Abolish	(1.00)	(1.00)	North Region	(38,480)
Human Resources Coordinator	Z0017	Create	1.00	1.00	Administration	70,324
					TOTAL	$ (4,896,600)

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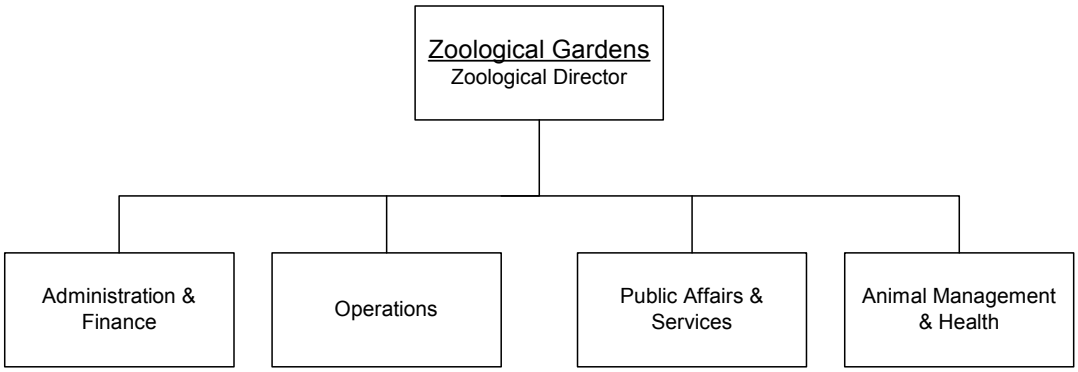
ZOOLOGICAL DEPARTMENT

ZOOLOGICAL DEPARTMENT (9500)



MISSION

The Milwaukee County Zoo will inspire public understanding, support and participation in global conservation of animal species and their environment by creating a unifying bond between visitors and the living earth and provide an environment for personal renewal and enjoyment for guests by:

- Contributing to world-wide animal management, conservation and research efforts;
- Fostering sound physical, psychological and social development for the animal groups in our care;
- Sharing our knowledge with the intent to reinforce the human-animal-earth bond;
- Improving the quality of our professional development, administration and operating environment;
- Striving for the financial self-sufficiency of the organization;
- Continuing the public-private partnership with the Zoological Society of Milwaukee County.

Budget Summary

	2010	2009/2010 Change
Expenditures	**23,268,570**	**(550,110)**
Revenue	**19,871,768**	**1,509,038**
Levy	**3,396,802**	**(2,059,148)**
FTE's	**256.1**	**4.3**

Major Programmatic Changes

- The Avian Bird Special Exhibit is being replaced with the Dinosaur Exhibit in 2010.
- Establish a steering committee to begin the investigation of forming a not-for-profit organization to assume responsibility for management and operations of the Zoo.
- Increase revenues to reduce tax levy support.

OBJECTIVES

- Expand public/private partnership opportunities by investigating the creation of a non-profit corporation (combine Zoo/Zoological Society) to assume management and operations of Milwaukee County's Public Zoo.

- Make significant contributions to the improvements of animal care and the global conservation of animal species and their natural habitat.
- Make significant contributions to the body of scientific knowledge applied towards animal care and the global conservation of animal species.
- Maintain and improve the Zoo's buildings and grounds.
- Continue to maximize efficiency of operations.
- Develop a new Master Plan for the Zoo for the next public/private capital plan initiative incorporating the impact of the Zoo Interchange construction project.
- Educate employees and visitors on green practices.
- Continue to expand safety, health and loss prevention programming.
- Coordinate and implement all scheduled public special events.
- Through group sales efforts, increase consignment ticket sales and rentals of the Gathering Place.
- Successfully coordinate, stage and promote the summer special exhibit to accomplish revenue and attendance goals.
- Continue to keep the Zoo a top-of-mind destination through successful marketing, public relations and advertising efforts.

DEPARTMENTAL PROGRAM DESCRIPTION

The Zoo's organizational structure is designed to maximize efficiency of operations, facilities, animal management and human resources. The Zoo includes four divisions: Animal Management and Health, Operations, Administration and Finance, and Public Affairs and Services. These divisions provide a work force organized to address the seasonal nature of operations, increase attendance and revenue-earning opportunities and provide optimum animal care.

The **Animal Management and Health Division** is responsible for the care and management of the extensive animal collection, which means maintaining fish, amphibians, reptiles, birds, mammals and invertebrates in good health to allow their conservation, propagation and display. This includes providing a well-balanced, nutritious diet, a preventive medicine program and routine physical exam programs for such animals as the great apes and the large cats. Specialized medical health services such as surgery, immunology, parasite control and drug and physical therapy are also performed. The animal facilities are designed and maintained to provide the proper environment for the animals and to provide an educational and entertaining experience to the visitor.

The **Operations Division** includes business and concessions functions related to the Zoo's major revenue sources such as admissions, parking lot, two restaurants with a patio complex, three major food concession facilities and various food stands, gift, novelty and souvenir stores, a miniature train ride, a Zoomobile ride and a carousel ride. In addition, this division also provides for the maintenance, improvement and overall grooming of the grounds, which are critical to visitor satisfaction and return trade. Included in this area are mechanical and preventive maintenance programs for equipment, ventilating, air-conditioning and heating systems, and minor electrical and plumbing repairs. Also included are housekeeping and general cleaning of the entire Zoo.

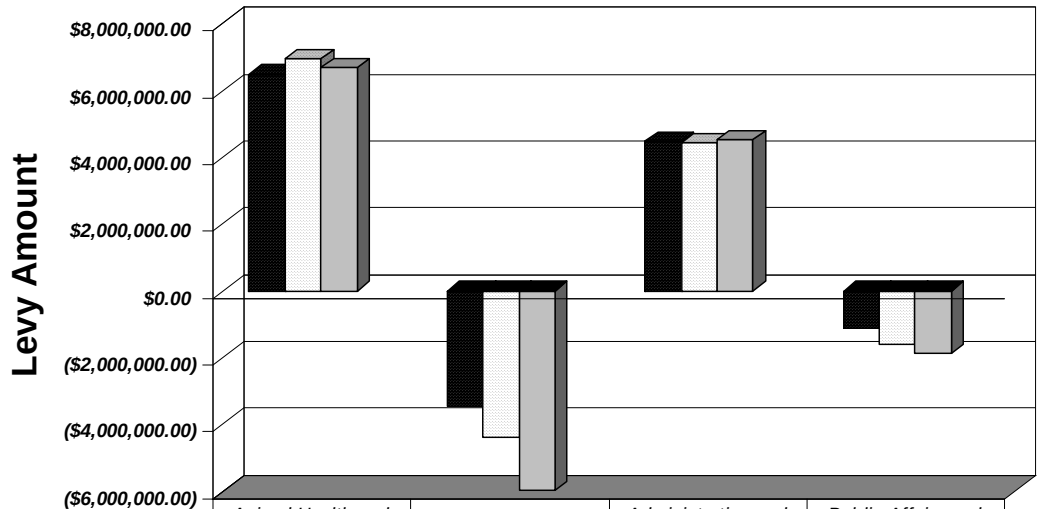
The **Administration and Finance Division** support functions include cash management, financial and capital project planning and control, accounts payable and receivable, personnel and payroll, reception, switchboard, radio dispatch, other general office services and all clerical support. This division provides the Zoo with planning direction, goals for all divisions, and daily financial and administrative management oversight control. Also included is the oversight of the Zoo's Green and Safety committees.

The **Public Affairs and Services Division** is responsible for public relations, promotional activities, special events and programs, group sales and entertainment program development to increase public use, enjoyment and awareness of the Zoo facility.

This division consolidates efforts and activities of marketing, special programs such as the sea lion and raptor shows and group sales rentals into a single division for improved coordination of promotional efforts. Through news releases, interviews and other promotional activities, the Zoo attempts to attract residents of major Wisconsin and northern Illinois markets. The Zoo engages in cross-promotions with other cultural and tourist attractions to increase attendance and encourage return visitation.

Included among annual special events activities held at the Zoo are "Milwaukee a la Carte," Sunset Zoofaris, Halloween Spooktacular, Family Farm Weekend, Egg Days and the Samson Stomp.

Organizational Levy Summary



	Animal Health and Management	Operations	Administration and Finance	Public Affairs and Services
2008 Actual	$6,500,808.00	($3,437,267.00)	$4,473,230.00	($1,115,640.00)
2009 Budget	$6,955,985.00	($4,364,773.00)	$4,445,025.00	($1,580,287.00)
2010 Budget	$6,699,107.00	($5,964,965.00)	$4,534,841.00	($1,872,181.00)
Percent Change 09-10	-3.69%	-36.66%	2.02%	-18.47%

Department

2010 BUDGET

Approach and Priorities

- Maintain current level of visitor satisfaction, animal care and health and animal conservation and research without decreasing the animal collection or animal exhibits
- Preserve and strive to increase revenue flow despite the adverse impact of the current economic downturn
- Strive to operate at maximum efficiency within expenditure limits
- Investigate the process of transitioning Zoo management and operations responsibility to a not-for-profit organization

Budget Highlights

Wage and Benefit Modifications ***($1,283,223)***
This budget includes an expenditure reduction of $1,283,223 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

Expand Public/Private Partnership
Milwaukee County and the Zoological Society of Milwaukee share a similar vision for maintaining a world-class zoo in Milwaukee. Therefore, it is the intent of both organizations to build on their existing successful public/private partnership by jointly investigating the creation of an independent, not-for-profit corporation that will effectively manage the long-term operational needs and programmatic offerings of a great zoo and preserve it for the visiting public long into the future. This new combination of resources will more efficiently serve the residents of Milwaukee County and the members of the Zoological Society of Milwaukee.

To achieve this, the following steps are recommended:

- In full cooperation with the Zoological Society of Milwaukee, authorize the creation of a not-for-profit corporation to assume operation and management of the Milwaukee County Zoo effective October 1, 2011.
- The Zoological Society of Milwaukee is open to reviewing an alternative method of maintaining a World Class Zoo in Milwaukee County, provided there is also Milwaukee County Board of Supervisors support to study such an initiative.
- Create a Steering Committee to oversee the development of draft legal documents and establish the process necessary to implement the change in governance. Draft legal documents including, but not limited to, the Articles of Incorporation, By-Laws and Lease and Management Agreement.
- The Steering Committee would consist of:
  - Representatives of the Zoological Society and their Counsel
  - Milwaukee County Zoo Director
  - Milwaukee County Chief Corporation Counsel
  - Representatives from DAS and County Board staff
  - Chief of Staff's from CEX and County Board Chair Office

- Establish as the Co-Chairs of the Steering Committee the Chief Corporation Counsel of Milwaukee County and a representative of the Zoological Society.
- Provide $60,000 to the Office of Corporation Counsel for outside legal assistance as required.
- Authorize the Steering Committee to form subcommittees, as required, to develop transition plans necessary to complete the successful transition from County & Zoological Society management and operation to management and operation by the newly created not-for-profit corporation. Plans to be developed shall include, but not limited to, plans dealing with the manner in which administrative functions currently provided by the County and Society and the assets owned by each respective organization are to be transitioned to the new corporation.

Direct the Steering Committee Workgroup to develop the draft documents necessary to implement the transition of Zoo governance, for submission to and to submit these documents for review and approval to the Milwaukee County Parks, Energy and Environment Committee, the Milwaukee County Finance and Audit Committee, and the Executive Board of the Zoological Society of Milwaukee for review and approval by no later than December 2010.

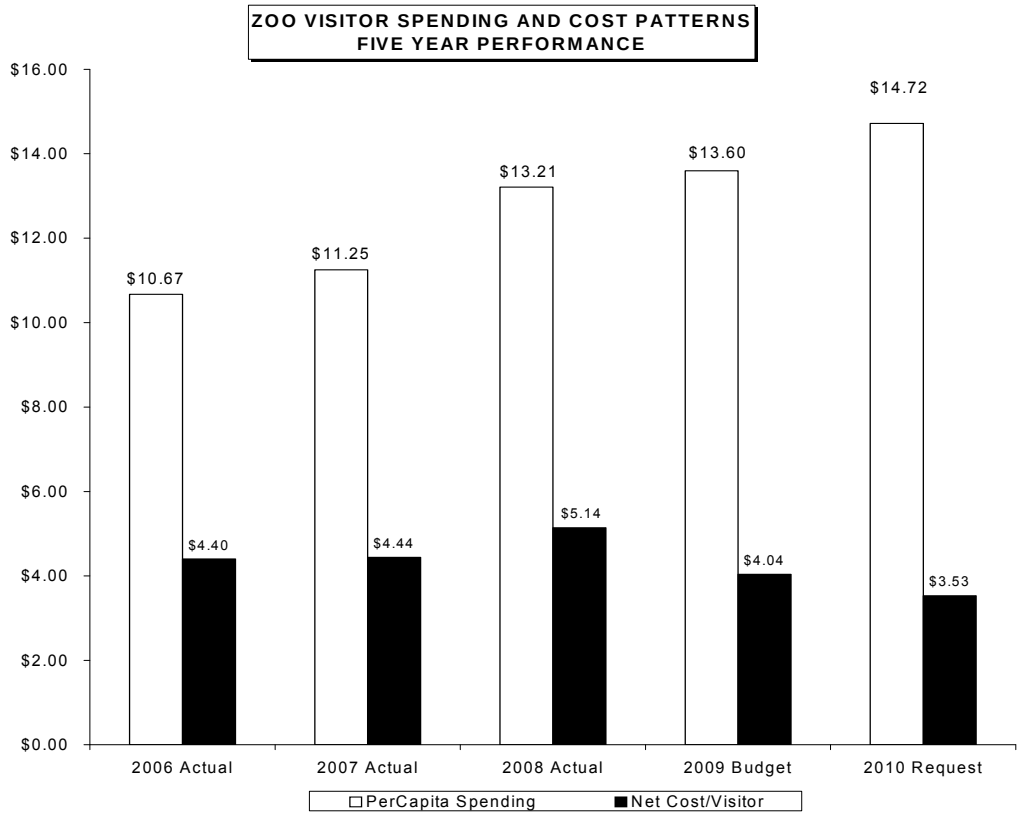
Attendance ***$0***
Zoo attendance is expected to remain at the 2009 projected level of 1,350,000 visitors.

Summer Special Exhibit ***$50,455***

The 2010 Special Exhibit is changing to the Dinosaur Exhibit. The Avian Special Exhibit did not meet revenue targets in 2009. The Dinosaur Exhibit will increase the tax levy for Special Exhibits by $50,455, but will assist the Zoo in meeting their revenue targets.

