

ORG. UNIT: 3090

BUDGET: County Treasurer

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 3090

STAFF PRESENT:

County Board: Steve Cady
Department of Administration: Steve Kreklow
County Executive: Thomas Nardelli

APPEARANCES: Dan Diliberti, County Treasurer
Rex Queen, Deputy, County Treasurer

Mr. Diliberti provided an overview of the County Treasurer's (the Department) budget by explaining it is basically a continuation of last year. He stated there is an increase in delinquent tax revenues, including delinquent taxes received from municipalities. Monies received from collections have almost doubled over the last four years. This has proved to be a challenge for the Department. In order to keep up with the work overflow, a lot of the functions have been automated.

Questions and comments ensued.

Supervisor Jursik requested the County Treasurer provide a written opinion on whether Milwaukee County should be doing pension obligation bonds at this time in this financial market. Madame Chair directed that the information be forwarded to the Committee but stated it is not necessary for the budget process. The information should, however, be submitted within the next month or so.

ACTION BY: (Johnson) Approve the budget as recommended by the County Executive. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

NOES: 0

EXCUSED:

Jodi Kapp

Committee Clerk

Committee on Finance and Audit

ORG. UNIT: 1992

BUDGET: Earnings on Investments [Non-Departmental]

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 1992

STAFF PRESENT:

County Board: Steve Cady

Department of Administration: Steve Kreklow

County Executive: Thomas Nardelli

APPEARANCES: Dan Diliberti, County Treasurer
Rex Queen, Deputy, County Treasurer

Mr. Diliberti explained the Earnings on Investment [Non-Departmental] budget by stating this budget is more difficult to address. He originally proposed lower projected earnings on investments based on a 2% return. After discussions with the Department of Administration Services (DAS), it was decided to use 2.6% as the return number. This was based on estimates of where the market was going this summer. The Committee had been previously provided with a report on the sub prime mortgage impact on the economy several months ago, at which time Mr. Diliberti was concerned about what was happening with the economy and where it was headed. The main concern was that interest rates were probably going down rather than up. With oil prices and commodity prices going up, there was concern about inflation and the possibility the Federal government might actually raise interest rates. The problem was no one really knew for sure what was going to happen. Unfortunately, interest rates have gone down. The Federal government announced the interest rate is at 1.5%, which is down from the previously announced 2%. The State investment pool went from 4.19% at the beginning of the year to the current rate of 1.93%. This number continues to go down. Mr. Diliberti stated he does not feel confident with the return number proposed, and it is hard to say whether that goal can be reached or not. He indicated they have excellent investment advisors and recently bought some inflation protected treasuries. This provides protection and gives an edge in case inflation does come.

Questions and comments ensued.

ACTION BY: *(Mayo) Approve the budget as recommended by the County Executive. 5-2*

AYES: Mayo, Schmitt, Johnson, West, and Jursik - 5

NOES: Thomas and Coggs (Chair) - 2

EXCUSED:

Jodi Kapp

Committee Clerk

Committee on Finance and Audit

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ORG. UNIT: 1901

BUDGET: Unclaimed Money [Non-Departmental]

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 1901

STAFF PRESENT:

County Board: Steve Cady
Department of Administration: Steve Kreklow
County Executive: Thomas Nardelli

APPEARANCES: Dan Diliberti, County Treasurer
Rex Queen, Deputy, County Treasurer

Mr. Diliberti stated this budget is simply a number derived from compiling the amount of monies that are unclaimed as reported by municipalities, the courts, etc. It is the duty of the County Treasurer's Office to publish a notice in newspapers before unclaimed money can be dispersed.

Mr. Brandon Jensen, Local 998, ATU appeared and provided comments.

Questions and comments ensued.

ACTION BY: (Mayo) Approve the budget as recommended by the County Executive. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

NOES: 0

EXCUSED:

Jodi Kapp

Committee Clerk
Committee on Finance and Audit

ORG. UNIT: 1999

BUDGET: Other Miscellaneous Revenue [Non-Departmental]

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 1999

STAFF PRESENT:

County Board: Steve Cady
Department of Administration: Steve Kreklow
County Executive: Thomas Nardelli

APPEARANCES: Dan Diliberti, County Treasurer
Rex Queen, Deputy, County Treasurer

Mr. Diliberti stated the Other Miscellaneous Revenue budget amount is simply a compilation of un-cashed County checks.

Questions and comments ensued.

ACTION BY: (Johnson) Approve the budget as recommended by the County Executive. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) -7

NOES: 0

EXCUSED:

Jodi Kapp

Committee Clerk
Committee on Finance and Audit

ORG. UNIT: 1989

BUDGET: Investment Advisory Services

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 1989

STAFF PRESENT:

County Board: Steve Cady
Department of Administration: Steve Kreklow
County Executive: Ed Eberle

APPEARANCES: Dan Diliberti, County Treasurer
Rex Queen, Deputy, County Treasurer

Questions and comments ensued.

ACTION BY: (Schmitt) Approve the budget as recommended by the County Executive. 6-0

AYES: Thomas, Schmitt, Johnson, West, Jursik and Coggs (Chair) - 6

NOES: 0

EXCUSED: Mayo - 1

Jodi Kapp

Committee Clerk

Committee on Finance and Audit

ORG UNIT: 1913

BUDGET: Civil Air Patrol

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 1913

STAFF PRESENT:

County Board: Steve Cady
Julie Esch
Department of Administrative Services: Steve Kreklow
John Ruggini
County Executive: Thomas Nardelli

APPEARANCE: Major Thomas Mescher

ACTION BY: (Schmitt) Approve the budget as recommended by the County Executive. 6-0

AYES: Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 6

NOES: 0

EXCUSED: Thomas - 1

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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ORG UNIT: 5040

BUDGET: DTPW - Airport

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org 5040

STAFF PRESENT:

County Board: Steve Cady
Julie Esch
Department of Administrative Services: Steve Kreklow
John Ruggini
County Executive: Thomas Nardelli

APPEARANCES: Barry Bateman, Director, GMIA
George Torres, Director, Transportation and Public Works
The following registered to speak:
Patty Yunk, DC 48 AFSCME

Mr. Bateman gave an overview of the budget highlights. A lengthy discussion ensued on positions, transfer of employees into the airport, parking rate increases and the funds set aside for the study on privatizing the airport.

Mr. Kreklow stated with Milwaukee County's financial challenges, the concept should at least be looked at. Also, we would need expert advice to guide us through this effort. Staff alone could not handle all the federal, legal and financial aspects of an endeavor this large. Later, Mr. Kreklow spoke to the issues of potential interested parties, who would do their own analysis, and Milwaukee County needing an independent objective third party to provide information without bias.

Mr. Nardelli told the Committee that the handwriting is on the wall regarding Milwaukee County's financial challenges. He also said that shortly after the spring election, the County Executive met with most Supervisors and discussed this initiative whereas this could help with funding our Transit issues. The County Executive is asking to provide resources to look at this option.

Supervisors feel the initiative to use \$500,000 to study the possible privatization of General Mitchell International Airport (GMIA) was thrown at the Committee in the budget with very little prior input or discussion. During the aforementioned meeting, this initiative was mentioned but not discussed at length. Last year Milwaukee County was fighting off attempts by the State of Wisconsin to take over the ownership of GMIA. A discussion on comparing the Chicago Midway privatization to GMIA took place. There are many differences between the two situations wherein, GMIA is a thriving airport, and Midway was struggling to keep running. The current market situation weighs heavily on whether GMIA

would generate enough interest to warrant going private. The final outcome for the sale of Midway was less than originally anticipated.

Supervisor Coggs asked DAS to provide the Committee with information on other models of areas of privatization, what are the initial dollar costs getting up to the area of expertise (final costs) so it can be compared. She continued by saying, if this was taxpayer money, Milwaukee County couldn't find \$500,000 for this.

Supervisor West asked to be provided with a copy of an email inviting Supervisors to participate in a meeting in Chicago with the County Executive and interested parties regarding the lease/sale of Midway. Later, Mr. Nardelli apologized saying, the invitation was to the County Board Chairman and the Transportation, Public Works and Transit Chair.

Supervisor Jursik stressed the need to keep an open mind, but there needs to be a meeting with all the stakeholders present. The proper process would be to have this on the agenda for the Transportation, Public Works and Transit Committee. She questioned whether the funding requested is for private firms to give us proposals. If so, Milwaukee County should not be paying for this. She later spoke to the linking of the Transit crisis with the privatizing of GMIA, saying this initiative would not save Transit since the timeframe for this concept to take place would be years from now and the crisis is predicted to come to full light in 2010.

Supervisor Mayo introduced amendment 1A011 and moved approval.