Zoo Visitor Spending and Cost Patterns

The majority of revenue categories for the Zoo are driven by attendance. The 2010 revenue budget was developed by using actual experience and applying it against the attendance goal of 1,350,000 visitors. The 2009 Budget included $300,000 in additional revenues from the Zoo's new point-of-sale system. The 2010 revenue budget continues this assumption in the revenue model. For 2010, the average visitor per capita spending and net cost per visitor is budgeted at $13.80 and $3.51 respectively. The chart below shows the five year visitor spending and cost patterns.



Zoo Hours
The 2010 Budget maintains the same schedule and hours as 2009. Hours are as follows:

2010 ZOO HOURS
January through February / November & December Monday-Friday 9:30 a.m. to 2:30 p.m**.,** Saturday-Sunday 9:30 a.m. to 4:30 p.m.
March 1 through May 29 Daily 9:00 a.m. to 4:30 p.m.
May 30 through September 6 (Memorial Day Weekend thru Labor Day) Daily 9:00 a.m. to 5:00 p.m.
September 7 through October 31 Daily 9:00 a.m. to 4:30 p.m.

Management Flexibility
The Zoo will continue the following initiatives through 2010:

- The flexibility to reallocate major maintenance projects and equipment purchases while remaining within the total appropriation;
- The Zoo Director's authorization is continued to discount or waive admission fees and to provide one free admission day per month during the months of January through April, and November and December.

Milwaukee County Residents
The following discounts are continued in the 2010 Budget:

- Discounted admission fees of $9.50 for adults and $6.50 for juniors and school groups for Milwaukee County residents on Wednesdays
- Daily discount of $1.75 off the admission rate including weekends for Milwaukee County residents

Resale Purchases for Novelties and Souvenirs
The Zoological Department is requesting that the Milwaukee County Purchasing Administrator be authorized to issue and deliver letters of intent to overseas vendors at a cost not to exceed $400,000 in aggregate for advance ordering of the Zoo's 2010 and 2011 resale purchases for novelties and souvenirs in October of 2009 and October 2010 respectively. This amount is approximately 57% of the total requested appropriation for resale novelties and souvenirs. A substantial portion of resale merchandise sold at the Milwaukee County Zoo is purchased from import vendors to provide the quantity and variety of items desired by the general public visiting the Zoo. Due to the distance and travel time required for overseas shipments, the Zoo must order resale merchandise in the fall for spring delivery. Precedent exists in past County Board authorization for the Zoo to purchase resale items for the upcoming year. Budget authority is included in the 2010 Zoo budget in lieu of separate review and approval during the budget year. The County Board of Supervisors may revoke this authority if 2011 funds are not appropriated for Zoo novelties and souvenirs during the 2011 budget deliberations in October of 2010.

Revenues ***($1,509,038)***
Revenue changes consist of the following:

- $658,932 increase in revenue associated with the admission fee increase of $1;
- $257,274 increase in revenue associated with the parking fee increase of $1;
- $170,000 increase in new revenue from the continuation of the 2009 contracts for face painting and entrance photos;

- $210,030 increase in revenue for concessions revenue based on 2008 actual experience;
- $200,000 in increased support from the Zoological Society;
- $70,517 in increased revenue for Society parking fees based on 2008 activity;
- $57,715 reduction in revenue based on miscellaneous revenue changes;

Animal Division Alignment of Position Within Job Group ***($3,670)***
One position of Curator of Large Mammals is abolished and one position of Large Mammals Curator is created in 2010. This action realigns the Curator of Large Mammals within the Curator Job Group. A tax levy savings of $3,670 is generated from this action.

Building Maintenance Change ***$0***
Two positions of Heating and Ventilating Mechanic 1 are created in 2010 and two positions of Zoo Maintenance Worker are asterisked for abolishment when the positions become vacant. The heating, air conditioning and refrigeration systems at the Milwaukee County Zoo have grown more complex over the years and require additional skills to maintain these systems. Creation of the new positions has a zero net tax levy impact because the positions are part of the Zoo's 2010 vacancy and turnover plan and will not be filled until vacancies occur within the positions of Zoo Maintenance Worker.

Human Resources Function at the Zoo ***$0***
1.0 FTE Human Resource Coordinator position and 1.0 FTE Management Assistant HR are transferred from DAS Human Resources to the Zoological Department in order to improve responsiveness to departmental human resource activities while increasing the focus of DAS Human Resources on managing County-wide human resource policies and ensuring compliance. Departmental human resource staff will continue to follow the policies and procedures established by DAS Human Resources and participate in professional development activities in order to ensure standard and consistent practices.

Professional Service Contracts
The Zoological Department is requesting authority to enter into the following Professional Service Contracts in 2010. They are included in this budget for County Board approval in lieu of separate review and approval during the budget year. These contracts are with an identified vendor.

Contract Amount	Description	Provider
$170,000	Sea Lion Show	Oceans of Fun, Inc.
$103,107	Mold-a-Ramas	William A. Jones Co.
$90,000	Raptor Bird Show	World Bird Santuary

ZOOLOGICAL SOCIETY SUPPORT

The relationship between Milwaukee County and the Zoological Society began in 1910 when the Washington Park Zoological Society, now the Zoological Society of Milwaukee County, was organized to help raise funds for animal acquisition. The Society has functioned for many years for the purpose of aiding the County in the operation, maintenance and development of the Zoo and its animal collection. Its mission is to promote conservation, education, exhibition of animals, research and recreation through fundraising and volunteerism.

In February 1989, the relationship was formalized with a Memorandum of Understanding, thus forging a strong public/private partnership for the continuing support of the Milwaukee County Zoo. The Memorandum of Understanding was renewed in 1992 and again in 1996. The agreement provides office space for the Society on the Zoo grounds, including utilities, custodial and maintenance services and staff parking. To assure continued support for the Zoo, the County provides free admission for Society members throughout the term of the Memorandum of Understanding.

The cost of the capital improvement program contained in the 2000-2009 Nine-Year Plan is $29.6 million, which was split equally between Milwaukee County and the Zoological Society. In 2009, the $2.2 million Hippo Facility was completed and financed 100% by a Zoological Society donor.

For 2010, the Zoological Society cash contribution of $2,549,469 consists of the following:

- $424,865 continuation of 2008 additional support, as well as an increase of $200,000 in 2010
- $310,750 in corporate sponsorship revenue
- $74,288 for various ticket reimbursement for Society members
- $55,000 summer exhibit corporate sponsorship revenue
- $93,712 in miscellaneous support
- $1,390,854 in parking revenue received from Zoological Society members for the Zoo Pass Plus Membership.

The Society's budget also funds $129,872 in HVAC systems for numerous Zoo buildings and generates additional support in the amount of $150,000 from their Annual Appeal, which is used to update and upgrade Zoo exhibits.

The Zoological Society is responsible for the management, training and support of 600 Zoo Pride volunteers that donate 40,000 hours annually in various capacities at the Zoo.

Capital Investments

A total of $4,984,906 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Bird Winter Quarters HVAC Replacement: $52,757
- ARC HVAC Replacement: $185,427
- Seal Pool Filter Room Rehabilitation: $91,018
- Winter Quarters Roof Repair and Design: $781,529
- Pump House: $139,879
- Exit Drive Repaving: $155,000
- Peck Center HVAC Replacement: $913,950
- Aviary Fire & Smoke Detection Devices: $130,805
- Primate House Fire & Smoke Detection Devices: $103,899
- Pachyderm West Roof Replacement: $78,235
- Apes/Primates Climbing Structure and Repair Orangutan Mesh Structure: $82,660
- AHC Electrical Service Extension: $911,876
- Family Farm Fencing Improvements: $146,756
- Small Mammal HVAC Replacement: $52,757
- Zoo Terrace Renovations: $118,650
- Zoomobile Replacement: $311,456
- Polar Bear and Seal Shade Structure: $206,988
- Primates/Apes Enclosure Renovations: $219,809
- Winter Quarters Barn Renovations (Camel, Alpaca, and Zebra): $301,455

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: Zoological Department **UNIT NO.** 9500
FUND: General - 0001

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 8,006,652	$ 8,394,988	$ 7,830,163	$ (564,825)
Employee Fringe Benefits (EFB)	4,354,993	4,366,253	4,646,888	280,635
Services	4,880,102	5,608,377	5,516,678	(91,699)
Commodities	2,992,956	3,323,431	3,352,434	29,003
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	1,613,175	310,916	443,092	132,176
Capital Contra	0	0	0	0
County Service Charges	1,932,945	1,839,715	1,479,315	(360,400)
Abatements	(9)	(25,000)	0	25,000
Total Expenditures	$ 23,780,814	$ 23,818,680	$ 23,268,570	$ (550,110)
Direct Revenue	17,359,725	18,362,730	19,871,768	1,509,038
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 17,359,725	$ 18,362,730	$ 19,871,768	$ 1,509,038
Direct Total Tax Levy	6,421,089	5,455,950	3,396,802	(2,059,148)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**246.3**	**251.8**	**256.1**	**4.3**
% of Gross Wages Funded	**97.0**	**94.5**	**94.8**	**0.3**
Overtime (Dollars)	**$ 330,684**	**$ 385,440**	**$ 385,440**	**$ 0**
Overtime (Equivalent to Position)	**6.1**	**11.7**	**11.7**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

PERSONNEL CHANGES						
Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
Curator of Large Mammals	43170	Abolish	(1)	(1.00)	9511-Animal Mgt.	$ (56,846)
Large Mammal Curator	Z0012	Create	1	1.00	9511-Animal Mgt.	53,962
Heating & Vent. Mechanic 1	96900	Create	2	2.00	9522-Operations	76,108
Zoo Maintenance Worker*	18030	Abolish	(2)	(2.00)	9522-Operations	0
Management Assistant HR	00019	Transfer-in	1	1.00	9559-Adm & Fin	42,610
Human Resources Coord Zoo	05750	Transfer-in	1	1.00	9559-Adm & Fin	70,326
					TOTAL	$ 186,160

*Two positions of Zoo Maintenance Worker are asterisked for abolishment upon vacancy.

ORGANIZATIONAL COST SUMMARY					
DIVISION		**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Animal Health and Management	Expenditure	$ 6,559,211	$ 7,036,985	$ 6,780,107	$ (256,878)
	Revenue	58,403	81,000	81,000	0
	Tax Levy	$ 6,500,808	$ 6,955,985	$ 6,699,107	$ (256,878)
Operations	Expenditure	$ 8,007,688	$ 8,258,978	$ 8,045,332	$ (213,646)
	Revenue	11,444,955	12,623,751	14,010,297	1,386,546
	Tax Levy	$ (3,437,267)	$ (4,364,773)	$ (5,964,965)	$ (1,600,192)
Administration and Finance	Expenditure	$ 6,612,212	$ 5,743,427	$ 5,732,392	$ (11,035)
	Revenue	2,138,982	1,298,402	1,197,551	(100,851)
	Tax Levy	$ 4,473,230	$ 4,445,025	$ 4,534,841	$ 89,816
Public Affairs and Services	Expenditure	$ 2,601,749	$ 2,779,290	$ 2,710,739	$ (68,551)
	Revenue	3,717,389	4,359,577	4,582,920	223,343
	Tax Levy	$ (1,115,640)	$ (1,580,287)	$ (1,872,181)	$ (291,894)

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RAILROAD EXPENDABLE TRUST ACCOUNT (Org. 0320)

The Railroad Fund exists for the purpose of recording the receipt of all revenue derived from the operation of the Zoo's miniature passenger railroad.

Expenditure	Revenue	Tax Levy
$966,620	$966,620	$0

Total 2010 expenditures and revenues for the Railroad Fund are $966,620 and include the following:

Expenditures

$443,598 Reflects personal service charges from the Zoological Department for services provided by four Locomotive Engineers, eight Trackless Train Operators and various seasonal and other support staff.

$266,559 Appropriation for the operation and repair of locomotives, track, ties, coaches and Zoomobiles, as well as train or coach purchases and train station improvements. The 2010 Capital Budget includes replacement of the Zoo's Zoomobiles. Bond financing is requested for the project with the debt service costs to be charged against the Train Trust Fund over a ten-year period. An appropriate of $40,561 is budgeted in 2010 for the first principal and interest payment.

$ 28,000 Appropriation for animal purchases.

$228,463 Other commodities and supplies, expenses for conservation programs and grants, library operators and staff training, travel and conference expenses.

Revenue

$966,620 Reflects revenue of $819,371 from operation of the train and Zoomobile, $52,763 from miscellaneous revenue, a $94,486 contribution from reserves. The 2010 Capital Budget includes replacement of three zoomobiles. These improved vehicles will allow the Zoo to upgrade the tour and increase user fees. See General Zoo Visitor Fee Schedule for new zoomobile rates.

SPECIMEN EXPENDABLE TRUST ACCOUNT (Org. 0319)

The Specimen Fund exists for the purpose of recording receipts from the sale of animals. Disbursements are to be made for the purchase of animals and related expenditures such as freight and express charges on the shipment of animals.

Expenditure	Revenue	Tax Levy
$48,325	$48,325	$0

Total 2010 expenditures and revenues for the Specimen Fund are $48,325 and include the following:

Expenditures

$ 36,230 Freight charges and travel expenses related to animal shipments.

$ 12,095 Appropriation for animal replacement and miscellaneous commodity purchases.

Revenue

$ 48,325 Revenue from animal sales, miscellaneous investment earnings and giraffe feedings.

GENERAL ZOO VISITOR FEE SCHEDULE			
	2009 Rate	2010 Rate	Change
Admissions			
Adult summer-County	$10.50	$11.50	$1.00
Junior summer-County	$7.50	$8.50	$1.00
Adult summer-Non-County	$12.25	$13.25	$1.00
Junior summer-Non-County	$9.25	$10.25	$1.00
Adult winter-County	$9.00	$10.00	$1.00
Junior winter-County	$6.00	$7.00	$1.00
Adult winter-Non-County	$10.75	$11.75	$1.00
Junior winter-Non-County	$7.75	$8.75	$1.00
Adult discount day	$7.00	$8.00	$1.00
Junior discount day	$4.50	$5.50	$1.00
Adult education-County	$8.50	$9.50	$1.00
Junior education-County	$5.50	$6.50	$1.00
Adult education-Non-County	$9.25	$10.25	$1.00
Junior education-Non-County	$6.25	$7.25	$1.00
Adult group-County	$9.25	$10.25	$1.00
Junior group-County	$6.25	$7.25	$1.00
Adult group-Non-County	$11.00	$12.00	$1.00
Junior group-Non-County	$8.00	$9.00	$1.00
Senior summer-County	$9.50	$10.50	$1.00
Senior winter-County	$7.50	$8.50	$1.00
Senior summer-Non-County	$11.25	$12.25	$1.00
Senior winter-Non-County	$9.25	$10.25	$1.00
Attractions			
Camel Ride*	$4.00	$4.00	$0.00
Carousel	$2.00	$2.00	$0.00
Pony Ride*	$4.00	$4.00	$0.00
Sea Lion	$2.00	$2.00	$0.00
SkyGlider*	$3.00	$3.00	$0.00
Special Exhibit**	$2.50	$2.50	$0.00
Train-Adult	$2.50	$2.50	$0.00
Train-Child	$1.50	$1.50	$0.00
Zoomobile-Adult	$1.50	$3.00	$1.50
Zoomobile-Child	$1.00	$2.00	$1.00
Zoomobile-Sr Citizen	$1.25	$3.00	$1.75
Parking Fees			
Cars	$10.00	$11.00	$1.00
Buses	$14.00	$15.00	$1.00
Other Fees			
Stroller-Single*	$6.00	$6.00	$0.00
Stroller-Double*	$9.00	$9.00	$0.00

***** Fee is set by contract.

MILWAUKEE PUBLIC MUSEUM

BUDGET SUMMARY			
	2008 Actual	**2009 Budget**	**2010 Budget**
Property Tax Levy Contribution to Milwaukee Public Museum	$ 3,502,376	$ 3,502,376	$ 3,502,376

MISSION

The Milwaukee Public Museum (MPM) is an educational and research institution that focuses on the natural sciences, anthropology and history. Beginning in 2007, MPM opened a planetarium and included astronomy in its program offering.