AMENDMENT BY SUPERVISOR MAYO (1A011) To amend the County Executive's 2009 Recommended Budget for Org. Unit No. 5040 – DTPW – Airport, by amending the budget narrative on page 5040-6 as follows:

- ~~An appropriation of \$500,000 is budgeted related to examining the potential of a public private partnership for the operation of the Airport System.~~ The Airport Director is authorized and directed to provide a report to the Committee on Transportation, Public Works and Transit by July 2009 on the status of airport privatization initiatives throughout the United States to determine whether any successful privatizations have been achieved. The report shall include options for the continued public operation of Milwaukee County airports that would enable additional revenues to be generated for the benefit of other County operations.

This report is related to the extension of the Airport's 25-year Master Lease Agreement that is set to expire September 30, 2010. The Airport Director is also directed to provide a report to the Committee on Transportation, Public Works and Transit for consideration at the January 2009 meeting on the recommended plan for the extension of the current Master Lease Agreement so that specific policy direction can be provided to ensure both the long-term viability of airline operations and the best interest of the citizens of Milwaukee County.

This amendment has a \$0 tax levy impact.

Org. No.	Department (or Capital Project)	Expenditure	Revenue (or Bonds*)	Tax Levy
5040	DTPW – Airport	(\$500,000)	(\$500,000)	\$0
TOTALS:		(\$500,000)	(\$500,000)	\$0

If policy makers want to proceed with this initiative, the approval of this amendment doesn't mean that funds couldn't be found through the fund transfer process.

ACTION BY: (Mayo) Approve amendment 1A011. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 7

NOES: 0

EXCUSED:

ACTION BY: (Mayo) Approve the budget as amended. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 7

NOES: 0

EXCUSED:

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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ORG UNIT: 5070

BUDGET: DTPW – Transportation Services

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org 5070

STAFF PRESENT:

County Board: Steve Cady
Julie Esch
Department of Administrative Services: Steve Kreklow
John Ruggini
County Executive: Tim Russell

APPEARANCE: George Torres, Director, Transportation and Public Works

Mr. Torres gave a brief overview of the highlights noting that the move in positions is for better efficiencies. Questions and comments ensued regarding abolished positions, consultant use and the other major changes within the department.

Concerns were voiced regarding sufficient funding for bridges and inspections by consultants. Mr. Torres noted this budget does not include the Parks or Highway areas. Those charges are included in their respective budgets.

Action by Supervisor Schmitt, moved approval.

Action by Supervisor Mayo, moved to lay over the budget, which takes precedence.

Questions arose regarding additional revenues from the State. Mr. Torres said the Department would continue to pursue this request with the State, but all 72 counties within the State do not currently receive any revenues for bridge maintenance. There are 280 local and 86 County owned bridges within Milwaukee County that the department services.

Supervisor Thomas questioned the outsourcing of Fleet Management charges. He requested DAS provide more information on fleet allocations in a summary form. And include how these figures, especially in smaller departments were calculated Mr. Kreklow said this would be covered further in the 5300 Fleet Maintenance budget.

ACTION BY: (Mayo) Lay over the budget. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 7

NOES: 0

EXCUSED:

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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ORG UNIT: 5080

BUDGET: DTPW – Architectural, Engineering & Environmental Services

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 5080

STAFF PRESENT:

County Board: Steve Cady
Julie Esch
Department of Administrative Services: Steve Kreklow
John Ruggini
County Executive: Tim Russell

APPEARANCES: George Torres, Director, Transportation and Public Works
Greg High, Director, Architectural, Engineering & Environmental Services

Action by Supervisor Mayo for approval of the budget.

A discussion ensued regarding the abolished positions. Of the three, two are vacant. Other position variances are reconciliations between the Brass budget system and the Human Resource Ceridian systems.

Supervisor Mayo asked to be provided an outline of the department's ratio of managers to staff.

ACTION BY: (Mayo) Approve budget as recommended by the County Executive. 6-1

AYES: Thomas, Mayo, Schmitt, Johnson, West, and Jursik – 6

NOES: Coggs (Chair) - 1

EXCUSED:

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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ORG UNIT: 5100

BUDGET: DTPW – Highway Maintenance

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org. 5100

STAFF PRESENT:

County Board: Steve Cady
Julie Esch
Department of Administrative Services: Steve Kreklow
John Ruggini
County Executive: Tim Russell

APPEARANCES: George Torres, Director, Transportation and Public Works
The following registered to speak against the proposed budget:
Patty Yunk, DC 48 AFSCME
Stuart Swessel, Local 882
John Misko, Local 882
Kurt Zunker, President Local 882

Supervisor Coggs allowed time for the registered speakers to present their views.