MPM preserves and cares for its collections in the public trust. Through its research and collections, the Museum seeks knowledge and understanding of global change and diversity from geological, biological, cultural and historical perspectives. MPM interprets these themes to diverse audiences through its exhibits, programs and publications.

MPM's mission is best accomplished through the coordinated use of its public exhibits, research capabilities, collections and educational programs.

OPERATING HISTORY

Milwaukee County acquired the MPM from the City of Milwaukee in 1976. In 125 years as a public institution, the Museum has grown to be one of the leading natural history museums in the nation, providing a valuable educational opportunity to visitors.

Based on the recommendations of a Blue Ribbon Task Force created in 1990 to study alternative funding of the Museum, County Board Resolution (File No. 91-775), adopted November 12, 1991, created a not-for-profit Museum Corporation with a Board of Directors providing management of the facility, effective March 31, 1992. In this arrangement, the County retains ownership of the collection, building and land while MPM provides operational management of the Museum. A fixed base level funding amount of $4.3 million was established for MPM during the initial five-year period of the Lease and Management Agreement.

The Lease and Management Agreement was re-negotiated in 1997 to continue the County's annual $4.3 million payment to the MPM for five years, unless the County or MPM requested that base support levels be modified after March 31, 1999.

As a result of the re-negotiation, the Museum Endowment Funds were transferred to MPM in August 1997.

In 1999, the County extended the current term of the MPM Lease Agreement for an additional 33 months through December 31, 2004 (File No. 99-28(a)(a)) to facilitate the Museum Corporation's ability to sell long-term revenue bonds and to facilitate a capital campaign to raise charitable donations in support of the Museum Corporation's Butterfly Garden capital improvement project. This agreement remains in effect with a five-year renewal for 35 years, or until a new agreement is negotiated and signed.

In 2005, MPM required a loan to remain solvent because of severe cash flow problems resulting from overly aggressive expansion, financial mismanagement and lax Museum Board oversight. The County guaranteed the repayment of up to a $6 million loan package on June 30, 2005 in order for MPM to be eligible for working capital resources from JPMorgan Chase and Marshall & Ilsley Banks, the "Lenders." In January 2007, a Museum Recovery Committee was formed, including all major MPM stakeholders, to determine and to recommend a

comprehensive financial recovery plan to ensure the long-term financial viability of the museum. The recovery plan, approved by the County Board, included major donor commitments including a $5.0 million matching challenge grant, lender concessions and debt restructuring, MPM fund raising commitments and operating efficiencies, and a 10-year funding commitment to MPM from Milwaukee County. The commitments and actions of each of the stakeholders resulted in a substantial multi-million dollar package of financial improvements for the Museum. As part of the recovery plan, Milwaukee County agreed to provide a minimum of $4.0 million in capital improvement funding over a 5-year period. In February 2008, the proceeds from the $5.0 million challenge grant raised by MPM were used to pay off the outstanding County guaranteed debt that was established in the 2005 loan package.

CAPITAL BUDGET HISTORY

In 1994, Milwaukee County issued $8.9 million in bonds for the addition of a large screen theater (IMAX) to the Museum Complex. In 1996, MPM and Discovery World Museum jointly opened the theater and shared operating expenses and revenues. In 1999, the County and MPM refunded the remaining outstanding debt for the IMAX Theater of approximately $8.0 million. In March of 2000, Milwaukee County, acting as a conduit for MPM, issued $4.2 million in revenue bonds for MPM to fund the Pulicher Butterfly Wing and purchase Discovery World's interest in, and assume full operation of, the IMAX Theater. The purchase was completed in April 2000.

As part of the 2007 financial restructuring of the museum under the recovery plan, the outstanding bonds were extinguished in October, 2007 and replaced with a 10-year note between MPM and JPMorgan Chase and Marshall & Ilsley Banks.

BUDGET HIGHLIGHTS

- For 2010, Milwaukee County's contribution to MPM remains at the $3,502,376 funding level per the approved Recovery Plan and Amendment 10 to the Lease and Management Agreement, which states that annual funding is fixed for a 10-year period beginning January 1, 2008.
- In 2010 $2,378,598 is invested in capital projects.

Capital Investments

A total of $2,378,598 is invested in capital projects for 2010. These include projects that are part of two 2010 debt issuances and a Fall 2009 debt issuance. The projects funded through the Fall 2009 debt issuance were submitted to the County Board for approval during the September 2009 cycle but are presented here for illustrative purposes. Additional details can be found in the Debt Service budget - Org 9960 and the 2010 Recommended Capital Improvement Budget. The funded projects include:

- Electrical Distribution Replacement: $400,000
- Asphalt Parking & Loading Dock Area: $80,400
- Museum Air Handling and Piping Replacement: $850,000
- Museum Roof Replacement: $405,900
- Door Replacement: $122,170
- 3rd Floor Artifact Gallery Renovation: $414,288
- Security/Life/Safety System: $105,840

MILWAUKEE COUNTY UNIVERSITY EXTENSION SERVICE

UNIVERSITY EXTENSION SERVICE (9910)

MISSION

Milwaukee County Cooperative Extension's mission is to connect people to university knowledge they can use. Cooperative Extension makes a special effort to reach those who are traditionally underserved including people of color, low-income families, and people with disabilities. Our goal is to provide high-quality, low-cost educational opportunities that emphasize: crisis prevention, youth leadership, and the strengthening of personal and professional skills, leading to an improved quality of life for Milwaukee County citizens.

Budget Summary

	2010	2009/2010 Change
Expenditures	**461,348**	**(33,461)**
Revenue	**121,080**	**0**
Levy	**340,268**	**(33,461)**
FTE's	**0.75**	**0.00**

Major Programmatic Changes

- Maximize the use of classrooms and meeting rooms for educational and community programs at CATC Building A to hold down costs of room rental, staff time, and mileage for conducting programs off-site. CATC Building A enhances Extension's capacity to serve county residents by providing classrooms and meeting rooms that are ADA accessible, properly heated and air-conditioned and in a location with parking and bus service.

OBJECTIVES

The following are *some* of the program goals and objectives of the Milwaukee County Cooperative Extension office:

Objective 1 – Youth Development:

Science, Engineering & Technology (SET) in Milwaukee strategic goals:

- Increase the capacity of Milwaukee elementary aged children to become science and technology proficient.
- Increase the capacity of adults as educators through 4-H SET curriculum implementation.
- Harness the knowledge and ability of SET professionals in Milwaukee to share their passion for their work with youth.

Objective 2 – Family Living Programs:

- Continue our support to the City of Milwaukee in addressing the foreclosure issue by assisting the City to outreach and be inclusive of the various communities affected by predatory lending and foreclosures.
- Coordinate the 3rd Statewide Community Response Predatory Lending.
- Continue to provide quality trainings in the area of home visitation training and other trainings such as: Effective Black Parenting and Get Checking.
- Through the Food & Nutrition Program, educators will make over 21,000 educational contacts, reaching 7,767 learners through SNAP-Ed Program; work with 162 community agencies; educate over 500 families through EFNEP and educate over 500 youth through EFNEP Summer Youth program.

Objective 3 – Community Development, Natural Resources & Economic Development (CNRED):

- CNRED Educator will provide strategic assistance to nonprofit organizations and local governments with a focus on community, economic development and/or organizational development

Objective 4 – Urban Agriculture/Horticulture:

- The Horticulture Helpline connects people to non-biased, research-based plant information in response to their inquiries. It takes advantage of the "teachable moment" when people call or come with a question to educate them about broader concepts about plant care (biological, botanical, horticultural and ecological) so that their deeper understanding enables them to make informed decisions.
- A new micro farm course will teach food production using research-based organic practices. Participants will learn how to grow healthy, productive crops on a micro scale for profit or family use, with a focus on organic methods. Students will pass along their learning by contributing 15 hours of volunteer service in the 2009 season by helping with new gardener training and maintenance of the demonstration gardens.

DEPARTMENTAL PROGRAM DESCRIPTION

Cooperative Extension consists of Administration, Family Living, Horticulture/Urban Agriculture, Youth Development and Community Natural Resources and Economic Development sections. In 2009, the department delivered 34 different programs and reached about 95,000 County residents.

Administration includes program support and evaluation, professional development, personnel management, financial management and technology support. These resources are provided for Milwaukee County with State and Federal funding through the University of Wisconsin Cooperative Extension. The Director of the Milwaukee County Extension department serves as the representative of the UW Cooperative Extension and works with Extension faculty to ensure strong and effective educational programs.

Family Living provides training in the areas of parenting, food science and nutrition, poverty, financial management, foreclosure prevention and predatory lending. This program also provides professional development for home visitors.

Urban Agriculture/Horticulture provides research-based information and training in horticulture and urban agriculture to increase the positive impacts of gardening for people and the environment. This service includes: instruction on home and community food production and the safe use of pesticides, assistance for community gardens, rental gardens, accessible gardening for people with disabilities, volunteer service and education through the Master Gardener Program, and advice on plant care for homeowners.

Youth Development helps youth build leadership and life skills through experiential learning, promotes the sciences to youth between the ages of 6 and 19, broadens awareness of career and education opportunities, helps youth and youth workers develop conflict management and communication skills, and networks with other youth serving agencies and school teachers.

Community Natural Resources and Economic Development stresses economic revitalization, water quality improvement, waste management, small business development, local government education, strategic planning, non-profit and neighborhood organizational development.

2010 BUDGET

Approach and Priorities

- Maintain service levels in terms of both the number of people served and the quality of educational programs provided.
- Focus on "train-the-trainer" programs to expand our reach to more county residents.
- Continue recruiting and training volunteers to extend research-based information to the community.

Budget Highlights

Wage and Benefit Modifications ***($5,026)***

This budget includes an expenditure reduction of $5,026 based on the changes described in the non-departmental account for wage and benefit modifications (org-1972).

- The Extension will maximize the use of classrooms and meeting rooms for educational and community programs at CATC Building A to hold down costs of room rental, staff time, and mileage for conducting programs off-site. CATC Building A enhances Extension's capacity to serve County residents by providing classrooms and meeting rooms that are ADA accessible, properly heated and air-conditioned and in a location with parking and bus service. This provides savings of up to $90,000 in offsite instructional costs. The Extension will also work with Facilities to accommodate additional tenants that will likely move to CATC as part of the Countywide space reallocation.
- In 2009, approximately $220,000 was budgeted in services for overhead costs, including rent, as a new location for the UW-Extension had not been identified. Since they moved into a County facility, those expenses were budgeted as crosscharges in 2010.

BUDGET SUMMARY				
Account Summary	**2008 Actual**	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Personal Services (w/o EFB)	$ 22,388	$ 24,101	$ 22,441	$ (1,660)
Employee Fringe Benefits (EFB)	31,824	24,973	26,134	1,161
Services	271,937	429,206	180,206	(249,000)
Commodities	751	4,000	0	(4,000)
Other Charges	0	0	0	0
Debt & Depreciation	0	0	0	0
Capital Outlay	0	0	0	0
Capital Contra	0	0	0	0
County Service Charges	13,021	12,529	232,567	220,038
Abatements	0	0	0	0
Total Expenditures	$ 339,921	$ 494,809	$ 461,348	$ (33,461)
Direct Revenue	110,454	121,080	121,080	0
State & Federal Revenue	0	0	0	0
Indirect Revenue	0	0	0	0
Total Revenue	$ 110,454	$ 121,080	$ 121,080	$ 0
Direct Total Tax Levy	229,467	373,729	340,268	(33,461)

PERSONNEL SUMMARY				
	2008 Actual	**2009 Budget**	**2010 Budget**	**2009/2010 Change**
Position Equivalent (Funded)*	**0.8**	**0.75**	**0.75**	**0.00**
% of Gross Wages Funded	**100.0**	**100.0**	**100.0**	**0.0**
Overtime (Dollars)	**$ 0**	**$ 0**	**$ 0**	**$ 0**
Overtime (Equivalent to Position)	**0.0**	**0.0**	**0.0**	**0.0**

* For 2008 Actuals, the Position Equivalent is the budgeted amount.

DEPT: University Extension Service **UNIT NO.** 9910
FUND: General - 0001

PERSONNEL CHANGES

Job Title/Classification	Title Code	Action	# of Positions	Total FTE	Division	Cost of Positions (Salary Only)
None						
					TOTAL	$ 0

All departments are required to operate within their expenditure appropriations and their overall budgets. Pursuant to Section 59.60(12), Wisconsin Statutes, "No payment may be authorized or made and no obligation incurred against the county unless the county has sufficient appropriations for payment. No payment may be made or obligation incurred against an appropriation unless the director first certifies that a sufficient unencumbered balance is or will be available in the appropriation to make the payment or to meet the obligation when it becomes due and payable. An obligation incurred and an authorization of payment in violation of this subsection is void. A county officer who knowingly violates this subsection is jointly and severely liable to the county for the full amount paid. A county employee who knowingly violates this subsection may be removed for cause."

GENERAL COUNTY DEBT SERVICE

COUNTY EXECUTIVE'S 2010 BUDGET

DEPT: GENERAL COUNTY DEBT SERVICE **UNIT NO.** 9960

FUND: Debt Service - 0016

BUDGET SUMMARY			
	2008 Actual*	2009 Budget	2010 Budget
Expenditures			
Debt Service Principal (8021)	$ 38,676,651	$ 52,294,017	$ 63,467,437
Debt Service Interest (8022)	19,546,931	41,884,980	44,786,553
Total Principal and Interest	$ 58,223,582	$ 94,178,997	$ 108,253,990
Interest Allocation (9880)	(4,071,213)	(25,540,863)	(40,597,546)
Total Expenditures	$ 54,152,369	$ 68,638,134	$ 67,656,444
Contributions			
Reserve for County Bonds (4703)	$ 0	$ 3,198,161	$ 419,911
Total Contributions	$ 0	$ 3,198,161	$ 419,911
Revenues			
Jail Assessment Surcharge (1315)	$ 1,397,025	$ 1,373,600	$ 1,387,336
Golf Course Enhancement Fee - Debt Service (4207)	225,999	0	0
Sale of Capital Asset (4905)	7,922,721	3,190,000	0
Revenue from Project Rents (4999)	1,311,060	1,109,006	1,121,787
Total Revenues	$ 10,856,805	$ 5,672,606	$ 2,509,123
Direct Property Tax Levy**	$ 43,295,564	$ 59,767,367	$ 64,727,410

* 2008 actual excludes balance sheet entries to record principal retired for proprietary fund departments. This adjustment is intended to allow 2008 information to be reported on a basis comparable to the subsequent year budget summaries.

** County sales and use tax revenues are dedicated primarily to the payment of general obligation debt service costs. For budgetary purposes, the County's pledge to levy ad valorem taxes for the payment of debt service payments treats sales tax revenues and property tax revenues as interchangeable

Summary of Bonds and Notes Outstanding

Type of Issue	True Interest Rate	Date of Bond Issue	Final Maturity Date	Bonds or Notes Outstanding 12/31/07	2009 Budget Requirements Principal	Interest
R	5.04	10/15/93	10/01/11	$ 20,974,991	$ 6,260,607	$ 223,973
A	4.60	05/01/99	10/01/14	2,730,000	455,000	107,153
C	4.40	04/01/01	10/01/16	20,000,000	2,500,000	875,000
TB	6.06	06/01/01	12/01/11	750,000	250,000	31,375
R	3.87	10/01/01	12/01/11	18,075,000	6,250,000	345,000
AR	4.47	10/01/01	12/01/11	435,000	145,000	12,905
R	4.08	06/01/02	09/01/11	15,700,000	7,850,000	392,500
C	4.20	02/01/02	08/01/17	22,725,000	2,525,000	1,028,938
C	3.95	02/01/03	08/01/18	17,325,000	1,725,000	801,750
R	3.48	07/01/03	08/01/17	100,025,000	480,000	3,363,805
C	3.72	02/01/04	08/01/19	20,955,000	1,630,000	758,144
C	4.24	06/01/06	12/01/20	21,050,000	1,450,000	860,200
R	3.89	02/01/06	10/01/15	62,500,000	12,735,000	2,997,413
C	4.14	04/01/07	10/01/21	28,980,000	1,175,000	1,449,000
C	4.12	06/01/08	12/01/22	32,100,000	2,020,000	1,267,375
C	3.93	06/01/08	12/01/23	30,860,000	985,000	1,174,063
C	5.04	08/01/09	10/01/24	24,775,000	0	1,425,355
C*	***	*****	*****	46,330,000	1,175,000	2,031,371
R	2.00	08/01/09	10/01/16	17,250,000	3,735,000	434,343
Projected Outstanding Balance as of December 31, 2009 and Associated Debt Service				$ 503,539,991	$ 53,345,607	$ 19,579,663
STFLP-Housing	6.00	03/15/09	03/15/17	1,000,000	96,830	49,780
				$ 1,000,000	$ 96,830	$ 49,780
				$ 504,539,991	$ 53,442,437	$ 19,629,440
Taxable GO Notes	6.84	12/01/09	12/01/33	$ 265,000,000	$ 10,025,000	$ 15,880,613
Taxable Pension Anticipation Notes	5.39	12/01/09	12/01/13	135,000,000	-	7,276,500
				$ 400,000,000	$ 10,025,000	$ 23,157,113
						106,253,990
2010 Total Stabilization Fund Contribution						2,000,000
						$ 108,253,990

*Preliminary, subject to change.

Type of Issue Explanation

A -Airport Bonds
B -Building Bonds
C -Corporate Purpose Bonds
D -Detention Facility Bonds
N -General Obligation Note
R -Refunding Bonds
AR-Airport Refunding Bonds
TB-Taxable Bonds
STFLP- State Trust Fund Loan Program

DEBT SERVICE CONTRIBUTIONS

Pension Obligation Bond Debt Service Abatement

The 2010 debt service costs for the pension obligation notes issued in 2009 is $33,182,113. To accurately reflect all benefit related costs, this amount is budgeted in the Org. 1950 - Employee Fringe Benefits. In addition, to accurately reflect all debt service costs, this amount is also included in the principal and interest amounts within the General Debt Service Fund Budget. To avoid duplication of the debt service costs, the amount is abated in the General Debt Service Budget.

County Fleet Debt Service Abatement

The 2010 debt service costs for the $6,514,000 issued for vehicles and equipment in 2009 is $1,326,980. To accurately reflect all fleet-related costs, this amount is budgeted in the Org. 5300 – Fleet Management Division and crosscharged to user departments. In addition, to accurately reflect all debt service costs, this amount is also included in the principal and interest amounts within the General Debt Service Fund Budget. To avoid duplication of the debt service costs, the amount is abated in the General Debt Service Budget.

Reserve for County Bonds (4703)

A contribution of $419,911 from the Reserve for County Bonds is anticipated for 2010.

The reserve proceeds consist of unallocated bond proceeds of $181,315 from the sale of the 2008 General Obligation Corporate Purpose Bonds that will be applied towards the 2010 interest payment for those bonds in accordance with State Statute, in addition to $9,759 in lapsed bond proceeds from completed or abandoned capital projects, $228,837 in surplus 2007 bond proceeds.

In May 2009, the County entered into a purchase agreement to sell a portion of the northeast quadrant of the County Grounds for the development of the University of Wisconsin-Milwaukee's College of Engineering and Applied Science (UWM). The County anticipates receiving sale proceeds in the amount of $13,550,000 million upon the close of the land sale. Receipt of the sale proceeds will be as follows: $5,000,000 payment at the time of closing; $5,000,000 one year after closing; and $887,500 annually for years three through six after the initial closing. The 2010 Capital Improvements Budget includes $8,297,700 of the land sale proceeds to finance bus rapid transit ($6,459,000), Parks major maintenance ($750,000), Oak Leaf Trails ($250,000), fiscal automation ($200,000), electronic medical records ($188,700) and relocation of staff at City Campus ($450,000). The remaining $1,702,300 in land sale proceeds have been allocated to the debt service reserve. Proceeds from future land sales, net of expenses and debt defeasance that are not specifically identified for other purposes will be contributed to the debt service reserve.

Jail Assessment Surcharge (1315)

Jail Assessment Surcharge Revenue of $1,387,336 is projected to be used to pay 2010 debt service costs for the construction of the Criminal Justice Facility (CJF) as allowed by Wisconsin Statutes Section 302.46(2).

Sale of Capital Asset (4905)

Doyne Hospital Sale Revenues

Based on the sale agreement between Milwaukee County and Froedtert Memorial Lutheran Hospital (Froedtert), the County will receive annual payments over 20 years beginning in 1997 and ending in 2016 based on the net operating cash flow generated by Froedtert.

Year	Budget	Actual	Surplus / Deficit
2007	$ 3,796,000	$ 2,919,000	$ (877,000)
2008	$ 2,919,000	$ 7,922,721	$ 5,003,721
2009	$ 3,190,000	$ 78,000	$ (3,112,000)

Revenues for 2008 exceeded the budget by nearly $4 million due to a reclassification of various financial accounts by Froedtert Hospital. Since this was a one-time reclassification, 2009 revenues were budgeted based on a seven-year average excluding the 2008 payment. Actual revenues for 2009 are projected to be significantly lower than budgeted due to the global economic recession. As a result, no revenue is budgeted in 2010.

Revenue from Project Rents (4999)

Milwaukee Kickers Soccer Club

The County issued a total of $3,750,000 in 1994 and 1995 General Obligation Bonds for the Milwaukee Kickers Soccer Club (MKSC) for the purpose of purchasing land and developing an indoor/outdoor sports complex to be located at the Uihlein Soccer Park at 7101 West Good Hope Road in Milwaukee. The MKSC agreed to repay the County for debt service on these bonds.

On July 23, 1998, the County Board of Supervisors approved Resolution File No. 98-427, which authorized an amendment of the lease agreement between the MKSC and Milwaukee County to restructure the lease payment schedule. The new payment plan reflects the donation to MKSC of the Uihlein Soccer Park land and associated costs by establishing a level payment schedule of $430,000 annually and extending the schedule from 2010 to 2011, beginning in 1998.

In addition, the payment dates were changed from June and December to August and February, beginning in 1999. On October 18, 2001, Milwaukee County issued $49,925,000 in Corporate Purpose Refunding Bonds to refund a portion of the 1994, 1995 and 1996 bonds. A portion of the refund savings and premium have been applied to the outstanding Milwaukee Kickers debt, which has reduced the lease payment from $430,000 to $424,000 for 2003 and future years.

The payment amount for 2010 is $424,000.

Marcus Center Renovation

The County issued a total of $5,802,000 in General Obligation Bonds during 1994 and 1995 for the purpose of renovating the interior of the Marcus Center for the Performing Arts. The Marcus Center instituted a facility fee on tickets for the specific purpose of repaying the County bonds. Based on information provided by the Marcus Center, facility fee income is sufficient to repay bonds issued by Milwaukee County for this project. The budgeted amount for 2009 was $261,968. This restructured amount reflects a one-year extension of the loan repayment until 2011. The 2010 budget includes $252,612 and the expected payment for 2011 will be $243,253. The

reduced payments will assist the Marcus Center for the Performing Arts in maintaining the County-owned facility, through accelerating work on need major maintenance projects.

Intergovernmental Cooperation Council

The County issued $2,500,000 General Obligation Building Bonds, Series 1997A on July 17, 1997 on behalf of the Intergovernmental Cooperation Council (ICC) for the development of an animal control shelter. The County and ICC have developed a final agreement as required for the release of the bond proceeds to the ICC. The ICC will repay the County for actual debt service costs on this issue.

In 2005, Milwaukee County refunded the debt, which resulted in savings of $55,643 over the life of the issue. The debt service payments reflect the savings per maturity.

Reimbursement for debt service costs for 2010 total $224,005.

Private Geographic Members (PGMs)

In 2003, Milwaukee County issued general obligation bonds to finance Project WG008 – Milwaukee County Grounds Roadway Rehabilitation. Milwaukee County Ordinance 98.01 states that the Private Geographic Members (PGM's) shall share in the cost of improvements at the County Grounds on an equitable basis. The PGM's consist of Milwaukee County (DHHS – Behavioral Health Division), Froedtert Hospital, Children's Hospital, Medical College of Wisconsin, Curative Rehabilitation and Blood Center of Southeastern Wisconsin.

The cost allocations for improvements are based on a cost sharing formula that is determined by the square footage of building area that the geographic members bear to the total gross square feet of the building area of all geographic members combined. The square footage is evaluated annually and is expressed as a percentage. Presently, the allocation for the County is 17.8 percent and the combined percentage for the remaining PGM's is 82.2 percent. Therefore, 82.2 percent of the debt service costs for the roadway improvements will be paid by the remaining PGMs. The budgeted amount for 2010 is $221,171.

State Trust Fund Loan Program

In 2007, the County borrowed $1,000,000 from the State Trust Fund Loan Program to finance housing for persons with mental illness. The amortization periods are four years for the equipment loan, five years for the pension loan and 10 years for the housing loan. The 2010 principal and interest amounts for the loans are $96,830 and $49,780, respectively. These amounts are included in the account 8021 and 8022 for the payment of principal and interest. Total loan payments for 2010 are $146,610. The County is in the process of applying for a $2,000,000 loan to finance housing projects for persons with mental illness. The estimated annual debt service payment is $280,000 with payment beginning on March 15, 2011.

1993 Levy Rate Cap: Effective August 12, 1993, Section 59.605, Wisconsin Statutes imposed a property tax rate limit for Wisconsin counties. Separate limits were imposed for operating levy rates and debt service levy rates. The operating levy rate is $4.08 per $1,000 equalized value and the debt levy rate limit is $1.42 per $1,000 equalized value. The baseline for the rate limit is the 1992 actual tax rate adopted for 1993 budget purposes. The County cannot exceed the operating levy rate and debt levy rate limits unless one or more conditions apply, as described below. The statute establishes specific penalties for failure to meet the tax rate limit requirements. Among the penalties for exceeding the tax rate limits are reductions in State shared revenues and transportation aids.

Under the terms of the 1993 levy rate cap, general obligation debt can be issued only if one of the following conditions is met: (1) a referendum is held that approves the debt issuance; (2) the County Board of Supervisors adopts a resolution that sets forth its reasonable expectation that the issuance of the debt will not cause the County to increase the debt levy rate; (3) the issuance of the debt was authorized by an initial resolution adopted

prior to the effective date of 1993 Wisconsin Act 16 (August 12, 1993); (4) the debt is issued for certain specified purposes, including financing regional projects under Section 67.5(7)(f); (5) the debt is issued to fund or refund outstanding municipal obligations; or (6) the County Board of Supervisors adopts an initial resolution authorizing the issuance of the debt by a vote of at least three-fourths of the members-elect of the County Board.

2007/2008 Levy Cap: Wisconsin State Statute 66.062(2)

Milwaukee County net new construction percentage for 2009 (payable in 2010) is .835 percent plus the terminated TID percentage for 2009 (payable in 2010) of .045 percent. The State of Wisconsin levy cap is established as the net new construction percentage or three percent, whichever is greater plus the terminated TID percentage.

The 2007 levy cap combines operating and debt service levy amounts. The conditions under which the levy limit are stated in the Wisconsin State Statute 66.0602 Local Levy Limits that has been reprinted below:

66.0602 Local levy limits.

(1) DEFINITIONS. In this section:

(a) “Debt service” includes debt service on debt issued or reissued to fund or refund outstanding municipal or county obligations, interest on outstanding municipal or county obligations, and related issuance costs and redemption premiums. (am) “Joint fire department” means a joint fire department organized under s. 61.65 (2) (a) 3. or 62.13 (2m), or a joint fire department organized by any combination of 2 or more cities, villages, or towns under s. 66.0301 (2).

(b) “Penalized excess” means the levy, in an amount that is at least $500 over the limit under sub. (2) for the political subdivision, not including any amount that is excepted from the limit under subs. (3), (4), and (5).

(c) “Political subdivision” means a city, village, town, or county.

(d) “Valuation factor” means a percentage equal to the greater of either 3 percent or the percentage change in the political subdivision’s January 1 equalized value due to new construction less improvements removed between the previous year and the current year.

(2) LEVY LIMIT. Except as provided in subs. (3), (4), and (5), no political subdivision may increase its levy in any year by a percentage that exceeds the political subdivision’s valuation factor. The base amount in any year, to which the limit under this section applies, shall be the maximum allowable levy for the immediately preceding year. In determining its levy in any year, a city, village, or town shall subtract any tax increment that is calculated under s. 59.57 (3) (a), 60.85 (1) (L), or 66.1105 (2) (i). The base amount in any year, to which the limit under this section applies, may not include any amount to which sub. (3) (e) 8. applies.