Mr. Torres defended the agreement referenced by the speakers that was worked out with the City of Franklin near Rawson Avenue and 51st Street which was in the best interest all parties concerned and saved Milwaukee County future tax levy and maintenance costs.

Action by Supervisor Johnson, lay over the budget.

A lengthy discussion ensued regarding the career ladder within the department, contracting out department services with other municipalities and proposed cost savings.

Mr. Torres explained that the departmental career ladder is a long-standing policy and that sound oversight doesn't lend to having too many positions that are over qualified for the bulk of the daily operations. The Department would be paying higher rates for functions that do not require specialty skills. Staffing levels dictate how many employees may be promoted at any given time.

Mr. Kreklow noted that the offset of revenues received for positions that are slated for abolishment, don't cover all of the costs and in particular the cost of equipment.

Mr. Torres clarified that money received from the State is not a profit making service. Milwaukee County receives a dollar for dollar reimbursement.

Supervisor West requested a report from the Department on Century Fencing related to the actual cost of the job compared to Milwaukee County employees doing this, including our legacy cost. Include unemployment and pension costs and what it will cost to lose these employees. Additionally, include what utilization of grants does Milwaukee County use.

Mr. Kreklow explained that net savings are included in this budget. Pension costs do not increase, and legacy costs are netted out and not part of the saving numbers. Additionally, he doesn't feel that some comparisons made on costs do not compare the same thing. Outside vendors only get paid for actual hours worked. Milwaukee County employees costs include vacation and sick allowance.

Supervisor Coggs directed the Department to provide the requested information when the budget is reconsidered under unfinished business.

ACTION BY: (Johnson) Lay over the budget. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 7

NOES: 0

EXCUSED:

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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ORG UNIT: 5300

BUDGET: DTPW – Fleet Management

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org 5300

STAFF PRESENT:

County Board: Steve Cady
Julie Esch

Department of Administrative Services: Steve Kreklow
John Ruggini

County Executive: Tim Russell

APPEARANCES: George Torres, Director, Transportation and Public Works
Cynthia Archer, Director, Department of Administrative Services
Jerome Heer, Director, Audit
County Board Supervisor Joe Sanfelippo, District 17
The following registered to speak against the layoff:
Patty Yunk, DC 48 AFSCME (Bill Mollenaure spoke in her place)
Kurt Zunker, Local 882 AFSCME
Peter Micech, Fleet Management Employee
Ernie Schiel
Tom Loviwus, Fleet Management Employee
Stuart Swessel, Local 882

This budget taken out of order.

ACTION BY: (Schmitt) to lay over the budget.

Supervisor Schmitt gave a summary of Supervisors' concerns from previous discussions that occurred throughout the budget hearings. Items of concern include mileage/usage of fleet cars by departments, dollars allotted to departments to cover fleet costs, how allocations are calculated and are they sufficient and the use of seasonal positions over full-time knowledgeable positions.

Mr. Kreklow gave four points of long-term challenges included in this budget. First, contracting out Fleet Maintenance Department services via the request for proposals (RFP) process. Second, changing the accounting method from an internal service fund to a general fund. Third, decentralizing responsibility for the major maintenance decisions, giving the departments more authority and responsibility. Lastly, a reduction in the overall size of the fleet by ten percent.

Fleet outsourcing would begin in mid-year 2009, to allow for RFP process. A workgroup

consisting of the Department, DAS, County Board staff, and main user departments would review the proposals. The expected outcome of the contract through this process would include two components. First, a centrally budgeted expense (estimated at \$1.9 million in this budget) for Fleet management as well as preventative maintenance including oil changes. Secondly, major maintenance charges in departments (estimated in total \$3.7 million in this budget, allocated to department budgets).

Mr. Kreklow handed out an example for the Sheriff's Department, reflecting the calculations used, based on the three largest users. Previous costs included overhead, depreciation, OPEC liabilities and direct labor. After using the methodology presented in the example, based on the uncertainty of these charges, an additional \$.5 million was distributed throughout the departments. The impact of these actions will put 36 employees at risk. Discussions with possible contractors reflected they would consider hiring displaced Milwaukee County employees. The Department and DAS would make an effort to continue to look for positions within Milwaukee County to avoid potential lay-offs.