(3) EXCEPTIONS. (a) If a political subdivision transfers to another governmental unit responsibility for providing any service that the political subdivision provided in the preceding year, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is decreased to reflect the cost that the political subdivision would have incurred to provide that service, as determined by the department of revenue. (b) If a political subdivision increases the services that it provides by adding responsibility for providing a service transferred to it from another governmental unit that provided the service in the preceding year, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is increased to reflect the cost of that service, as determined by the department of revenue. (c) If a city or village annexes territory from a town, the city’s or village’s levy increase limit otherwise applicable under this section is increased in the current year by an amount equal to the town levy on the annexed territory in the preceding year and the levy increase limit otherwise applicable under this section in the current year for the town from which the territory is annexed is decreased by that same amount, as determined by the department of revenue. (cm) If a political subdivision’s

allowable levy under this section in 2007 was greater than its actual levy in 2007, the levy increase limit otherwise applicable under this section to the political subdivision in 2009 is increased by the difference between these 2 amounts, as determined by the department of revenue. In calculating a political subdivision's actual levy for 2007, the department may not include amounts that are excluded from the limit under pars. (d) 2. and 3., (e), and (h). (d) 1. If the amount of debt service for a political subdivision in the preceding year is less than the amount of debt service needed in the current year, as a result of the political subdivision adopting a resolution before July 1, 2005, authorizing the issuance of debt, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is increased by the difference between these 2 amounts, as determined by the department of revenue. 2. The limit otherwise applicable under this section does not apply to amounts levied by a political subdivision for the payment of any general obligation debt service, including debt service on debt issued or reissued to fund or refund outstanding obligations of the political subdivision, interest on outstanding obligations of the political subdivision, or the payment of related issuance costs or redemption premiums, authorized on or after July 1, 2005, and secured by the full faith and credit of the political subdivision. 3. The limit otherwise applicable under this section does not apply to amounts levied by a county having a population of 500,000 or more for the payment of debt service on appropriation bonds issued under s. 59.85, including debt service on appropriation bonds issued to fund or refund outstanding appropriation bonds of the county, to pay related issuance costs or redemption premiums, or to make payments with respect to agreements or ancillary arrangements authorized under s. 59.86. 4. If the amount of a lease payment related to a lease revenue bond for a political subdivision in the preceding year is less than the amount of the lease payment needed in the current year, as a result of the issuance of a lease revenue bond before July 1, 2005, the levy increase limit otherwise applicable under this section to the political subdivision in the current year is increased by the difference between these 2 amounts. 5. The limit otherwise applicable under this section does not apply to amounts levied by a 1st class city for the payment of debt service on appropriation bonds issued under s. 62.62, including debt service on appropriation bonds issued to fund or refund outstanding appropriation bonds of the city, to pay related issuance costs or redemption premiums, or to make payments with respect to agreements or ancillary arrangements authorized under s. 62.621. (dm) If the department of revenue does not certify a value increment for a tax incremental district for the current year as a result of the district's termination, the levy increase limit otherwise applicable under this section in the current year to the political subdivision in which the district is located is increased by an amount equal to the political subdivision's maximum allowable levy for the immediately preceding year, multiplied by a percentage equal to 50 percent of the amount determined by dividing the value increment of the terminated tax incremental district, calculated for the previous year, by the political subdivision's equalized value for the previous year, all as determined by the department of revenue. (e) The limit otherwise applicable under this section does not apply to any of the following: 1. The amount that a county levies in that year for a county children with disabilities education board. 2. The amount that a 1st class city levies in that year for school purposes. 3. The amount that a county levies in that year under s. 82.08 (2) for bridge and culvert construction and repair. 4. The amount that a county levies in that year to make payments to public libraries under s. 43.12. 5. The amount that a political subdivision levies in that year to make up any revenue shortfall for the debt service on a revenue bond issued under s. 66.0621 by the political subdivision or by a joint fire department if the joint fire department uses the proceeds of the bond to pay for a fire station and assesses the political subdivision for its share of that debt, under an agreement entered into under s. 66.0301, which is incurred by the joint fire department but is the responsibility of the political subdivision. 6. The amount that a county levies in that year for a countywide emergency medical system. 7. The amount that a village levies in that year for police protection services, but this subdivision applies only to a village's levy for the year immediately after the year in which the village changes from town status and incorporates as a village, and only if the town did not have a police force. 8. The amount that a political subdivision levies in that year to pay the unreimbursed expenses related to an emergency declared under s. 166.03 (1) (b) 1., including any amounts levied in that year to replenish cash reserves that were used to pay any unreimbursed expenses related to that emergency. A levy under this subdivision that relates to a particular emergency initially shall be imposed in the year in which the emergency is declared or in the following year. (g) If a county has provided a service in a part of the county in the preceding year and if a city, village, or town has provided that same service in another part of the county in the preceding year, and if the provision of that service is consolidated at the county level, the levy increase limit otherwise applicable under this section to the county in the current year is increased to reflect the total cost of providing that service, as determined by the department of revenue. (h) 1. Subject to subd. 2., the limit otherwise applicable under this section does not apply to the amount that a city, village, or town levies in that year to pay for charges

assessed by a joint fire department, but only to the extent that the amount levied to pay for such charges would cause the city, village, or town to exceed the limit that is otherwise applicable under this section. 2. The exception to the limit that is described under subd. 1. applies only if all of the following apply: a. The total charges assessed by the joint fire department for the current year increase, relative to the total charges assessed by the joint fire department for the previous year, by a percentage that is less than or equal to the percentage change in the U.S. consumer price index for all urban consumers, U.S. city average, as determined by the U.S. department of labor, for the 12 months ending on September 30 of the year of the levy, plus 2 percent. b. The governing body of each city, village, and town that is served by the joint fire department adopts a resolution in favor of exceeding the limit as described in subd. 1. (i) 1. If a political subdivision enters into an intergovernmental cooperation agreement under s. 66.0301 to jointly provide a service on a consolidated basis with another political subdivision, and if one of the political subdivisions increases its levy from the previous year by an amount the parties to the agreement agree is needed to provide a more equitable distribution of payments for services received, the levy increase limit otherwise applicable under this section to that political subdivision in the current year is increased by that agreed amount. 2. If a political subdivision increases its levy as described in subd. 1. the other political subdivision, which is a party to the intergovernmental cooperation agreement and has agreed to the adjustment under subd. 1., shall decrease its levy in the current year by the same amount that the first political subdivision is allowed to increase its levy under subd. 1.

(4) REFERENDUM EXCEPTION. (a) A political subdivision may exceed the levy increase limit under sub. (2) if its governing body adopts a resolution to that effect and if the resolution is approved in a referendum. The resolution shall specify the proposed amount of increase in the levy beyond the amount that is allowed under sub. (2), and shall specify whether the proposed amount of increase is for the next fiscal year only or if it will apply on an ongoing basis. With regard to a referendum relating to the 2005 levy, or any levy in an odd−numbered year thereafter, the political subdivision may call a special referendum for the purpose of submitting the resolution to the electors of the political subdivision for approval or rejection. With regard to a referendum relating to the 2006 levy, or any levy in an even−numbered year thereafter, the referendum shall be held at the next succeeding spring primary or election or September primary or general election. (b) The clerk of the political subdivision shall publish type A, B, C, D, and E notices of the referendum under s. 10.01 (2). Section 5.01 (1) applies in the event of failure to comply with the notice requirements of this paragraph. (c) The referendum shall be held in accordance with chs. 5 to 12. The political subdivision shall provide the election officials with all necessary election supplies. The form of the ballot shall correspond substantially with the standard form for referendum ballots prescribed by the elections board under ss. 5.64 (2) and 7.08 (1) (a). The question shall be submitted as follows: “Under state law, the increase in the levy of the .... (name of political subdivision) for the tax to be imposed for the next fiscal year, ... (year), is limited to ....%, which results in a levy of $.... Shall the .... (name of political subdivision) be allowed to exceed this limit and increase the levy for the next fiscal year, ... (year), by a total of ....%, which results in a levy of $....?”. (d) Within 14 days after the referendum, the clerk of the political subdivision shall certify the results of the referendum to the department of revenue. The levy increase limit otherwise applicable to the political subdivision under this section is increased in the next fiscal year by the percentage approved by a majority of those voting on the question. If the resolution specifies that the increase is for one year only, the amount of the increase shall be subtracted from the base used to calculate the limit for the 2nd succeeding fiscal year.

(5) EXCEPTION, CERTAIN TOWNS. A town with a population of less than 2,000 may exceed the levy increase limit otherwise applicable under this section to the town if the town board adopts a resolution supporting an increase and places the question on the agenda of an annual town meeting or a special town meeting and if the annual or special town meeting adopts a resolution endorsing the town board’s resolution. The limit otherwise applicable to the town under this section is increased in the next fiscal year by the percentage approved by a majority of those voting on the question. Within 14 days after the adoption of the resolution, the town clerk shall certify the results of the vote to the department of revenue.

(6) PENALTIES. Except as provided in sub. (6m), if the department of revenue determines that a political subdivision has a penalized excess in any year, the department of revenue shall do all of the following: (a) Reduce the amount of county and municipal aid payments to the political subdivision under s. 79.035 in the following year by an amount equal to the amount of the penalized excess. (b) Ensure that the amount of any

reductions in county and municipal aid payments under par. (a) lapses to the general fund. (c) Ensure that the amount of the penalized excess is not included in determining the limit described under sub. (2) for the political subdivision for the following year. (d) Ensure that, if a political subdivision's penalized excess exceeds the amount of aid payment that may be reduced under par. (a), the excess amount is subtracted from the aid payments under par. (a) in the following years until the total amount of penalized excess is subtracted from the aid payments. (6m) MISTAKES IN LEVIES. The department of revenue may issue a finding that a political subdivision is not liable for a penalty that would otherwise be imposed under sub. (6) if the department determines that the political subdivision's penalized excess is caused by one of the following clerical errors: (a) The department, through mistake or inadvertence, has assessed to any county or taxation district, in the current year or in the previous year, a greater or less valuation for any year than should have been assessed, causing the political subdivision's levy to be erroneous in a way that directly causes a penalized excess. (b) A taxation district clerk or a county clerk, through mistake or inadvertence in preparing or delivering the tax roll, causes a political subdivision's levy to be erroneous in a way that directly causes a penalized excess.

(7) SUNSET. This section does not apply to a political subdivision's levy that is imposed after December 2010.

INTEREST ALLOCATION (9880)

Org. No.	Capitalized and Operating Interest Expense for Proprietary Fund Departments	2009 Amount
1162	DAS-Information Management Services Division	$ 545,247
5041	DTPW-Airport Divison	168,079
5300	Fleet Management Division (Prior Year Debt Service)	365,220
5300	Fleet Management Division (Vehicle Initiative)	1,326,980
5605	Milwaukee County Transit/Paratransit Services	920,927
5725	DTPW - Facilities Management Division	1,055,886
	Sub-Total	$ 4,382,339
1200-1850	Capitalized Interests	$ 903,000
1950	Taxable Pension Obligation Notes, Anticipation Notes and Stabilization Fund	$ 35,182,113
	Performance Based Contracting	130,096
	Total Estimated 2009 Debt Service Abatement	$ 40,597,548

APPENDIX

Milwaukee County's Operating Authority and Purpose

Legislative and Executive Function

Department: County Board
Org Unit: 1000

The nature, composition, powers, duties and responsibilities of county boards are delineated in Chapter 59, Wisconsin Statutes, pursuant to Article IV, Sections 22 and 23 of the State Constitution. Each county in the State is a body corporate empowered to sue and be sued; to acquire and hold, lease or rent property; to enter into leases and to make contracts. The power of the County can only be exercised by the County Board pursuant to a resolution or ordinance adopted by it. The general powers of the County Board are set forth in Section 59.51 of the Wisconsin Statutes.

Department: County Board – Department of Audit
Org Unit: 1001

Pursuant to Section 59.47 of the Wisconsin Statutes and Chapter 57 of the Milwaukee County Ordinances, the Department of Audit is responsible for post auditing the fiscal concerns of Milwaukee County. The term audit is used to describe not only work done in examining financial statements, but also work done in reviewing internal accounting and administrative controls, compliance with applicable laws and regulations, economy and efficiency of operations, and effectiveness in achieving program results. The Department's audits are performed in accordance with Government Auditing Standards. In addition, the Department monitors contracts with vendors of goods and services for compliance with equal opportunity and affirmative action requirements. The Department annually contracts for an audit of the financial statements of Milwaukee County and the Single Audit of Federal and State grants required by Federal OMB Circular A-133 and State Single Audit Guidelines. The staff also reconciles the County's checking accounts. In addition, the Department maintains a Hotline to receive information from citizens and employees regarding waste, fraud and abuse of Milwaukee County resources.

Department: County Board - Office of Community Business Development Partners
Org Unit: 1040

The County Board – Office of Community Business Development Partners is responsible for administering the County's disadvantaged business enterprise (DBE) program. Chapter 42 of the Milwaukee County Ordinances sets forth the policy and definitions of Milwaukee County's Federal and non-Federal DBE programs. Chapter 42 describes policies regarding DBE participation in procurement, public works and professional services contracts; goal setting for DBE participation; contractor/vendor good faith effort (GFE) procedures; and procedures for findings of contractor non-compliance.

Department: County Executive – General Office
Org Unit: 1011

Pursuant to the provisions of Section 59.17(2) of the Wisconsin Statutes and Section 23-A of Article IV of the Wisconsin Constitution, the County Executive has the following duties and responsibilities: coordinate and direct all administrative and management functions of County government; appoint department heads and members of boards and commissions, subject to County Board confirmation; submit annually a recommended County budget to the County Board; communicate to the County Board the condition of the County or other matters requiring their attention; and approve or veto all resolutions or ordinances enacted by the County Board.

Department: County Executive – Veterans Service
Org Unit: 1021

The Veterans Service Office operates pursuant to Section 45.43 of the Wisconsin Statutes. Its purpose is to develop and coordinate programs for Milwaukee County veterans and their dependents. The Veterans Service Office advises and informs Milwaukee County veterans concerning any problems arising from service in the armed forces of the United States and assists veterans and their dependents or survivors in the preparation of claims or applications for Federal, State and County benefits to which they may be entitled. The Veterans Service Office works with Federal, State and accredited veterans organizations whose primary responsibilities are the general well being of the veterans community. The Veterans Service Office coordinates its work with other community agencies on issues related to veterans.

The Veterans Service Commission operates under Section 45.12 of the Wisconsin Statutes and its responsibility is in the area of aid to veterans.

Department: County Executive – Office of Business Development
Org Unit: 1031

The purpose of the County Executive - Office of Business Development is to provide a comprehensive strategy for job development, retention and expansion in Milwaukee County by working in concert with all incorporated municipalities and their economic development agents.

Staff Function

Department: Civil Service Commission
Org Unit: 1110

Pursuant to Sections 63.01 to 63.03 of the Wisconsin Statutes, there shall be a Civil Service Commission in every county containing 500,000 or more residents.

The five-member Civil Service Commission conducts hearings on the merit system and, when necessary, makes recommendations to the County Board or its committees. The Civil Service Commission budget includes the following two programs:

1. Quasi-Judicial – The Civil Service Commission acts as an adjudicating body, conducting hearings on merit system violations and appeals of actions taken by the Director of Human Resources and rendering decisions thereon.

2. Administrative – The Civil Service Commission exercises administrative control over the merit system, including promulgation of rules.

Department: Personnel Review Board
Org Unit: 1120

Pursuant to Chapter 33 of the Milwaukee County Ordinances, the Personnel Review Board (PRB) consists of five members functioning as a quasi-judicial body to review all disciplinary charges filed by appointing authorities or other authorized persons alleging that an officer or employee in Milwaukee County classified service has acted in such a manner as to show them to be incompetent to perform their duties or to have merited discipline, demotion, or discharge as mandated by the State pursuant to Wis. Statute 63.10 or 63.12. The PRB is authorized to hear all appeals by non-represented County employees of rulings made in the final step of the established County grievance procedure, to act as final arbitrator over grievances not appealed to arbitration under Union labor contracts, and to act as the “Independent Fact Finder” to determine whether violations of the Ethics Code exist in all cases referred to the Personnel Review Board by the Ethics Board, pursuant to Chapter 9 Code of Ethics, Milwaukee County Ordinances. The PRB also reviews the rules, practices and procedures of the Civil Service Commission.

Department: Corporation Counsel
Org Unit: 1130

Pursuant to Section 59.42 of the Wisconsin Statutes, the Corporation Counsel prosecutes or defends all civil actions in which the County, or any of its boards, commissions, committees, departments or officers is interested or a party; issues opinions; drafts County ordinances and resolutions; drafts proposed legislation; processes commitments of mentally ill persons; drafts protective placement pleadings and guardianships for "developmentally disabled and aged infirm persons;" and acts as general counsel for the County in all civil matters in all Federal and State courts and before all Federal, State and County administrative bodies and agencies. In addition, pursuant to statutes, the Corporation Counsel represents State agencies or the Attorney General in civil matters and prosecutes various civil remedies mandated by State law.

Department: Department of Administrative Services – Office for Persons with Disabilities
Org Unit: 1019

The Milwaukee County Commission for Persons with Disabilities was established March 21, 1978, under Chapter 73 of the Milwaukee County Ordinances, to "promote the independence of Milwaukee County's handicapped and disabled persons." As part of this charge, the Commission is empowered, by Section 73.09, to:

> "advise the County Board of Supervisors of the needs of handicapped and disabled persons within Milwaukee County, and the status of existing services designed to meet such needs and may recommend any new program, accommodation or service required to meet such needs."

The Office for Persons with Disabilities (OPD) provides Milwaukee County citizens with reliable and comprehensive disability-related information, fosters professional relationships that promote cooperation and effective collaboration, and assures that Milwaukee County programs, services, and facilities are accessible to persons with disabilities.

Department: Department of Administrative Services – Labor Relations
Org Unit: 1135

Pursuant to Chapter 79 of the Milwaukee County General Ordinances, the Labor Relations Division has general responsibility for the negotiation and administration of all collective bargaining agreements. The Division is also responsible for establishing labor relations training programs for supervisory staff, and conducting, on behalf of Milwaukee County, all procedures ordered by the Wisconsin Employment Relations Commission, U.S. Department of Labor, or the Wisconsin Department of Workforce Development.

Department: Department of Administrative Services – Human Resources
Org Unit: 1140

Pursuant to Chapters 63.01 to 63.09, 63.11 and 63.13 to 63.17 of the Wisconsin Statutes and Chapter 79 of the Milwaukee County General Ordinances, this department recruits and examines candidates for all positions in the Classified Service of Milwaukee County; certifies eligibility; investigates requests for changes in classification, increases in pay and changes in personnel practices and procedures; processes unemployment compensation claims; and administers the coordination and implementation of the County's affirmative action plan.

Department: Department of Administrative Services – Employee Benefits
Org Unit: 1188

Pursuant to Chapters 63.01 to 63.09, 63.11 and 63.13 to 63.17 of the Wisconsin Statutes and Chapter 58 of the Milwaukee County General Ordinances, this division manages and coordinates the details of employee benefits programs, including hospital/surgical/dental care plans, life insurance plans, and employee services programs dealing with behavioral/medical problems.

The Employee Retirement Services Section administers and maintains the Milwaukee County Retirement System as established by Chapter 201 of the Milwaukee County General Ordinances. It provides for the determination of benefits and payments to all eligible employees or their beneficiaries, and monitors and reconciles all transactions affecting the retirement fund.

Department: Department of Administrative Services – Risk Management
Org Unit: 1150

The Department of Administrative Services is created pursuant to Section 59.52(1) of the Wisconsin Statutes and Chapter 32 of the Milwaukee County Ordinances. DAS – Risk Management is responsible for administering the County's risk management program. Section 59.52(11)(a) of the Wisconsin Statutes authorizes the County to provide public liability and property damage insurance, either from commercial companies or by self-insurance created by setting up an annual fund for such a purpose, or by a combination thereof, covering without exclusion because of enumeration, motor vehicles, malfeasance of professional employees, maintenance and operation of County highways, parks, parkways and airports, and other County activities involving the possibility of damage to the general public, and provide fire and casualty insurance for all County property.

Section 59.52 (11)(d) of the Wisconsin Statutes authorizes the County to provide for the protection of the County and public against loss or damage resulting from the act, neglect or default of County officers, department administrators and employees, and to contract for and procure bonds or contracts of insurance to accomplish that purpose, either from commercial companies or by self-insurance created by setting up an annual fund for such purpose or by a combination thereof. Section 65.90(6) of the Wisconsin Statutes allows any county having a population of 500,000 or more to establish, maintain and levy a tax for a liability reserve fund for the purpose of paying liability claims or premiums on insurance to pay such claims. The annual taxes levied for the purpose may not exceed the level necessary to collect the amount recommended by an actuary, in accordance with generally accepted actuarial principles.

Department: Department of Administrative Services – Administration and Fiscal Affairs
Org Unit: 1151

The Department of Administrative Services is created pursuant to Section 59.52 (1) of the Wisconsin Statutes and Chapter 32 of the Milwaukee County Ordinances. The position of Director is authorized in the Fiscal Affairs Division and is responsible for the execution of the duties and powers assigned to the Department as specified in Chapter 32 of the Milwaukee County General Ordinances for the major divisions of Procurement, Information Management Services and Fiscal Affairs. Also reporting to the Director are Human Resources, Labor Relations, Office for Persons with Disabilities, Property Management, and Employee Benefits. The Fiscal Affairs Division is responsible for preparing and monitoring the County's annual operating and capital budgets and for preparing the County's Official Statements relating to debt issuance. It performs the County's accounting functions, which include centralized payroll, accounts payable, preparation of County financial statements, and determination of financial and cost accounting policies.

Department: Department of Administrative Services – Procurement Division
Org Unit: 1152

The Procurement Division of the Department of Administrative Services is empowered by Chapter 32 of the Milwaukee County Ordinances to purchase or contract for supplies, materials, equipment and contractual services needed by County departments, agencies and institutions. This authority does not include public works programs, professional service contracts, repairs or alterations to buildings, structures, purchase or leases of County-owned real estate and appurtenances. The Procurement Division is also authorized to develop standards, prepare specifications, sign and issue contracts and purchase orders, process requests for proposals, and assist the Milwaukee County Transit System's processing of purchase orders. The Procurement Division is responsible and accountable to the Purchasing Standardization Committee as delineated in Chapter 32.23 of the Milwaukee County Code of General Ordinances.

Additionally, the Procurement Division provides Disadvantaged Business Enterprises an opportunity to participate in Milwaukee County's procurement process pursuant to ordinances and annual goals established by the Milwaukee County Board of Supervisors.

Department: Department of Administrative Services – Information Management Services Division
Org Unit: 1160

The Information Management Services Division (IMSD) of the Department of Administrative Services provides technical and communication services to its clients, which includes Milwaukee County departments, other governmental units including municipal public safety agencies and regional partners, and the users of Milwaukee County's website. IMSD consists of four functional areas: Applications Services; Technical Support and Infrastructure Services; Business Development Services; and Governance. Applications Services and Technical Support and Infrastructure Services are authorized by Section 32.64 of the Milwaukee County Ordinances. Sections 32.65 and 32.66 authorize Records Management Services.

Department: Ethics Board
Org Unit: 1905

On February 11, 1975, the County Board of Supervisors created Chapter 9 of the Milwaukee County Ordinances. This chapter establishes a Code of Ethics (Section 9.05) and an Ethics Board (Section 9.07), which shall adopt guidelines and procedures necessary to carry out the provisions of the ordinance. The Board consists of six residents of Milwaukee County appointed by the County Executive and confirmed by the County Board. The County Executive appoints, subject to confirmation by the County Board, an Executive Director who shall perform such duties as the Board assigns to him/her. The County Board shall provide such additional personnel as may be required in the administration of this chapter.

Courts and Judiciary Function

Department: Combined Court Related Operations
Org Unit: 2000

County-Funded State Court Services Division
Pursuant to Section 8, Article VII, Wisconsin Constitution, and Section 753.03, Wisconsin Statutes, the State Circuit Courts have original jurisdiction in all civil, family, juvenile, criminal and Probate matters. They also conduct administrative reviews. Milwaukee County comprises the First Judicial Administrative District of the State court system and has 47 judges.

Family Court Commissioner Division
The general purpose of this division is to conduct formal hearings in matters relating to marriage and actions affecting the family pursuant to Chapters 765 and 767 of the Wisconsin Statutes. It includes the Family Court Mediation Services Unit. It also handles Chapter 813 matters related to domestic abuse and harassment.

Clerk of Circuit Court
Pursuant to Wisconsin Statutes, the Clerk of Circuit Court maintains the records, books and files of the Circuit Courts – Civil, Family, Criminal and Children's Divisions; collects fees and costs prescribed by law; certifies copies of judgments or other papers or records; receives and disburses payment of trust, bail or other funds pursuant to court orders; invests funds and has custody of securities held for the benefit of minors, as ordered by the Court; furnishes attorneys with legal papers; prepares the daily court calendar; processes termination of parental rights proceedings, agency adoptions and documents filed in all adoption proceedings (Chapters 48 and 882) and processes all cases. Pursuant to Chapter 100 of the Milwaukee County Ordinances and the rules of the County Board of Judges, the Clerk of Circuit Court is also Director

of Court Services. Eligible jurors for the County-funded State Court System are summoned by the Clerk of Circuit Court. In addition, the Clerk of Circuit Court manages the Register in Probate Division.

Register in Probate Division

Pursuant to Wisconsin Statutes, the Register in Probate maintains the records and files of all probate proceedings; receives payments of statutory fees; performs administrative services and ministerial duties in connection with mental commitment proceedings (Chapter 51), protective placement proceedings (Chapter 55), will proceedings, contests of claims and other probate proceedings; performs administrative duties directed by the judges designated to hear probate proceedings; reviews documents and makes determinations required for informal administration of estates (Chapter 865); and exercises the powers and duties of a probate court commissioner when designated to do so by a judge assigned probate jurisdiction.

In addition, the 1985 Supreme Court decision in *State ex rel. Watts v. Combined Community Services,* 122 Wis. 2d 65, requires an annual court review of every existing protective placement case to protect the constitutional rights of persons under protective placement. The costs associated with such proceedings and other operating expenses not expressly assumed by the State are obligations of Milwaukee County [Sections 753.19 and Sections 753.016(4), Wisconsin Statutes. and *Romosco v. Milwaukee,* 108 Wis. 2d 32 (1982)]. Currently the Clerk of Circuit Court serves as the Register in Probate.

Department: Child Support Enforcement Department
Org Unit: 2430

The Department of Child Support implements and administers the Child Support Enforcement Act pursuant to Title IV-D of the Federal Social Security Act and Sections 49.22 and 59.53(5) of the Wisconsin Statutes, under contract with the State Department of Workforce Development. Title IV-D of the Federal Social Security Act applies to custodial parents receiving public assistance. Cases are referred by the Department of Health and Human Services, W-2 agencies and the Milwaukee Bureau of Child Welfare when a custodial parent or child is eligible for any one of a variety of benefits. The Department of Child Support works cooperatively with other County departments to comply with the IV-D program mandates. Title IV-D legislation requires the Department to provide services to locate parents, establish paternity, enforce and establish child support and medical support orders. Non-W-2 custodial parents may also apply to receive the Child Support Services that are provided to IV-D eligible custodial parents.

General Governmental Services Function

Department: Election Commission
Org Unit: 3010

Pursuant to Sections 7.10, 7.21 and 7.60 of the Wisconsin Statutes, this department prepares, prints, distributes and maintains custody of ballots, including absentee, Braille and sample ballots; canvasses returns and certifies them to the State Elections Board; advertises all elections held on a Federal, State and County-wide basis in community and minority newspapers; distributes, receives and verifies the legality of nomination papers and recall petitions filed; receives Code of Ethics forms; audits campaign finance reports and registration forms of candidates and committees; maintains election records and files; prorates charges to municipalities and school boards for election services provided; reviews election laws; conducts recall elections; conducts recount proceedings and special elections; issues certificates of election to County Supervisors, the County Executive and to five County constitutional officers; provides a statistical election booklet every other year; prints Congressional, Supervisory districts, State Senate and Assembly maps; and attends meetings relative to the office.

Department: County Treasurer
Org Unit: 3090

Pursuant to Section 59.25 of the Wisconsin Statutes, this Department receives all monies which belong to, or are deposited in trust with the County of Milwaukee; pays out all monies on order of the County Board, or as otherwise provided by law or ordinances; transmits State taxes, fees and revenues from other charges to the State Treasurer; collects and enforces the collection of delinquent property taxes; acts as

custodian of the Employees' Retirement System; provides for the daily cash requirements of Milwaukee County; and invests County appropriations not needed immediately in low risk short-term and mid-term investments.