Supervisor West spoke of a 2007 report that was done on privatizing Fleet, which concluded that outsourcing wasn't a good plan. She requested County Board staff obtain a copy of this report from the Department. In addition, that DAS staff review this report and explain what has changed to make this a viable option now.

Registered speakers voiced their concerns.

Supervisor Sanfelippo raised concerns on the department allocations for fleet charges. He said the labor cost used in the calculations example seems too low. He further inquired about the following: If Milwaukee County pays utilities and maintenance on the facility? Are there any safeguards on services or parts included in this initiative? Is Milwaukee County keeping enough County employees to ensure the work is done properly? Is Milwaukee County ensuring, that parts charged for, are installed on County vehicles? He felt that it is hard to evaluate if this is a good initiative with the limited details.

Mr. Kreklow stated \$48 for labor costs only represents the direct labor on major repairs and maintenance. In all successful private/public partnerships, appropriated levels of contract compliance are included in the contract. The primary responsibility of the five remaining positions in Fleet Management are to ensure the contractor effectively does the work and at the cost provided in the contract.

Supervisor Jursik said the \$1.6 million cross-charges for 2008 includes legacy cost, OPEC, vacation and sick leave. She stated that as we reduce employees throughout the County, legacy charges rise when spread over the remaining employees. Last year this percentage was 77%. Therefore, Milwaukee County will get to the point where privatization will always look favorable.

Mr. Heer stated that DAS, County Board and Audit staff needed to work together to fully understand the complexities of the said budget.

On the motion to lay over. Vote. 6-0

AYES: Thomas, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 6

NOES: 0

EXCUSED: Mayo -1

The meeting was adjourned at 2:30 p.m. The next meeting of the Finance and Audit Committee will be Tuesday, October 14, 2008 @ 10:00 a.m.

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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ORG UNIT: 5800

BUDGET: DTPW – Director’s Office

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org 5800

STAFF PRESENT:

County Board: Steve Cady
Julie Esch
Department of Administrative Services: Steve Kreklow
John Ruggini
County Executive: Tim Russell

APPEARANCE: George Torres, Director, Transportation and Public Works
Jack Takerian, Director, Facilities Management

The Committee took a break from 12:15 p.m. and reconvened at 1:30 p.m. A roll call was taken and all members were present.

Action by Supervisor Mayo, moved approval of the budget.

Mr. Torres gave an overview of the departmental budget highlights. The creation of a Director of Operations position is to oversee the day-to-day operations of the department.

Supervisor West would like the option to hold this budget open. She requested from DAS and County Board staff a detailed outline of upper and middle management, including the number of positions each manager oversees for Org. 5070, Transportation Services, Org. 5300, Fleet Maintenance and Org. 5100, Highway Maintenance.

The position of Accountant 2 is currently filled.

ACTION BY: (Mayo) Approve the budget as recommended by the County Executive. 7-0

AYES: Thomas, Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 7

NOES: 0

EXCUSED:

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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ORG UNIT: 5500

BUDGET: DTPW – Water Utility

FINANCE & AUDIT COMMITTEE HEARING DATE: October 9, 2008

AUDIO: Org 5500

STAFF PRESENT:

County Board: Steve Cady
Julie Esch
Department of Administrative Services: Steve Kreklow
John Ruggini
County Executive: Tim Russell

APPEARANCES: George Torres, Director, Transportation and Public Works
Jack Takerian, Director, Facilities Management

Mr. Takerian explained the need to have this budget separate, which is currently included in the 2008 Facilities Management budget, is due to an accounting changed wherein the new Property Management Department 5700 is no longer an internal service fund.

Questions and comments ensued regarding the possible sale of this utility to the City of Wauwatosa or the Milwaukee Medical Regional Complex in some future year. This sale would be similar to the sale of the power plant.

There is a capital improvement project that would construct a third water tower on the County Grounds. It is estimated that by 2012 Milwaukee County would not be able to provide sufficient water for the economic growth in this area. The new water tower would be used in negotiations for any sale that may take place in the future.

Mr. Kreklow explained that any debt that is incurred would be paid by the users and recovered in user charges.

Supervisor Thomas stated that currently, this department could be tracked as a line item in the Facilities Management budget.

ACTION BY: (Mayo) Approve the budget as recommended by the County Executive. 6-1

AYES: Mayo, Schmitt, Johnson, West, Jursik and Coggs (Chair) – 6

NOES: Thomas - 1

EXCUSED:

Carol Mueller

Committee Clerk

Committee on Finance and Audit

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