Department: County Clerk
Org Unit: 3270

Pursuant to Section 59.20 of the Wisconsin Statutes, and Section 56.09 of the Milwaukee County Ordinances, the County Clerk records the proceedings of the County Board of Supervisors; distributes copies of the printed proceedings; maintains all of the legislative files; produces a continuous index of the ordinances and resolutions presented to the County Board at each meeting; updates existing ordinances and prepares copies of new ordinances for distribution; receives/processes court summons and complaints naming Milwaukee County; maintains the central file of County deeds, contracts, insurance policies, agreements, leases and easements; maintains SARA Title III records for Milwaukee County; administers oaths of office and maintains a file of such oaths as well as public official bonds; maintains a file of qualified public improvement contractors; receives and publicly opens all sealed bids for public improvement projects; receives bids for services and commodities; distributes copies of the Milwaukee County financial reports and statistical reports of property valuations; issues marriage, equestrian, hayride, horse and stable licenses; sells bus tickets and passes, along with issuing passports; processes garnishment actions, tax levies and wage assignments of County employees; processes lien notices against contractors performing County public improvements; maintains the file of certificates of title for all County-owned vehicles; assists the County Treasurer in signing all County checks; and registers all lobbyists and reports quarterly to the County Board on the number of registrants. Finally, the department serves as an informational clearinghouse for corporate Milwaukee County.

Department: Register of Deeds
Org Unit: 3400

Pursuant to Sections 59.43, 69.22 and other pertinent sections of the Wisconsin Statutes, the Register of Deeds records, indexes and optically scans real estate documents, corporation papers and military discharges; records informal probate instruments; files and indexes financing statements; files and indexes birth, marriage and death certificates; sells copies of the above described documents; collects the real estate transfer tax; and performs such other functions as provided by law.

Public Safety and Judiciary Function

Department: Office of the Sheriff
Org Unit: 4000

Sheriff
The Sheriff of Milwaukee County is a State constitutional officer and, under Section 59.26 and 59.27 of the Wisconsin Statutes, is responsible for law enforcement, the safety and security of citizens and protection of property throughout the County. Chapter 166, Wisconsin Statutes, provides the authority of counties in matters pertaining to emergency government services.

The Sheriff acts as an arm of the criminal justice system, carrying out criminal investigations, effecting arrests and warrants, detaining prisoners at the Criminal Justice Facility and the House of Correction, providing court security, serving process papers, transporting prisoners and patients and extraditing criminals. Security is provided at General Mitchell International Airport and the County Parks. Protection is rendered to County officials and domestic and international visiting dignitaries.

Expressway patrol provides the capability of immediate 24-hour response to emergency situations involving protection, safety and law enforcement throughout Milwaukee County.

The Sheriff provides specialized services to the community, County government and municipal police agencies by means of investigative expertise, drug investigations, training and emergency response.

House of Correction

The functions of the House of Correction (HOC) are defined in Chapters 302, 303, 304 and 973 of the Wisconsin Statutes. This institution receives and maintains custody of all sentenced prisoners in Milwaukee County committed by authorized courts for periods not exceeding one year and from other jurisdictions as authorized by County ordinance; provides programs of rehabilitation, education, work, recreation and training; provides medical, dental and other necessary services in conjunction with the Detention Bureau of the Sheriff's Department; processes and considers applications for parole; and releases prisoners upon expiration of sentence, parole, or upon orders of the courts or other recognized authorities. Section 302.315 of the Wisconsin Statutes permits this institution to receive and maintain custody of unsentenced prisoners from the Milwaukee County Sheriff.

Department: District Attorney
Org Unit: 4500

Pursuant to Wis. Stat. § 978.05, the District Attorney of Milwaukee County has the following duties:

A. In the Circuit Courts of Milwaukee County having jurisdiction for criminal cases – Prosecutes all criminal actions; prosecutes all state forfeiture actions, county traffic actions and actions concerning violations of county ordinances which are in conformity with state criminal laws; participates in John Doe or other investigative proceedings; issues subpoenas and other process to compel the attendance of witnesses; upon the request and under the supervision and direction of the Attorney General, briefs and argues all criminal cases brought by appeal or writ of error to the Court of Appeals or Supreme Court; handles all appeals

   or proceedings if the case is decided by a single Court of Appeals judge; institutes, commences, or appears in certain civil actions or special proceedings as set forth in Wis. Stat. § 978.05 (6).

B. In the Circuit Courts of Milwaukee County having jurisdiction for juvenile cases – Represents the public's interest at the Children's Court Center for matters including children alleged to be delinquent, to have violated civil laws or ordinances, to be in need of protection or services or who are developmentally disabled, mentally ill, alcoholic or drug dependent; and initiates and defends appeals and prosecutes termination of parental rights actions.

Department: Medical Examiner
Org Unit: 4900

Pursuant to Sections 59.34, 59.36, 59.38, 69.18, 157.02, and Chapter 979, Wisconsin Statutes, this department investigates all deaths in which there are unexplained, unusual or suspicious circumstances, all homicides, all suicides, all deaths following criminal abortion, poisoning, and accident (whether the injury is or is not the primary cause of death), and all deaths in which there is no physician in attendance, or the attending physician refuses to sign the death certificate; investigates all deaths when the body is to be cremated; reports all deaths immediately to the District Attorney pursuant to Section 979.04(2) Statutes; performs autopsies, histologic studies and toxicological analyses, and testifies in court in regard to all investigative findings; issues death certificates, cremation permits and disinterment permits; takes possession of, stores and disposes of bodies when investigation is required or bodies are unclaimed; locates relatives of deceased persons; safeguards and legally disposes of money and property of deceased persons; and renders scientific aid to various law enforcement agencies in the examination of evidence.

Department of Public Works Function

Department: Department of Transportation and Public Works-Airport
Org Unit: 5040

Milwaukee County operates and maintains General Mitchell International and Lawrence J. Timmerman Field Airports by authority granted under Chapters 59 and 114 of the Wisconsin Statutes. General Mitchell International Airport provides commercial, military and general aviation services. Timmerman Airport is primarily for general aviation. Under the terms of the negotiated agreement between Milwaukee County and the signatory airlines, all operating expenses and debt service costs are recovered through rates and charges assessed to users (terminal and land rentals, concession fees and landing fees).

Department: Department of Transportation and Public Works-Transportation Services
Org Unit: 5070

The Transportation Services Division of the Department of Transportation and Public Works (DTPW) implements projects defined under County policy in accordance with the guidelines provided by grantor agencies and/or as prescribed by law. The projects are funded through state and/or federal grants, with local funds provided by the County, cities or villages and private developers.

Department: Department of Transportation and Public Works-Architectural, Engineering and Environmental Services
Org Unit: 5080

The Architectural, Engineering and Environmental Services Division of the Department of Transportation and Public Works (DPTW) provides professional and technical services related to reconstruction and rehabilitation of the County's natural resources and public infrastructure. The Division is comprised of five sections: Architectural, Airport Engineering, Site Development Engineering, Environmental Services and Support Services. These sections research, design, administer and implement a diverse combination of programs and projects.

Department: Department of Transportation and Public Works-Highway Maintenance
Org Unit: 5100

The Highway Maintenance section of the Department of Transportation and Public Works maintains all County trunk highways, parkways, State trunk highways and expressways. The Division is also responsible for maintaining vacant freeway lands and the North Shore right-of-way.

Department: Department of Transportation and Public Works-Fleet Management
Org Unit: 5300

The Fleet Management Division of the Department of Transportation and Public Works (DTPW) provides a broad array of technical services to County departments. These services include providing direction and contract oversight for vehicle replacement programs throughout the County including developing standards, preparing specifications, signing and issuing contracts. The Division also assists departments in processing purchase orders and licensing and registering vehicles. The Division is responsible for developing economical, operational procedures to purchase environmentally friendly vehicles and equipment. The Division is also charged with managing the County's maintenance operations and maintenance service providers; managing the County's fuel system; and coordinating vehicle and equipment disposal through periodic auctions.

Department: Department of Transportation and Public Works-Water Utility
Org Unit: 5500

The Water Utility, a distinct division under the organizational umbrella of the Department of Transportation and Public Works (DTPW), maintains the Water Distribution System that is located on the Milwaukee County Grounds and is owned by Milwaukee County. This division within the DTPW will be responsible for

all aspects of water distribution as well as sewer and storm sewer collection. The Water Utility shall utilize county staff and other resources as budgeted to meet demands

of the customers on the County Grounds and shall have the right to recover expenses incurred in provision of water distribution through the independent setting of rates and charges to its customers. The Water Utility is also responsible for repair, maintenance and oversight of the physical infrastructure in the provision of water distribution.

Department: Milwaukee County Transit/Paratransit System
Org Unit: 5600

The Department of Transportation & Public Works (DTPW) provides public transit services through the Milwaukee County Transit System. Direct management and operation of the transit system, including paratransit services, is provided by Milwaukee Transport Services, Inc. (MTS), a private nonprofit corporation under contract to the County. The corporation uses transit facilities and equipment owned and provided by Milwaukee County.

Paratransit operations include the provision of demand responsive transportation and orientation to transportation services. These services provide a complement to the fixed-route services of MCTS and are available to those who are Americans with Disabilities Act (ADA) Paratransit eligible.

The Transportation Planning Division of the DTPW provides County oversight as well as conducts various transit related studies, and prepares and administers federal and state transit grants. Division personnel also facilitate the acquisition of capital equipment, and provide design and construction services for capital facilities.

Department: Department of Transportation and Public Works-Facilities Management
Org Unit: 5700

The Facilities Management section of the Department of Transportation and Public Works (DTPW) provides property management, tenant services and maintenance, housekeeping, security and skilled trades services to various private entities and County departments. Facilities Management is the steward of such County owned properties as the Courthouse Complex (Courthouse, Safety Building, Criminal Justice Facility, St. Anthony's, 6th & State Parking Area and the surface lot located at the former Annex site), County Grounds buildings (Child Adolescent Treatment Center (CATC) and Children's Court), City Campus, Muirdale Building, Eschweiler Buildings and the electric, sanitary water & sewer and storm systems on the County Grounds.

Department: Department of Transportation and Public Works-Director's Office
Org Unit: 5800

The Director's Office is charged with the general management of the Department of Transportation and Public Works (DTPW) and multimodal transportation planning in the County.

The DTPW - Director's Office provides management and support services to the DTPW divisions through oversight, coordination and technical assistance. The Transportation Planning Section within the Director's Office represents the County interests in pertinent safety and multimodal transportation planning, prepares related transportation plans, and aggressively seeks out, applies for and professionally manages state and federal grant funds which reduce tax levy support for County transportation projects.

Health and Human Services Function

Department: Department of Health and Human Services-Behavioral Health Division
Org Unit: 6300

Pursuant to Sections 46.03(1), 46.21, 51.08, 51.35, 51.42 and 51.437 of the Wisconsin Statutes, the Milwaukee County Department of Health and Human Services-Behavioral Health Division provides care and treatment of persons with disorders related to alcohol and substance abuse and developmentally, emotionally and mentally ill adults, children and adolescents through contracts with community agencies, outpatient care, day treatment services and inpatient care. Services include intensive short-term treatment, as well as extended care of persons with serious mental illness. Acute hospital admissions are initiated by voluntary application or through legal detention methods such as court commitment. The Adult and Child Inpatient Services require Title-XIX certification and appropriate State licensing to capture Title-XIX and other third-party reimbursement. The extended care portions of this agency require Federal certification as a Skilled Nursing Facility and Facility for the Developmentally Disabled, allowing for State reimbursement. Day treatment is offered to patients who have progressed to the stage where inpatient hospitalization is no longer indicated, but who require more intensive treatment than is available in an outpatient facility. The Community Services Branch provides both mental health and AODA services through contracts with community service providers or at community clinics. Programs are managed by the Behavioral Health Division Administrator under the jurisdiction of the Director of the Department of Health and Human Services, the Combined Community Services Board, the County Executive and the Milwaukee County Board of Supervisors.

Department: Department of Health and Human Services-County Health Programs
Org Unit: 7200

The Emergency Medical Services (Paramedics) Program operates under Chapter 97 of the Milwaukee County Ordinances pertaining to comprehensive emergency medical care services. The EMS Program is responsible for managing all EMS-related functions. Other County Health Programs are reviewed and approved by the County Executive and County Board of Supervisors.

Department: Department on Aging
Org Unit: 7900

Under the Older Americans Act, the Milwaukee County Department on Aging is a Federal/State designated Area Agency on Aging for Milwaukee County. The Department on Aging's responsibilities are outlined in Chapter 53 of the General Ordinances of Milwaukee County and include planning, developing, providing, purchasing and coordinating services for the County's older adult population. The Department reports directly to the County Executive and provides staff support to the Milwaukee County Commission on Aging.

This Department provides a single entry point for older adults and their caregivers who are in need of elderly service information and assistance throughout Milwaukee County. Services provided by the Department on Aging are designed to provide an appropriate mix of community-based care and direct services to prevent the inappropriate and costly institutionalization of older adults. The Department is the designated Resource Center and Care Management Organization for older people in Milwaukee County under the State of Wisconsin's Family Care initiative.

Department: Department on Aging-Care Management Organization
Org Unit: 7990

The Care Management Organization (CMO) Division was created in response to the Family Care initiative. In accordance with authorization initially granted by the County Board in 1997 (Resolution File No. 96-630) and 1998 (Resolution File No. 98-893), under Family Care, the Department's Care Management Organization coordinates all long term care services, including home and community based services and institutional services for eligible elders who require publicly funded long term care services.

Department: Department of Health and Human Services
Org Unit: 8000

The Department of Health and Human Services (DHHS) operates under Chapters 46 (Social Services), 48 (Children's Code), 49 (Public Assistance), 51 (Mental Health), 55 (Protective Services) and 938 (Juvenile Delinquency) of the Wisconsin State Statutes.

DHHS provides a wide range of life-sustaining, life-saving and life-enhancing services to children and adults through age 60. Programs focus on providing services for delinquent children, dysfunctional families, developmentally disabled persons, physically disabled persons, mentally ill persons, homeless persons, and those in need of financial assistance. Many of the services provided are mandated by State Statute and/or provided through a State/County contract.

Recreation and Culture Function

Department: Parks, Recreation and Culture
Org Unit: 9000

The Department of Parks, Recreation and Culture administers and operates the Milwaukee County Park System. Residents and visitors are offered approximately 15,000 acres of parkland that includes: 150 parks and parkways, 15 golf courses, two community/recreation centers, two indoor pools, nine outdoor pools, numerous wading pools and splash pads, two family aquatic centers, five beaches, 117 tennis courts, 178 picnic areas, 23 major pavilions, over 178 athletic fields, 108-mile Oak Leaf Trail, Nature Trails, Mitchell Park Horticultural Conservatory (the Domes), Boerner Botanical Gardens, McKinley Marina, Wehr Nature Center, and the O'Donnell Park Parking Structure

Department: Zoological Department
Org Unit: 9500

The Zoological Department is charged with the general management of the Zoo facility. Included are business operations, management of the animal collection, maintenance of buildings and grounds, visitor services, education, planning/oversight of construction related to the capital master plan and marketing of the Zoo.

The Zoo originally opened in the 1890s as an animal and bird display in Washington Park. It was acquired by the County in 1937 and operated under the Park Commission until 1981 when it became an independent department. The Zoo moved to its present 200-acre site in 1960. The Zoo's animal collection and exhibits are acquired with the assistance of private funding. There are presently 16 animal groupings at the Zoo, including the Reptile and Aquarium group, Australian group, Asiatic group and the Family Farm.

Department: Milwaukee Public Museum
Org Unit: 9700

Pursuant to Wisconsin Statute 59.56(2), Milwaukee County may acquire, own, operate and maintain a public museum in the County and appropriate money for such purposes. As a museum of human and natural history, it provides a dynamic and stimulating environment for learning. The Museum interprets the world's cultural and natural heritage through collections, research, education and exhibits. It holds its collections as a public trust and is dedicated to their preservation for the enrichment of present and future generations.

Department: University Extension Service
Org Unit: 9910

Pursuant to Section 59.56(3) of the Wisconsin Statutes, Milwaukee County UW-Extension provides a Cooperative Extension Service by joint agreement between Milwaukee County and the University of Wisconsin. The UW-Extension identifies and responds to family and community needs for practical

education, research and knowledge. It provides Milwaukee County access to the research and resources of the University of Wisconsin System. Its educational programs promote community collaborations focused on youth and family development, community and economic development and the environment. It strives to empower individuals, families, and communities through the development of critical skills in leadership, strategic planning, problem solving and decision-making.

Debt Service Function

Department: General County Debt Service
Org Unit: 9960

Pursuant to the provisions of Section 67.05(10) of the Wisconsin Statutes, the County Board shall levy, by a recorded resolution, a direct annual irrepealable tax sufficient to pay the interest on general obligation bond and loan obligations as they fall due, and to pay the bond principal at maturity.

Non-Departmental- Revenues

Department: Unclaimed Money
Org Unit: 1901

Pursuant to Section 59.66 of the Wisconsin Statutes, the County Treasurer is to publish a notice of the fact that the Treasurer's Office possesses unclaimed money. If no legal claim is made within the time specified in such notice, all funds and interest earned are to be turned over to the General Fund of the County treasury.

Department: Land Sales
Org Unit: 1933

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

Department: Potawatomi Revenue
Org Unit: 1937

Pursuant to the provisions of Sections 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

Department: Medicare Part D Revenue
Org Unit: 1969

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and manage the County's business and concerns in all cases where no other provision is made.

Department: Property Taxes
Org Unit: 1991

Pursuant to Section 59.60 of the Wisconsin Statutes, property tax requirements are determined by estimating total expenditures and deducting the estimated amount of revenue from non-property tax sources and the amount of any surplus at the close of the prior fiscal year.

1993 Levy Rate Cap: Effective August 12, 1993, Section 59.605, Wisconsin Statutes imposed a property tax rate limit for Wisconsin counties. Separate limits were imposed for operating levy rates and debt service levy rates. The operating levy rate is $4.08 per $1,000 equalized value and the debt levy rate limit is $1.42 per $1,000 equalized value. The baseline for the rate limit is the 1992 actual tax rate adopted for 1993 budget purposes. The County cannot exceed the operating levy rate and debt levy rate limits unless one or more conditions apply, as described below. The statute establishes specific penalties for failure to meet the tax rate limit requirements. Among the penalties for exceeding the tax rate limits are reductions in State shared revenues and transportation aids.

Under the terms of the 1993 levy rate cap, general obligation debt can be issued only if one of the following conditions is met: (1) a referendum is held that approves the debt issuance; (2) the County Board of Supervisors adopts a resolution that sets forth its reasonable expectation that the issuance of the debt will not cause the County to increase the debt levy rate; (3) the issuance of the debt was authorized by an initial resolution adopted prior to the effective date of 1993 Wisconsin Act 16 (August 12, 1993); (4) the debt is issued for certain specified purposes, including financing regional projects under Section 67.5(7)(f); (5) the debt is issued to fund or refund outstanding municipal obligations; or (6) the County Board of Supervisors adopts an initial resolution authorizing the issuance of the debt by a vote of at least three-fourths of the members-elect of the County Board.

2007 Wisconsin Act 20: As passed by the State Legislature, Senate Bill 40 prohibits any city, village, town or county from increasing its levy in 2007 (payable in 2008) by more than the allowable percentage increase for 2007(08) levies of net new construction of 3.86 percent plus the terminated TID percentage. The State allowed for a 3.86 percent levy limit increase payable in 2007 only.

Milwaukee County net new construction percentage for 2007 (payable in 2008) is 2.54 percent plus the terminated TID percentage for 2007 (payable in 2008) of .52 percent.

According to the State of Wisconsin the levy cap for 2008 will not be released until October of 2008. It is anticipated that the 2008 (payable in 2009) levy limit will consist of net new construction, which is 1.683 for 2008 (payable in 2009) plus the terminated TID percentage percent. The 2007 terminated TID percentage was .52 percent. This percentage may change for 2008.

The 2007/2008 Levy Cap: Wisconsin State Statute 66.062(2) is listed in its entirety in the 9960-General County Debt Service Budget on page 9960-5 – 9960-8.

Department: Earnings on Investments
Org Unit: 1992

Pursuant to Sections 66.0603(2) and 219.05 of the Wisconsin Statutes, a county has the authority to invest any of its funds not immediately needed in time deposits of a bank, credit union, trust company or savings and loan association, or in bonds or securities issued or guaranteed as to principal and interest of the U.S. Government, Federal agency and instrumentality securities, highly rated corporate securities or repurchase agreements.

Department: State Shared Taxes
Org Unit: 1993

Pursuant to Chapter 79 of the Wisconsin Statutes, the State apportions Shared Revenues to counties on the basis of population, equalized property values, the relative ranking of local purpose revenues, and the value of utility property.

Department: State Exempt Computer Aid
Org Unit: 1994

Pursuant to 1997 Wisconsin Act 237 (The Act), business computers are exempt from being subject to property taxes, beginning with the 1999 property tax levy collected in 2000. The Act also provided for a State aid payment to offset the loss of taxable property from the exemption.

Department: County Sales Tax Revenue
Org Unit: 1996

Pursuant to the provisions of Section 77.70 of the Wisconsin Statutes, counties may enact a 0.5 percent sale and use tax. The tax is typically imposed on the same goods and services as the State's 5.0 percent sales tax. Section 22.04 of the Milwaukee County Ordinances addresses uses of sales tax revenue.

Department: Power Plant Revenue
Org Unit: 1997

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases.

Department: Surplus (or Deficit) from Prior Year
Org Unit: 1998

Pursuant to Section 59.60(3m) of the Wisconsin Statutes, every accounting and budgeting procedure applied under this section shall comply with generally accepted accounting principles for government, as promulgated by the Governmental Accounting Standards Board.

Department: Other Miscellaneous Revenue
Org Unit: 1999

Pursuant to Section 59.60 of the Wisconsin Statutes regarding submission of annual budget estimates, an estimate of revenue from all other sources is included in the budget.

Non-Departmental- Expenditures

Department: County Historical Society
Org Unit: 1908

Pursuant to Section 59.56(5) of the Wisconsin Statutes, the County Board may appropriate money to any historical society located in the County and incorporated under Section 44.03 for the purpose of collecting and preserving the records and salient historical features of the County. This unit maintains the historical exhibits of the Milwaukee County Historical Society and assists with other phases of the program. Funds provided to subsidize the operation of the Society are used to employ a director and associate staff. The Society acts as custodian for non-current County records. The County appropriates funds for use by the Society pursuant to an agreement approved by the County Board of Supervisors on December 14, 1965 and renewed on May 16, 1988.

Department: VISIT Milwaukee
Org Unit: 1912

Pursuant to the provisions of Section 59.56(10) of the Wisconsin Statutes, the County Board may appropriate funds to advertise the advantages, attractions and resources of the County and to conserve, develop and improve the same. Any county may cooperate with any private agency or group in this work.

Department: Civil Air Patrol
Org Unit: 1913

Pursuant to the provisions of Section 59.54(18) of the Wisconsin Statutes, the County Board may appropriate funds or donate property and equipment to Civil Air Patrol units in the County for the purpose of enabling such Civil Air Patrol units to perform their assigned missions and duties as prescribed by U.S. Air Force regulations.

Department: War Memorial Center
Org Unit: 1914

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial, Inc. and the County of Milwaukee, Milwaukee County War Memorial, Inc. presently operates the War Memorial Center. The Center is situated at the south end of Lincoln Memorial Drive overlooking Lake Michigan and is directly adjacent to County parkland.

The Center stands as a memorial to those who have given their lives for our collective freedom. "To Honor the Dead by Serving the Living" is the motto of the Center.

The facility is home to the Milwaukee Art Museum, which boasts major cultural exhibits, including the Mrs. Harvey L. Bradley Collection. Through tax levy dollars provided by the County, the Center supports the Art Museum by providing building services for the space the Museum occupies in the Saarinen Building and Kahler Addition as well as direct funding.

The Center provides office space to major service groups and veterans' organizations such as the Rotary Club of Milwaukee, Kiwanis Club of Milwaukee, USO of Wisconsin, AMVETS State headquarters, Thurgood Marshall Scholarship Foundation Midwest Regional Office, Chipstone Foundation, International Association for Orthodontics, Creative Sharp Presentation, America's Freedom Center Foundation and the War Memorial Center itself.

To maximize utilization of the facility, the Center is available for general use by the public, veterans' groups, art groups and civic groups.

Department: Villa Terrace/Charles Allis Art Museums
Org Unit: 1915

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements between Milwaukee County War Memorial Center, Inc., and the County of Milwaukee, Villa Terrace Decorative Arts Museum, 2220 North Terrace Avenue and Charles Allis Art Museum, 1801 North Prospect Avenue function as a combined operation under the auspices of the Milwaukee County War Memorial Corporation. The museum partnership "Honors the War Dead by Serving the Living" through community cultural enrichment. Public programming includes monthly changing art exhibits, regularly scheduled concerts, films, workshops, an annual youth concert series and special events. The facilities are available for rent by civic, cultural, veteran, educational, business and private groups. Both museums are on the National Registry of Historic Places.

The Villa Terrace Art Museum is an Italian Renaissance-style home richly decorated with antiques and retains almost all of its original fixtures dating back to the 1920s. The permanent collection features Asian, European and American decorative arts including wrought-iron artistry. The rear terrace area, which overlooks Lake Michigan, extends down a bank to the Renaissance Garden fronting on Lincoln Memorial Drive.

The Charles Allis Art Museum was the home of a Milwaukee industrialist who collected a vast quantity of fine art objects. The building and its contents were originally donated to the City of Milwaukee in 1946 and operated under the auspices of the Milwaukee Public Library System. In 1979, this priceless community asset was transferred to the War Memorial Corporation, again to be held in the public trust. Temporary exhibitions feature primarily Wisconsin art. In 1998, the Margaret Rahill Great Hall was completed.

Department: Marcus Center for the Performing Arts
Org Unit: 1916

Pursuant to Section 45.058 of the Wisconsin Statutes and in accordance with agreements, the Milwaukee County War Memorial Center, Inc. operates the Milwaukee County Ben and Ceil Marcus Center for the Performing Arts (the Marcus Center). The Marcus Center was built with private money in 1969 and deeded to Milwaukee County as a public trust for the preservation and enrichment of the performing arts, including drama, music and dance. The facility is home to the Broadway Series, Milwaukee Symphony Orchestra, Milwaukee Ballet, Florentine Opera, Milwaukee Youth Symphony Orchestra, First Stage Children's Theatre, City Ballet Theatre, Hansberry-Sands Theatre Company and other performing arts groups. The

Marcus Center is located at 929 North Water Street. In addition to the Marcus Center providing a first class facility for the performing arts, the Center supports a number of free community events and activities year-round, including ethnic and cultural festivals such as Martin Luther King Day Celebration, Cantos de Las Americas, Get up and Dance!, and KidZ Days children's programming.

Department: Human Resource and Payroll System
Org Unit: 1921

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

Department: Milwaukee County Automated Land Information System
Org Unit: 1923

Pursuant to Sections 15.105(16), 16.971, 20.505(4)(im) and 59.72 of the Wisconsin Statutes and County Board Resolution File 90-707(a), approved on November 8, 1990, the Milwaukee County Automated Land Information System (MCAMLIS) may design, develop and implement a land information system integrating property and ownership records with U.S. Public Land Survey referenced parcel-identified boundary information; prepare boundary-referenced parcel property maps suitable for producing accurate land title or survey boundary line information; and prepare maps with documented accuracy suitable for local planning.

Pursuant to Section 59.43, a $7 surcharge on recording fees is collected to fund a land information office, modernization of land records, the State of Wisconsin Land Information Program and the MCAMLIS Board. Of the total $7 surcharge on recording fees, four dollars is retained to develop, implement and maintain a Countywide plan for land record modernization. One dollar of the surcharge is also retained locally and specifically designated for expenditures associated with the implementation and maintenance of land information records on the internet, including the County's land information records relating to housing. (No portions of the $4 and $1 surcharges are available for general County purposes.) Two dollars of the $7 surcharge are forwarded to the State Department of Administration.

Fee for MCAMLIS	4
Fee for Land Records Modernization Initiatives	1
Fee for State Land Information Program	2
	$ 7

Department: Offset to Internal Service Charges
Org Unit: 1930

Pursuant to the provisions of Sections 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

Department: Charges to Other County Organization Units
Org Unit: 1935

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

Department: Appropriation for Contingencies
Org Unit: 1945

Pursuant to the provisions of Section 59.60(5)(e) of the Wisconsin Statutes, the Director, Department of Administrative Services may transmit an estimate of funds required as an appropriation for contingencies.

Department: Employee Fringe Benefits
Org Unit: 1950

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have management of the business and concerns in all cases where no other provision is made.

Department: Litigation Reserve Account
Org Unit: 1961

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and manage the County's business and concerns in all cases where no other provision is made.

Department: Federated Library System
Org Unit: 1966

Pursuant to the provisions of Sections 59.03(1) and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

Department: Milwaukee County Funds for the Arts
Org Unit: 1974

Pursuant to the provisions of Section 59.17 and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

Department: Capital Outlay/Depreciation Contra
Org Unit: 1985

Pursuant to the provisions of Sections 59.17 and 59.51(2) of the Wisconsin Statutes, the County Board may represent the County and have the management of the business and concerns of the County in all cases where no other provision is made.

Department: Debt Issue Expense
Org Unit: 1987

Appropriations are for expenses incurred for issuing bonds by Milwaukee County. The bonds are issued as provided under 67.04 of the Wisconsin Statutes, which authorizes issuing bonds for specific purposes, subject to stated limitations.

Department: Investment Advisory Services
Org Unit: 1989

Pursuant to the provisions of Section 59.51(2) of the Wisconsin Statutes, the county board may represent the County and have management of the business and concerns in all cases where no other provision is made.